

SFPD Boundary Analysis of District Stations Project Report 2024



December 30, 2024

City & County of San Francisco
Police Department

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1. Executive Summary

This report presents the findings and outcomes of the 2023-2024 San Francisco Police Department (SFPD) District Station Boundary Analysis, conducted in compliance with San Francisco Administrative Code Section 2A.86. The legislation mandates a comprehensive boundary review every ten years to optimize police operations and resource efficiency in response to demographic, geographic, and operational shifts.

Key Objectives and Scope:

1. **Equitable Resource Allocation:** Identify spread in police workload as it relates to police services and staffing across the city's ten police districts.
2. **Stakeholder Engagement:** Integrate insights from SFPD leadership, district station Captains, city officials, and community members into boundary recommendations.
3. **Data-Driven Analysis:** Utilize Geographic Information Systems (GIS) and advanced statistical methodologies to evaluate current boundaries and propose alternatives.

Challenges Identified:

- **Staffing Shortages:** A critical shortage of 475 officers among the ten district stations has heightened the need for strategic resource deployment.
- **Population and Crime Variability:** Districts differ significantly in resident populations, non-resident activity, and crime trends, necessitating tailored approaches.
- **Complex Community Needs:** Each district reflects unique geographic, demographic, and operational characteristics that complicate boundary placement.

Methodology:

The project team employed a multi-faceted approach, including:

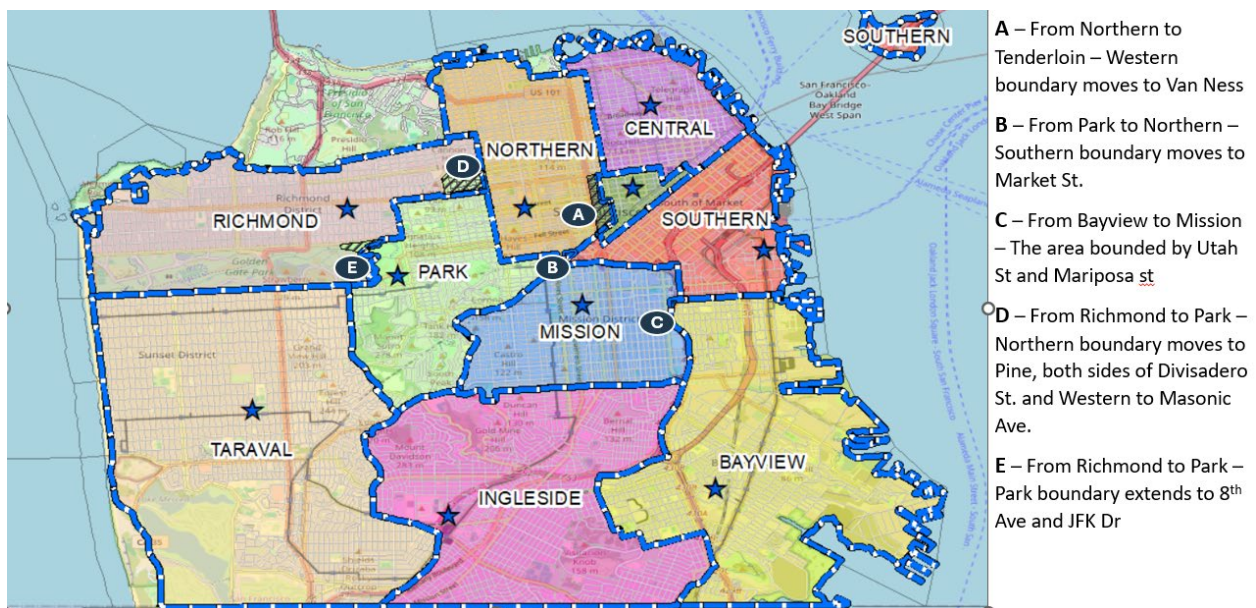
- **Quantitative Analysis:** Evaluation of call volumes, incident data, and response times over a five-year period (2019-2023).
- **Qualitative Inputs:** Feedback from district captains, community surveys, public hearings, and focus groups.
- **Scenario Modeling:** Development of multiple boundary options, including alternatives prioritizing proximity, minimal changes, and community cohesion.

Stakeholder and Public Engagement:

The analysis integrated input from over 50 community survey respondents, multiple focus groups, and two public hearings, alongside detailed discussions with SFPD personnel and city officials. This inclusive process ensured the final recommendations aligned with both operational realities and public expectations.

Final Outcomes:

Incorporating feedback and data, the "Proposed Map" was selected for its balance between improved operational efficiency, realistic implementation given existing resources, and addressing community needs.



Conclusion:

The boundary adjustments proposed in this report aim to enhance public safety, improve response times, and optimize police resources. This work reflects the SFPD's commitment to serving San Francisco's diverse communities through data-driven decision-making and inclusive planning. The Police Commission will consider the recommended boundaries in early 2025, with implementation anticipated by mid-2026.

2. Introduction

The San Francisco Police Department is required by the San Francisco Administrative Code Section 2A.86 to perform a comprehensive review of the Police Department district station boundaries no less than once every ten years. The boundary analysis process is a legislatively mandated opportunity for the SFPD, in coordination with the Police Commission, to adjust its district station boundaries using data from 10+ quantitative and qualitative factors, feedback from SFPD members, and input from the community.

Since the passage of Administrative Code Section 2A.86 in 2006, the district analysis has been conducted twice, in 2008 and 2015. In 2008, the assessment¹ was completed in conjunction with the Foot Patrol Pilot Program Evaluation² and the Organizational Assessment of the San Francisco Police Department³. The assessment recommended the consolidation of the ten districts into five large districts; however, the recommendation was not executed.

In 2015, the boundary assessment⁴ focused on improving workload parity and the newly built Southern District Police Station as part of the overall construction of the Public Safety Building in the Mission Bay neighborhood. Boundary changes to accommodate the new Southern station and to promote balanced districts led to adjustments of the Southern, Tenderloin, Central, Northern, Richmond, and Park district boundaries.

Over the last ten years, a decline in SFPD staffing numbers, changes to resident and non-resident populations, and fluctuations in property and violent crimes are all significant developments requiring attention during this iteration of police district boundary review. The assessment must incorporate these elements as well as numerous quantitative and qualitative factors such as calls for service, neighborhood and community input, and capacity of police district station facilities. Effective and strategic deployment of police resources is crucial to providing public safety under these changing conditions.

In anticipation of the mandated 10-year analysis requirement, in April 2023, an SFPD project team began preparing the boundary analysis plan for the 2024 calendar year. Project planning and execution included:

- “lessons learned” informational Interviews
- developing, and adjusting as necessary, a project scope and timeline
- identifying and convening necessary project working groups

¹ District Station Boundary Assessment Interim Report, November 27, 2007; [Office of the Controller, San Francisco](#)

² Foot Patrol Program Evaluation Report, April 8, 2008; [Public Safety Strategies Group](#)

³ Organization Assessment of the San Francisco Police Department: A Technical Report, December 2008, [San Francisco Police Department](#)

⁴ District Station Boundary Analysis Report, March 3, 2015; [Public Safety Strategies Group](#)

- stakeholder identification and engagement
- development of boundary map options (project execution only)
- community engagement

A specialized GIS contracting agency, ARCBridge Consulting and Training Inc., was brought aboard in March 2024.

The intent of the 2023-2024 Boundary Analysis is to meet the project goal while engaging in dialogue with stakeholders and the community and while carefully considering the current and projected staffing constraints of the department.

San Francisco Administrative Code Section 2A.86

As per San Francisco Administrative Code Section 2A.86, the San Francisco Police Department station boundaries must be reviewed and adjusted every 10 years following the release of decennial census. The legislation outlines the timeline, objective, and considerations for the boundary analysis process.



The 2023-2024 boundary analysis team developed the following schedule and deadlines to meet the timeline required in the Administrative Code:

Action	Deadline / Schedule
Chief of Police submits a work plan to the Police Commission	January 1, 2024
Chief of Police submits a boundary recommendation to the Police Commission	January 1, 2025

Police Commission holds public comment	At minimum, a 90-day period after initial posting
Police Commission adopts new district station boundaries	After the 90-day (minimum) public comment
Chief of Police & Commission must implement new boundaries on or before this date	No later than 18months after initial posting (July 2026)

The goal, as stated in the legislation, is that the boundaries “...should operate to maximize the effectiveness of police operations and the efficient use of police resources”. The boundary analysis process should be a “...comprehensive review of district station boundaries” to “make adjustments as appropriate”.

To achieve this, the Administrative Code calls for a variety of factors to be considered during the review. For each factor, the Project Teams and Project Groups need to evaluate the data and determine how much weight the factor should be given according to the current state of the San Francisco Police Department.

Data Factors

1. Population data including, but not limited to, the results of the decennial census
2. Data regarding non-residents including visitors, shoppers, workers and tourists
3. Proposed developments or other activities that will significantly alter the population in the next ten years
4. Natural or constructed landscape features including hills, major streets, transit lines, parks
5. Neighborhood and community boundaries
6. Areas with higher-than-average concentrations of children, youth, and elderly
7. Number, type, and frequency of policing activities including calls for service and arrests
8. Anticipated needs for police services including but not limited to adequate staffing for
 - a. foot beats and community policing efforts
 - b. areas experiencing or at-risk for higher-than-average crime
 - c. areas with a special need for policing services to lower-than-average arrest and conviction rates
9. Capacity of police resources, including but not limited to, station facilities, information and technology, communications systems, and police personnel
10. Neighborhood and community input
11. Other relevant factors determined by the Police Commission or Chief of Police

3. Project Plan

Project Objectives

1. Generate and analyze data related to each of the factors outlined in San Francisco Administrative Code Section 2A.86.
2. Engage with a large, diverse group of SFPD members, community members, and external stakeholders to gather feedback on the current police district boundaries.
3. Present the final updated police district plan to the Police Commission and create a plan for implementation if approved.

Project Scope

1. The project will focus solely on analysis of the current SFPD district boundaries to ensure fair and effective distribution of police services across San Francisco.
2. The project will only engage in additional recommendations after completing a comprehensive analysis of the SFPD district boundaries.
3. Related topics will be noted but not investigated under the scope of this project. This includes sector⁵ boundaries which will be evaluated after the Police Commission considers and approves a final boundary map.

Project Contractor

To obtain the specialized GIS mapping techniques required for this boundary analysis, the San Francisco Police Department solicited outside contractor help. In September 2023, the SFPD issued a Request for Proposal for a consulting firm experienced in public boundary analysis projects to assist the SFPD's Boundary Analysis of District Stations project. The listing requested a firm with a record of successful redistricting or boundary analysis assessments over the last ten years.

The Project Contractor would provide interactive maps and continual data analysis to complete the comprehensive boundary analysis. The Project Contractor would also prepare materials, drive discussion, and offer as-needed support for meetings of the Executive Steering Committee, Subject Matter Expert Working Group, district station Captains, City officials, and the community. In addition, the Project Contractor would act as knowledgeable data-forward perspective adding to the discussion and driving the discourse to consider quantitative factors appropriately.

⁵ A police sector is a small, defined area unit within a larger district, used to organize patrols and measure law enforcement activity.

The Project Contractor's role has been written to perform all the following work listed:

1. Review and finalize project plan, project communication plan, stakeholder engagement plan, and project schedule with the SFPD Project Team
2. Conduct analysis of the SFPD Workload Data including development of a weighting system, collecting SFPD workload data, incorporating the City's Computer Aided Dispatch (CAD) into GIS software, geo-coding workload data, and assessing current workload data in relationship to SFPD service goals
3. Engage stakeholders through district station meetings, community-based organization meetings, an interactive website, and printed materials that fulfill translation and accessibility requirements
4. Develop an interactive redistricting model and GIS mapping tool that will layer redistricting criteria into GIS mapping to develop alternate district station boundaries
5. Present police district station boundary assessment findings including initial options, community feedback and project response to final recommendation

Qualified candidate proposals were evaluated in November 2023. Interviews and Contractor selection occurred in December 2023. The contract was fully executed in March 2024.

ARCBridge Consulting & Training Inc.

ARCBridge Consulting & Training Inc. (ARCBridge), is a Virginia-based, woman-owned business, with its headquarters in Sterling VA in the Washington DC Metro Area. ARCBridge provides GIS and redistricting services to a wide spectrum of clients including State & Local Governments, Police, Fire, EMS, and Federal Law Enforcement Agencies.

For over 25 years ARCBridge has worked on redistricting projects nationwide and has completed 35 projects within the last 3 years. ARCBridge has developed an in-house software product DISTRICTSolv which is used for redistricting analysis. Some notable clients include the City of Phoenix AZ, City of Dallas TX, County of Albany NY, County of Miami-Dade FL, County of Los Angeles CA, and San Diego Unified School District.

Project Methodology

The boundary analysis project used a data driven approach to evaluate the current district station boundary lines, generate alternative district station boundaries, and recommend a new district station boundary map to the Police Commission. To execute this empirically based approach, data sets were compiled for all relevant factors including the defined criteria listed in Sec 2A.86. This information was analyzed and integrated into specialized Geographic Information System (GIS) mapping software.

After mapping the current state data, the data set was presented to the Project Team for validation and feedback. The Project Contractors listened to feedback and adjusted the data sets as necessary to accurately reflect the data factors in question.

In addition to a quantitative discussion related to the data factors listed in the San Francisco Administrative Code, the qualitative factors noted by members of the Project Groups, elected San Francisco officials, and the members of the San Francisco Police Department were considered, and the Project Contractors incorporated these suggestions into alternative boundary options. This approach aimed to address true information that was not readily captured by the existing quantitative data factors.

Once boundary map alternatives were generated using agreed upon data sources, these data maps were brought to the Project Groups for discussion. The Project Team provided a clear, concise explanation of the alternative map parameters, existing data, and discerned from stakeholders what changes were requested or concerns they had.

Further adjustments were made and upon receiving repeated feedback from the Subject Matter Expert Working Group, the current SFPD district station Captains were assembled for additional input and data validation. Using the expertise of the Station Captains, a new alternative map was drawn and then data evaluated. Though not in the original plan for data process, this path further utilized the expertise of relevant subject matter experts as well as spoke to the current demands on police districts and their available resources.

When the Project Teams agreed upon two possible alternative maps, each was released to the public for community engagement. The feedback was collected and brought to the Chief of Police for the final decision making.

Project Engagement

The SFPD District Station Boundary Analysis project emphasized robust stakeholder and community engagement as a core component of its methodology. Recognizing that police district boundaries significantly impact service delivery and community-police relations, the project sought input from a wide array of participants, including SFPD leadership, district captains, city officials, and San Francisco residents. These efforts ensured that the boundary recommendations were not only data-driven but also reflective of the lived experiences and priorities of the people they affect.

External Engagement

In May, the SFPD formally announced the boundary analysis project with a press release, followed by announcements in District Station meetings, District Station newsletters, and

publication facilitation through city official partners. The goal of this was to alert the public about the process, and to distinguish it from the more commonly known supervisor redistricting process.

Various channels were utilized for community engagement including surveys, focus groups, public hearings, and an interactive website. The website and fliers distributed advertised a survey and blank comment form to gather input on the current state of police district boundaries. These methods gathered 42 official submissions. They highlighted factors such as the frequency and type of police calls for service, neighborhood cohesion, and anticipated policing needs as top priorities for consideration. The dedicated boundary analysis website was outfitted with interactive tools providing community members with the ability to create and submit their own alternative map proposals. We received two map submissions.

In September, the “Recommended map” was posted on the website, and public input was solicited utilizing SFPD messaging, District Station outlets, and city official cooperation. Community members provided their feedback on each of the fifteen boundary line changes and could also leave open comment on the map proposal. In October, an additional map proposal, the “New Proposed Map #2” was posted for public comment. A total of 65 respondents participated in the survey or open comment at this time.

The project also leveraged focus groups with interested community members in the month of September. All members who inquired were offered daytime or evening times, and in-person or virtual formats. In total three focus groups were held, each with the following agenda:

1. Opening introduction by Project Manager
2. Slide deck presentation explaining project
3. Open comment/discussion

During focus groups, community members expressed concern about the process and wanting their opinions to be heard and a desire for improved police response times. There were numerous requests for additional foot beats to serve as crime deterrents and questions regarding how police resources would be allocated. In every instance, participants were understanding of the limitations facing the SFPD. They stated they volunteered their personal time for focus groups to educate themselves and to advocate for the needs of their respective areas.

The last opportunity for public input was in October through two public hearings. One meeting was held virtually and the other in person at the San Francisco Public Library Main Branch. The meeting plan for the public hearings was as follows:

1. Opening introduction and Q&A with SFPD Police Chief or SFPD Assistant Chief

2. Slide deck presentation explaining project
3. Open comment/discussion

During public hearings, members were offered an open Question & Answer section with Chief Bill Scott or Assistant Chief David Lazar. This provided members with the opportunity to speak directly to the Executive Leadership and advocate for their district boundary concerns. In the subsequent discussion, attendees detailed their preferences among the map options posted – the “Recommended map” or the “New Proposed Map #2”. They also voiced concerns directly with issues such as response times, foot patrol availability, and district-specific challenges. In addition to the opportunity to speak directly to the SFPD Executive team, members of the Executive Steering Committee were present at both meetings and heard first-hand from members of the public.

Details of the community feedback, whether it be from survey submissions to meeting comments, were all relayed to the Executive Steering Committee. These points were discussed as district boundary line changes were considered. The feedback was revisited before any changes were recommended.

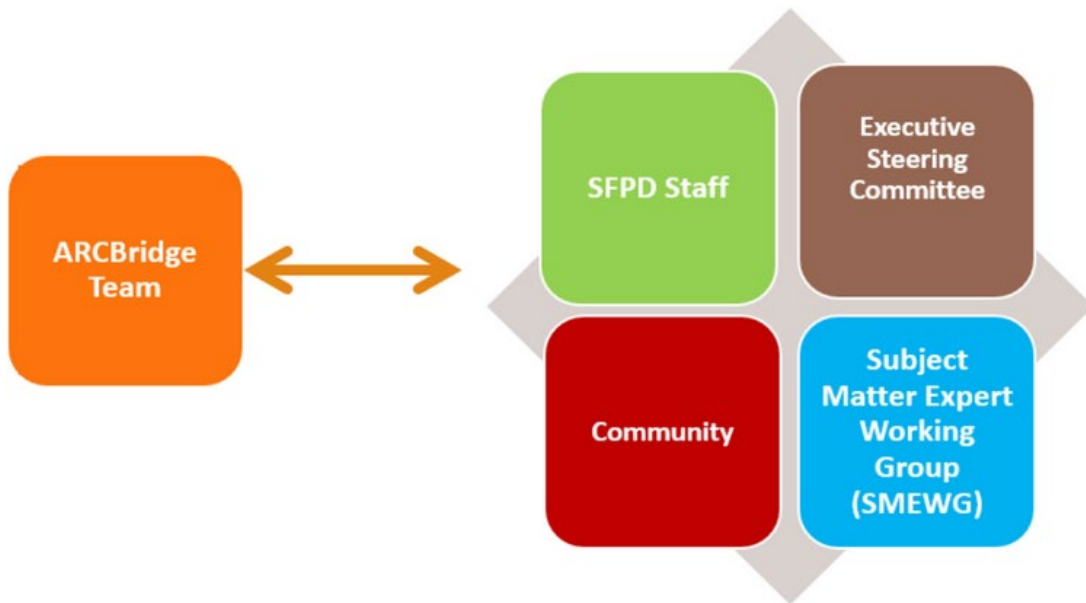
Internal Engagement

Internally, SFPD district captains played a critical role in shaping the project’s outcomes. During on-site discussions, captains provided detailed insights into the unique needs and challenges of their districts, including workload distribution, and community-specific concerns. This feedback informed the development of alternative boundary maps, which were subsequently refined through collaborative sessions with the Subject Matter Expert Working Group and the Executive Steering Committee. Captains and other stakeholders consistently emphasized the importance of aligning resources with district demands, particularly considering the department's staffing constraints.

Project Data

The collection of project data was coordinated by the SFPD Project Team and Project Contractor in consultation with several SFPD Units and external agencies, as needed. Once compiled, the Project Contractor integrated the inputs into the GIS mapping software.

4. Project Teams



Several project groups were assembled to plan and execute the Project Goals and Objectives. These groups are the Executive Steering Committee, the Subject Matter Expert Working Group, and the SFPD Project Team.

Executive Steering Committee (ESC)

The Executive Steering Committee is an advisory group whose role is to provide guidance and insight into the Chief of Police on Boundary Analysis direction, strategy, and decision-making. The group is comprised of leaders, internal and external to the department, who can support the project and ensure the project goals are met.

The members of the committee are as follows:

1. Kevin Benedicto, Commissioner, San Francisco Police Commission
2. Mary Ellen Carroll, Executive Director, Department of Emergency Management
3. Sophie Hayward, Manager, Office of the City Administrator
4. Robert Smuts, Director, Department of Emergency Management
5. Natasha Mihal, City Performance Director, Controller's Office
6. Catherine McGuire, Executive Director, San Francisco Police Department
7. Peter Walsh, Acting Assistant Chief, San Francisco Police Department
8. David Lazar, Assistant Chief, San Francisco Police Department
9. William Scott, Chief of Police, San Francisco Police Department

Subject Matter Expert Working Group (SMEWG)

The Subject Matter Expert Working Group is a technical group experienced in the operational and administrative implications of district station boundary lines. The role of these experts is to evaluate the data analysis results and apply knowledge, skills, and expertise to determine best-fit police district station boundaries. The group is responsible for creating final district station boundary maps for the Executive Steering Committee to review.

The members of the working group are as follows:

1. Julian Ng, Deputy Chief, Field Operations Bureau
2. Nicole Jones, Commander, MTA
3. Derrick Lew, Commander, Mid-City Division
4. Derrick Jackson, Commander, Metro Division
5. Eric Vintero, Commander, Golden Gate Division
6. Jack Hart, District Station Captain, Park Station
7. Chris Canning, District Station Captain, Richmond Station

SFPD Project Team

The SFPD Project Team is responsible for the planning, coordination, and execution of the Boundary Analysis of District Stations Project. The team works alongside the Project Contractor to aid, facilitate, and ensure project milestones are met, and high-quality products are delivered.

The members of the project team are as follows:

1. Catherine McGuire, Executive Director, Strategic Management Bureau
2. Diana Aroche, Director, Policy and Public Affairs
3. Jason Cunningham, Program Manager, Professional Standards and Principled Policing Unit
4. Carl Nicita, Principal Legislative Liaison, Policy and Public Affairs
5. Maria Cownan, Project Manager, Professional Standards and Principled Policing Unit

5. Project Tasks

Per the requirements of the Police Department the following 5 tasks were assigned to the ARCBridge team to accomplish the above objectives of the San Francisco Administrative Code Section 2A.86 mandate.

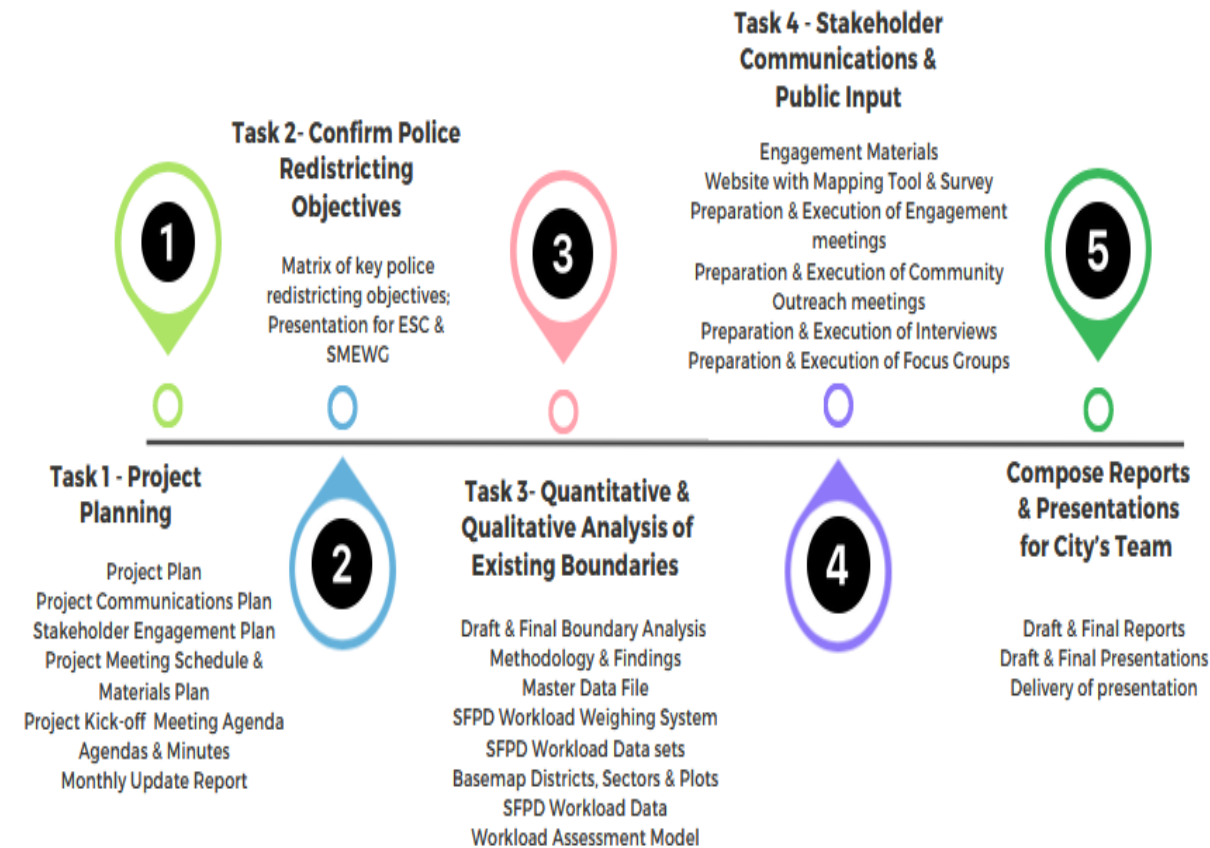
Task 1 – Project Planning

Task 2 – Confirm Police Redistricting Objectives

Task 3 – Quantitative and Qualitative Analysis of Existing Boundaries

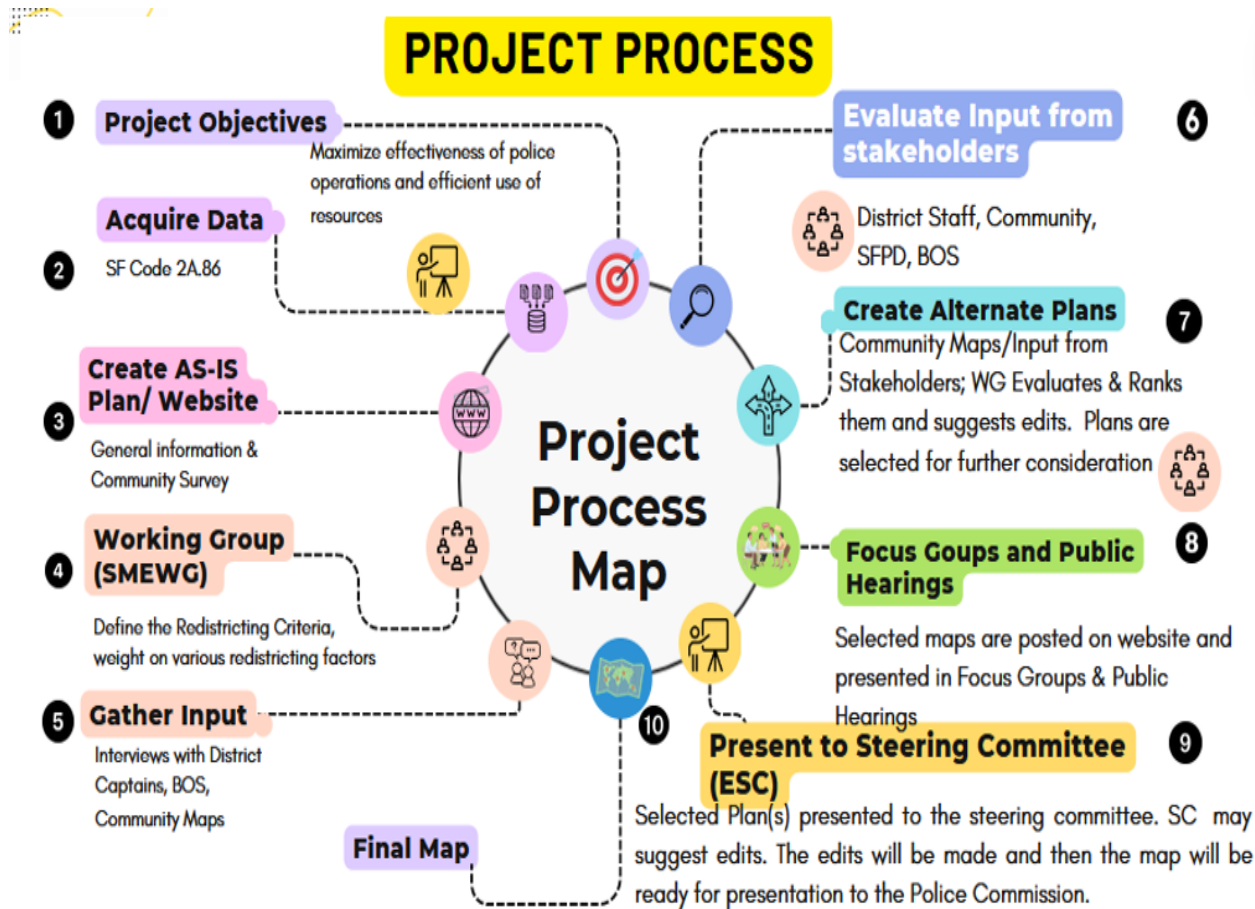
Task 4 – Stakeholders Communications & Public Input

Task 5 – Compose Reports and Presentations for the City Team



6. Project Process

Based on project requirements, the ARCBridge team created a project process which would be able to accomplish all the required tasks and be able to create data and plans that will meet all the requirements of the Administrative Code 2A.86 mandate. The project process illustrated below describes each step of the project and includes all elements of careful project planning, data analysis and presentation, stakeholder input and final report.

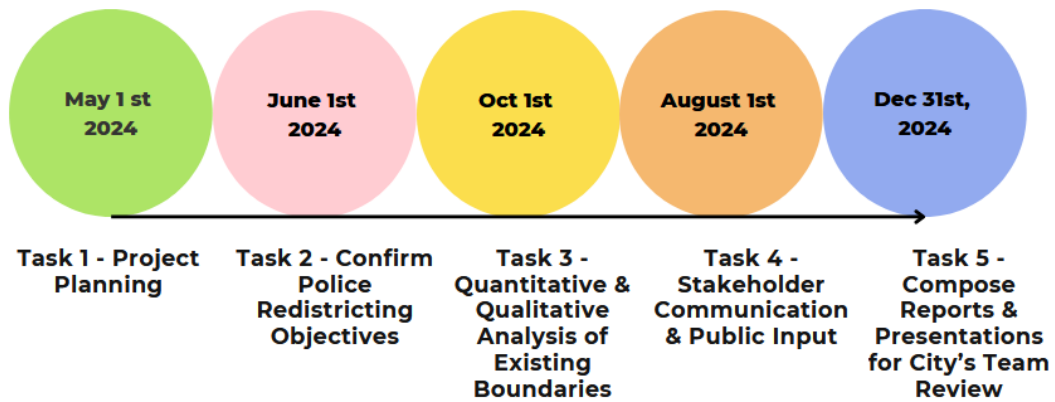


Presented next is the detail of each task planning, execution and presentation to the stakeholders of the SFPD.

7. Task 1 - Project Planning

Project Timeline

A project timeline was developed in partnership with the SFPD Project team. The analysis is required to be completed and results submitted to the Police Commission by January 1, 2025. Presented below is a graphic of the project timeline



A month-by-month project plan was developed as follows:

March/April 2024-Kickoff meeting & Website

1. Organize a kickoff meeting as soon as the contract and task order is created.
2. Finalize the project plan in consultation with the SFPD project manager (SFPM) and provide firm dates wherever possible. Tentative dates will be set when firm dates are not possible.
3. Informational website ready for the stakeholders with project details and tentative dates, As-is plan and other pertinent project information.

March/April 2024 - Acquire Datasets

1. Identify data sets for each of the legislatively mandated factors.
2. Acquire data that will be used for analysis.

April 2024 Meet with ESC and SMEWG

1. Plan a meeting with the Executive Steering committee (ESC).
2. Meet in person with ESC and discuss the project objectives and the overall project goals.
3. Share the current As-Is maps and inform the ESC about the potential problem areas. Get their input and direction for resolving the potential issues.
4. Meet with the SME-Working Group (SMEWG) and discuss the As-Is plan and get their input on various options that we need to explore to develop an alternative plan.
5. Get the Community Mapping interface online by April 30th.
6. Finalize the survey questions in consultation with SF Project Team.
7. Get the community survey online by May 1st.

May 2024– Gather input from SFPD stakeholders

1. Individually meet with the district captains and other police officials and gather their input and perspective about their individual districts and the factors important to them for their district boundary planning.
2. Meet with each Board of Supervisors member to inform them about the district station boundary analysis and gather their perspective regarding the realignment of police districts.
3. Create an As-Is plan showing the current police districts based on the data received and analysis of the variables. The As-Is plan on the map provides current boundaries and shows the distribution of workload and various types of crime across the 10 districts.
4. Create several data overlays that will show various neighborhoods and their crime rate, demographics, population, types of crime, physical features, police response and other relevant data.

June 2024 - Gather Public comment and input

1. Review the comments received from the District Captains and the Board of Supervisors and create a plan for proposed boundary changes.
2. Work with the SMEWG and share the proposed boundary plans and gather their input. The plans will be modified as per the SMEWG input and posted on the website for public comments.

July 2024- Review Public submissions

1. Review the public comments, maps submitted and surveys results.
2. Close public map submissions on August 4th.

August 2024 – Evaluate Public input

1. Evaluate public maps, survey responses, stakeholders’ responses and website comments.
2. Update alternative plan after evaluating all inputs received.
3. Meet with the SMEWG and discuss the proposed plans and gather input/comments.
4. Make modifications to final plan based on SMEWG input.
5. Create proposed plans.

September 2024 Focus Groups

1. Meet with SMEWG and discuss final plan.

2. Hold two Focus Group sessions to get the stakeholders input about the proposed plans.
3. Make any adjustments to maps/plan.
4. Discuss the adjustments with SMEWG.
5. Update proposed plans and get SMEWG approval.

October 2024 Public hearings/ESC Meeting

1. Meet with SMEWG and discuss the proposed plans.
2. Hold 2 public hearings, one virtual and one in-person.
3. Make further updates to plans as necessary.
4. Meet with the Executive Steering Committee and share the proposed plans. Get the ESC input and perspective.
5. Make any necessary modifications and prepare the final plans for the Police Chief's evaluation and recommendation.

November/December 2024- Submission to Police Commission

1. Create and submit draft project report by November 15th.
2. Submit all project documents and maps and data to the project manager.
3. Submit the final district station boundary map recommendation to the Police Commission.

8. Task 2 - Confirm Police Redistricting Objectives

The Project Team met with the SMEWG and ESC stakeholders to define the boundary analysis criteria and the data to be used for analysis. The San Francisco Administrative Code Section 2A.86 defines the data factors that must be consider during the evaluation.

Due to the variety of factors listed, the Project Team worked with SFPD key stakeholders, and the community to prioritize the data variables and clearly define the redistricting criteria. The aim of the evaluation was to consider which factors were deemed most aligned factors when measuring policing services and resources.

SFPD Stakeholders – district station Captains

During on-site visits to each of the ten SFPD District Stations, the Project Team discussed the analysis to solicit feedback regarding current district boundary issues, views on the legislative

factors for the analysis, and suggestions for boundary changes. At minimum, the District Station Captain provided feedback, and in some situations, the District Station Captain brought other members of Station Staff to participate in the discussion and rankings.

In total there were 17 station respondents from the ten district stations. The results of the legislative factors ranking are listed below. The top ranked criteria were:

- 1. Type, frequency and locations of policing activities (Calls for service, Police Incidents, Priority type, Response times)**
- 2. Anticipated needs for Police resources specifically staffing for community foot beats, High risk areas for crime, areas with lower-than-average arrest rates**
- 3. Capacity of police resources (Facilities, Vehicles, IT, Comms, Staffing)**

Number	SF Administrative Code Evaluation Factors	Final Rank
1	Population Density	4
2	Non-Resident population (tourists, commuters)	10
3	Proposed Developments that will alter population	8
4	Landscape features (natural or constructed – hills, major streets,	9
5	Neighborhood boundaries	5
6	High conc. of elderly, youth, children	6
7	Type, frequency and locations of policing activities (Calls for service, Police Incidents, Priority type, Response time)	1
8	Anticipated needs for Police resources specifically staffing for community foot beats, high risk areas for crime, areas with lower-than-average arrest rates	2
9	Capacity of police resources (Facilities, Vehicles, IT, Comms, Staffing)	3
10	Community Input	7

During these discussions, several common themes began to emerge. First and foremost, district station Captains were acutely aware of the staffing shortage within their station and across the department. Nearly every station was currently below the recommended staffing levels and each Captain detailed challenges with filling cars and shifts or responding to the public's desire

for preventive and community-oriented foot beats. Captains often expressed interest in expanding geographically if additional officers would be assigned to their station. At this time, we assured the Captains that any boundary adjustments implemented would be done in tandem with a reassessment of staffing. However, we did recognize that when asked how to provide better services to the community, the Captains all pointed to additional personnel as the answer.

Another concept that emerged in discussions with the district station Captains was that the primary concerns and communities are district specific. A snapshot of each station's predominant issues are below:

- Southern district handles a large influx of visitors due to their public event venues and has several emerging housing developments.
- The Tenderloin district, though geographically the smallest, faces distinct narcotic-related and quality-of-life challenges that demand additional resources from not only our Department but other city agencies.
- Richmond, Taraval, and Ingleside district are predominantly residential areas and are very large in geography and population served.
- Central district serves high tourism areas including Chinatown, the Embarcadero, and North Beach while also managing all parades from the Ferry Building.
- Bayview district is a large geographic area with the highest amount of industrial zoned areas and greatest incidence of domestic violence calls.
- Mission district has numerous street events including Pride and Carnival and serves a wide expanse of neighborhoods from Outer Mission to Diamond Heights.
- Northern district is one of the busiest by call records and manages a high number of planned and unplanned special events from concerts to public demonstrations in the Civic Center area.
- Park district has the lowest workload and fewest number of personnel. It serves numerous communities and facilitates SFPD and BOS relationships with five different supervisors.

In each instance, the complexity of the district's makeup reflected that there is unlikely to be one set of homogenous criteria to implement to effectively draw boundaries for all ten districts.

Stakeholders – Community Members

A survey form was posted on the SFPD Boundary Analysis website and at police district stations. Information was also provided through Board of Supervisors members, the Police Commission, the police department media department, and monthly district station meetings. With this outreach, the Project Team aimed to inform the community about the boundary analysis project and seek input on the current boundaries from the community's perspective.

In total there were 52 submitted survey responses. The survey form and the results of the legislative factors ranking are listed below. The top ranked criteria were:

- 1. Type, frequency and locations of policing activities (Calls for service, Police Incidents, Priority type, Response times)**
- 2. Neighborhood boundaries**
- 3. Anticipated needs for Police resources specifically staffing for community foot beats, High risk areas for crime, areas with lower-than-average arrest rates**



SAN FRANCISCO POLICE DEPARTMENT

Boundary Analysis Feedback Form

The SFPD and Police Commission are required to review the existing District Station boundaries every ten years (SF Administrative Code Section 2A.86). This data-driven analysis seeks to improve the effectiveness of police operations and the efficient use of police resources. The SFPD seeks your participation in the analysis of District Station boundary lines. For more information about the boundary analysis process, please visit our website: sfpdboundaryanalysis.com.

Which Police District do you live in?

- | | | | |
|---|--|--|--|
| <input type="checkbox"/> Bayview District | <input type="checkbox"/> Mission District | <input type="checkbox"/> Richmond District | <input type="checkbox"/> Tenderloin District |
| <input type="checkbox"/> Central District | <input type="checkbox"/> Northern District | <input type="checkbox"/> Southern District | <input type="checkbox"/> I do not live in the city |
| <input type="checkbox"/> Ingleside District | <input type="checkbox"/> Park District | <input type="checkbox"/> Taraval District | |

Which neighborhood do you live in? _____

Do you own or work at a business in San Francisco? ☐ Yes ☐ No

If yes, which current district is the business located in? _____

What factor do you believe is the **MOST** important in the Boundary Analysis of Police District Stations?

- | | | | |
|---|--|--|--|
| <input type="radio"/> Population Data | <input type="radio"/> Landscape Features | <input type="radio"/> Police Calls for Service | <input type="radio"/> Community input |
| <input type="radio"/> Non-Resident Population | <input type="radio"/> Neighborhoods | <input type="radio"/> Anticipated needs for police resources | <input type="radio"/> Other - Please specify |
| <input type="radio"/> Proposed Developments | <input type="radio"/> Concentration of Children, Youth and Elderly | <input type="radio"/> Capacity of police resources | |

What factor do you believe is the **LEAST** important in the Boundary Analysis of Police District Stations?

- | | | | |
|---|--|--|--|
| <input type="radio"/> Population Data | <input type="radio"/> Landscape Features | <input type="radio"/> Police Calls for Service | <input type="radio"/> Community input |
| <input type="radio"/> Non-Resident Population | <input type="radio"/> Neighborhoods | <input type="radio"/> Anticipated needs for police resources | <input type="radio"/> Other - Please specify |
| <input type="radio"/> Proposed Developments | <input type="radio"/> Concentration of Children, Youth and Elderly | <input type="radio"/> Capacity of police resources | |

Please share your specific concerns about any existing district boundaries.

What is your Age Group? (for statistical use only)

- ☐ Under 18 ☐ 18-24 ☐ 25-34 ☐ 35-44 ☐ 45-54 ☐ 55-64 ☐ 65 & above ☐ Rather not answer

Which Ethnic Group do you belong? (for statistical use only)

- ☐ Non-Hispanic White ☐ Non-Hispanic Black ☐ Non-Hispanic Asian ☐ Hispanic ☐ Other ☐ Mixed

Your Contact Information

First Name:

Last Name:

Email address:

This form can be submitted to any District Station or emailed to sfpdboundaryanalysis@gmail.com



SanFranciscopolice.org

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Public Survey Results

What factor do you believe is the MOST important in the Boundary Analysis of Police District Stations?	Num of Responses
#, type, and frequency of police calls for service	16
Communities/Neighborhoods	11
Anticipated needs for police resources	8
Capacity of police resources	6
Population data	4
Proposed developments that will alter population data	4
Community Input	2
Other	1*
Total Responses	52

* The single write in response requested overlap with the supervisorial district boundary lines

What factor do you believe is the LEAST important in the Boundary Analysis of Police District Stations?	Num of Responses
Landscape features such as parks, major streets	16
Non-resident population data (Commuters, tourists)	13
Proposed developments that will alter population data	10
Population data	5
Anticipated needs for police resources	3
Higher-than-average conc. of children, youth and elderly	2
Capacity of police resources	1
Communities/Neighborhoods	1
Community Input	1
Total Responses	52

Comments about current district station boundaries from community members centered along the following topics:

- Castro neighborhood: Move from Mission Station to Park Station to receive more attention and response
- Northern and Mission districts: need more resources
- Desire for more foot beats
- Duboce Triangle: Appreciates Park Station service. Moved to Park during last boundary analysis
- Request for improved response times, and consideration of traffic flows and geographic size of districts to think about how response times could be improved

- Tenderloin has moved north and west, boundaries should reflect that. Should not include Westfield Mall
- Individuals on the boundary lines feel underserved
- Ingleside and Taraval: districts are too large
- Department is understaffed
- Portola community has good relations with Bayview station

Survey Conclusions

The information gathered from Task 2's open comments and discussions was valuable to the Project Team in understanding where the station staff and community members felt the impacts and potential for the district boundary analysis. Participants from both groups showed alignment in valuing metrics that assessed the demand on police resources the highest (Factors: type, frequency and locations of policing activities; anticipated needs for police resources).

8. Task 3 - Quantitative and Qualitative Analysis of Existing Boundaries

For the quantitative evaluation of the legislative factors, the Project Teams worked with ARCBridge to gather appropriate data sets. Using the previous boundary analysis as a guide, continuous data sets were limited to a five-year range, 2019-2023.

Demographic, GIS and Police data was collected for the project. Here is a list of data sets that were used.

Administrative Code Factor	Data / Information Used
Population data including, but not limited to, the results of the decennial census	US Bureau of Census – PL94-171 Data
Data regarding non-residents including visitors, shoppers, workers, and tourists	US Bureau of Census - American Community Survey SF Planning Department
Proposed developments or other activities that will significantly alter the population in the next ten years	SF Planning Department

Natural or constructed landscape features including hills, major streets, transit lines, parks	San Francisco Open Data - https://datasf.org/opendata/
Neighborhood and community boundaries	San Francisco Open Data - https://datasf.org/opendata/
Areas with higher-than-average concentrations of children, youth, and elderly	US Bureau of Census - American Community Survey
Number, type, and frequency of policing activities including calls for service and arrests	SFPD Calls for Service 2019-2023 SFPD Incident Data 2019-2023
Anticipated needs for police services including but not limited to adequate staffing for (a) foot beats and community policing efforts, (b) areas experiencing or at-risk for higher-than-average crime, and (c) areas with a special need for policing services due to lower-than-average arrest and conviction rates	SFPD Calls for Service 2019-2023 SFPD Incident Data 2019-2023
Capacity of police resources, including but not limited to, station facilities, information and technology, communication systems, and police personnel	SFPD Staffing Analysis 2023 SFPD Facilities Unit
Neighborhood and Community input	Public Engagement feedback (via website, email, focus groups, and community meetings)
Other relevant factors determined by the Police Commission or Chief of Police	During the analysis, several discussions occurred with members of the Police Commission and Chief of Police. No additional factors were suggested for addition to the project.

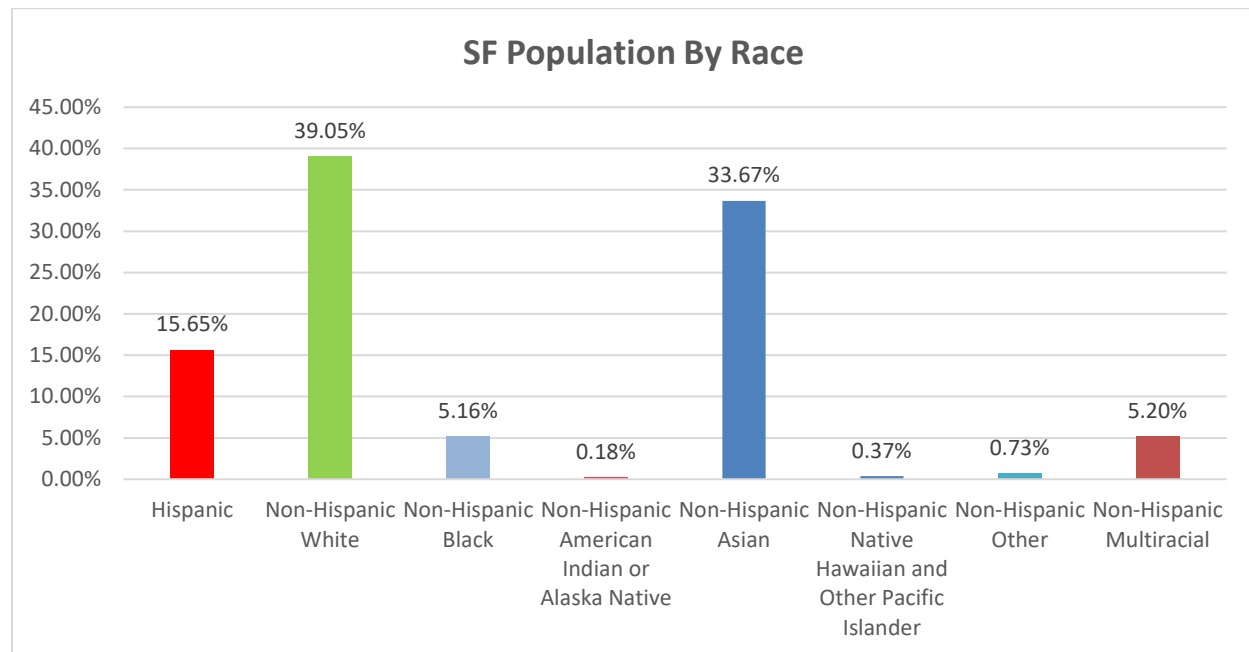
Data Methodology for Calls and Incidents

The following data selection methodology was developed after talking to the subject matter experts in the Police Department. The methodology evolved as the SMEWG saw the data analysis results.

Calls for Service Data	Police Incidents Data
Time Period – 2019-2023	Time Period – 2019-2023
911 Dispatched Calls	Part 1 Violent Crime
Priority A, B and C	Part 1 Property Crime
Patrol Calls (call sign 3A-3J)	Arrests
Passing Calls (903) excluded	Narcotics
Calls with no X-Y Coordinates excluded	Larceny/Theft
Cancelled calls excluded	Burglaries
Administrative Calls excluded	Car Break-Ins
	Juvenile
	Domestic Violence
	School related

Data Description

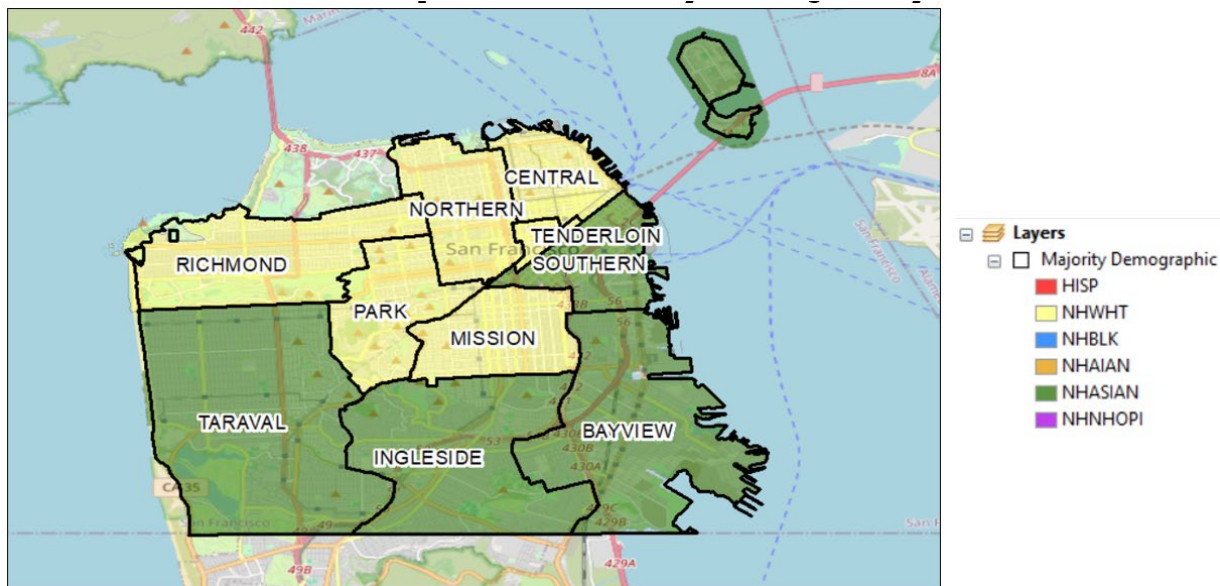
Population of San Francisco Census 2020



Race	Population (Qty)	Population (%)
Hispanic	136,754	15.65%
Non-Hispanic White	341,301	39.05%
Non-Hispanic Black	45,068	5.16%
Non-Hispanic American Indian or Alaska Native	1,570	0.18%
Non-Hispanic Asian	294,220	33.67%
Non-Hispanic Native Hawaiian and Other Pacific Islander	3,244	0.37%
Non-Hispanic Other	6,347	0.73%
Non-Hispanic Multiracial	45,446	5.20%
TOTAL	873,950	100%

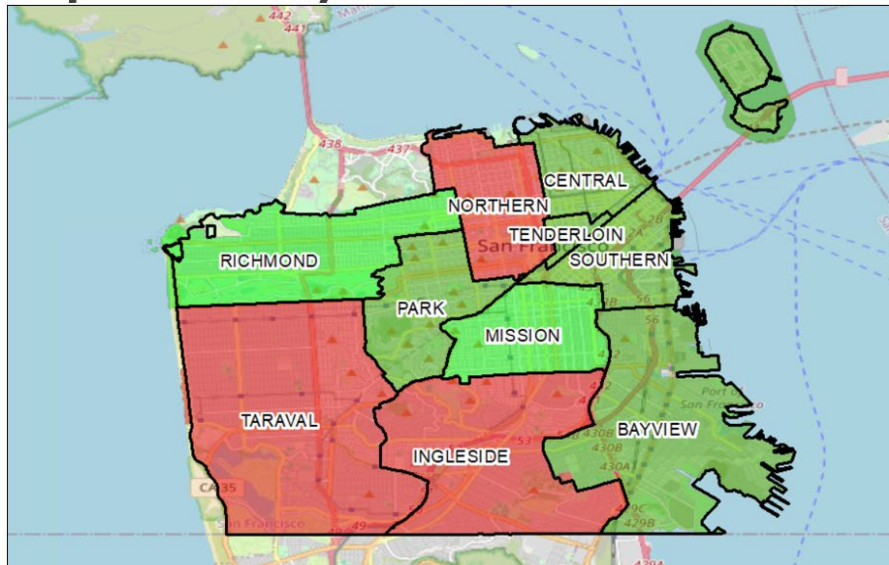
Using the last Census data, saw 10.7% growth within San Francisco. Similar growth is expected by the 2030 Census.

Major Race of Police Districts Census 2020



Majority races are shown here. Majority race does not necessarily mean that there is 50% or higher. Majority depicts which race is most prevalent.

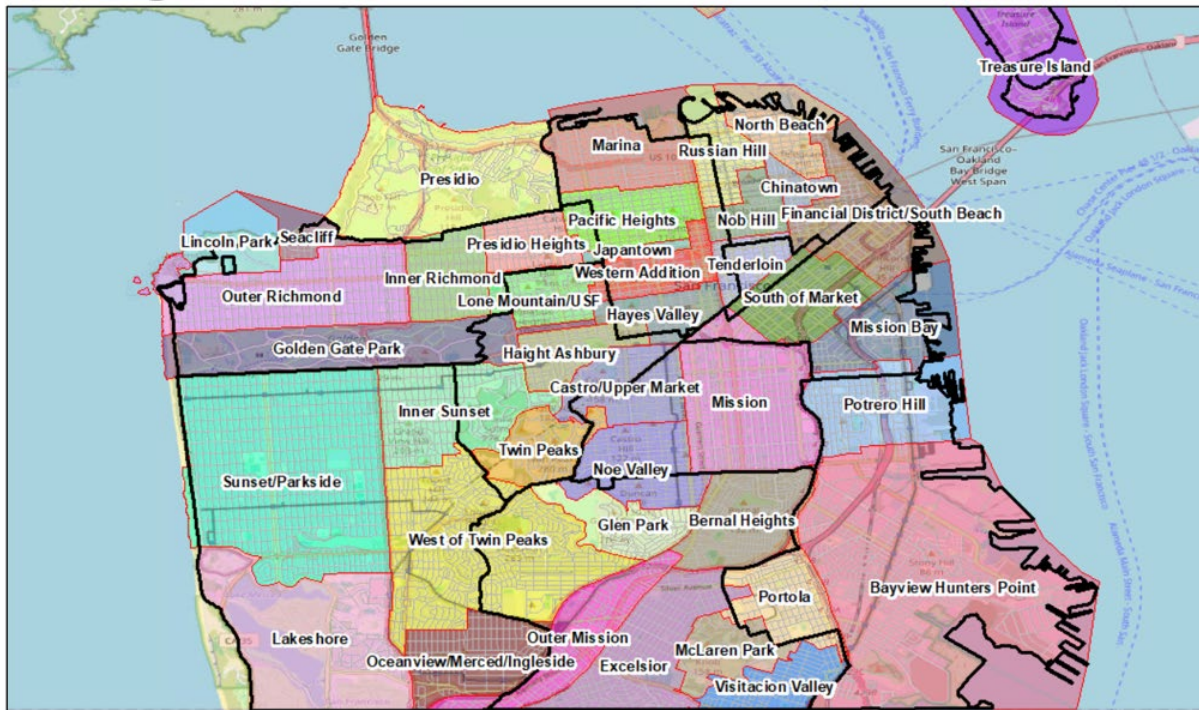
Population of Police Districts Census 2020



Police Districts	Total	% of Total
BAYVIEW	73,864	8.45%
CENTRAL	69,929	8.00%
INGLESIDE	136,564	15.63%
MISSION	81,785	9.36%
NORTHERN	103,787	11.88%
PARK	63,325	7.25%
RICHMOND	87,094	9.97%
SOUTHERN	65,115	7.45%
TARAVAL	153,038	17.51%
TENDERLOIN	35,841	4.10%
PRESIDIO	3,798	0.43%
City/County	873,950	100%

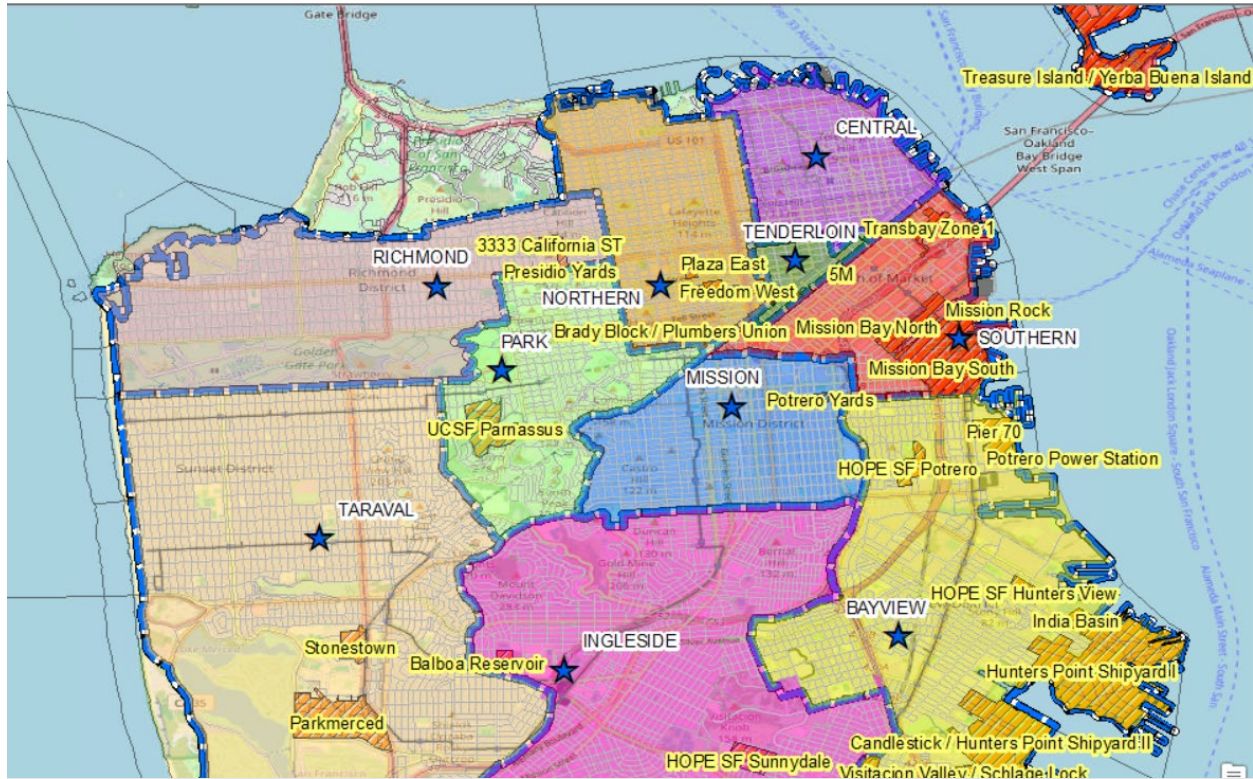
Currently the distribution of residential population within the city is widespread. Tenderloin district consists of just 4.10% of the city's population while Taraval district is 17.51%. This information highlights the many differences seen across the ten districts.

Neighborhood Boundaries



San Francisco Open Data resource was used to obtain neighborhood boundaries for San Francisco. At several times during the analysis, this information was augmented by community members with the introduction of additional neighborhoods or the adjustment of boundary lines.

Proposed New Developments



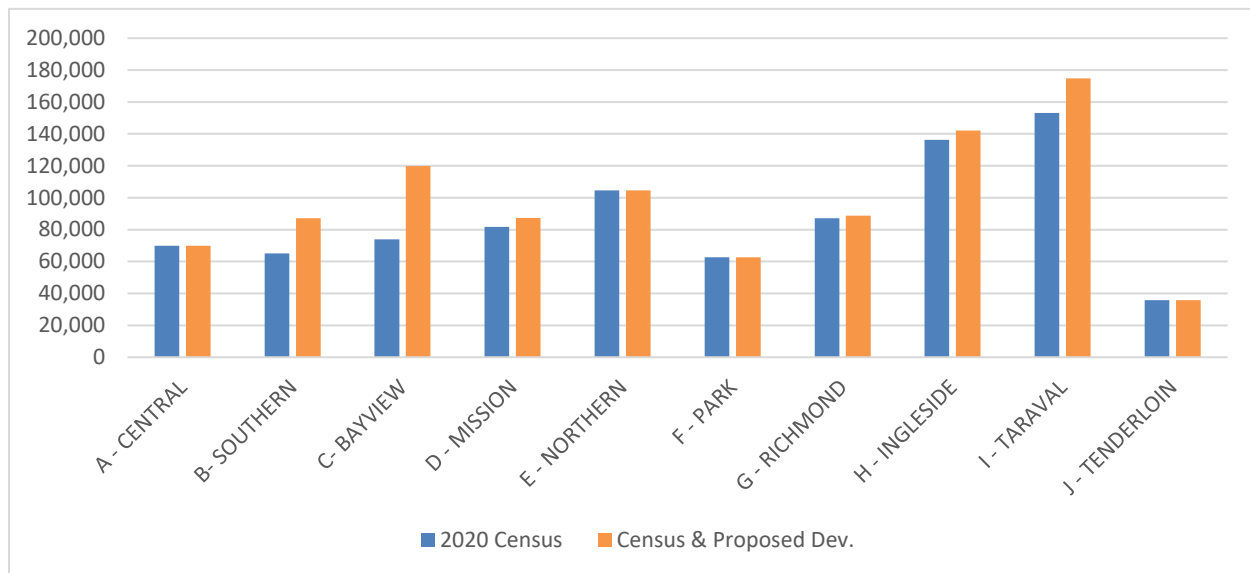
The largest potential population increases are in the Bayview, Southern, and Taraval districts.

Proposed Developments ⁶	Units (Total)	Units by 2030	Estimated Total Pop	Estimated Total Pop by 2030
3333 California ST	744	491	1,599	1,055
5M	386	386	830	830
Balboa Reservoir	1,100	726	2,364	1,560
Brady Block / Plumbers Union	44	44	95	95
Candlestick / Hunters Point Shipyard II	10,336	3,101	22,215	6,665
Freedom West	2,537	2,537	5,453	5,453

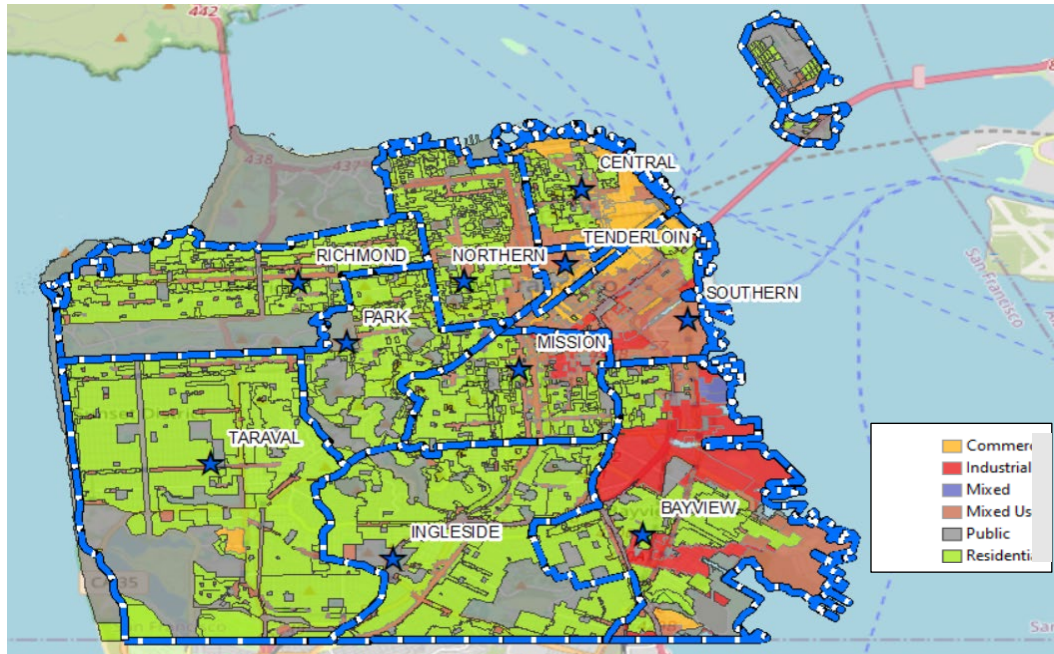
⁶ Information received from SF Planning Department

HOPE SF Hunters View	457	457	982	982
HOPE SF Potrero	1,628	1,628	3,499	3,499
HOPE SF Sunnydale	1,603	1,603	3,445	3,445
Hunters Point Shipyard I	846	846	1,818	1,818
India Basin	1,575	1,040	3,385	2,235
Mission Bay North	283	283	608	608
Mission Bay South	148	148	318	318
Mission Rock	1,667	1,500	3,583	3,224
Parkmerced	7,217	3,609	15,511	7,757
Pier 70	2,150	1,613	4,621	3,467
Potrero Power Station	2,681	1,769	5,762	3,802
Stonestown	2,930	2,930	6,297	6,297
Treasure Island / Yerba Buena Island	7,771	3,886	16,702	8,352
Visitacion Valley / Schlage Lock	1,679	1,108	3,609	2,381
Totals	47,782	29,705	102,698	63,845

Proposed Developments Population Impact

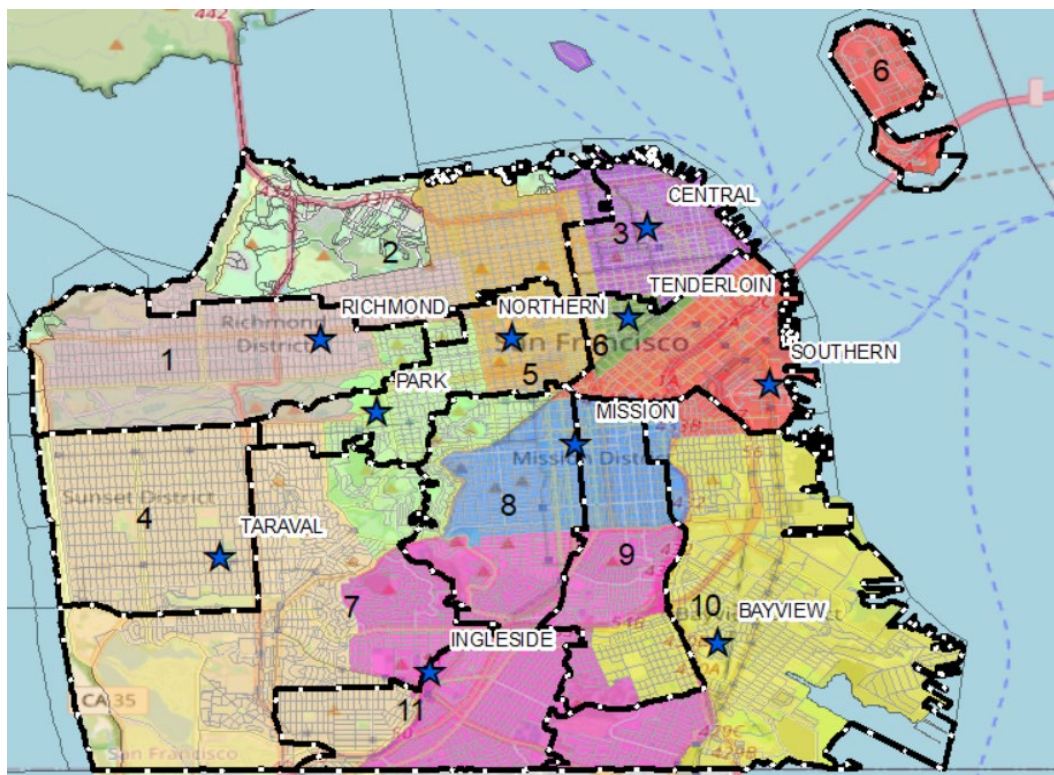


Zoning



Large areas of the city are zoned residential. Correlations can be drawn between this information and Calls for Service data.

Supervisory Districts and Police Districts



Supervisory and Police Districts are not currently aligned. Fostering partnership, equitable services, and streamlining calls to action were all topics for consideration of the advantages and disadvantages of overlap.

Supervisory District	Police Districts
District 1	Park, Richmond
District 2	Central, Northern, Park, Richmond
District 3	Central, Northern, Tenderloin
District 4	Richmond, Taraval
District 5	Central, Northern, Park, Richmond, Tenderloin
District 6	Central, Mission, Northern, Southern, Tenderloin
District 7	Ingleside, Park, Richmond, Taraval
District 8	Ingleside, Mission, Northern, Park, Southern
District 9	Bayview, Ingleside, Mission
District 10	Bayview, Ingleside, Mission, Southern
District 11	Ingleside, Taraval

Police Data

To best understand where police resources, demand, and time have been allocated, two data sets were investigated thoroughly: Calls for Service data and Police Incidents data.

Calls for Service

The data set for Calls for Service included all priority codes from 2019 – 2023 (2,595,879 total calls – dispatched and officer-initiated). After receiving and evaluating the data set, the ARCBridge team presented the data to the SMEWG for verification and validation. Through conversation with these subject matter experts, the following methods were put into place.

- Calls responded to by District Stations (Patrol) only, call signs 3A-3J (no specialized units)
- Administrative code call signs eliminated. Though recognized to be reflective of police work, it was removed for the purposes of this analysis.
 - 7A – Admin detail
 - 7B – Beginning of watch
 - 7C – Court detail
 - 7E – End of watch
 - 7G – Gas/Garage/Equipment
 - 7H – Hospital detail
 - REF311 (Refer or Tx to 311)
 - 903 Passing Calls
- Cancelled calls were excluded
- All calls without X,Y coordinates were excluded

Calls for Service 2019-2023

Highest	Red
Lowest	Green
Above Average	Yellow
Below Average	Light Green

Company	District Name	All Calls	Priority A	Priority A%	Priority B	Priority B%	Priority C	Priority C %	Other	Other%
3A	Central	327,481	49,765	15.20%	98,400	30.05%	160,906	49.13%	18,410	5.62%
3B	Southern	351,455	57,500	16.36%	97,298	27.68%	161,012	45.81%	35,645	10.14%
3C	Bayview	246,947	41,790	16.92%	60,886	24.66%	120,891	48.95%	23,380	9.47%
3D	Mission	325,943	58,448	17.93%	96,349	29.56%	136,516	41.88%	34,630	10.62%
3E	Northern	307,600	50,323	19.29%	95,189	30.95%	128,999	41.94%	24,089	7.83%
3F	Park	186,590	18,229	9.77%	41,575	22.28%	116,570	62.47%	10,216	5.48%
3G	Richmond	163,134	21,088	12.93%	48,687	29.84%	77,950	47.78%	15,409	9.45%
3H	Ingleside	181,256	37,188	20.52%	55,315	30.52%	73,532	40.57%	15,221	8.40%
3I	Taraval	188,171	31,102	16.53%	61,362	32.61%	81,852	43.50%	13,855	7.36%
3J	Tenderloin	311,488	48,413	15.54%	74,822	24.02%	160,794	54.19%	19,459	6.25%
	Other	5,814	645	11.09%	839	14.43%	4041	69.50%	289	4.97%
	Overall	2,595,879	423,491	16.31%	730,722	28.15%	1,231,063	47.42%	210,603	8.11%

Under these conditions, Southern Station responded to the highest number of calls. Northern Station responded to the most Priority A calls, Central Station responded to the most Priority B calls, and Tenderloin Station responded to the most Priority C calls.

Calls for Service, 911 vs Officer-Initiated 2019-2023

Company	District Name	All Calls	911 Calls	911 Calls %	Officer Initiated	Officer Initiated %
3A	Central	327,481	231,354	70.65%	96,127	29.35%
3B	Southern	351,455	232,013	66.01%	119,442	33.99%
3C	Bayview	246,947	167,627	67.88%	79,320	32.12%
3D	Mission	325,943	245,164	75.22%	80,779	24.78%
3E	Northern	307,600	242,600	78.87%	65,000	21.13%
3F	Park	186,590	102,620	55.00%	83,970	45.00%
3G	Richmond	163,134	105,679	64.78%	57,455	35.22%
3H	Ingleside	181,256	139,459	76.94%	41,797	23.06%
3I	Taraval	188,171	136,217	72.39%	51,954	27.61%
3J	Tenderloin	311,488	232,395	74.61%	79,093	25.39%
	Other	5,814	2968	51.05%	2846	48.95%
	Overall	2,595,879	1,838,096	70.81%	757,783	29.19%

The Calls for Service data was filtered further distinguishing 911 Dispatched calls from Officer-Initiated calls. The total number of 911 Dispatched calls was 1,838,096 or 71% of all calls as compared to 757,783 or 29% of all calls being Officer-Initiated.

Calls for Service, 911 Dispatched only Priority A, B, and C; 2019-2023

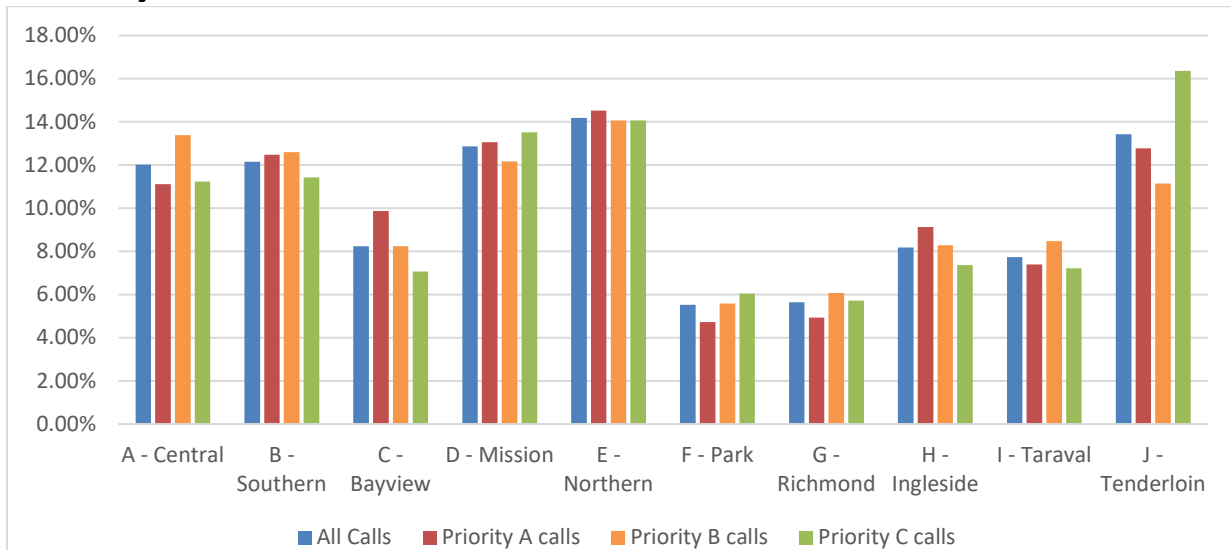
District	Total Calls	% of all calls by station	Priority A Calls	% of Priority A calls by Station	Priority B Calls	% of Priority B calls by Station	Priority C Calls	% of Priority C calls by Station
A - Central	180,895	12.02%	43,498	24.05%	77,122	42.63%	60,275	33.32%
B - Southern	182,780	12.15%	48,861	26.73%	72,606	39.72%	61,313	33.54%
C - Bayview	124,019	8.24%	38,665	31.18%	47,483	38.29%	37,871	30.54%
D - Mission	193,635	12.87%	51,090	26.38%	70,023	36.16%	72,522	37.45%
E - Northern	213,449	14.19%	56,913	26.66%	81,013	37.95%	75,523	35.38%
F - Park	83,113	5.52%	18,529	22.29%	32,136	38.67%	32,448	39.04%
G - Richmond	84,991	5.65%	19,300	22.71%	34,962	41.14%	30,729	36.16%
H - Ingleside	123,070	8.18%	35,736	29.04%	47,760	38.81%	39,574	32.16%
I - Taraval	116,372	7.74%	28,920	24.85%	48,774	41.91%	38,678	33.24%
J - Tenderloin	202,064	13.43%	50,053	24.77%	64,157	31.75%	87,854	43.48%
Totals	1,504,388	100.00%	391,565		576,036		536,787	

The data was then filtered to Priority A, B, and C, and 911 Dispatched calls only. This reduced the number of call records to 1,504,388.

The column “% of all calls by station” shows the distribution of calls across all district stations. For example, 12.02% of all calls in the City were addressed by Central Station.

The columns “% of Priority A calls by Station”, “% of Priority B calls by Station”, and “% of Priority C calls by Station” show the spread of Priority A, B, and C within the station. For example, within Central Station, 24.05% of their total calls were Priority A, 42.63% of their total calls were Priority B, and 33.32% of their total calls were Priority C.

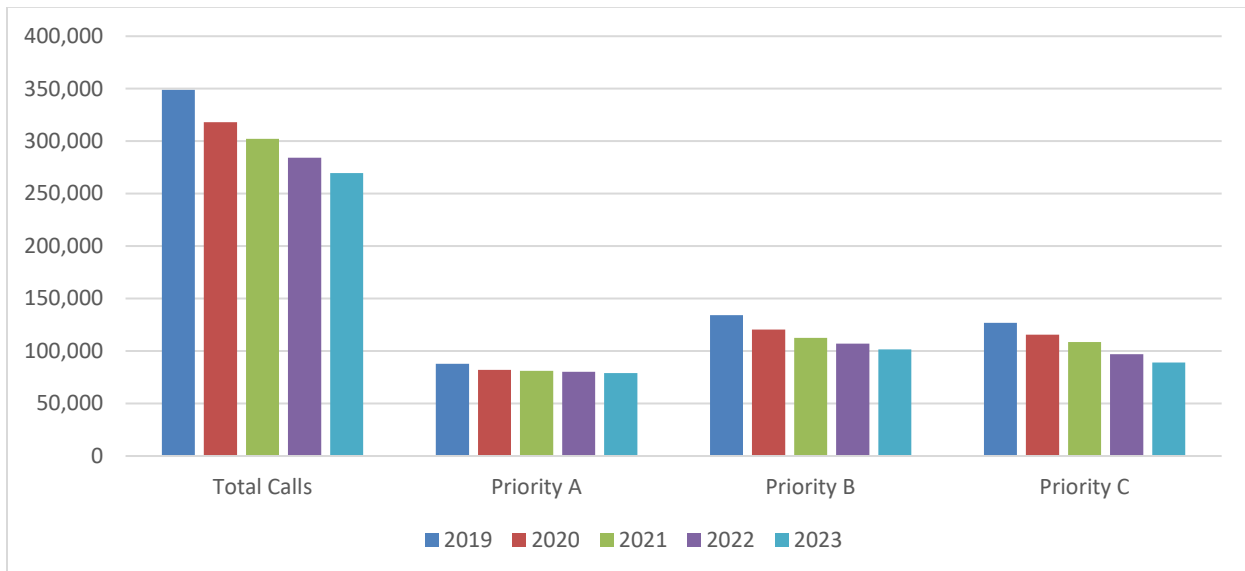
Calls for Service, 911 Dispatched only Priority A, B, and C; 2019-2023



	A - Central	B - Southern	C - Bayview	D - Mission	E - Northern	F - Park	G - Richmond	H - Ingleside	I - Taraval	J - Tenderloin
All Calls	12.02%	12.15%	8.24%	12.87%	14.19%	5.52%	5.65%	8.18%	7.74%	13.43%
Priority A calls	11.11%	12.48%	9.87%	13.05%	14.53%	4.73%	4.93%	9.13%	7.39%	12.78%
Priority B calls	13.39%	12.60%	8.24%	12.16%	14.06%	5.58%	6.07%	8.29%	8.47%	11.14%
Priority C calls	11.23%	11.42%	7.06%	13.51%	14.07%	6.04%	5.72%	7.37%	7.21%	16.37%

The bar graph above visually depicts the total distribution of all 911 Dispatched calls across the ten districts over the five-year period of 2019-2023.

Calls for Service, Trend Data, 2019-2023



	Total Calls	Priority A	Priority B	Priority C
2019	348,900	87,839	134,310	126,751
2020	318,145	82,117	120,508	115,520
2021	302,327	81,019	112,621	108,687
2022	284,190	80,247	107,073	96,870
2023	269,634	79,151	101,524	88,959

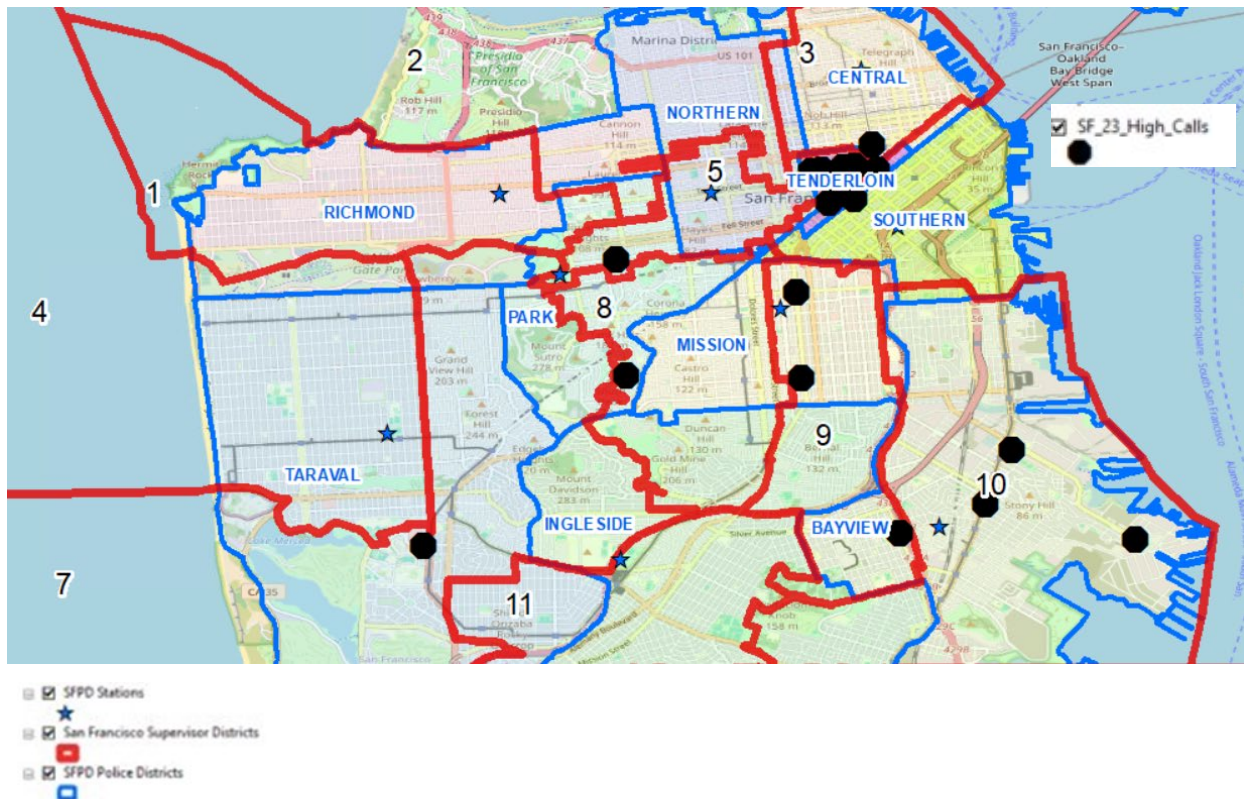
This graph shows visually the downward trend of Total Calls, Priority A, Priority B, and Priority C calls from 2019-2023.

Call Volume Analysis

In addition to looking at five-year data aggregates, there was an interest in seeing where the workload demand is now. To answer this question, just 2023 Calls for Service were examined to investigate high call volume locations and depict them on a map of the city.

Top 20 911 Dispatched Call Locations – 2023

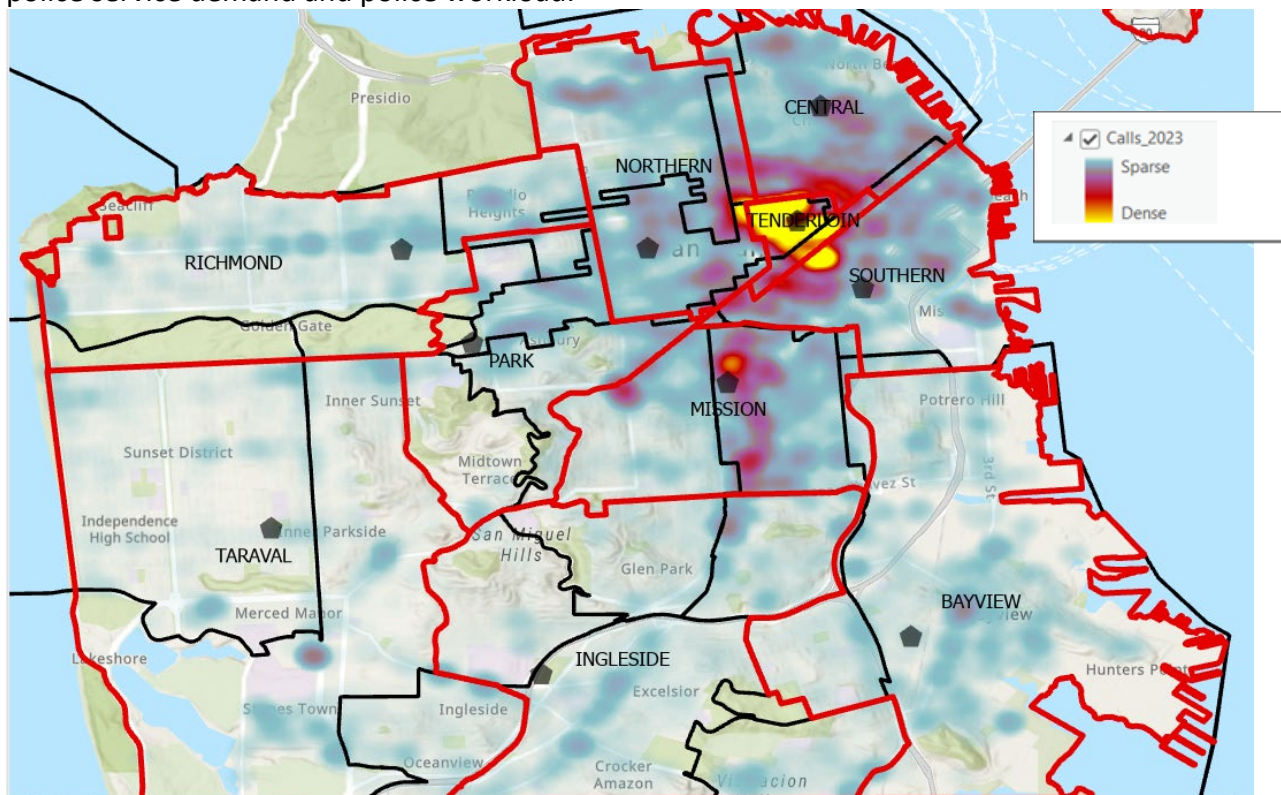
Below are the mapped and listed top 20 call locations for 911 Dispatched calls citywide. The red lines and numbers indicate Supervisorial Districts while the blue lines indicate Police Districts.



Intersection	Call Count	Landmark/Neighborhood
03RD ST \ QUESADA AVE	10757	Bayview; No notable landmark
INNES AVE \ COLEMAN ST \ INNES CT	5496	Shipyard vicinity
UNITED NATIONS PLZ \ LEAVENWORTH ST	3730	United Nations Plaza
ASHBURY ST \ HAIGHT ST	3561	Haight-Ashbury Area
STEVENSON ST \ 07TH ST \ ODD FELLOWS WAY	2767	SF Federal Building/US Courthouse
FAIRFAX AVE \ NEWHALL ST	2438	Bayview; No notable landmark
24TH ST \ OSAGE ALY	2341	24th St Mission BART Plaza
MISSION ST \ 07TH ST	2300	SF Federal Building/US Courthouse
SAN BRUNO AVE \ BURROWS ST	2148	Portola; No notable landmark
16TH ST \ MISSION ST	2132	16th St Mission BART Plaza
20TH AVE \ WINSTON DR	2126	Stonestown Galleria
EDDY ST \ HYDE ST	2079	Tenderloin; No notable landmark
GEARY ST \ POWELL ST	2064	Union Square
EDDY ST \ LARKIN ST	2033	Tenderloin; No notable landmark
EDDY ST \ JONES ST	1890	Tenderloin; No notable landmark
VISTA LN \ GARDENSIDE DR	1814	Twin Peaks vicinity
STEVENSON ST \ 05TH ST	1811	San Francisco Centre
MCALLISTER ST \ LEAVENWORTH ST	1784	United Nations Plaza
TAYLOR ST \ EDDY ST	1638	Tenderloin; No notable landmark
08TH ST \ GROVE ST \ HYDE ST \ MARKET ST	1623	United Nations Plaza

Heat Map of 911 Dispatched Calls – 2023

The heat map depicts the high number of calls seen in the Tenderloin area, and numerous regions of red and blue in each of the other nine districts. Areas from yellow to blue represent police service demand and police workload.



Top 10 Calls for Service by Priority, City-wide 911 Dispatched, Priority A, B, and C; 2019-2023

To further understand how the data reflected the qualitative statements regarding the uniqueness of each district, the top 3 911 Dispatched calls per station per call type over the last five years was analyzed.

Data note: After reviewing the following data with district station Captains for a common-sense check, the Captains agreed the data was valid. However, while representative of the station workload, they suggested that some included call codes should not be included. Members of the SMEWG discussed this data and agreed that Passing Calls and Traffic Stops should not be used in the data sets. They have been removed from all other data sets, except the Top Calls for Service series below.

	Priority A			Priority B			Priority C		
Rank	Description	Count	%	Description	Count	%	Description	Count	%
1	Well Being Check	39,574	9.98%	Fight No Weapon	99,482	17,12%	Passing Call	158,853	22.61%
2	Fight No Weapon	38,094	9.61%	Audible Alarm	89,307	15.37%	Noise Nuisance	100,286	14.28%
3	Assault/Battery	33,873	8.54%	Well Being Check	79,838	13.74%	Trespasser	87,773	12.49%
4	Meet w/city employee	25,288	6.38%	Complaint Unkn	37,737	6.50%	Suspicious Person	76,628	10.91%
5	Burglary	23,176	5.85%	Mentally Disturbed	32,027	5.51%	Burglary	31,659	4.51%
6	Mentally Disturbed	20,462	5.16%	Petty Theft	24,411	4.20%	Suspicious Vehicle	30,985	4.41%
7	Suicide Attempt	17,911	4.52%	Suspicious Person	23,664	4.07%	Sit/Lie Enforcement	24,352	3.47%
8	Auto Boost/Strip	16,707	4.21%	Threat/Harassment	18,182	3.13%	Petty Theft	17,909	2.55%
9	Vandalism	13,275	3.35%	Trespasser	17,785	3.06%	Traffic Violation Cite	15,596	2.22%
10	Person w/Knife	13,182	3.32%	Meet w/City employee	17,756	3.06%	Stolen Vehicle	14,296	2.04%
			60.92%				75.77%		

Top Calls by Station by Priority

To further understand how the data reflected the qualitative statements of each district's uniqueness, the top three 911 Dispatched calls per station per type over the last five years were analyzed. The data here represents all calls, it does not distinguish between calls that led to incident reports.

The data showed a level of consistency within each district as the same calls often showed up year after year. There was a level of difference between districts which is supported by the feedback received during initial engagement with the district station Captains and by subsequent conversations with the SMEWG.

3A – Central- Top 3 calls by Year by Priority

2019	3A	Central	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1307	11.58%	1	585	TRAFFIC STOP	5254	19.21%	1	903	PASSING CALL	15652	37.20%
	2	418	FIGHT NO WEAPON	1090	9.66%	2	418	FIGHT NO WEAPON	3460	12.65%	2	601	TRESPASSER	4727	11.24%
	3	910	WELL BEING CHECK	1072	9.50%	3	100A	AUDIBLE ALARM	3104	11.35%	3	917	SUSPICIOUS PERSON	4100	9.74%
2020	3A	Central	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	944	10.38%	1	100A	AUDIBLE ALARM	2720	13.91%	1	903	PASSING CALL	13747	41.91%
	2	240	ASSAULT / BATTERY	827	9.09%	2	418	FIGHT NO WEAPON	2626	13.43%	2	601	TRESPASSER	3674	11.20%
	3	459	BURGLARY	810	8.91%	3	585	TRAFFIC STOP	1969	10.07%	3	917	SUSPICIOUS PERSON	2534	7.73%
2021	3A	Central	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	852	AUTO BOOST / STRIP	986	9.75%	1	418	FIGHT NO WEAPON	2589	14.62%	1	903	PASSING CALL	13565	43.60%
	2	910	WELL BEING CHECK	895	8.85%	2	100A	AUDIBLE ALARM	1881	10.62%	2	601	TRESPASSER	3109	9.99%
	3	240	ASSAULT / BATTERY	864	8.54%	3	910	WELL BEING CHECK	1854	10.47%	3	415	NOISE NUISANCE	2304	7.40%
2022	3A	Central	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	971	9.93%	1	418	FIGHT NO WEAPON	2753	15.98%	1	903	PASSING CALL	14270	46.62%
	2	910	WELL BEING CHECK	837	8.56%	2	100A	AUDIBLE ALARM	2352	13.65%	2	601	TRESPASSER	2877	9.40%
	3	418	FIGHT NO WEAPON	804	8.22%	3	910	WELL BEING CHECK	1751	10.16%	3	415	NOISE NUISANCE	1898	6.20%
2023	3A	Central	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	935	9.85%	1	418	FIGHT NO WEAPON	2847	17.19%	1	903	PASSING CALL	9882	40.65%
	2	910	WELL BEING CHECK	816	8.60%	2	100A	AUDIBLE ALARM	2167	13.09%	2	601	TRESPASSER	2556	10.51%
	3	418	FIGHT NO WEAPON	750	7.90%	3	910	WELL BEING CHECK	1645	9.93%	3	917	SUSPICIOUS PERSON	2002	8.24%

3B – Southern- Top 3 calls by Year by Priority

2019	3B	Southern	Priority A			Priority B						Priority C				
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	
	1	910	WELL BEING CHECK	1340	10.70%	1	585	TRAFFIC STOP	5002	19.52%	1	903	PASSING CALL	13983	37.75%	
	2	240	ASSAULT / BATTERY	1288	10.28%	2	418	FIGHT NO WEAPON	3448	13.46%	2	917	SUSPICIOUS PERSON	5440	14.69%	
	3	418	FIGHT NO WEAPON	1183	9.44%	3	100A	AUDIBLE ALARM	3361	13.12%	3	601	TRESPASSER	3333	9%	
2020	3B	Southern	Priority A			Priority B						Priority C				
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	
	1	910	WELL BEING CHECK	1207	10.82%	1	418	FIGHT NO WEAPON	2809	14.07%	1	903	PASSING CALL	23716	57.37%	
	2	240	ASSAULT / BATTERY	1010	9.05%	2	100A	AUDIBLE ALARM	2778	13.91%	2	917	SUSPICIOUS PERSON	2840	6.87%	
	3	459	BURGLARY	995	8.92%	3	585	TRAFFIC STOP	2698	13.51%	3	601	TRESPASSER	2443	6%	
2021	3B	Southern	Priority A			Priority B						Priority C				
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	
	1	910	WELL BEING CHECK	1212	11.12%	1	418	FIGHT NO WEAPON	2571	14.73%	1	903	PASSING CALL	17176	51.28%	
	2	240	ASSAULT / BATTERY	913	8.38%	2	910	WELL BEING CHECK	2497	14.31%	2	601	TRESPASSER	2422	7.23%	
	3	459	BURGLARY	897	8.23%	3	100A	AUDIBLE ALARM	1999	11.45%	3	415	NOISE NUISANCE	2242	6.69%	
2022	3B	Southern	Priority A			Priority B						Priority C				
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	
	1	910	WELL BEING CHECK	1132	10.03%	1	418	FIGHT NO WEAPON	2684	15.99%	1	903	PASSING CALL	9671	36.80%	
	2	240	ASSAULT / BATTERY	999	8.85%	2	100A	AUDIBLE ALARM	2377	14.16%	2	917	SUSPICIOUS PERSON	2574	9.79%	
	3	418	FIGHT NO WEAPON	880	7.80%	3	910	WELL BEING CHECK	2243	13.36%	3	601	TRESPASSER	2491	9%	
2023	3B	Southern	Priority A			Priority B						Priority C				
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	
	1	240	ASSAULT / BATTERY	1173	10.09%	1	418	FIGHT NO WEAPON	2959	16.93%	1	903	PASSING CALL	7028	30.74%	
	2	910	WELL BEING CHECK	1148	9.87%	2	100A	AUDIBLE ALARM	2377	13.60%	2	917	SUSPICIOUS PERSON	2662	11.64%	
	3	418	FIGHT NO WEAPON	949	8.16%	3	910	WELL BEING CHECK	2206	12.63%	3	601	TRESPASSER	2141	9%	

3C – Bayview- Top 3 calls by Year by Priority

2019	3C	Bayview	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	418	FIGHT NO WEAPON	1084	12.21%	1	585	TRAFFIC STOP	2455	16.58%	1	903	PASSING CALL	7452	36.30%
	2	240	ASSAULT / BATTERY	810	9.12%	2	100A	AUDIBLE ALARM	2351	15.88%	2	916	SUSPICIOUS VEHICLE	3474	16.92%
	3	910	WELL BEING CHECK	719	8.10%	3	418	FIGHT NO WEAPON	2173	14.68%	3	917	SUSPICIOUS PERSON	1301	6.34%
2020	3C	Bayview	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	418	FIGHT NO WEAPON	1006	11.43%	1	418	FIGHT NO WEAPON	1977	15.73%	1	903	PASSING CALL	6551	36.81%
	2	910	WELL BEING CHECK	673	7.65%	2	100A	AUDIBLE ALARM	1806	14.37%	2	916	SUSPICIOUS VEHICLE	2898	16.29%
	3	216S	SHOT SPOTTER	612	6.95%	3	585	TRAFFIC STOP	1370	10.90%	3	415	NOISE NUISANCE	1629	9.15%
2021	3C	Bayview	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	418	FIGHT NO WEAPON	844	10.09%	1	418	FIGHT NO WEAPON	1725	14.14%	1	903	PASSING CALL	8939	46.14%
	2		SHOT SPOTTER	627	7.50%	2	585	TRAFFIC STOP	1590	13.03%	2	916	SUSPICIOUS VEHICLE	2514	12.98%
	3	910	WELL BEING CHECK	614	7.34%	3	100A	AUDIBLE ALARM	1585	12.99%	3	415	NOISE NUISANCE	1399	7.22%
2022	3C	Bayview	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	418	FIGHT NO WEAPON	750	9.48%	1	100A	AUDIBLE ALARM	1982	18.38%	1	903	PASSING CALL	13993	62.51%
	2	910	WELL BEING CHECK	596	7.54%	2	418	FIGHT NO WEAPON	1534	14.22%	2	916	SUSPICIOUS VEHICLE	1674	7.48%
	3	459	BURGLARY	574	7.26%	3	910	WELL BEING CHECK	996	9.24%	3	415	NOISE NUISANCE	1050	4.69%
2023	3C	Bayview	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	418	FIGHT NO WEAPON	781	9.97%	1	100A	AUDIBLE ALARM	1589	15.10%	1	903	PASSING CALL	32408	79.42%
	2	910	WELL BEING CHECK	574	7.32%	2	418	FIGHT NO WEAPON	1481	14.07%	2	916	SUSPICIOUS VEHICLE	1575	3.86%
	3	905	MEET W/CITY EMPLOYEE	570	7.27%	3	585	TRAFFIC STOP	1096	10.41%	3	415	NOISE NUISANCE	946	2.32%

3D – Mission- Top 3 calls by Year by Priority

2019	3D	Mission	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1488	11.61%	1	585	TRAFFIC STOP	6003	23.64%	1	903	PASSING CALL	10058	27.20%
	2	418	FIGHT NO WEAPON	1482	11.57%	2	418	FIGHT NO WEAPON	3395	13.37%	2	917	SUSPICIOUS PERSON	6353	17.18%
	3	910	WELL BEING CHECK	1262	9.85%	3	100A	AUDIBLE ALARM	2353	9.27%	3	601	TRESPASSER	3319	8.98%
2020	3D	Mission	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1147	10.11%	1	418	FIGHT NO WEAPON	3059	15.38%	1	903	PASSING CALL	8794	28.44%
	2	418	FIGHT NO WEAPON	1140	10.05%	2	585	TRAFFIC STOP	2641	13.27%	2	917	SUSPICIOUS PERSON	4173	13.49%
	3	910	WELL BEING CHECK	1073	9.46%	3	910	WELL BEING CHECK	2206	11.09%	3	415	NOISE NUISANCE	3778	12.22%
2021	3D	Mission	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	418	FIGHT NO WEAPON	1133	9.97%	1	418	FIGHT NO WEAPON	2978	17.38%	1	903	PASSING CALL	5462	22.28%
	2	240	ASSAULT / BATTERY	1132	9.96%	2	910	WELL BEING CHECK	1881	10.98%	2	415	NOISE NUISANCE	3781	15.42%
	3	910	WELL BEING CHECK	948	8.34%	3	585	TRAFFIC STOP	1738	10.14%	3	917	SUSPICIOUS PERSON	2521	10.28%
2022	3D	Mission	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1117	9.40%	1	418	FIGHT NO WEAPON	2788	16.76%	1	903	PASSING CALL	4325	20.46%
	2	418	FIGHT NO WEAPON	1100	9.26%	2	100A	AUDIBLE ALARM	2233	13.42%	2	415	NOISE NUISANCE	3484	16.48%
	3	910	WELL BEING CHECK	1053	8.86%	3	910	WELL BEING CHECK	1936	11.64%	3	601	TRESPASSER	2237	10.58%
2023	3D	Mission	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1121	10.15%	1	418	FIGHT NO WEAPON	2572	14.88%	1	903	PASSING CALL	7220	31.44%
	2	418	FIGHT NO WEAPON	1045	9.46%	2	585	TRAFFIC STOP	2357	13.64%	2	415	NOISE NUISANCE	3032	13.20%
	3	910	WELL BEING CHECK	956	8.65%	3		AUDIBLE ALARM	2189	12.67%	3	917	SUSPICIOUS PERSON	2530	11.02%

3E Northern- Top 3 calls by Year by Priority

2019	3E	Northern	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	1301	10.76%	1	418	FIGHT NO WEAPON	2845	13.26%	1	903	PASSING CALL	7332	24.86%
	2	418	FIGHT NO WEAPON	1163	9.62%	2	100A	AUDIBLE ALARM	2617	12.19%	2	915		3667	12.43%
	3	240	ASSAULT / BATTERY	1039	8.59%	3	585	TRAFFIC STOP	2468	11.50%	3	917	SUSPICIOUS PERSON	3309	11.22%
2020	3E	Northern	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	1287	10.57%	1	418	FIGHT NO WEAPON	2735	13.02%	1	903	PASSING CALL	5627	21.80%
	2	418	FIGHT NO WEAPON	1126	9.25%	2	910	WELL BEING CHECK	2535	12.07%	2	415	NOISE NUISANCE	3056	11.84%
	3	459	BURGLARY	1064	8.74%	3	100A	AUDIBLE ALARM	2446	11.64%	3	601	TRESPASSER	2992	11.59%
2021	3E	Northern	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	1325	11.01%	1	418	FIGHT NO WEAPON	2785	14.93%	1	903	PASSING CALL	5957	23.65%
	2	418	FIGHT NO WEAPON	1054	8.76%	2	910	WELL BEING CHECK	2704	14.50%	2	415	NOISE NUISANCE	3066	12.17%
	3	240	ASSAULT / BATTERY	896	7.45%	3		AUDIBLE ALARM	1938	10.39%	3	601	TRESPASSER	2814	11.17%
2022	3E	Northern	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	1258	10.63%	1		AUDIBLE ALARM	2498	14.68%	1	903	PASSING CALL	7088	29.62%
	2	418	FIGHT NO WEAPON	1006	8.50%	2	418	FIGHT NO WEAPON	2430	14.28%	2	415	NOISE NUISANCE	2640	11.03%
	3	240	ASSAULT / BATTERY	904	7.64%	3	910	WELL BEING CHECK	2133	12.53%	3	601	TRESPASSER	2423	10.13%
2023	3E	Northern	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	1219	10.89%	1	418	FIGHT NO WEAPON	2505	14.69%	1	903	PASSING CALL	8883	36.14%
	2	418	FIGHT NO WEAPON	930	8.31%	2		AUDIBLE ALARM	2431	14.26%	2	601	TRESPASSER	2392	9.73%
	3	240	ASSAULT / BATTERY	843	7.53%	3	910	WELL BEING CHECK	2014	11.81%	3	415	NOISE NUISANCE	2333	9.49%

3F – Park- Top 3 calls by Year by Priority

2019	3F	Park	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	459	11.83%	1	585	TRAFFIC STOP	4270	34.87%	1	903	PASSING CALL	20673	61.29%
	2	418	FIGHT NO WEAPON	369	9.51%	2	910	WELL BEING CHECK	1488	12.15%	2	917	SUSPICIOUS PERSON	2586	7.67%
	3	240	ASSAULT / BATTERY	300	7.73%	3	418	FIGHT NO WEAPON	967	7.90%	3	415	NOISE NUISANCE	1812	5.37%
2020	3F	Park	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	432	11.17%	1	585	TRAFFIC STOP	2016	21.76%	1	903	PASSING CALL	16267	61.48%
	2	418	FIGHT NO WEAPON	350	9.05%	2	910	WELL BEING CHECK	1421	15.34%	2	415	NOISE NUISANCE	1495	5.65%
	3	240	ASSAULT / BATTERY	266	6.88%	3	418	FIGHT NO WEAPON	929	10.03%	3	917	SUSPICIOUS PERSON	1335	5.05%
2021	3F	Park	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	334	9.15%	1	585	TRAFFIC STOP	1355	16.86%	1	903	PASSING CALL	12635	61.60%
	2	852	AUTO BOOST / STRIP	309	8.47%	2	910	WELL BEING CHECK	1217	15.14%	2	415	NOISE NUISANCE	1314	6.41%
	3	418	FIGHT NO WEAPON	292	8.00%	3	418	FIGHT NO WEAPON	824	10.25%	3	917	SUSPICIOUS PERSON	1069	5.21%
2022	3F	Park	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	348	10.13%	1	910	WELL BEING CHECK	1003	16.70%	1	903	PASSING CALL	11523	64.97%
	2	459	BURGLARY	245	7.13%	2	100A	AUDIBLE ALARM	796	13.26%	2	415	NOISE NUISANCE	1082	6.10%
	3	418	FIGHT NO WEAPON	232	6.75%	3	418	FIGHT NO WEAPON	676	11.26%	3	601	TRESPASSER	625	3.52%
2023	3F	Park	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	315	9.27%	1	910	WELL BEING CHECK	955	15.86%	1	903	PASSING CALL	12429	68.52%
	2	905	MEET W/CITY EMPLOYEE	244	7.18%	2	100A	AUDIBLE ALARM	767	12.74%	2	415	NOISE NUISANCE	976	5.38%
	3	240	ASSAULT / BATTERY	237	6.98%	3	418	FIGHT NO WEAPON	667	11.08%	3	601	TRESPASSER	609	3.36%

3G – Richmond- Top 3 calls by Year by Priority

2019	3G	Richmond	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	518	12.30%	1	585	TRAFFIC STOP	5024	36.80%	1	903	PASSING CALL	7525	41.35%
	2	418	FIGHT NO WEAPON	370	8.79%	2	100A	AUDIBLE ALARM	1504	11.02%	2	415	NOISE NUISANCE	1196	6.57%
	3	905	MEET W/CITY EMPLOYEE	284	6.74%	3	910	WELL BEING CHECK	1298	9.51%	3	909	MEET W/CITIZEN	1082	5.95%
2020	3G	Richmond	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	542	12.42%	1	585	TRAFFIC STOP	1453	14.75%	1	903	PASSING CALL	10252	52.06%
	2	418	FIGHT NO WEAPON	342	7.84%	2	910	WELL BEING CHECK	1354	13.75%	2	415	NOISE NUISANCE	1336	6.78%
	3	459	BURGLARY	317	7.26%	3	100A	AUDIBLE ALARM	1288	13.08%	3	601	TRESPASSER	1060	5.38%
2021	3G	Richmond	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	490	11.28%	1	585	TRAFFIC STOP	1377	14.55%	1	903	PASSING CALL	8847	52.00%
	2	852	AUTO BOOST / STRIP	409	9.42%	2	100A	AUDIBLE ALARM	1189	12.56%	2	415	NOISE NUISANCE	1160	6.82%
	3	418	FIGHT NO WEAPON	345	7.94%	3	910	WELL BEING CHECK	1123	11.86%	3	601	TRESPASSER	897	5.27%
2022	3G	Richmond	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	470	11.12%	1		AUDIBLE ALARM	1354	16.57%	1	903	PASSING CALL	4764	42.25%
	2	418	FIGHT NO WEAPON	357	8.45%	2	585	TRAFFIC STOP	1112	13.61%	2	415	NOISE NUISANCE	911	8.08%
	3	852	AUTO BOOST / STRIP	347	8.21%	3	910	WELL BEING CHECK	980	11.99%	3	601	TRESPASSER	761	6.75%
2023	3G	Richmond	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	416	10.55%	1	100A	AUDIBLE ALARM	1286	17.04%	1	903	PASSING CALL	5966	50.69%
	2	852	AUTO BOOST / STRIP	295	7.48%	2	585	TRAFFIC STOP	987	13.07%	2	415	NOISE NUISANCE	873	7.42%
	3	418	FIGHT NO WEAPON	291	7.38%	3	910	WELL BEING CHECK	837	11.09%	3	601	TRESPASSER	803	6.82%

3H – Ingleside Top 3 calls by Year by Priority

2019	3H	Ingleside	Priority A			Priority B						Priority C						
	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%
	1	418	FIGHT NO WEAPON		1048	13.10%	1	585	TRAFFIC STOP		2468	17.24%	1	903	PASSING CALL		5477	30.96%
	2	910	WELL BEING CHECK		779	9.74%	2	418	FIGHT NO WEAPON		2034	14.21%	2	916	SUSPICIOUS VEHICLE		1963	11.09%
	3	240	ASSAULT / BATTERY		669	8.36%	3	100A	AUDIBLE ALARM		1650	11.52%	3	415	NOISE NUISANCE		1541	8.71%
2020	3H	Ingleside	Priority A			Priority B						Priority C						
	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%
	1	418	FIGHT NO WEAPON		903	11.45%	1	418	FIGHT NO WEAPON		1874	15.73%	1	903	PASSING CALL		7004	39.01%
	2	910	WELL BEING CHECK		739	9.37%	2	910	WELL BEING CHECK		1592	13.36%	2	415	NOISE NUISANCE		1970	10.97%
	3	240	ASSAULT / BATTERY		563	7.14%	3	585	TRAFFIC STOP		1110	9.32%	3	916	SUSPICIOUS VEHICLE		1563	8.70%
2021	3H	Ingleside	Priority A			Priority B						Priority C						
	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%
	1	418	FIGHT NO WEAPON		704	9.62%	1	418	FIGHT NO WEAPON		1630	15.66%	1	903	PASSING CALL		4781	32.72%
	2	910	WELL BEING CHECK		641	8.76%	2	910	WELL BEING CHECK		1434	13.78%	2	415	NOISE NUISANCE		1721	11.78%
	3	905	MEET W/CITY EMPLOYEE		535	7.31%	3		AUDIBLE ALARM		977	9.39%	3	916	SUSPICIOUS VEHICLE		1378	9.43%
2022	3H	Ingleside	Priority A			Priority B						Priority C						
	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%
	1	418	FIGHT NO WEAPON		679	9.55%	1	418	FIGHT NO WEAPON		1465	15.34%	1	903	PASSING CALL		3139	28.35%
	2	910	WELL BEING CHECK		590	8.30%	2	910	WELL BEING CHECK		1253	13.12%	2	415	NOISE NUISANCE		1220	11.02%
	3	905	MEET W/CITY EMPLOYEE		525	7.38%	3		AUDIBLE ALARM		1242	13.00%	3	916	SUSPICIOUS VEHICLE		865	7.81%
2023	3H	Ingleside	Priority A			Priority B						Priority C						
	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%	Top 5	Final Code	Final Description		#	%
	1	418	FIGHT NO WEAPON		699	10.17%	1	418	FIGHT NO WEAPON		1417	15.53%	1	903	PASSING CALL		4553	37.33%
	2	910	WELL BEING CHECK		570	8.29%	2		AUDIBLE ALARM		1217	13.34%	2	415	NOISE NUISANCE		1195	9.80%
	3	240	ASSAULT / BATTERY		473	6.88%	3	910	WELL BEING CHECK		979	10.73%	3	916	SUSPICIOUS VEHICLE		1027	8.42%

3I – Taraval- Top 3 calls by Year by Priority

2019	3I	Taraval	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	833	12.83%	1	585	TRAFFIC STOP	4762	27.46%	1	903	PASSING CALL	8357	38.78%
	2	418	FIGHT NO WEAPON	601	9.26%	2	100A	AUDIBLE ALARM	2245	12.95%	2	415	NOISE NUISANCE	1654	7.68%
	3	905	MEET W/CITY EMPLOYEE	469	7.22%	3	418	FIGHT NO WEAPON	1825	10.52%	3	915		1628	7.56%
2020	3I	Taraval	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	737	12.32%	1	910	WELL BEING CHECK	1667	13.77%	1	903	PASSING CALL	6891	38.01%
	2	418	FIGHT NO WEAPON	588	9.83%	2	418	FIGHT NO WEAPON	1662	13.73%	2	415	NOISE NUISANCE	1670	9.21%
	3	905	MEET W/CITY EMPLOYEE	409	6.84%	3	585	TRAFFIC STOP	1487	12.29%	3	916	SUSPICIOUS VEHICLE	1201	6.62%
2021	3I	Taraval	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	666	11.17%	1	910	WELL BEING CHECK	1601	14.18%	1	903	PASSING CALL	5602	36.84%
	2	418	FIGHT NO WEAPON	539	9.04%	2	418	FIGHT NO WEAPON	1508	13.35%	2	415	NOISE NUISANCE	1378	9.06%
	3	905	MEET W/CITY EMPLOYEE	436	7.31%	3	100A	AUDIBLE ALARM	1242	11.00%	3	916	SUSPICIOUS VEHICLE	944	6.21%
2022	3I	Taraval	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	729	11.56%	1	418	FIGHT NO WEAPON	1460	13.92%	1	903	PASSING CALL	4419	33.79%
	2	418	FIGHT NO WEAPON	559	8.87%	2	910	WELL BEING CHECK	1445	13.78%	2	415	NOISE NUISANCE	1163	8.89%
	3	905	MEET W/CITY EMPLOYEE	466	7.39%	3	100A	AUDIBLE ALARM	1419	13.53%	3	915		837	6.40%
2023	3I	Taraval	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	910	WELL BEING CHECK	681	10.71%	1	100A	AUDIBLE ALARM	1521	15.00%	1	903	PASSING CALL	5765	41.51%
	2	418	FIGHT NO WEAPON	540	8.49%	2	418	FIGHT NO WEAPON	1446	14.26%	2	415	NOISE NUISANCE	1063	7.65%
	3	905	MEET W/CITY EMPLOYEE	495	7.78%	3	910	WELL BEING CHECK	1294	12.76%	3	916	SUSPICIOUS VEHICLE	839	6.04%

3J – Tenderloin- Top 3 calls by Year by Priority

2019	3J	Tenderloin	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1468	13.89%	1	418	FIGHT NO WEAPON	3635	20.05%	1	903	PASSING CALL	15176	33.61%
	2	418	FIGHT NO WEAPON	1315	12.44%	2	910	WELL BEING CHECK	2133	11.76%	2	917	SUSPICIOUS PERSON	11073	24.52%
	3	910	WELL BEING CHECK	972	9.20%	3	585	TRAFFIC STOP	1949	10.75%	3	601	TRESPASSER	4908	10.87%
2020	3J	Tenderloin	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1211	12.25%	1	418	FIGHT NO WEAPON	3128	21.02%	1	903	PASSING CALL	7688	25.60%
	2	418	FIGHT NO WEAPON	995	10.07%	2	910	WELL BEING CHECK	2472	16.61%	2	917	SUSPICIOUS PERSON	6086	20.27%
	3	910	WELL BEING CHECK	995	10.07%	3	585	TRAFFIC STOP	1067	7.17%	3	415	NOISE NUISANCE	5016	16.70%
2021	3J	Tenderloin	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1095	11.68%	1	910	WELL BEING CHECK	2750	19.96%	1	903	PASSING CALL	11598	35.73%
	2	418	FIGHT NO WEAPON	920	9.82%	2	418	FIGHT NO WEAPON	2724	19.77%	2	917	SUSPICIOUS PERSON	4892	15.07%
	3	910	WELL BEING CHECK	907	9.68%	3	905	MEET W/CITY EMPLOYEE	1052	7.63%	3	415	NOISE NUISANCE	4120	12.69%
2022	3J	Tenderloin	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1142	12.61%	1	418	FIGHT NO WEAPON	2669	19.09%	1	903	PASSING CALL	13024	40.40%
	2	418	FIGHT NO WEAPON	858	9.47%	2	910	WELL BEING CHECK	2304	16.48%	2	917	SUSPICIOUS PERSON	5715	17.73%
	3	910	WELL BEING CHECK	816	9.01%	3	905	MEET W/CITY EMPLOYEE	1040	7.44%	3	415	NOISE NUISANCE	3473	10.77%
2023	3J	Tenderloin	Priority A			Priority B			Priority C						
	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%	Top 5	Final Code	Final Description	#	%
	1	240	ASSAULT / BATTERY	1240	13.01%	1	418	FIGHT NO WEAPON	2590	18.44%	1	903	PASSING CALL	11180	38.67%
	2	418	FIGHT NO WEAPON	916	9.61%	2	910	WELL BEING CHECK	2534	18.05%	2	917	SUSPICIOUS PERSON	5148	17.81%
	3	910	WELL BEING CHECK	813	8.53%	3	585	TRAFFIC STOP	1225	8.72%	3	415	NOISE NUISANCE	2737	9.47%

Incident Data

The data set for Police Incident data included a five-year period starting in 2019. After receiving and evaluating the data set, the ARCBridge team presented the data to the SMEWG for verification and validation. Through conversation with these subject matter experts, the following methods were put into place.

Incident data field	Method for obtaining
Part 1 Violent Crimes Part 1 Property Crimes Larceny/Theft Burglaries	Defined by Report Category field
Arrests	Defined from Arrest field
Narcotics	Defined by Crime Category
Car break-ins	Defined by Report Sub field
Juvenile	Defined from Juvenile subject field
Domestic Violence	Defined from Domestic Violence field
School-related	Defined from Premise Descriptions

Police Incident Data, 2019-2023

District	Total Incidents	Part 1 Violent Crime	Part 1 Property Crime	Arrests	Narcotics	Larceny/Theft	Burglaries	Car Break-Ins	Juvenile	Domestic Violence	School-Related
A - Central	94,411	7,459	44,680	17,616	809	36,813	6,873	24,005	1,594	3,173	204
B - Southern	73,562	7,312	22,596	17,494	2,032	14,802	8,899	8,237	1,205	4,586	280
C - Bayview	67,783	7,504	17,960	12,016	521	9,360	5,465	5,777	2,326	6,313	649
D - Mission	82,009	10,166	25,081	20,150	1,733	15,940	7,095	8,111	1,831	4,015	794
E - Northern	96,229	7,580	44,434	14,815	1,646	33,301	10,542	22,405	1,459	3,623	783
F - Park	32,676	2,182	13,884	5,216	363	9,094	3,829	6,061	1,044	1,094	306
G - Richmond	38,163	2,129	18,427	4,524	171	13,467	4,282	10,063	824	1,365	327
H - Ingleside	58,358	5,818	18,718	9,585	387	10,103	5,180	6,259	1,913	4,274	913
I - Taraval	51,219	3,530	20,052	6,450	215	12,997	5,064	7,980	1,640	3,111	832
J - Tenderloin	75,068	10,309	14,576	27,432	9,372	11,165	4,047	2,600	1,382	4,188	89
Totals	669,478	63,989	240,408	135,298	17,249	167,042	61,276	101,498	15,218	35,742	5,177

The total number of incidents recorded from the 2019-2023 period is 669,478.

Police Incident Data, by Percentage, by Type 2019-2023

District	Total Incidents	Part 1 Violent Crime	Part 1 Property Crime	Arrests	Narcotics	Larceny/Theft	Burglaries	Car Break-Ins	Juvenile	Domestic Violence	School-Related
A - Central	94,411	7.90%	47.32%	18.66%	0.86%	38.99%	7.28%	25.43%	1.69%	3.36%	0.22%
B - Southern	73,562	9.94%	30.72%	23.78%	2.76%	20.12%	12.10%	11.20%	1.64%	6.23%	0.38%
C - Bayview	67,783	11.07%	26.50%	17.73%	0.77%	13.81%	8.06%	8.52%	3.43%	9.31%	0.96%
D - Mission	82,009	12.40%	30.58%	24.57%	2.11%	19.44%	8.65%	9.89%	2.23%	4.90%	0.97%
E - Northern	96,229	7.88%	46.18%	15.40%	1.71%	34.61%	10.96%	23.28%	1.52%	3.76%	0.81%
F - Park	32,676	6.68%	42.49%	15.96%	1.11%	27.83%	11.72%	18.55%	3.20%	3.35%	0.94%
G - Richmond	38,163	5.58%	48.28%	11.85%	0.45%	35.29%	11.22%	26.37%	2.16%	3.58%	0.86%
H - Ingleside	58,358	9.97%	32.07%	16.42%	0.66%	17.31%	8.88%	10.73%	3.28%	7.32%	1.56%
I - Taraval	51,219	6.89%	39.15%	12.59%	0.42%	25.38%	9.89%	15.58%	3.20%	6.07%	1.62%
J - Tenderloin	75,068	13.73%	19.42%	36.54%	12.48%	14.87%	5.39%	3.46%	1.84%	5.58%	0.12%

This table reflects the proportion of incident types within a district and the range of a particular incident across the ten district stations.

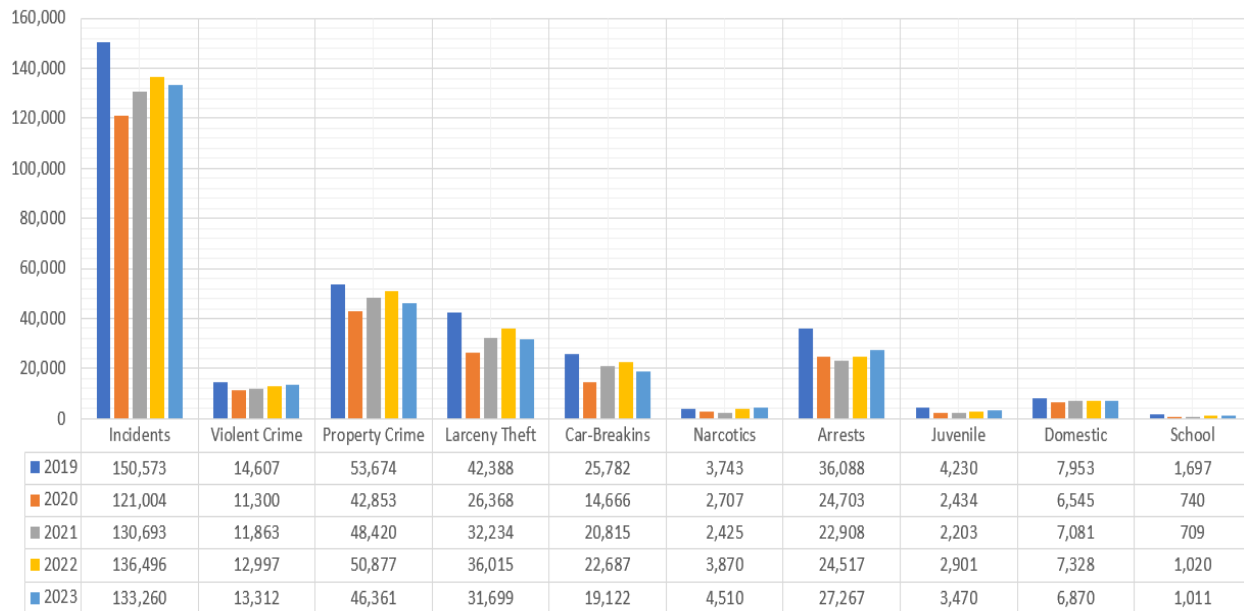
Police Incident Data, by Type, by Station 2019-2023



	Total Incidents	Part 1 - Violent Crime	Part 1 - Property Crime	Larceny/Theft	Car Break-Ins	Narcotics	Arrests	Juvenile	Domestic Violence	School	Burglary
Least	Park	Richmond	Park	Park	Tenderloin	Richmond	Richmond	Richmond	Park	Tenderloin	Park
Most	Northern	Tenderloin	Central	Central	Central	Tenderloin	Tenderloin	Bayview	Bayview	Ingleside	Northern

The graph above depicts the total distribution of all SFPD incidents across the ten district stations over the five-year period of 2019-2023. The districts with the highest and lowest distributions per incident type are listed in the table below the graph.

Police Incident Data, by Year, by Type



This graph depicts the total distribution of all SFPD incidents by type over the five-year period of 2019-2023.

Current Staffing and Capacity by Station

Throughout the project, references to staffing shortages were made. If boundary lines are adjusted, a likely subsequent action is the transfer of officers from districts that have become smaller to districts that have grown. But, in some instances, the data could show that a station facility cannot support additional individuals, or that the workload demand does not support personnel growth. Following the determination of district station boundaries, an assessment of workload, staffing availability, and facility capacity must be completed before a data-driven conclusion could be made. This analysis is currently conducted through the SFPD Staffing Analysis and SFPD Capital Planning.

Below is a look at the status of each district station, the number of sworn members (all ranks) present, the number of sworn members required and the subsequent difference.

Sworn Staffing Evaluation

Districts	Number of Sworn Members ⁷	Number of recommended Sworn Members ⁸	Need
3A - Central	115	154	+39
3B - Southern	104	159	+55
3C - Bayview	95	158	+63
3D - Mission	108	186	+78
3E - Northern	115	168	+53
3F - Park	68	88	+20
3G - Richmond	66	98	+32
3H - Ingleside	88	143	+55
3I - Taraval	71	120	+49
3J - Tenderloin	123	154	+31
Overall	953	1,428	+475

Comparing the two values demonstrates the SFPD's staffing crisis. The department is experiencing a shortage of approximately 475 members in the patrol area. The need for additional sworn personnel is seen at each of the ten district stations.

While boundaries are a separate factor from personnel, the factors are directly linked to each other and facilities.

District Station Staffing Capacity Evaluation

Districts	Number of Sworn Members	Capacity for sworn members at each district station	Result
3A - Central	115	100	Over capacity by 15
3B - Southern	104	150	Space for 46 more
3C - Bayview	95	125	Space for 30 more
3D - Mission	108	130	Space for 22 more
3E - Northern	115	140	Space for 25 more
3F - Park	68	100	Space for 32 more
3G - Richmond	66	85	Space for 19 more
3H - Ingleside	88	100	Space for 12 more
3I - Taraval	71	100	Space for 29 more
3J - Tenderloin	123	100	Over capacity by 23
Overall	953	1,130	Space for 177 more

⁷ 2024-04-01 Full Duty Report, Field Operations Bureau – Current Sworn Staffing

⁸ 2023 SFPD Staffing Analysis Report

The listed capacities for sworn members at each district station was received from the SFPD Facilities & Fleet Unit. Both Central and Tenderloin stations are currently above capacity. All other stations have room for additional officers.

SFPD Facilities are routinely involved in securing additional building space to adjust to department needs, however, in the event additional building space is required, the SFPD must allocate lead time, financial resources, and personnel hours to solve additional space requirements.

Response Time Analysis

Response time analysis was conducted using Dispatch, Travel, On scene and Close Times for all the calls. The travel time for Priority C calls was 0 because officer-initiated calls were included. These values have been omitted from all the tables below.

All response times are measured in minutes.

Travel Time – Dispatch to On-Scene (first unit)

Response Times – Dispatch Call Entry to On-Scene (first unit)

In conducting this analysis, we looked for anomalies in the data suggesting that boundary lines needed to be changed due to extensive geography or workload changes.

Median Travel and Response Time – 2019

Company	District Name	Median Travel Time - Priority A	Median Travel Time - Priority B	Median Travel Time - Priority C	Median Response Time - Priority A	Median Response Time - Priority B	Median Response Time - Priority C
3A	Central	3.77	2.97	0	19.33	7.58	6.48
3B	Southern	4.43	2.85	0	18.75	7.48	4.6
3C	Bayview	4.23	3.47	0	22.95	7.5	8.1
3D	Mission	3.62	1.92	0	21.4	8.4	5.35
3E	Northern	5.4	3.52	0	20.5	7.1	5.28
3F	Park	4.58	0.15	0	21.65	9.33	6.38
3G	Richmond	4.47	0	0	24.18	7.97	7.48
3H	Ingleside	5.23	4.7	0	25.15	9.72	7.95
3I	Taraval	4.72	3.17	0	20.78	8.68	6.07
3J	Tenderloin	3.03	0.825	0	19.22	7.73	7.97

Median Travel and Response Time – 2020

Company	District Name	Median Travel Time - Priority A	Median Travel Time - Priority B	Median Travel Time - Priority C	Median Response Time - Priority A	Median Response Time - Priority B	Median Response Time - Priority C
3A	Central	3.33	3.22	0	21.85	6.93	5.73
3B	Southern	3.98	3.38	0	18.9	7.13	2.02
3C	Bayview	4.7	3.77	0	25.075	7.78	7.17
3D	Mission	3.6	2.83	0	20.67	7.1	4.6
3E	Northern	5.32	3.77	0	19.68	6.53	3.7
3F	Park	4.35	2.77	0	19.72	9.07	6.37
3G	Richmond	4.45	3.4	0	21.925	7.73	6.55
3H	Ingleside	5.7	5.37	0	23.03	8.53	6.83
3I	Taraval	5.07	4.9	0	20.52	8.34	5.75
3J	Tenderloin	2.98	1.2	0	17.98	6.4	3.73

Median Travel and Response Time – 2021

Company	District Name	Median Travel Time - Priority A	Median Travel Time - Priority B	Median Travel Time - Priority C	Median Response Time - Priority A	Median Response Time - Priority B	Median Response Time - Priority C
3A	Central	4.18	3.5	0	21.62	6.33	6.17
3B	Southern	5	4.12	0	18.79	6.48	1.97
3C	Bayview	5.13	4.02	0	24.7	7.7	7.63
3D	Mission	4.2	3.32	0	20.48	6.6	3.98
3E	Northern	5.95	4.25	0	19.55	6.23	3.72
3F	Park	4.83	3.22	0	21.47	8.72	6.88
3G	Richmond	5.21	3.97	0	19.49	7.55	7.22
3H	Ingleside	6.43	5.68	0	24.67	8.25	6.83
3I	Taraval	6.43	6.43	0	21.72	7.975	6.32
3J	Tenderloin	3.15	1.62	0	20.725	6.48	5.17

Median Travel and Response Time – 2022

Company	District Name	Median Travel Time - Priority A	Median Travel Time - Priority B	Median Travel Time - Priority C	Median Response Time - Priority A	Median Response Time - Priority B	Median Response Time - Priority C
3A	Central	4.67	3.5	0	21.4	6.12	8.25
3B	Southern	5.52	3.63	0	18.85	5.41	2.93
3C	Bayview	5.35	4.8	0	24.03	6.66	6.95
3D	Mission	4.58	3.6	0	19.12	5.57	3.08
3E	Northern	6.32	3.83	0	21.73	5.48	3.52
3F	Park	5.1	4.62	0	19.87	7.77	7.9
3G	Richmond	6.23	4.35	0	22.3	6.63	6.01
3H	Ingleside	7.05	6.3	0	25.25	7.4	6.65
3I	Taraval	7.45	6.47	0	22.28	7.43	6.7
3J	Tenderloin	3.43	0.98	0	24.3	7	7.98

Median Travel and Response Time – 2023

Company	District Name	Median Travel Time - Priority A	Median Travel Time - Priority B	Median Travel Time - Priority C	Median Response Time - Priority A	Median Response Time - Priority B	Median Response Time - Priority C
3A	Central	4.72	3.35	0	22.02	6.32	7.82
3B	Southern	5.4	2.88	0	17.88	4.33	4.33
3C	Bayview	4.98	3.6	0	25.23	6.88	6.95
3D	Mission	4.68	2.3	0	19.77	6.3	4.07
3E	Northern	6.2	3.37	0	22.98	5.75	3.58
3F	Park	4.92	4.33	0	21.02	7.84	7.38
3G	Richmond	6.03	4.48	0	22.17	6.83	5.43
3H	Ingleside	7.27	6.18	0	24.125	7	6.88
3I	Taraval	7.07	6.15	0	24.25	7.65	7.52
3J	Tenderloin	3.45	0	0	22.76	6.28	6.8

Travel times were generally higher in the larger geographic areas, which was logical and expected. Citywide average response times are consistent despite the variation of the fastest and slowest responding districts across the years.

Across the five-year span of travel time and response times, the data showed consistency.

Cross-Station Response Analysis

Response Analysis by Station 2019-2023

District	Unique Calls by CAD number	All Responses	Number of Responses from Other Stations	% of Responses from Other Stations	% of Responses from Home Station
3A – Central	327,481	487,903	18,862	3.87%	96.13%
3B – Southern	351,455	513,951	42,681	8.30%	91.70%
3C – Bayview	246,947	390,509	15,410	3.95%	96.05%
3D – Mission	325,943	503,552	24,840	4.93%	95.07%
3E – Northern	307,600	435,276	47,382	10.89%	89.11%
3F – Park	186,590	248,176	13,330	5.37%	94.63%
3G – Richmond	163,134	230,011	9,986	4.34%	95.66%
3H – Ingleside	181,256	282,371	10,507	3.72%	96.28%
3I – Taraval	188,171	291,174	6,887	2.37%	97.63%
3J – Tenderloin	311,488	442,205	27,849	6.30%	93.70%
Other	5,814	7,962			
Overall	2,595,879	3,833,090	225,696	5.89%	94.11%

For the cross-station analysis, all calls were evaluated. At times, multiple units respond to a single call. For this analysis, the X,Y coordinates of the call were compared to the patrol call sign of the unit(s) responding.

This analysis includes 911 Dispatched, on-view, and all Priority level calls.

Response Analysis – 911 Dispatched Calls 2019 – 2023, Priority A, B, and C only

	Responder->	CENTRAL	SOUTHERN	BAYVIEW	MISSION	NORTHERN	PARK	RICHMOND	INGLESIDE	TARAVAL	TENDER-LOIN	
Location	Total Calls	Responses	Responses	Responses	Responses	Responses	Responses	Responses	Responses	Responses	Responses	%
CENTRAL	216,354	211,686	443	27	38	2,400	49	55	29	19	1,608	216,354
		97.84%	0.20%	0.01%	0.02%	1.11%	0.02%	0.03%	0.01%	0.01%	0.74%	100.00%
SOUTHERN	208,597	978	205,139	140	190	546	119	67	35	24	1,359	208,597
		0.47%	98.34%	0.07%	0.09%	0.26%	0.06%	0.03%	0.02%	0.01%	0.65%	100.00%
BAYVIEW	151,416	295	321	150,224	193	20	5	51	233	45	29	151,416
		0.19%	0.21%	99.21%	0.13%	0.01%	0.00%	0.03%	0.15%	0.03%	0.02%	100.00%
MISSION	217,570	226	1,467	1,318	212,841	173	665	70	530	100	180	217,570
		0.10%	0.67%	0.61%	97.83%	0.08%	0.31%	0.03%	0.24%	0.05%	0.08%	100.00%
NORTHERN	222,183	2,996	290	85	354	215,934	672	435	32	48	1,337	222,183
		1.35%	0.13%	0.04%	0.16%	97.19%	0.30%	0.20%	0.01%	0.02%	0.60%	100.00%
PARK	95,937	237	180	65	1,760	761	90,586	1,943	61	267	77	95,937
		0.25%	0.19%	0.07%	1.83%	0.79%	94.42%	2.03%	0.06%	0.28%	0.08%	100.00%
RICHMOND	98,463	96	138	36	70	172	371	97,408	33	113	26	98,463
		0.10%	0.14%	0.04%	0.07%	0.17%	0.38%	98.93%	0.03%	0.11%	0.03%	100.00%
INGLESIDE	128,935	104	176	593	1,273	81	167	385	125,656	463	37	128,935
		0.08%	0.14%	0.46%	0.99%	0.06%	0.13%	0.30%	97.46%	0.36%	0.03%	100.00%
TARAVAL	123,175	77	69	63	92	90	183	894	1,276	120,418	13	123,175
		0.06%	0.06%	0.05%	0.07%	0.07%	0.15%	0.73%	1.04%	97.76%	0.01%	100.00%
TENDERLOIN	216,125	4,392	3,141	56	109	2,627	37	52	187	39	205,485	216,125
		2.03%	1.45%	0.03%	0.05%	1.22%	0.02%	0.02%	0.09%	0.02%	95.08%	100.00%

This cross-station response assessment filters to only 911 Dispatched Priority A B, and C calls dropping the total number of calls to 1.6M records.

This analysis indicates that in nearly all instances, calls within a district are primarily handled by the home station. When assistance is provided by another station, it is most often from an adjacent district.

10. Task 4 - Stakeholder Communication and Public Input

From the project preparation stages until the final determination by the Chief, the Project Team has worked to inform and engage stakeholders and members of the community.

Public Input

District Stations

The existing infrastructure of district station meetings, newsletters, and posting were utilized to reach members of the public and inform them of the boundary analysis process. Electronic and printed materials were provided, and district station Captains spoke on the boundary analysis process at their regularly scheduled monthly meetings.

Website

A dedicated website, sfpdboundaryanalysis.com, was developed as a primary tool for several engagement goals.

- Communicating with the public
- Sharing Project Meeting Schedules,
- Public Surveys
- Public Comments
- Mapping for Public
- Sharing Optional Boundary Plans
- Getting community input for Optional Boundary Plans

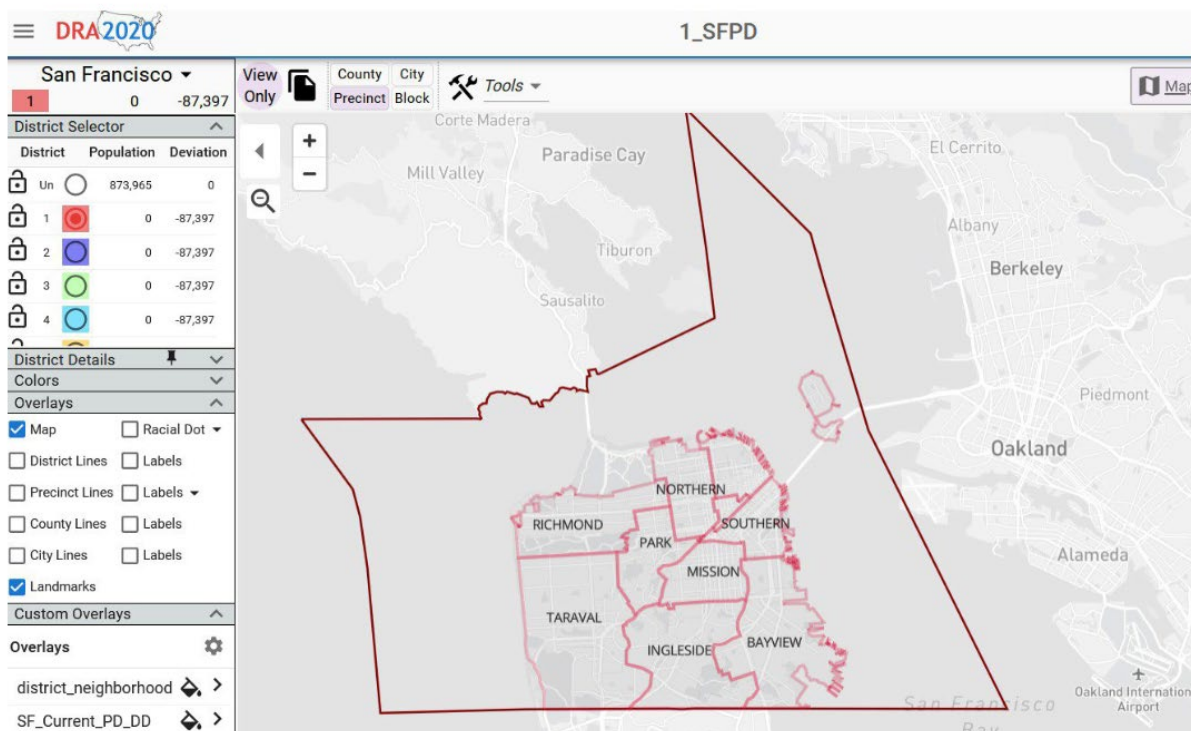


The website has 5 tabs with information about the legal requirements, the process, current districts, SFPD tool for community to find the district they live in, proposed maps, frequently asked questions, public comment, and public hearings.

The public was given a period of over 2 months to provide their comments. The responses received were reviewed and were incorporated in new boundary plan discussions.

Webtools for Developing Alternative maps

Our team provided web mapping tools and documentation for the community to develop their own alternatives. The community had access to these planning and drawing tools for 12 weeks.



E-mail and QR Codes

A dedicated email – sfpdboundaryanalysis@gmail.com was set up for receiving direct input from the community.

QR Codes were created for quick access to the website from any mobile phone.

Focus Groups

The Project Team announced the opportunity for Focus Groups for interested San Francisco residents or visitors. Promotion was implemented through district station Captains and the Boundary Analysis website. Interested members filled out a comment card and then the Project Team contacted them to confirm scheduling.

Sessions were planned for one-hour and offered virtually and in-person. Focus Groups were held September 24, September 25, and September 26.

Public hearings

Two public hearings were held in the month of October to provide the community with an opportunity to hear updates first-hand and provide their input directly to the Project Team. Members of the Steering Committee attended both sessions.

The first session as a virtual meeting was held October 8, 2024. Chief Scott opened the meeting with an introduction and an open comment section. The Project Team then presented a brief slide deck presentation before resuming an open comment period.

The second session was held in person on October 15, 2024 at the San Francisco Public Library. Assistant Chief Lazar opened the meeting with an introduction and an open comment section. The Project Team then presented a brief slide deck presentation before resuming an open comment period.

In both sessions, the comment was open and untimed. Meeting accessibility accommodations were offered but none were solicited.

Stakeholder Communication

Meetings with SFPD Stakeholders and Board of Supervisors

The Project team met with SFPD station captains, Board of Supervisors, and with members of the SFPD Field Operations Bureau.

Boundary suggestions as gathered from the stakeholders

- Utah St. & Mariposa St: Access issues as the street is one-way from Bayview
- Westfield Mall: challenge for Tenderloin as it has many issues already, but Southern is facing a large influx population due to event centers and potential growth with developments
- Tenderloin: Many Tenderloin issues have moved further north. Could extend to Sutter

- Cable car turnaround does not make sense and area very well handled by Central
- Van Ness Ave: construction is now complete and could be a good travel thoroughfare. See some issues within the alleyways along Van Ness Ave. that may need attention
- City Hall: Similar to Tenderloin issues and close in proximity. Many special events.
- Triangle of Van Ness Ave, Market St, and Duboce Ave: very far from Southern Station
- Park/Richmond: Kaiser Geary and City Center Target complex are currently both physically in Park but addressed to Richmond.
- St. Brendan's School and Church currently in two different districts.
- Consider areas where Park could extend – north to Pine, south/east to include Diamond Heights and/or Castro, or west to include more of Irving & Golden Gate Heights
- Conservatory Drive – can't access due to K-rails as part of road is now a Slow Street
- Don't need full alignment, but more overlap between Supervisorial & Police Districts would be beneficial for Supervisors and Captains
- Reduce size of Taraval
- Culture split between both sides of Mission. Could adjustments be made to the Castro or Noe Valley areas so Outer Mission receives more resources

The Project Team documented and discussed each topic and suggestion for boundary line changes. When a stakeholder stated no needed changes, each existing boundary was specifically brought up and addressed to gather full information. These points were then incorporated into alternative Maps and/or provided to the SMEWG and ESC.

Meetings with Subject Matter Expert Working Group (SMEWG)

The Subject Matter Expert Working Group served as an integral part of the boundary analysis process. Members of the working group provided current and experienced perspectives into patrol and community policing work within SFPD.

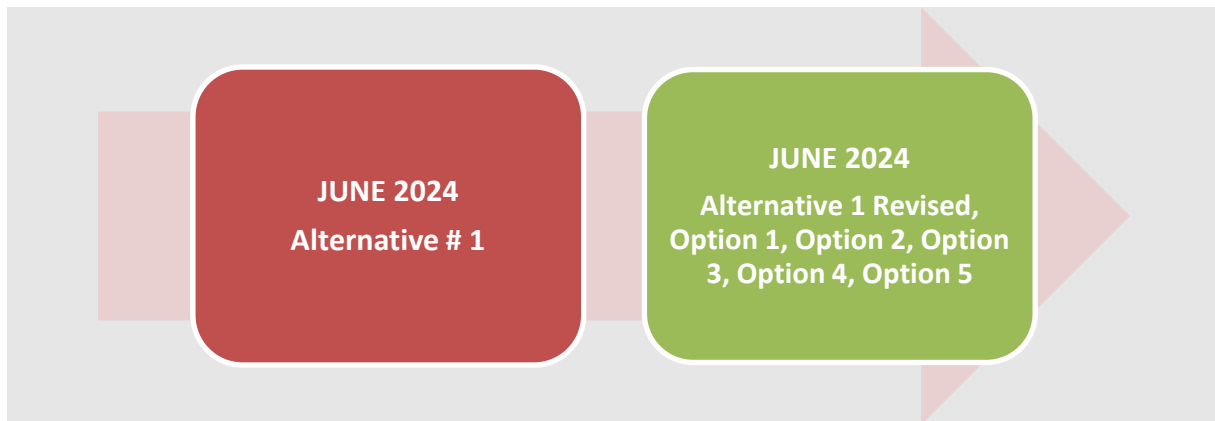
The project team met the group four times during the project. The SME working group was called on to validate the data sources used, particularly the filters on the police data, and suggest and discuss possible boundary map alternatives that would benefit the SFPD and City of San Francisco.

A series of boundary options were created for the SMEWG to evaluate. Several of these models incorporated large changes mentioned in stakeholder communications to expand thinking. The map options were titled:

- Alternative 1
- Revised Alternative 1
- Option 1 – Based on closest distance
- Option 2 – Minimum changes

- Option 3 – Keeping neighborhoods together
- Option 4 – Including executive feedback
- Option 5 – Including public feedback.

After reviewing and considering each of the alternative map options, none of the map options garnered any consensus. The SMEWG requested a meeting with all the current district station Captains. The group felt that the current Captains would be the most knowledgeable individuals to suggest effective changes for their district and to offer alternatives to accommodate neighboring district boundary changes.



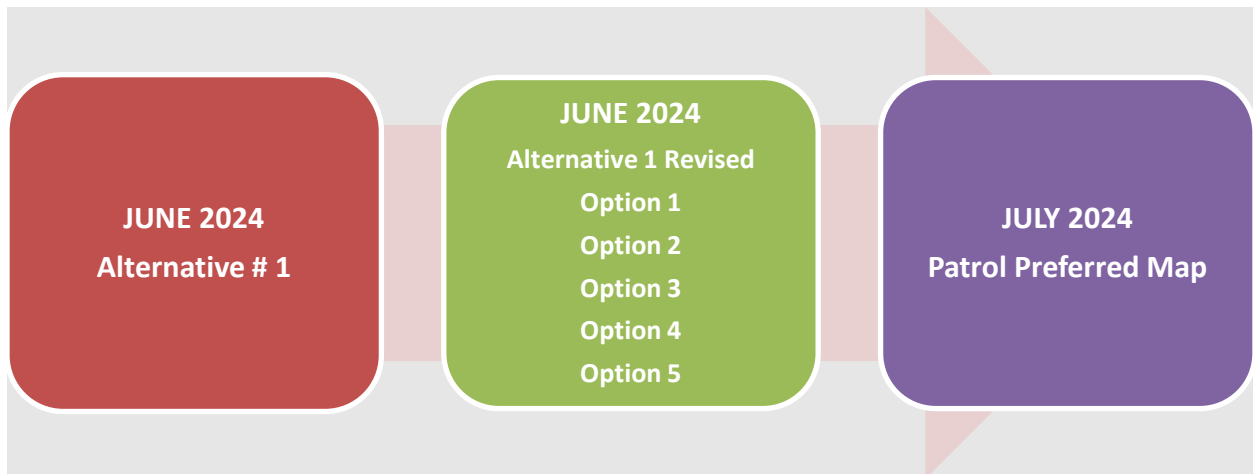
Meeting with district station Captains

In preparation for a meeting with the district station Captains, updated information sheets, materials, and instructions were provided. The stated goals were to end the meeting with

- A recommendation to bring to the Steering Committee
- Documented reasons for any changes proposed
- Documented reasons for any boundaries that remained unchanged

During this discussion, the Captains opted to begin the round table format. A Captain would discuss their perspective and then discuss each of their current borders. The next Captain would then begin, discuss the issues in their area, if necessary, adapt to the previous Captain's preferences. This continued until each Captain had a chance to present twice.

The map that was developed was called the Patrol Preferred Map (PPM).



Meetings with the Executive Steering Committee (ESC)

The Executive Steering Committee offered critical high-level perspective to changes considered and decision-making framework for the boundary map alternatives.

The ESC discussed a series of alternative map options. The map options are listed below.

- Patrol Preferred Map
- Recommended map
- Proposed Map

No police workload data was evaluated during the roundtable discussion and subsequent creation of the Patrol Preferred Map. After the meeting, the ARCBridge contractors analyzed the new boundaries and determined the effect of the changes. Several districts, Northern, Tenderloin, and Richmond, saw reduced workload while others, Southern, Mission and Park, saw marked increases. Though the changes made sense intuitively to the Captains, the workload burden on Southern station was untenable.

The ESC made several changes to the Patrol Preferred Map to offset the data disparities. In doing so, they created a new map named the Recommended Map. The Recommended Map was uploaded to the SFPD boundary planning website for public comment.



Meeting with SFPD Leadership

SFPD Leadership gathered to discuss the results of the internal and external feedback on the Recommended Map. In this meeting, the focus was on patrol responses from an SFPD only survey. Leadership included Captains from district stations, other FOB Command Staff, and SFPD executive team members.

SFPD Survey

An internal SFPD only survey was distributed to all SFPD personnel on September 12, 2024 and was live until September 22, 2024. In total there were 420 total responses, 398 sworn members and 22 civilian personnel. Of the 398 sworn members, 329 are currently assigned to a district station.

In the survey, each proposed change was outlined and members were asked to rate how much they agreed or disagreed with the statement: ***This change will help maximize the effectiveness of the SFPD operations and its use of resources.*** The survey was anonymous and allowed open comment. There were 120 comments submitted.

There were several highlights from the survey.

- The proposed change with the most support was an extension of the Central/Tenderloin border from Geary Blvd. north to Sutter St. (61% support across all respondents)
- The proposed change with the least support was the adjustment of the Southern/Bayview border from Mariposa St. to 16th St/I-280/Townsend St./101 Hwy (39% support across all respondents)
- 47% of the comments received discussed staffing shortages. Input relayed the following:

- Personnel is the key issue for police services, not boundaries
- Relationships with the community are critical. Requests to reassign staff to follow boundary changes to maintain community relationships.
- Several boundary suggestions have benefits but only if/when we have higher patrol members

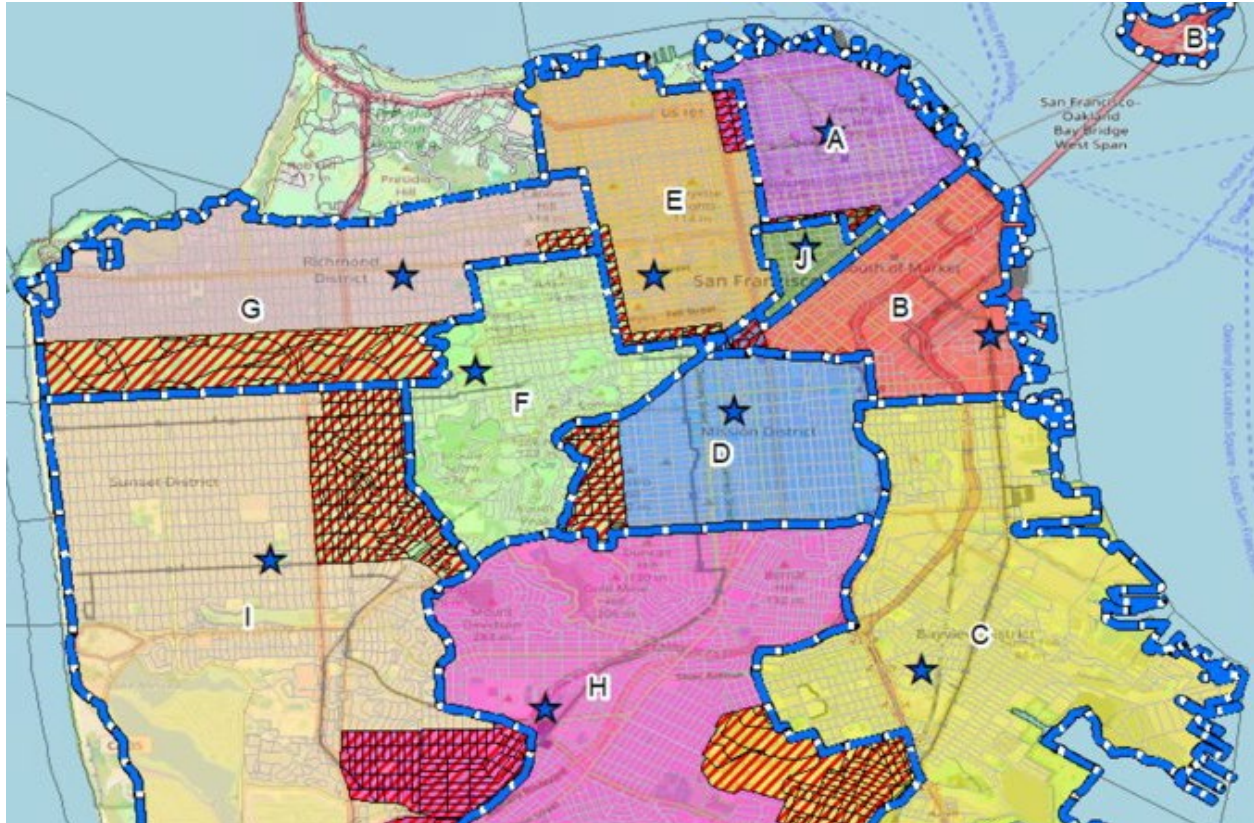
The results of each proposed change were presented and the comments from the SFPD only survey were evaluated. The SFPD leadership reviewed responses, deliberated and made changes to the Recommended Map creating the Proposed Map.



11. Task 5 Reports and Presentations

Alternative 1

Based on collective input from district station Captains and their staff, ARCBridge developed Alternative 1 which was presented to the SMEWG in early June.



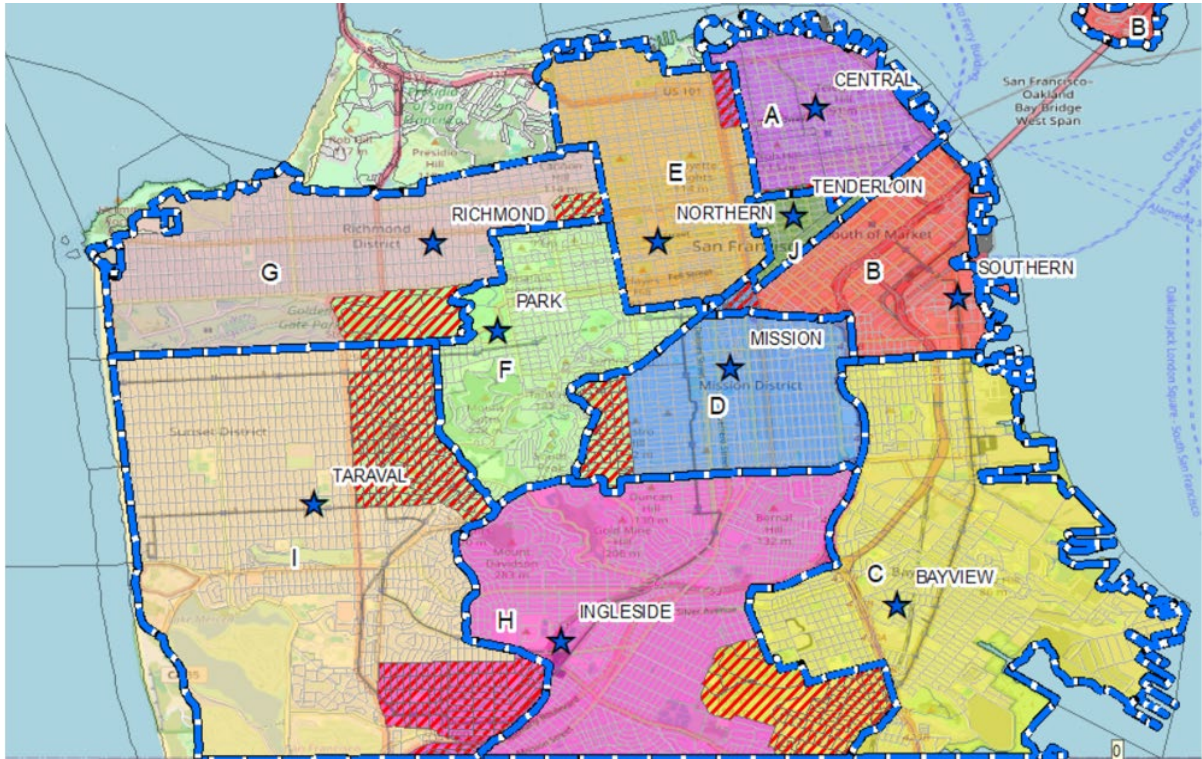
- A. Central –
 - 1) Bay St to Larkin St, Broadway to Van Ness Av (Northern to Central)
 - 2) Area between Post & Larkin & Geary St to Kearney St, Market St and Powell St. (Central to Tenderloin)
- B. Southern – Triangle between Market St, Duboce St and Van Ness Av currently in Southern now assigned to Mission
- C. Bayview –
 - 1) Boundary moves from Utah St and Mariposa St to 101 Hwy (Bayview to Mission)
 - 2) McLaren Park & part of Visitacion Valley currently in Ingleside, now assigned to Bayview (Hahn St, Sunrise Valley and Calgary St)
- D. Mission –
 - 1) Triangle between Market St, Duboce St and Van Ness Av currently in Southern now assigned to Mission
 - 2) Boundary moves from Utah St and Mariposa St to 101 Hwy (Bayview to Mission)

- 3) Extending Park boundary from Market St to Diamond St (Mission to Park)
- E. Northern –
 - 1) Bay St to Larkin St, Broadway to Van Ness Av (Northern to Central)
 - 2) Extending Park from Divisadero St to Scott St and from Waller St to Page St (Northern to Park)
- F. Park –
 - 1) Area between Lincoln Way, 17th St, Judah St to 19th Ave up to Taraval St to Kensington Ave currently in Taraval is now assigned to Park
 - 2) Extending Park boundary from Market St to Diamond St (Mission to Park)
 - 3) Extending Park from Divisadero St to Scott St and from Waller St to Page St (Northern to Park)
 - 4) Extending Park from Geary Blvd to Bush St (Richmond to Park)
 - 5) Entire Golden Gate Park to Park (Richmond to Park)
- G. Richmond –
 - 1) Extending Park from Geary Blvd to Bush St (Richmond to Park)
 - 2) Entire Golden Gate Park to Park (Richmond to Park)
- H. Ingleside –
 - 1) On the west, part of Oceanview/Merced/Ingleside neighborhood, currently in Taraval, now assigned to Ingleside. This area is bounded on the south by I-280 Ramp, Brotherhood Way, Juniper O Serra Blvd, Holloway Ave to Harold Ave
 - 2) McLaren Park & part of Visitacion Valley currently in Ingleside, now assigned to Bayview (Hahn St, Sunrise Valley and Calgary St)
- I. Taraval – Area between Lincoln Way, 17th St, Judah St to 19th Ave up to Taraval St to Kensington Ave currently in Taraval is now assigned to Park
- J. Tenderloin – Area between Post & Larkin & Geary St to Kearney St, Market St and Powell St. (Central to Tenderloin)

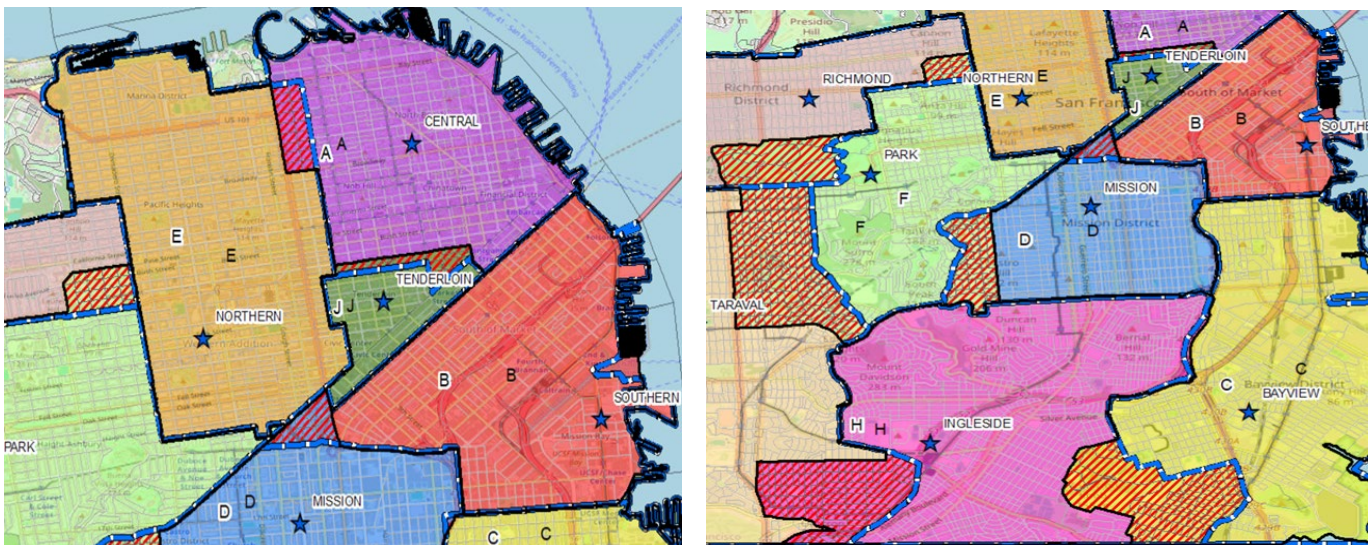
Alternative 1 was determined to be too expansive in its proposal. In particular, the extension of Park station in every direction.

Revised Alternative 1

Alternative 1 was revised based on feedback from the SMEWG. This map alternative still considers several larger neighborhood changes but reduces the overall impact on Park station.

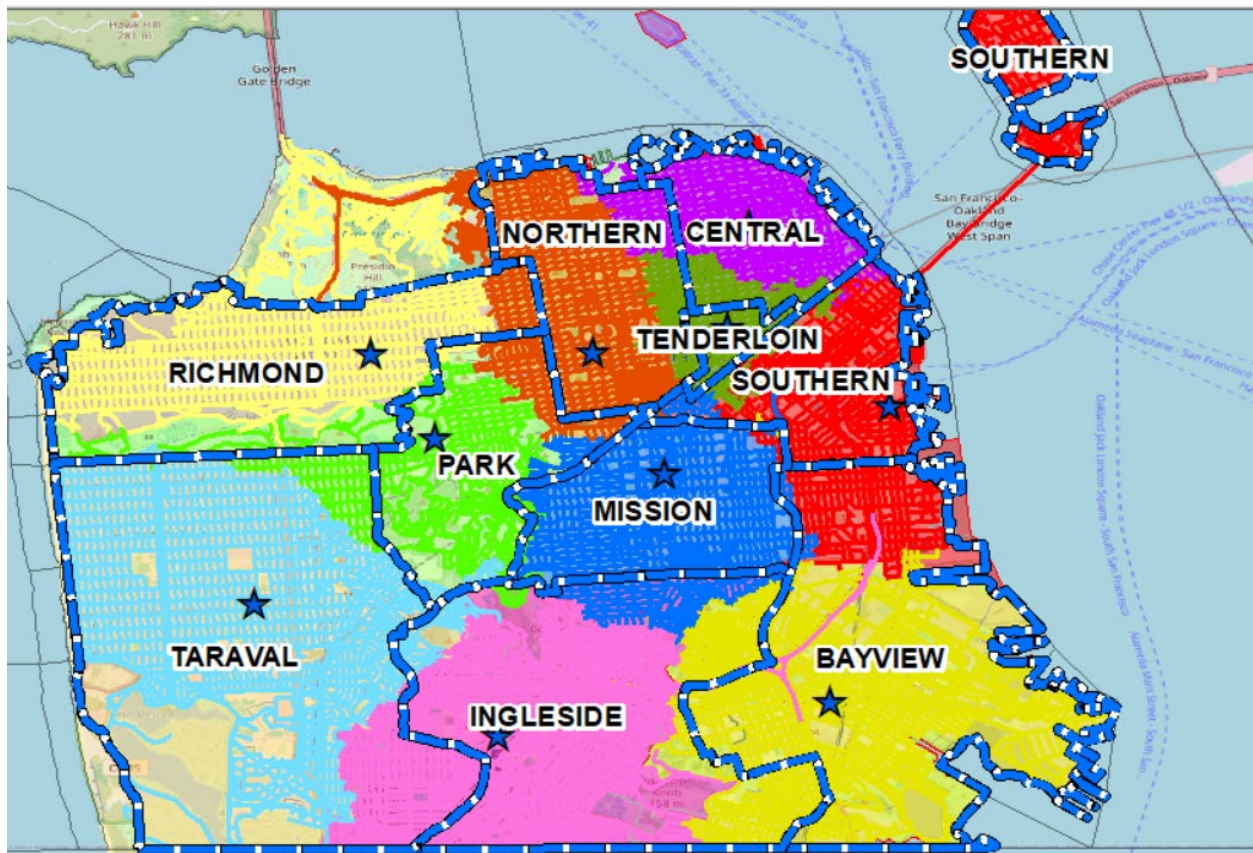


Detailed View of Changes



- A. Central – Extending from Larkin St to Van Ness Av up to Broadway St.
Blocks between Post St & Larkin St Geary St to Kearney St, Market St and Powell St.
currently in Central now assigned to Tenderloin
- B. Southern – Triangle between Market St, Duboce St and Van Ness Av currently in
Southern now assigned to Mission
- C. Bayview –
 - 1) Boundary moves from Utah St and Mariposa St to 101 Hwy
 - 2) McLaren Park & part of Visitacion Valley currently in Ingleside, now assigned to
Bayview (Hahn St, Sunrise Valley and Calgary St)
- D. Mission – Area west of Diamond St. currently in Mission now assigned to Park; Triangle
between Market St, Duboce St and Van Ness Av currently in Southern now assigned to
Mission
- E. Northern – Central will extend from Larkin to Van Ness up to Broadway St.
- F. Park – On the North, Park extends up to Pine St and Masonic Ave; On the West, Park
extends to Crossover Dr. to 17th Ave, to Judah St, to 19th Ave up to Taraval St to
Kensington Way.
- G. Richmond – Area between Pine St, Geary Blvd, Masonic Ave and Divisadero St.,
currently in Richmond, now assigned to Park; Area between current western boundary
and crossover boundary and Lincoln Way and Fulton Ave., currently in Richmond, now
assigned to Park
- H. Ingleside –
 - 1) On the west, part of Oceanview/Merced/Ingleside neighborhood, currently in
Taraval, now assigned to Ingleside. This area is bounded on the south by I-280
Ramp, Brotherhood Way, Juniper O Serra Blvd, Holloway Ave to Harold Ave
 - 2) McLaren Park & part of Visitacion Valley currently in Ingleside, now assigned to
Bayview (Hahn St, Sunrise Valley and Calgary St)
- I. Taraval – Area between Lincoln Way, 17th St, Judah St to 19th Ave up to Taraval St to
Kensington Ave currently in Taraval is now assigned to Park
- J. Tenderloin – Area between Post & Larkin & Geary St to Kearney St, Market St and
Powell St. currently in Central now assigned to Tenderloin

Option 1: Closest Station Distance Analysis Model

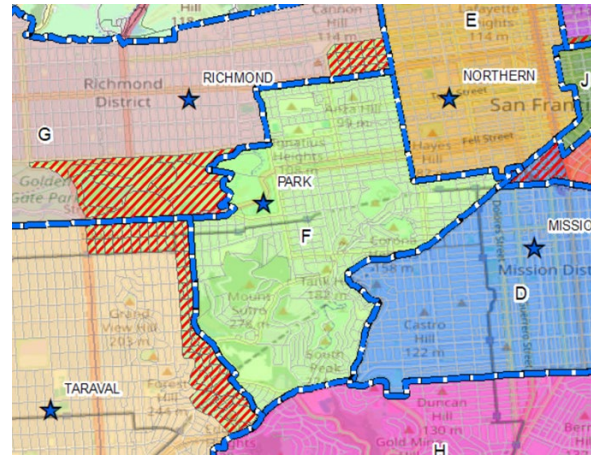
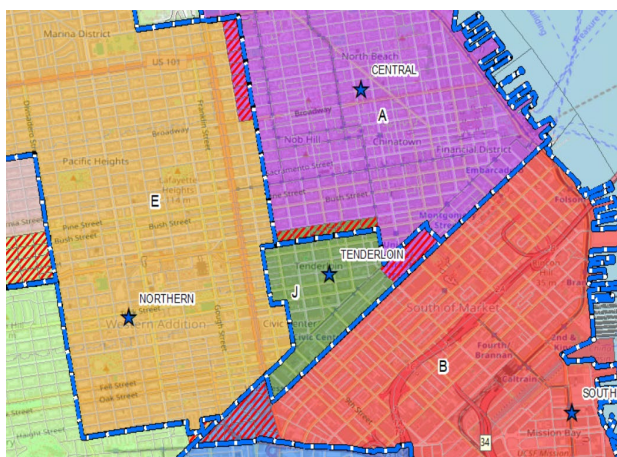
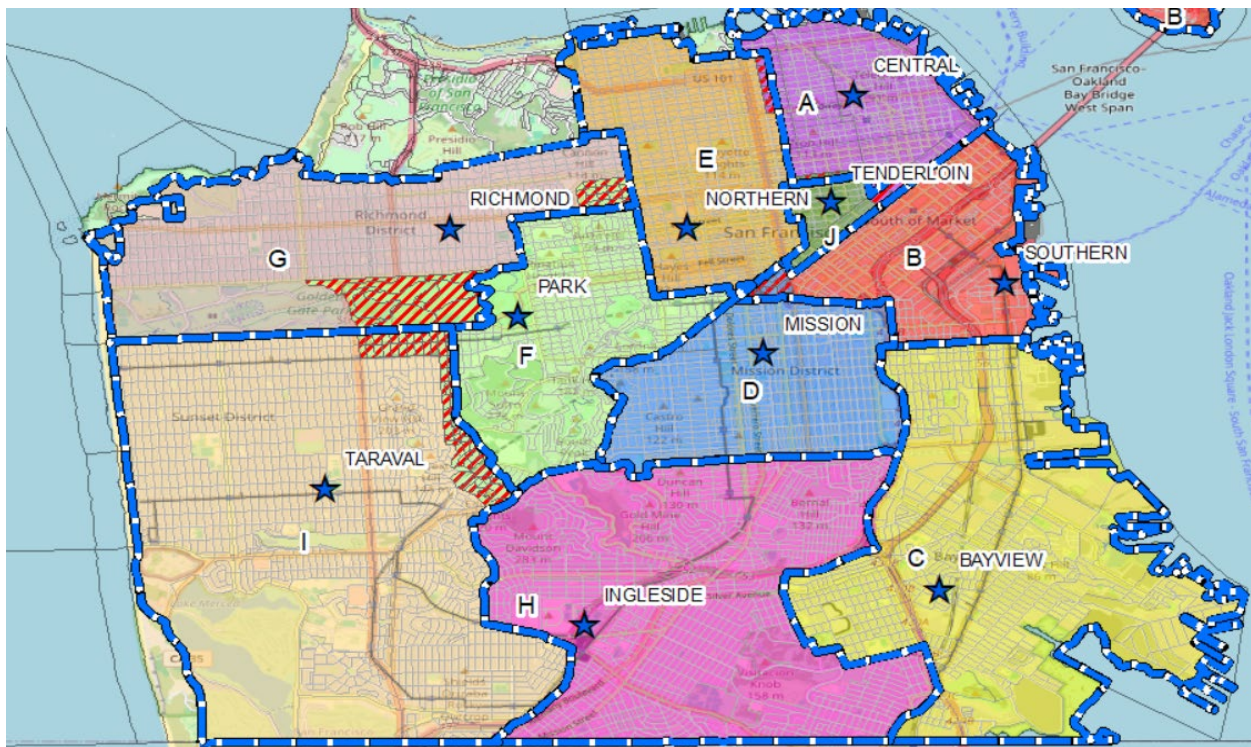


This model was created using distance from each station to each street segment and was compared with the current police district boundaries. This model is typically used for Fire Departments because all of the resources exist at the station so distance is a critical factor. For Police Departments, personnel and equipment are often dispersed within the district so proximity to the station is not as paramount for service.

Option 2: Minimum Changes

Option 2 was created using feedback from SMEWG. The initial models presented an extreme level of change. The changes were based off the biggest ideas suggested in earlier interviews with stakeholders, however, when faced with these possibilities, the SMEWG found them unwarranted. As a result, a more minimal Option 2 model aimed to implement the core of ideas discussed and foster additional discourse.

In this model, Park is extended to the north and to the west. Central utilizes Van Ness Av as a new boundary until Broadway and moves south to assist Tenderloin. And the triangle of Market St, Duboce St and Van Ness Av moves from Southern to Mission. All changes are listed below in detail.

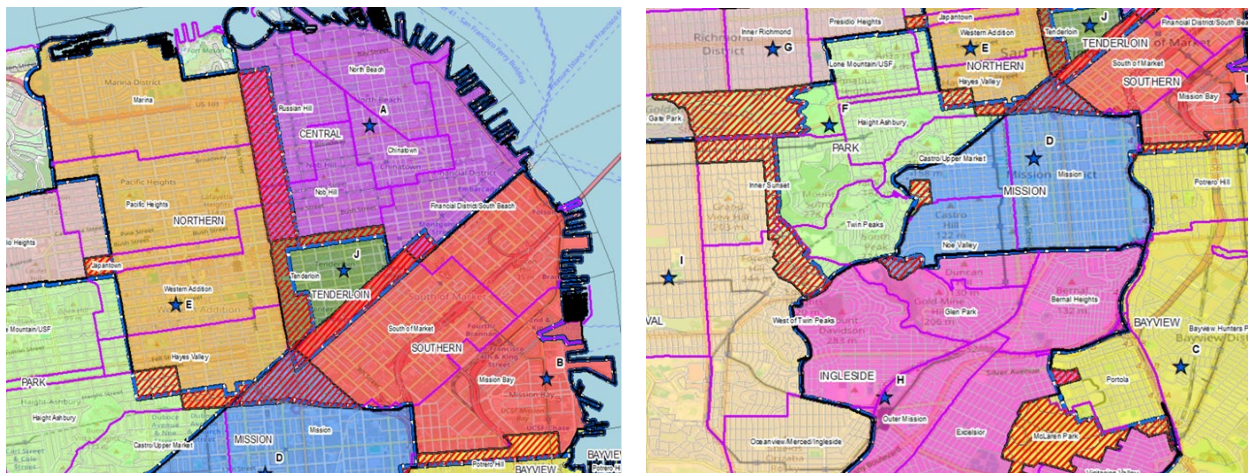
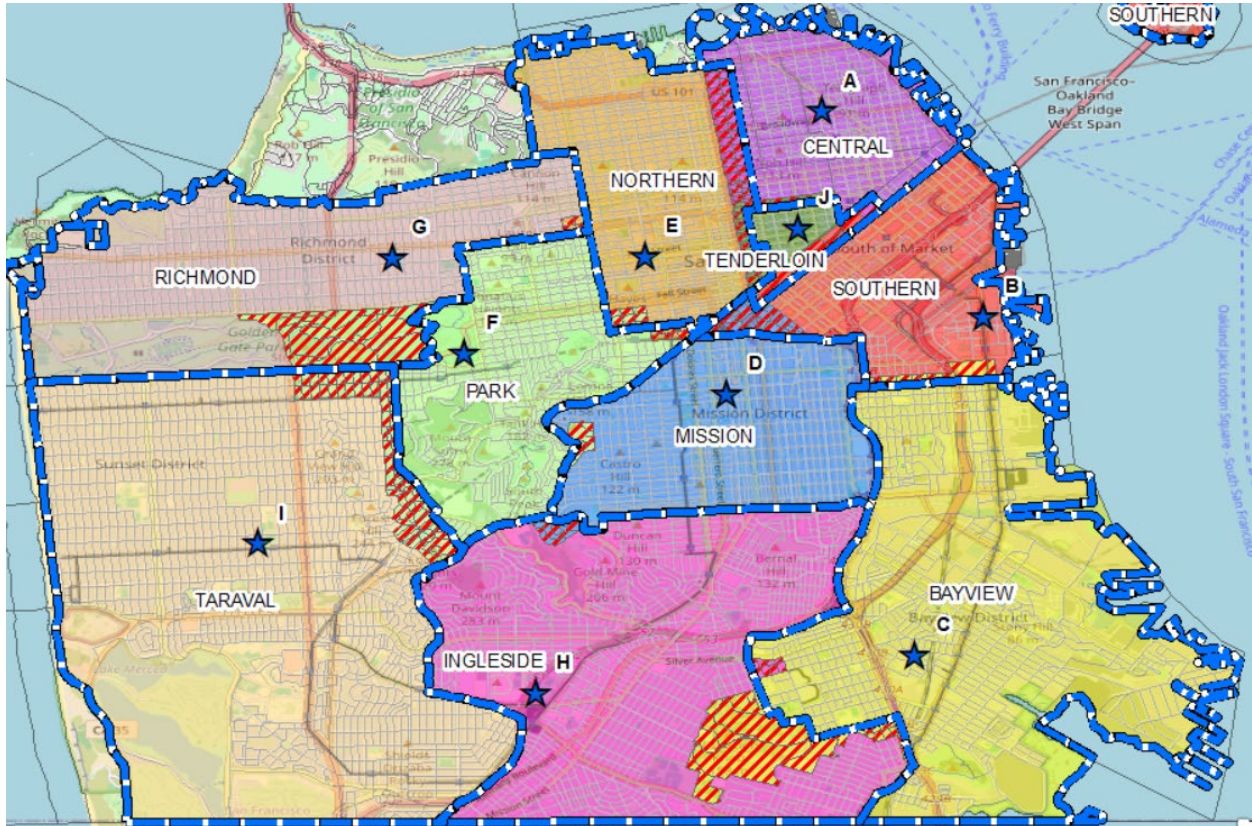


- A. Central –
 - 1) On the west, extending from Larkin to Polk St up to Broadway St.
 - 2) Blocks between Post & Larkin & Geary St to Powell St. currently in Central now assigned to Tenderloin
 - 3) Area bounded by Market & Mission and 3rd and 5th St, currently in Tenderloin, now assigned to Central
- B. Southern –
 - 1) Triangle between Market, Duboce and Van Ness currently in Southern now assigned to Mission
- C. Bayview –
 - 1) Small triangle on the NW corner of Bayview now assigned to Mission
- D. Mission –
 - 1) Small triangle on the NW corner of Bayview now assigned to Mission
 - 2) Triangle between Market, Duboce and Van Ness currently in Southern now assigned to Mission
- E. Northern –
 - 1) On the East, Central will extend from Larkin to Polk St up to Broadway St.
 - 2) On the South, the area between Market, Buchanan, Hermann & Waller St currently in Park to Northern
- F. Park –
 - 1) On the North, Park extends up to Pine St and Masonic Ave
 - 2) On the West, Park extends to Crossover Dr. to 19th Ave, to Judah St, to 9th Ave up to Taraval St to Kensington Way.
- G. Richmond –
 - 1) Area between Pine St, Geary Blvd, Masonic Ave and Divisadero St., currently in Richmond, now assigned to Park
 - 2) Area between current western boundary and Crossover Dr, Lincoln Way and Fulton Ave., currently in Richmond, now assigned to Park
- H. Ingleside –
 - 1) No Change
- I. Taraval –
 - 1) On the East, Park extends to Crossover Dr. to 19th Ave, to Judah St, to 9th Ave up to Taraval St to Kensington Way.
- J. Tenderloin –
 - 1) Blocks between Post & Larkin & Geary St to Powell St. currently in Central now assigned to Tenderloin
 - 2) Area bounded by Market & Mission and 3rd and 5th St, currently in Tenderloin, now assigned to Central

The SMEWG had concerns about the amount of growth to Park and the partial adoption of Van Ness Av.

Option 3: Keeping neighborhoods together

This option included the Captains comments and tried to maximize keeping neighborhoods together over other factors.



Proposed changes include: Russian Hill and Nob Hill completely in Central, Mission in Mission, Potrero Hill in Bayview, Japantown in Northern, Twin peaks in Park, Haight-Ashbury in Park, South of Market in Southern, Excelsior in Ingleside, Portola in Bayview. All changes listed below in detail.

A. Central –

- 1) On the west, extending from Larkin to Van Ness to Post. This makes Russian Hill and Nob Hill completely in Central
- 2) On the south, Area between Larkin & Post to Geary and Powell St., currently in Central, now assigned to Tenderloin. This keeps the entire Tenderloin Neighborhood in Tenderloin District.
- 3) Area between Market & Mission and 3rd & 4th, currently in Tenderloin, now assigned to Central

B. Southern –

- 1) Area bounded by Market, Mission 4th and 11th, currently in Tenderloin, now assigned to Southern. Now South of Market neighborhood is completely in Southern.
- 2) Triangle between Market, Duboce St, 101 Hwy, 11th St, currently in Southern now assigned to Mission. This change keeps the Mission neighborhood in Mission
- 3) Area between Mariposa St, 17th St, to 16th St, Illinois St. currently in Southern, now assigned to Bayview. This keeps the Portero Hill in Bayview

C. Bayview –

- 1) Small triangle on the NW corner of Bayview now assigned to Mission – Area bounded by Mariposa St, Utah St, 101 Hwy
- 2) Area between Mariposa St, 17th St, to 16th St, Illinois St. currently in Southern, now assigned to Bayview.
- 3) McLaren Park and Portola Neighborhoods are now completely in Bayview

D. Mission –

- 1) Small triangle on the NW corner of Bayview now assigned to Mission
Triangle between Market, Duboce and Van Ness currently in Southern now assigned to Mission
- 2) On the West, area bounded by Market, Douglas, 19th St, currently in Mission to Park
- 3) On the South, area bounded by Portola, Turquoise Way, Diamond Heights, part of Noe Valley to Mission from Ingleside

E. Northern –

- 1) On the East, the boundary will be Van Ness St.
- 2) On the South-West – area bounded by Oak, Tener, Waller & Divisadero, currently in Northern will be assigned to Park
- 3) On the South, area bounded by Tener, Waller, Duboce and Market, currently in Park to be assigned to Northern

F. Park –

- 1) On the North, Park extends up to Pine St and Masonic Ave

- 2) On the West, Park extends to Crossover Dr. to 19th Ave, to Judah St, to 9th Ave up to Taraval St to Kensington Way.
- 3) On the East, area bounded by Market, Douglas, 19th St, currently in Mission to Park. This keeps Twin Peaks neighborhood together.

G. Richmond –

- 1) Area between Pine St, Geary Blvd, Masonic Ave and Divisadero St., currently in Richmond, now assigned to Park
- 2) Area between current western boundary and Crossover Dr, Lincoln Way and Fulton Ave., currently in Richmond, now assigned to Park

H. Ingleside –

- 1) McLaren Park and Portola Neighborhoods are now completely in Bayview
- 2) Excelsior Neighborhood now completely in Ingleside

I. Taraval –

- 1) On the East, Park extends to Crossover Dr. to 19th Ave, to Judah St, to 9th Ave up to Taraval St to Kensington Way.

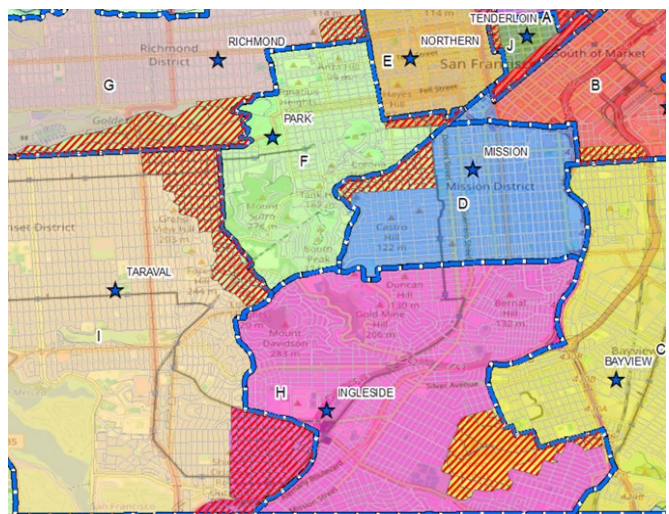
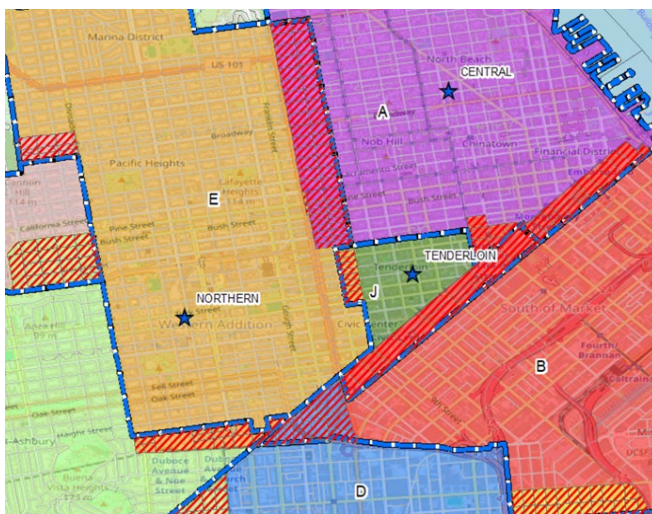
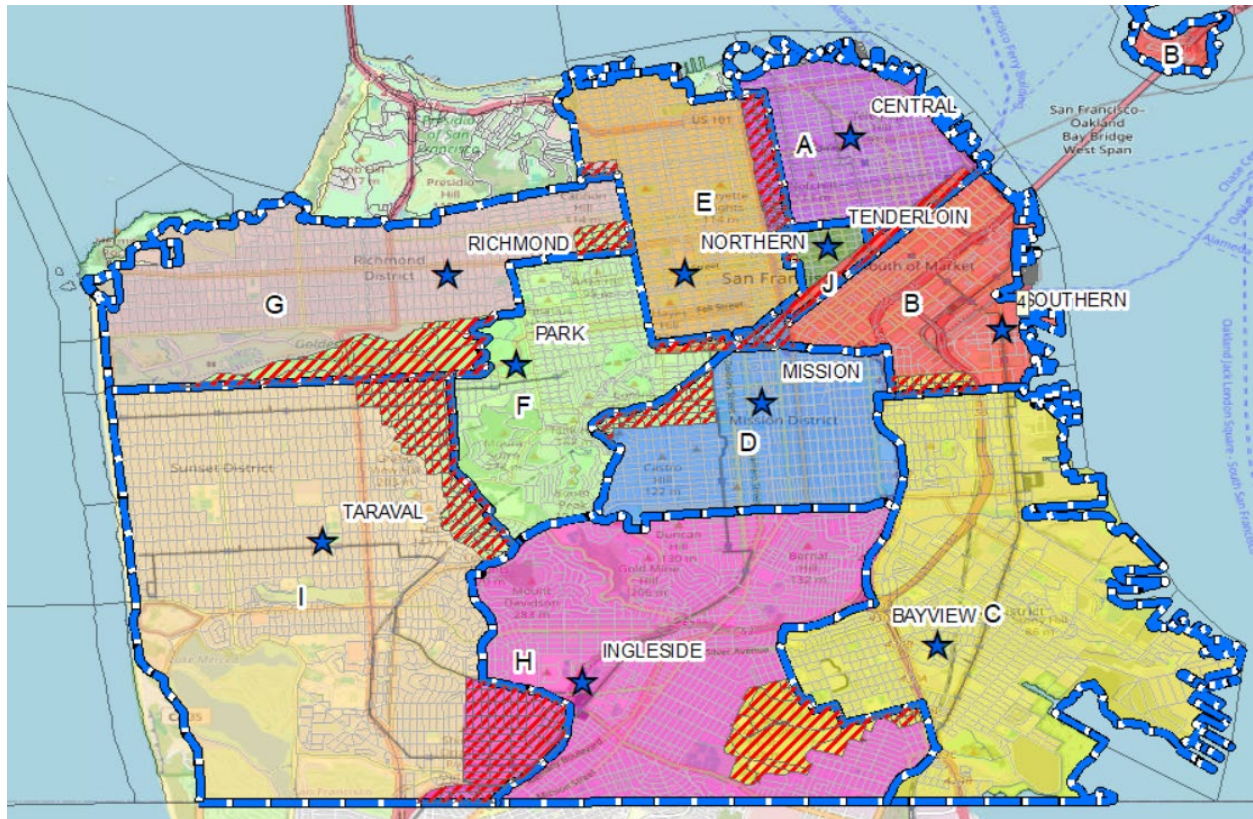
J. Tenderloin –

- 1) On the North - area between Larkin & Post to Geary and Powell St., currently in Central, now assigned to Tenderloin. This keeps the entire Tenderloin Neighborhood in Tenderloin District.
- 2) Area between Market & Mission and 3rd & 4th, currently in Tenderloin, now assigned to Central

Several items came up in discussion of the map: geographic cut-outs created, changing nature of San Francisco neighborhoods, and possible disruption of police-neighborhood relations due to proposed changes.

Option 4 – Executive Feedback

This option incorporated guidance from the Executive Leadership who suggested reducing the number of police district stations responding to the areas of Union Square, Moscone Convention Center, and Westfield Mall. This map option also includes feedback received from the community as well as maintains suggestions from previous options.



A. Central –

- 1) On the west, extending from Larkin to Van Ness to Geary St. This makes Russian Hill and Nob Hill completely in Central
- 2) On the south, the boundary is formed by Powell, Post, Stockton, Geary & Market St.

B. Southern –

- 1) Area bounded by Market, Mission 4th and Van Ness, currently in Tenderloin, now assigned to Southern. Now South of Market neighborhood is completely in Southern.
- 2) Triangle between Market, Duboce St, 101 Hwy, S. Van Ness, currently in Southern now assigned to Mission
- 3) Area between Mariposa St, Vermont, I-280 currently in Southern, now assigned to Bayview.

C. Bayview –

- 1) Small triangle on the NW corner of Bayview now assigned to Mission – Area bounded by Mariposa St, Utah St, 101 Hwy
- 2) Area between Mariposa St, Vermont, I-280 currently in Southern, now assigned to Bayview.
- 3) McLaren Park and Portola Neighborhoods are now completely in Bayview

D. Mission –

- 1) Small triangle on the NW corner of Bayview now assigned to Mission
Triangle between Market, Duboce and Van Ness currently in Southern now assigned to Mission
- 2) Triangle between Market, Duboce St, 101 Hwy, S. Van Ness, currently in Southern now assigned to Mission

E. Northern –

- 1) On the East, extending from Larkin to Van Ness to Geary St. This makes Russian Hill and Nob Hill completely in Central
- 2) On the East, area bounded by Geary, Larkin, Golden Gate and Polk, currently in Tenderloin, assigned to Northern
- 3) On the South, extending the Northern Boundary to Duboce

F. Park –

- 1) On the North, Park extends up to Pine St and Masonic Ave
- 2) On the West, Park extends to Middle West Dr, Crossover Dr. to 19th Ave, to Judah St, to 9th Ave up to Taraval St to Kensington Way.
- 3) On the East, Part extends to 19th, Church St to Market to include part of Castro/Upper Market

G. Richmond –

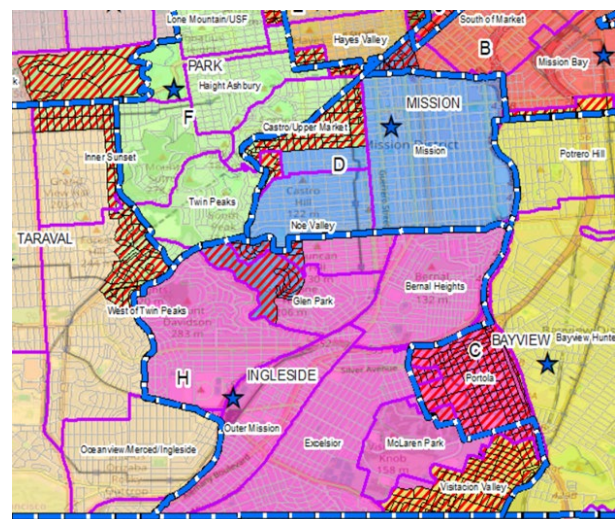
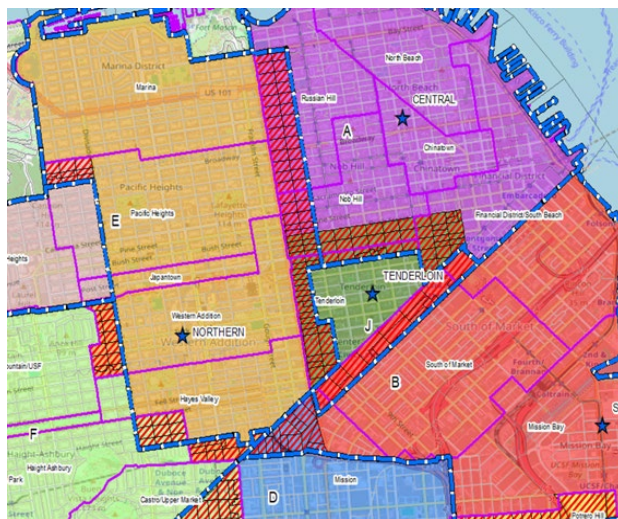
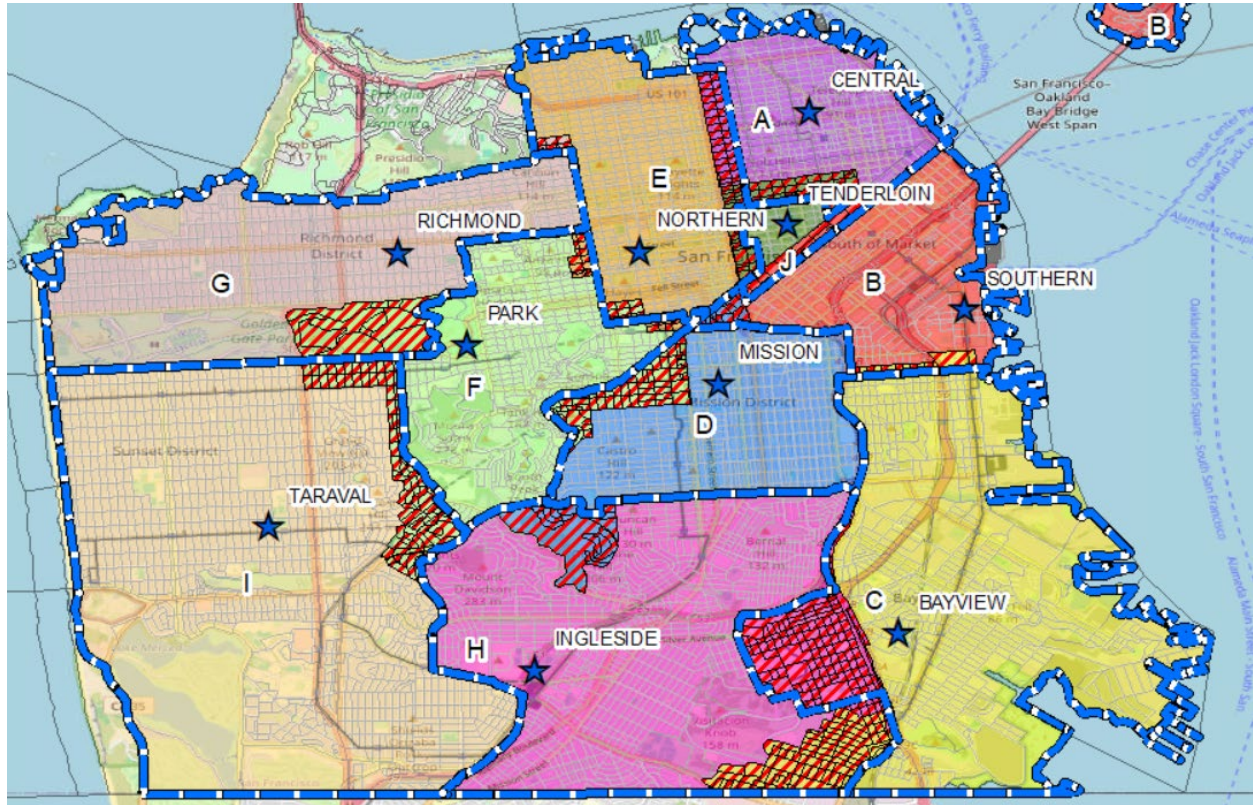
- 1) Area between Pine St, Geary Blvd, Masonic Ave and Divisadero St., currently in Richmond, now assigned to Park

- 2) Area between Middle West Dr, Lincoln Way and Fulton Ave., currently in Richmond, now assigned to Park
- H. Ingleside –
- 1) McLaren Park and Portola Neighborhoods are now completely in Bayview
 - 2) Western boundary extending to Orizaba Ave to include part of Oceanview/Merced/Ingleside into Ingleside (currently in Taraval)
- I. Taraval –
- 1) On the East, Park extends to 19th Ave, to Judah St, to 9th Ave up to Taraval St to Kensington Way.
 - 2) Western boundary extending to Orizaba Ave to include part of Oceanview/Merced/Ingleside into Ingleside (currently in Taraval)
- J. Tenderloin –
- 1) Area bounded by Market, Mission 4th and Van Ness, currently in Tenderloin, now assigned to Southern
 - 2) On the West, area bounded by Geary, Larkin, Golden Gate and Polk, currently in Tenderloin, assigned to Northern

Several items came up in discussion of the map: extensive expansion of Park, the geographic spread of Bayview, and the workload increases for Southern and Central.

Option 5: Public Feedback

This option incorporated additional public feedback received from the initial phase of engagement. This map option also maintains suggestions from previous options.



A. Central –

- 1) On the west, extending from Larkin to Van Ness to Bush St. This makes Russian Hill completely in Central
- 2) On the south, the boundary is formed by Bush, Kearney 3rd & Mission St

B. Southern –

- 1) Area bounded by Market, Mission 4th and Van Ness, currently in Tenderloin, now assigned to Southern. Now South of Market neighborhood is completely in Southern.
- 2) Triangle between Market, Duboce, 101 Hwy, S. Van Ness, currently in Southern now assigned to Mission
- 3) Area between Mariposa St, Vermont, I-280 currently in Southern, now assigned to Bayview.

C. Bayview –

- 1) Small triangle on the NW corner of Bayview now assigned to Mission – Area bounded by Mariposa St, Utah St, 101 Hwy
- 2) Area between Mariposa St, Vermont, I-280 currently in Southern, now assigned to Bayview.
- 3) McLaren Park and Portola Neighborhoods are now completely in Bayview

D. Mission –

- 1) Small triangle on the NW corner of Bayview now assigned to Mission
Triangle between Market, Duboce St and Van Ness currently in Southern now assigned to Mission
- 2) Triangle between Market, Duboce St, 101 Hwy, S. Van Ness, currently in Southern now assigned to Mission

E. Northern –

- 1) On the East, extending from Larkin to Van Ness to Geary St. This makes Russian Hill and Nob Hill completely in Central
- 2) On the East, area bounded by Geary, Larkin, Golden Gate and Polk, currently in Tenderloin, assigned to Northern
- 3) On the South, extending the Northern Boundary to Duboce

F. Park –

- 1) On the North, Park extends up to Pine St and Masonic Ave
- 2) On the West, Park extends to Middle West Dr, Crossover Dr. to 19th Ave, to Judah St, to 9th Ave up to Taraval St to Kensington Way.
- 3) On the East, Part extends to 19th, Church St to Market to include part of Castro/Upper Market

G. Richmond –

- 1) Area between Pine St, Geary Blvd, Masonic Ave and Divisadero St., currently in Richmond, now assigned to Park
- 2) Area between Middle West Dr, Lincoln Way and Fulton Ave., currently in Richmond, now assigned to Park

H. Ingleside –

- 1) McLaren Park and Portola Neighborhoods are now completely in Bayview

- 2) Western boundary extending to Orizaba Ave to include part of Oceanview/Merced/Ingleside into Ingleside (currently in Taraval)
- I. Taraval –
 - 1) On the East, Park extends to 19th Ave, to Judah St, to 9th Ave up to Taraval St to Kensington Way.
 - 2) Western boundary extending to Orizaba Ave to include part of Oceanview/Merced/Ingleside into Ingleside (currently in Taraval)
 - J. Tenderloin –
 - 1) Area bounded by Market, Mission 4th and Van Ness, currently in Tenderloin, now assigned to Southern
 - 2) On the West, area bounded by Geary, Larkin, Golden Gate and Polk, currently in Tenderloin, assigned to Northern

Like all the options that came before, the SMEWG was not compelled to advocate for Map Option 5.

Revised Map Option Approach

Initially the project plan was to present several options that visualized feedback from stakeholders and the community to the SMEWG. The options would show the incorporated suggestions in varying degrees (minimal to maximal implementation) and these options would promote and facilitate a wide-open plain of discourse.

In practice, the SMEWG could see the merit of some suggestions, but in the cause-and-effect, they wanted both more guidance and input from members of the Field Operations Bureau. That is, the SMEWG could agree on a change, but did not think they were best equipped to make the whole chain of reactions.

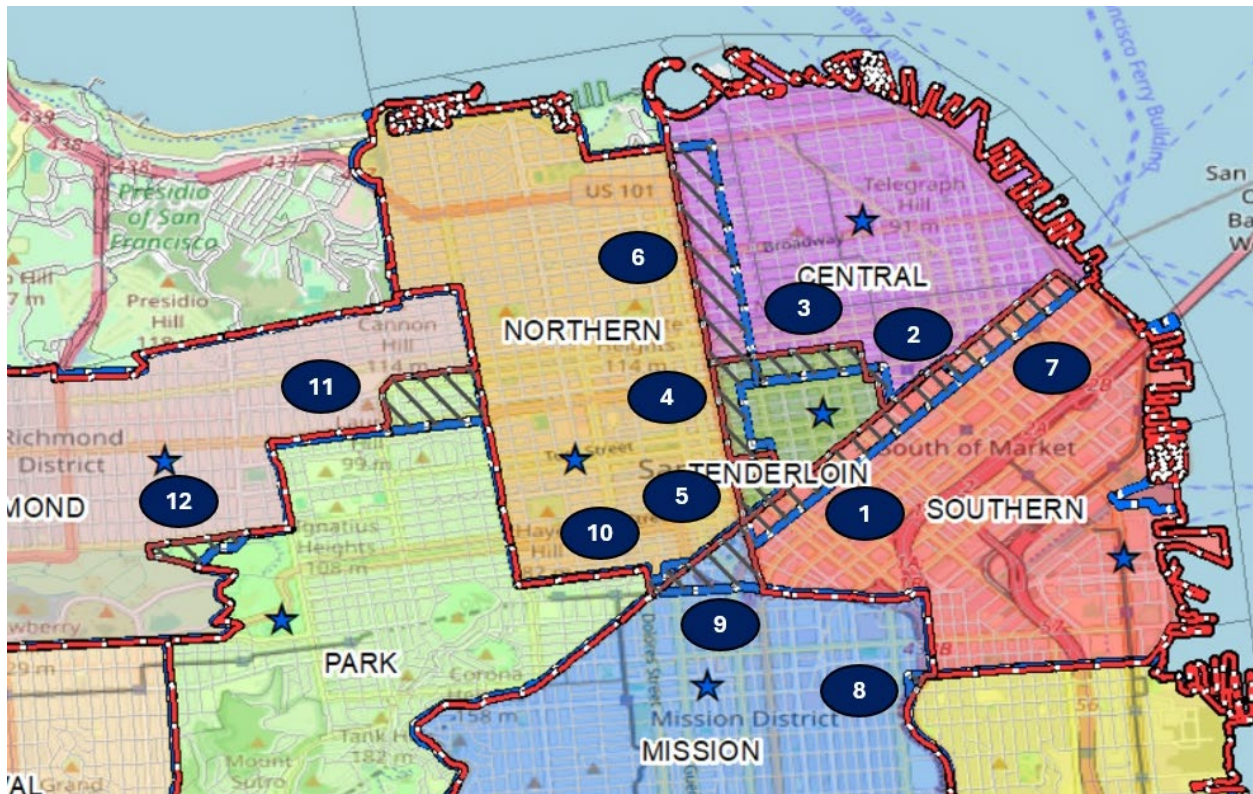
As a result, an all-hands meeting comprised of the all the current district station Captains and Field Operations Bureau leadership was held on July 25, 2024.

Patrol Preferred Map

During the all-hands meeting of Field Operations Bureau leadership, a round-table discussion about the current boundaries, proposed changes, and their effects on neighboring district stations resulted in the creation of the Patrol Preferred Map.

The map was created by a Captain first speaking about the current demands on their station and then creating their ideal boundaries. The next Captain then spoke about their current demands, reacted to any changes that affected their station in a way they thought would be most advantageous for the department, and created their ideal boundaries. This process continued until all the Captains had gone twice. At this point, the Captains had reached consensus.

This was the first map during the process with group agreement that this option could be advantageous to the department and community.



For all areas not shown on the map, no boundary changes have been proposed.

The 12 changes proposed are as follows:

1. Southern/Tenderloin – boundary moves from Mission St. to Market St. (between 3rd St and South Van Ness)

2. Central/Tenderloin – boundary moves from Powell St. to Cyril Magnin St. and from Powell St. to Mason St. (between O’Farrell St. and Geary St.)
3. Tenderloin/Central – boundary moves from Geary St. to Sutter St.
- 4.&5. Tenderloin/Northern - boundary moves from Larkin St. to Van Ness St. (between Sutter St. and Geary St., Golden Gate Ave. and McAllister St., and Grove St. and Market St.), and from Polk St. to Van Ness St. (between Geary St. and Golden Gate Ave.)
6. Central/Northern – boundary moves from Larkin St. to Van Ness Ave.
7. Southern/Central – boundary moves from Mission St. to Market St. (between the Embarcadero and 3rd St)
8. Mission/Southern – boundary moves from Duboce Ave. & Market St. to Van Ness Ave./South Van Ness Ave. & Market St.
9. Mission/Bayview – boundary moves from Utah St. (between Mariposa St. and 18th St) to Highway 101
10. Northern/Park – boundary moves to Market St. (between Buchanan St. and Octavia Blvd.)
11. Park/Richmond – boundary moves Geary St. to Pine St. (between Divisadero St. and Masonic Ave.)
12. Park/Richmond – boundary moves from Arguello Blvd/Conservatory Dr. to 8th Ave and John F. Kennedy Dr.

After the creation of the Patrol Preferred Map, the ARCBridge team ran a series of data comparisons to evaluate what these changes could mean for the department’s delivery of services.

For this and all subsequent comparison studies, the consideration is “If the SFPD had these boundary changes five years ago, how would work have been distributed?”. In this look back, the Project Team, SMEWG, ESC, and all stakeholders attempt to use this simulated retrospective for forecasting.

Current v Patrol Preferred Map – Calls for Service

911 Dispatched, 2019 – 2023, Priority A, B, and C only

Current Districts

Districts	All Calls	Priority A calls	Priority B calls	Priority C Calls
A - Central	12.02%	11.11%	13.39%	11.23%
B - Southern	12.15%	12.48%	12.60%	11.42%
C - Bayview	8.24%	9.87%	8.24%	7.06%
D - Mission	12.87%	13.05%	12.16%	13.51%
E - Northern	14.19%	14.53%	14.06%	14.07%
F - Park	5.52%	4.73%	5.58%	6.04%
G - Richmond	5.65%	4.93%	6.07%	5.72%
H - Ingleside	8.18%	9.13%	8.29%	7.37%
I - Taraval	7.74%	7.39%	8.47%	7.21%
J - Tenderloin	13.43%	12.78%	11.14%	16.37%
Minimum	5.52%	4.73%	5.58%	5.72%
Maximum	14.19%	14.53%	14.06%	16.37%
Least	Park	Park	Park	Richmond
Most	Northern	Northern	Northern	Tenderloin

Patrol Preferred Map

Districts	All Calls	Priority A calls	Priority B calls	Priority C Calls
A - Central	11.78%	11.08%	13.11%	10.87%
B - Southern	15.20%	15.81%	15.87%	14.04%
C - Bayview	8.20%	9.84%	8.19%	7.01%
D - Mission	13.65%	13.97%	12.84%	14.30%
E - Northern	10.75%	10.76%	10.81%	10.68%
F - Park	6.20%	5.46%	6.30%	6.63%
G - Richmond	5.27%	4.54%	5.69%	5.35%
H - Ingleside	8.18%	9.13%	8.30%	7.37%
I - Taraval	7.66%	7.30%	8.37%	7.16%
J - Tenderloin	13.09%	12.10%	10.51%	16.59%
Minimum	5.27%	4.54%	5.69%	5.35%
Maximum	15.20%	15.81%	15.87%	16.59%
Least	Richmond	Richmond	Richmond	Richmond
Most	Southern	Southern	Southern	Tenderloin

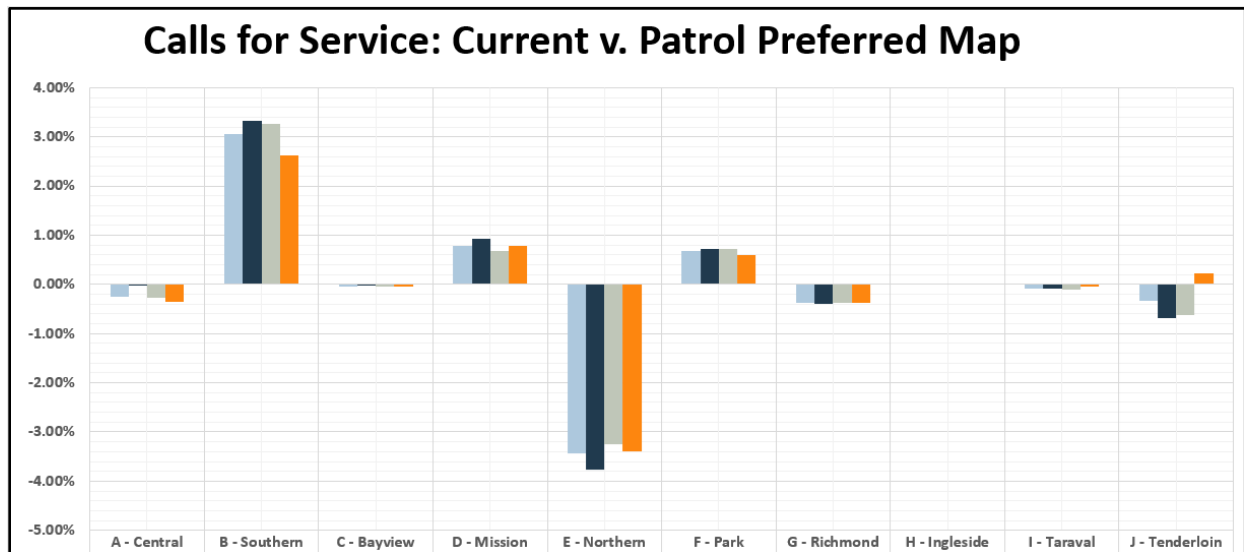
In this comparison, the district with the most and least total calls, Priority A calls and Priority B calls all saw changes. For all categories noted, the least went from Park to Richmond with the Patrol Preferred Map. For all categories noted, the most went from Northern to Southern.

Current v Patrol Preferred Map – Incident Data, 2019-2023

Incident Data	Current Districts	Districts	Total Incidents	Part 1 - Violent Crime	Part 1 - Property Crime	Larceny/Theft	Car Break-Ins	Narcotics	Arrests	Juvenile	Domestic Violence	School	Burglary
Patrol Preferred Map	Current Districts	A - Central	14.10%	11.66%	18.59%	22.04%	23.65%	4.69%	13.02%	10.47%	8.88%	3.94%	11.22%
		B - Southern	10.99%	11.43%	9.40%	8.86%	8.12%	11.78%	12.93%	7.92%	12.83%	5.41%	14.52%
		C-Bayview	10.12%	11.73%	7.47%	5.60%	5.69%	3.02%	8.88%	15.28%	17.66%	12.54%	8.92%
		D-Mission	12.25%	15.89%	10.43%	9.54%	7.99%	10.05%	14.89%	12.03%	11.23%	15.34%	11.58%
		E-Northern	14.37%	11.85%	18.48%	19.94%	22.07%	9.54%	10.95%	9.59%	10.14%	15.12%	17.20%
		F- Park	4.88%	3.41%	5.78%	5.44%	5.97%	2.10%	3.86%	6.86%	3.06%	5.91%	6.25%
		G-Richmond	5.70%	3.33%	7.66%	8.06%	9.91%	0.99%	3.34%	5.41%	3.82%	6.32%	6.99%
		H-Ingleside	8.72%	9.09%	7.79%	6.05%	6.17%	2.24%	7.08%	12.57%	11.96%	17.64%	8.45%
		I - Taraval	7.65%	5.52%	8.34%	7.78%	7.86%	1.25%	4.77%	10.78%	8.70%	16.07%	8.26%
		J - Tenderloin	11.21%	16.11%	6.06%	6.68%	2.56%	54.33%	20.28%	9.08%	11.72%	1.72%	6.60%
		Minimum	Park	Richmond	Park	Park	Tenderloin	Richmond	Richmond	Richmond	Park	Tenderloin	Park
		Maximum	Northern	Tenderloin	Central	Central	Central	Tenderloin	Tenderloin	Bayview	Bayview	Ingleside	Northern
		Districts	Total Incidents	Part 1 - Violent Crime	Part 1 - Property Crime	Larceny/Theft	Car Break-Ins	Narcotics	Arrests	Juvenile	Domestic Violence	School	Burglary
		A - Central	13.96%	11.15%	18.86%	22.26%	24.27%	3.91%	12.54%	10.41%	7.80%	7.22%	12.46%
		B - Southern	15.57%	17.70%	13.32%	13.82%	9.25%	27.32%	20.26%	13.39%	15.39%	6.30%	15.88%
		C-Bayview	10.12%	11.73%	7.47%	5.60%	5.69%	3.02%	8.88%	15.28%	17.66%	12.54%	8.91%
		D-Mission	12.76%	16.45%	10.90%	9.88%	8.31%	10.22%	15.42%	12.21%	11.83%	15.40%	12.70%
		E-Northern	11.11%	7.96%	15.38%	16.80%	19.36%	3.34%	7.02%	7.64%	7.32%	9.91%	13.46%
		F- Park	5.10%	3.60%	5.99%	5.60%	6.11%	2.13%	4.01%	7.20%	3.46%	6.01%	6.52%
		G-Richmond	5.43%	3.08%	7.41%	7.87%	9.75%	0.96%	3.14%	5.07%	3.39%	6.22%	6.64%
		H-Ingleside	8.72%	9.09%	7.79%	6.05%	6.17%	2.24%	7.08%	12.57%	11.96%	17.64%	8.45%
		I - Taraval	7.65%	5.52%	8.34%	7.78%	7.86%	1.25%	4.77%	10.78%	8.70%	16.07%	8.26%
		J - Tenderloin	9.59%	13.72%	4.55%	4.35%	3.24%	45.61%	16.88%	5.46%	12.48%	2.70%	6.72%
		Minimum	Park	Richmond	Tenderloin	Tenderloin	Tenderloin	Richmond	Richmond	Richmond	Richmond	Tenderloin	Park
		Maximum	Southern	Southern	Central	Central	Central	Tenderloin	Southern	Bayview	Bayview	Ingleside	Southern

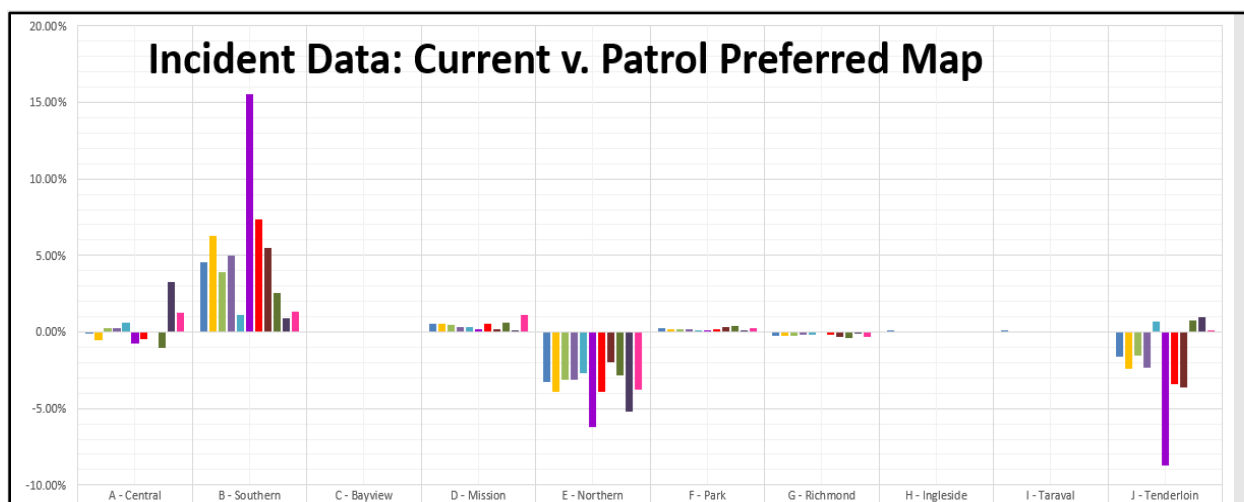
Similar outcomes were observed in the incident data comparison. The district with the highest number of total incidents went from Northern to Southern. With the Patrol Preferred Map Southern also had the most Part 1- Violent Crimes, the most Arrests, and the most Burglaries. With the Patrol Preferred Map, Tenderloin had the least number of Part 1 – Property Crimes and Larceny/Thefts. Richmond reduced to the district with the least number of Domestic Violence incidents.

To see the comparison impact more clearly, two additional graphs have been included below. The first reflects the effect on Calls for Service, the second on Incidents.



Southern, Mission, Park, and Tenderloin see increased workload. All others have decreases, Northern most significantly. Bayview, Ingleside, and Taraval experience close to or no change.

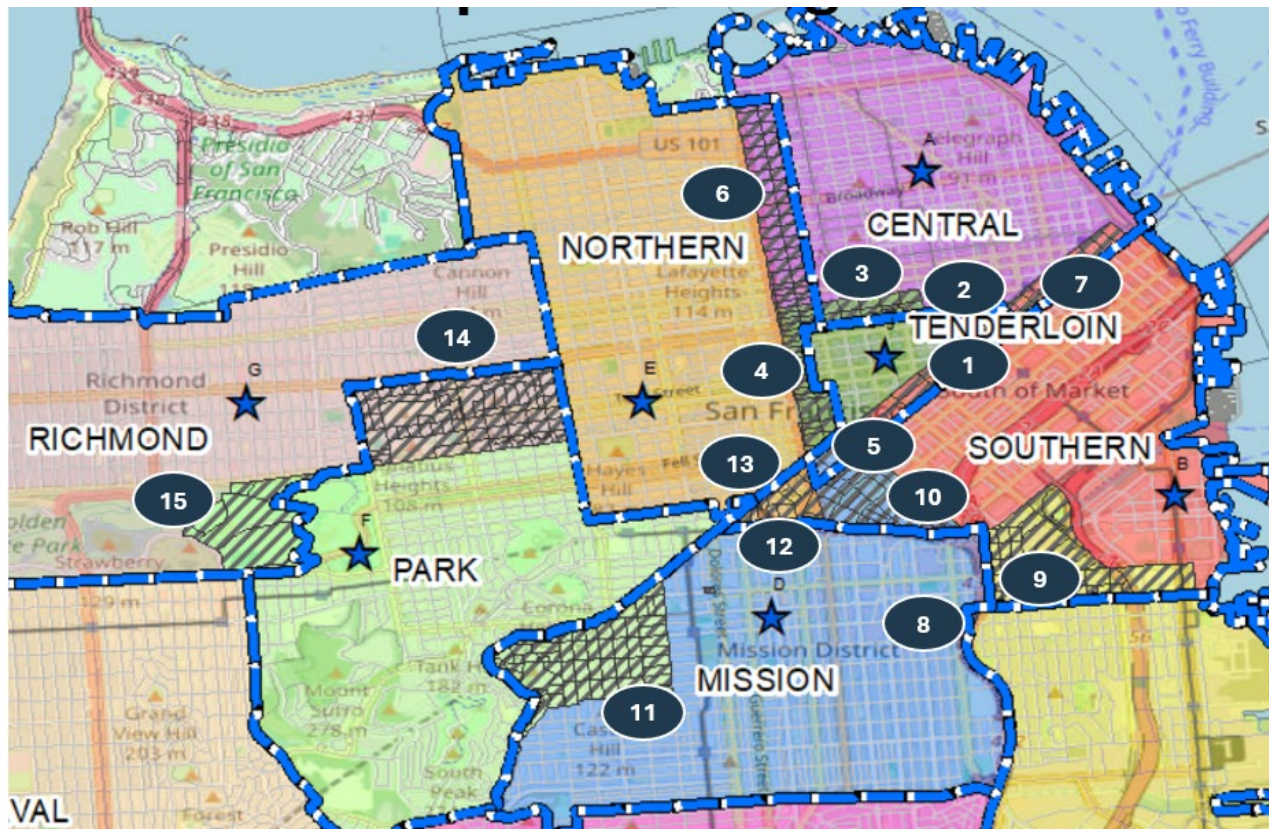
The same pattern of effect is seen in the Incident data comparison.



Recommended Map

In August, we presented the Patrol Preferred Map and the accompanying data evaluation to the Executive Steering Committee. Seeing that the workload tasked to Southern Station grew considerably in the Patrol Preferred Map, the Executive Steering Committee discussed where and how to counteract this and better spread the workload across several district stations.

A new map, named the Recommended Map was created. This map included all the changes presented in the Patrol Preferred Map but included additional changes to increase workload parity.



After the creation of the Recommended Map, the ARCBridge team ran a series of data comparisons to evaluate what these changes could mean for the department's delivery of services.

First evaluated was the magnitude of each of the 15 changes proposed.

Impact of the 15 Changes on Total Calls and Incidents

Change	Districts Affected	Bounding Streets	Total Calls	% Change Calls	Incidents	% Change Incidents
1	From Tenderloin to Southern	Market St, 3rd St, Mission St & Van Ness Av	54,615	3.63%	29,403	4.39%
2	From Tenderloin to Central	Geary St, Powell St, Market St, Cyril Magnin St, O'Farrell St & Mason St	4,956	0.33%	730	0.11%
3	From Central to Tenderloin	Sutter St, Mason St, Geary Blvd, Larkin St	18,395	1.22%	7,005	1.05%
4	From Northern to Tenderloin	Sutter St, Larkin St, Geary Blvd, Polk St, Golden Gate Av, Larkin St, Market St, Van Ness Av	29,645	1.97%	12,451	1.86%
5	From Tenderloin to Southern	Market St, 9th St, Mission St, South Van Ness Av	5,932	0.39%	2,649	0.40%
6	From Northern to Central	Bay St, Larkin St, Sutter St, Van Ness Av	28,286	1.88%	10,574	1.58%
7	From Central to Southern	Market St, Steuart St, Mission St and 3rd St	11,137	0.74%	4,794	0.72%
8	From Bayview to Mission	Utah St, Mariposa St & Hwy 101 on-ramp	53	0.00%	25	0.00%
9	From Southern to Bayview	Division St, Townsend St, I-280 S, 7th St, 17th St, Illinois St, Mariposa St, Vermont St	8,029	0.53%	3,822	0.57%
10	From Southern to Mission	Mission St, 9th St, Division St, South Van Ness Av	20,697	1.38%	6,415	0.96%
11	From Mission to Park	Sanchez St, 21st St, Grand View, Market St	21,699	1.44%	7,136	1.07%
12	From Southern to Northern	South Van Ness Av, Market St, Duboce Av, 13th St	14,688	0.98%	4,371	0.65%
13	From Park to Northern	Market St, Buchanan St, Hermann St, Laguna St, Waller St & Octavia St	824	0.05%	306	0.05%
14	From Park to Richmond	Fulton St, Divisadero St, Geary Blvd, Stanyan Blvd	14,162	0.94%	5,812	0.87%
15	From Richmond to Park	Fulton St, 9th Av, South Tea Garden Dr, Martin Luther King Jr, 9th Av	1,181	0.08%	2,070	0.31%
			234,299	15.89%	97,563	14.85%

The 15 changes were seen to affect eight of the ten existing districts. The 15 changes also encompassed 16% of all the 911 Dispatched calls and 15% of all Incidents over 2019-2023.

Data comparisons were also conducted evaluating Calls between the current (As-Is) to the Recommended Map.

AS-IS Calls by Priority

Districts	All Calls	Priority A calls	Priority B calls	Priority C Calls
A - Central	12.02%	11.11%	13.39%	11.23%
B - Southern	12.15%	12.48%	12.60%	11.42%
C - Bayview	8.24%	9.87%	8.24%	7.06%
D - Mission	12.87%	13.05%	12.16%	13.51%
E - Northern	14.19%	14.53%	14.06%	14.07%
F - Park	5.52%	4.73%	5.58%	6.04%
G - Richmond	5.65%	4.93%	6.07%	5.72%
H - Ingleside	8.18%	9.13%	8.29%	7.37%
I - Taraval	7.74%	7.39%	8.47%	7.21%
J - Tenderloin	13.43%	12.78%	11.14%	16.37%
Minimum	5.52%	4.73%	5.58%	5.72%
Maximum	14.19%	14.53%	14.06%	16.37%
Least	Park	Park	Park	Richmond
Most	Northern	Northern	Northern	Tenderloin

Recommended Map Calls by Priority

Districts	All Calls	Priority A calls	Priority B calls	Priority C Calls
A - Central	12.21%	11.59%	13.63%	11.15%
B - Southern	13.22%	13.75%	13.78%	12.23%
C - Bayview	8.77%	10.37%	8.87%	7.51%
D - Mission	12.74%	13.17%	12.14%	13.08%
E - Northern	11.37%	11.45%	11.39%	11.28%
F - Park	6.51%	5.76%	6.40%	7.18%
G - Richmond	6.53%	5.68%	7.03%	6.62%
H - Ingleside	8.18%	9.13%	8.29%	7.37%
I - Taraval	7.74%	7.39%	8.47%	7.21%
J - Tenderloin	12.73%	11.72%	10.01%	16.38%
Minimum	6.51%	5.68%	6.40%	6.62%
Maximum	13.22%	13.75%	13.78%	16.38%
Least	Park	Richmond	Park	Richmond
Most	Southern	Southern	Southern	Tenderloin

Similar to the Patrol Preferred Map, the Recommended Map shows an increase to Southern's calls for the Total, Priority A, and Priority B categories. However, the increase for Park was only seen in Priority A calls.

An Incident data comparison was performed to compare the current (As-Is) districts to the Recommended map district boundaries.

AS-IS Incidents by Type

Districts	Total Incidents	Part 1 - Violent Crime	Part 1 - Property Crime	Larceny/Theft	Car Break-Ins	Narcotics	Arrests	Juvenile	Domestic Violence	School	Burglary
A - Central	14.10%	11.66%	18.59%	22.04%	23.65%	4.69%	13.02%	10.47%	8.88%	3.94%	11.22%
B - Southern	10.99%	11.43%	9.40%	8.86%	8.12%	11.78%	12.93%	7.92%	12.83%	5.41%	14.52%
C-Bayview	10.12%	11.73%	7.47%	5.60%	5.69%	3.02%	8.88%	15.28%	17.66%	12.54%	8.92%
D-Mission	12.25%	15.89%	10.43%	9.54%	7.99%	10.05%	14.89%	12.03%	11.23%	15.34%	11.58%
E-Northern	14.37%	11.85%	18.48%	19.94%	22.07%	9.54%	10.95%	9.59%	10.14%	15.12%	17.20%
F - Park	4.88%	3.41%	5.78%	5.44%	5.97%	2.10%	3.86%	6.86%	3.06%	5.91%	6.25%
G-Richmond	5.70%	3.33%	7.66%	8.06%	9.91%	0.99%	3.34%	5.41%	3.82%	6.32%	6.99%
H-Ingleside	8.72%	9.09%	7.79%	6.05%	6.17%	2.24%	7.08%	12.57%	11.96%	17.64%	8.45%
I - Taraval	7.65%	5.52%	8.34%	7.78%	7.86%	1.25%	4.77%	10.78%	8.70%	16.07%	8.26%
J - Tenderloin	11.21%	16.11%	6.06%	6.68%	2.56%	54.33%	20.28%	9.08%	11.72%	1.72%	6.60%
Least	Park	Richmond	Park	Park	Tenderloin	Richmond	Richmond	Richmond	Park	Tenderloin	Park
Most	Northern	Tenderloin	Central	Central	Central	Tenderloin	Tenderloin	Bayview	Bayview	Ingleside	Northern

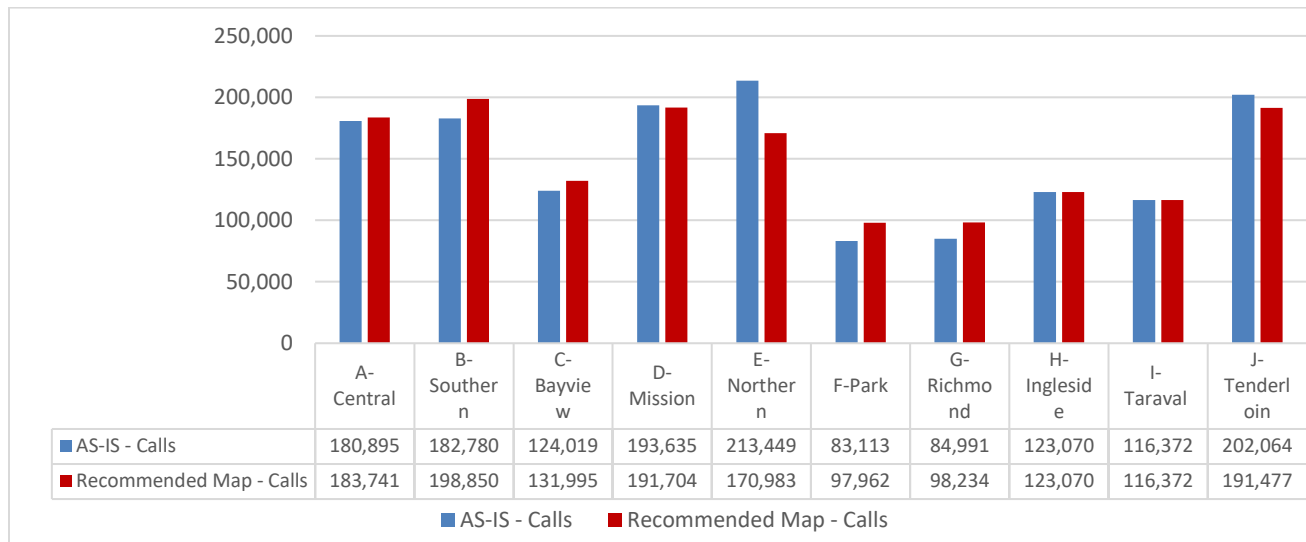
Recommended Map - Incidents by Type

Districts	Total Incidents	Part 1 - Violent Crime	Part 1 - Property Crime	Larceny/Theft	Car Break-Ins	Narcotics	Arrests	Juvenile	Domestic Violence	School	Burglary
A - Central	13.96%	11.15%	18.86%	22.26%	24.27%	3.91%	12.54%	10.41%	7.80%	7.22%	12.46%
B - Southern	13.48%	15.80%	11.22%	11.80%	7.58%	25.86%	18.40%	12.53%	13.64%	5.23%	12.92%
C-Bayview	10.69%	12.12%	8.16%	6.28%	6.45%	3.21%	9.33%	15.49%	18.09%	13.14%	9.70%
D-Mission	12.15%	15.68%	10.10%	9.22%	7.61%	10.42%	14.62%	11.80%	11.54%	14.95%	11.73%
E-Northern	11.63%	8.64%	15.84%	17.09%	19.67%	3.32%	7.54%	7.83%	7.95%	9.97%	14.58%
F - Park	5.73%	4.22%	6.88%	6.79%	7.65%	2.72%	4.85%	6.95%	3.31%	4.11%	6.99%
G-Richmond	6.28%	3.93%	8.15%	8.22%	9.41%	1.15%	3.85%	6.13%	4.45%	8.96%	8.18%
H-Ingleside	8.72%	9.09%	7.79%	6.05%	6.17%	2.24%	7.08%	12.57%	11.96%	17.64%	8.45%
I - Taraval	7.65%	5.52%	8.34%	7.78%	7.86%	1.25%	4.77%	10.78%	8.70%	16.07%	8.26%
J - Tenderloin	9.71%	13.85%	4.67%	4.51%	3.33%	45.91%	17.03%	5.52%	12.55%	2.70%	6.73%
Least	Park	Richmond	Tenderloin	Tenderloin	Tenderloin	Richmond	Richmond	Tenderloin	Park	Tenderloin	Tenderloin
Most	Central	Southern	Central	Central	Central	Tenderloin	Southern	Bayview	Bayview	Ingleside	Northern

For the Incident data comparison, there is an increased distribution of workload as compared to the Patrol Preferred Map. The data does show that the load initially put on Southern is greatly reduced. Central is the leader among several incident categories – Total Incidents, Part 1 Property Crimes, Larceny/Theft, and Car Break-Ins.

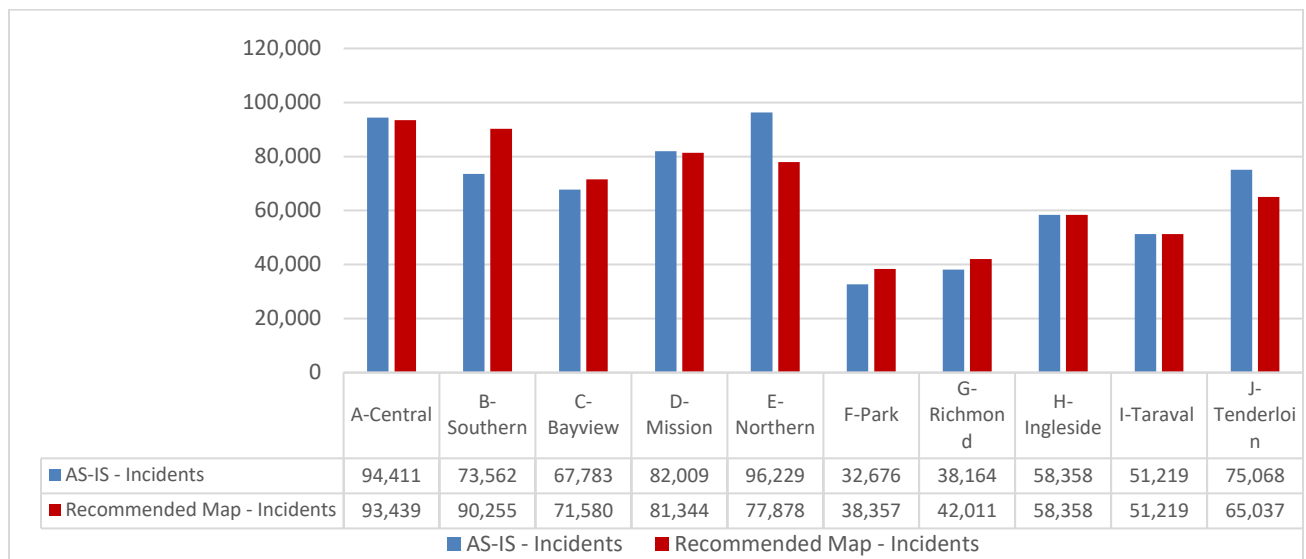
For a visual data comparison, the calls for service data and incident data of the current districts was compared to the proposed boundaries of the Recommended Map. The values are shown in the two following graphs.

AS-IS Boundaries v. Recommended Map: Number of Calls



The number of calls remains relatively constant across all district stations in the Recommended Map proposal. Northern sees the largest decrease and Southern sees the largest increase.

AS-IS Boundaries v. Recommended Map: Number of Incidents



The same pattern of effect is seen in the Incident data comparison.

The Recommended Map was approved by SFPD Executive Leadership for internal and external release. The map was uploaded to the website, distributed to the community, and surveys were issued to the public as well as to the members of the SFPD. SFPD Leadership gathered after to

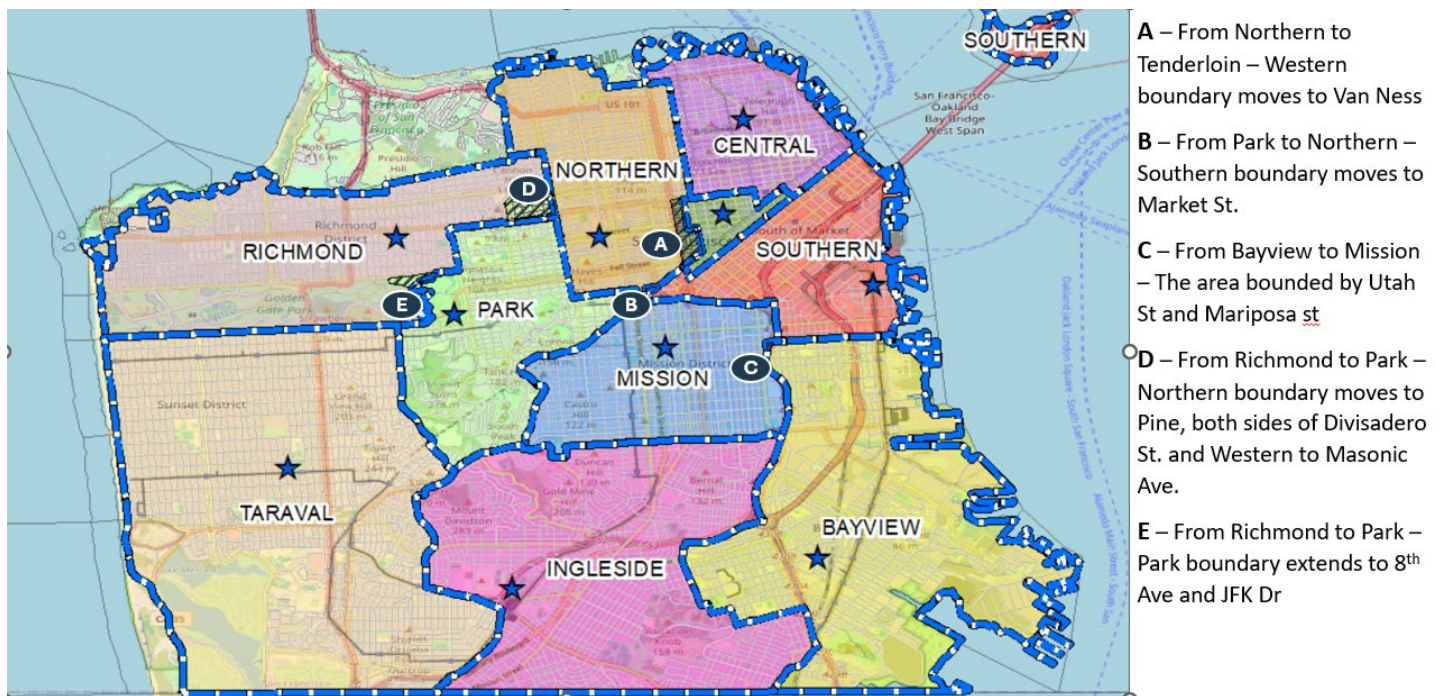
discuss the results of the internal feedback and community input. As a result of the response and the discussion, another map was proposed – the Proposed Map option.

Proposed Map

In September, the Proposed Map option was created in response largely to internal SFPD feedback, leadership discussions, and from some community feedback.

The Proposed Map considered heavily the staffing constraints the SFPD currently faces. The driving strategy was to suggest changes that would benefit the department but would not require resource adjustments to enact.

As a result, five changes were suggested and agreed upon by the collective present.



After the creation of the Proposed Map, the ARCBridge team ran a series of data comparisons to evaluate what these changes could mean for the department's delivery of services.

Data comparisons were also conducted evaluating Calls between the current (As-Is) to the Recommended Map.

AS-IS Calls by Priority

Districts	All Calls	Priority A calls	Priority B calls	Priority C Calls
A - Central	12.02%	11.11%	13.39%	11.23%
B - Southern	12.15%	12.48%	12.60%	11.42%
C - Bayview	8.24%	9.87%	8.24%	7.06%
D - Mission	12.87%	13.05%	12.16%	13.51%
E - Northern	14.19%	14.53%	14.06%	14.07%
F - Park	5.52%	4.73%	5.58%	6.04%
G - Richmond	5.65%	4.93%	6.07%	5.72%
H - Ingleside	8.18%	9.13%	8.29%	7.37%
I - Taraval	7.74%	7.39%	8.47%	7.21%
J - Tenderloin	13.43%	12.78%	11.14%	16.37%
Minimum	5.52%	4.73%	5.58%	5.72%
Maximum	14.19%	14.53%	14.06%	16.37%
Least	Park	Park	Park	Richmond
Most	Northern	Northern	Northern	Tenderloin

Proposed Map 9/24/24 Calls by Priority

Districts	All Calls	Priority A calls	Priority B calls	Priority C Calls
A - Central	12.02%	11.11%	13.39%	11.23%
B - Southern	12.15%	12.48%	12.60%	11.42%
C - Bayview	8.24%	9.87%	8.24%	7.05%
D - Mission	12.87%	13.05%	12.16%	13.52%
E - Northern	12.84%	12.95%	12.96%	12.62%
F - Park	5.77%	5.01%	5.84%	6.25%
G - Richmond	5.35%	4.61%	5.76%	5.44%
H - Ingleside	8.18%	9.13%	8.29%	7.37%
I - Taraval	7.74%	7.39%	8.47%	7.21%
J - Tenderloin	14.84%	14.41%	12.29%	17.89%
Minimum	5.35%	4.61%	5.76%	5.44%
Maximum	14.84%	14.41%	13.39%	17.89%
Least	Richmond	Richmond	Richmond	Richmond
Most	Tenderloin	Tenderloin	Central	Tenderloin

The Proposed Map shows an increase in Tenderloin's calls for the Total and Priority A categories. The workload increase for Park is observed in Total, Priority A, and Priority B categories.

An additional comparison was conducted between the current (As-Is) districts and the Proposed map district boundaries.

AS-IS Incidents by Type

Districts	Total Incidents	Part 1 - Violent Crime	Part 1 - Property Crime	Larceny/Theft	Car Break-Ins	Narcotics	Arrests	Juvenile	Domestic Violence	School	Burglary
A - Central	14.10%	11.66%	18.59%	22.04%	23.65%	4.69%	13.02%	10.47%	8.88%	3.94%	11.22%
B - Southern	10.99%	11.43%	9.40%	8.86%	8.12%	11.78%	12.93%	7.92%	12.83%	5.41%	14.52%
C-Bayview	10.12%	11.73%	7.47%	5.60%	5.69%	3.02%	8.88%	15.28%	17.66%	12.54%	8.92%
D-Mission	12.25%	15.89%	10.43%	9.54%	7.99%	10.05%	14.89%	12.03%	11.23%	15.34%	11.58%
E-Northern	14.37%	11.85%	18.48%	19.94%	22.07%	9.54%	10.95%	9.59%	10.14%	15.12%	17.20%
F- Park	4.88%	3.41%	5.78%	5.44%	5.97%	2.10%	3.86%	6.86%	3.06%	5.91%	6.25%
G-Richmond	5.70%	3.33%	7.66%	8.06%	9.91%	0.99%	3.34%	5.41%	3.82%	6.32%	6.99%
H-Ingleside	8.72%	9.09%	7.79%	6.05%	6.17%	2.24%	7.08%	12.57%	11.96%	17.64%	8.45%
I - Taraval	7.65%	5.52%	8.34%	7.78%	7.86%	1.25%	4.77%	10.78%	8.70%	16.07%	8.26%
J - Tenderloin	11.21%	16.11%	6.06%	6.68%	2.56%	54.33%	20.28%	9.08%	11.72%	1.72%	6.60%
Least	Park	Richmond	Park	Park	Tenderloin	Richmond	Richmond	Richmond	Park	Tenderloin	Park
Most	Northern	Tenderloin	Central	Central	Central	Tenderloin	Tenderloin	Bayview	Bayview	Ingleside	Northern

Proposed Changes 9/24/24 Incidents by Type

Districts	Total Incidents	Part 1 - Violent Crime	Part 1 - Property Crime	Larceny/Theft	Car Break-Ins	Narcotics	Arrests	Juvenile	Domestic Violence	School	Burglary
A - Central	14.10%	11.66%	18.59%	22.04%	23.65%	4.69%	13.02%	10.47%	8.88%	3.94%	11.22%
B - Southern	10.99%	11.43%	9.40%	8.86%	8.12%	11.78%	12.93%	7.92%	12.83%	5.41%	14.52%
C-Bayview	10.12%	11.73%	7.47%	5.60%	5.69%	3.02%	8.88%	15.28%	17.66%	12.54%	8.91%
D-Mission	12.25%	15.89%	10.44%	9.54%	7.99%	10.05%	14.89%	12.03%	11.23%	15.34%	11.59%
E-Northern	13.17%	10.53%	17.50%	18.85%	21.13%	4.63%	9.07%	8.81%	9.06%	13.79%	16.46%
F- Park	5.10%	3.60%	5.99%	5.60%	6.11%	2.13%	4.01%	7.20%	3.46%	6.01%	6.52%
G-Richmond	5.43%	3.08%	7.41%	7.87%	9.75%	0.96%	3.14%	5.07%	3.39%	6.22%	6.64%
H-Ingleside	8.72%	9.09%	7.79%	6.05%	6.17%	2.24%	7.08%	12.57%	11.96%	17.64%	8.45%
I - Taraval	7.65%	5.52%	8.34%	7.78%	7.86%	1.25%	4.77%	10.78%	8.70%	16.07%	8.26%
J - Tenderloin	12.46%	17.48%	7.09%	7.81%	3.53%	59.26%	22.20%	9.86%	12.81%	3.05%	7.43%
Least	Park	Richmond	Park	Park	Tenderloin	Richmond	Richmond	Richmond	Richmond	Tenderloin	Park
Most	Central	Tenderloin	Central	Central	Central	Tenderloin	Tenderloin	Bayview	Bayview	Ingleside	Northern

When evaluating the impact of the Proposed Map on Incident, minimal effect is observed. This is expected given the relatively small number of changes and associated incidents.

Final Map Selection

In the final ESC meetings on October 24, 2024, and October 31, 2024, the SFPD Project Team presented all input from Public Comment, Focus Group meetings, Public Hearings, stakeholder suggestions and boundary map data to the Executive Steering Committee to make their final deliberations.

The following week the SFPD Executive Leadership team discussed the map options and the Chief chose to recommend the **Proposed Map** to the Police Commission.

The Proposed Map is designed to enhance operational efficiency without requiring considerable reallocation of personnel given the department's shortage of approximately 475 sworn officers at the ten district stations, which has significant impacts on its ability to respond effectively to community needs. The Proposed Map would ensure that any changes made to district boundaries are realistic and implementable under current and near-term future staffing conditions, allowing the department to maintain its existing level of service while improving response times where possible.

The Proposed Map has five total changes affecting eight of the police districts and encompasses 2% of the total Calls for Service and Incidents over the 2019-2023 period. These adjustments alleviate some issues like patrol vehicle access for Richmond and Park, allow an efficient approach for Bayview, increase workload for Park, and create larger community cohesion for Tenderloin.

In addition to data analysis, stakeholder input played a pivotal role in shaping the Proposed Map. Throughout the process, the project team engaged extensively with internal and external stakeholders, including SFPD leadership, district station captains, community members, and elected officials. In each case, comments were relayed, debated, and deliberated on to consider if they could have a positive impact on SFPD operations, and at what cost.

Some concerns raised by community members were unable to be addressed in the Proposed Map. For example, some changes in the Recommended map saw large support from members of the Tenderloin and Polk communities but these same suggestions were equally opposed by members of the SOMA community. At times, community members from the same neighborhood differed on a proposed change. Additionally, the growing and changing nature of neighborhood lines in San Francisco left some neighborhoods split in map options, including the Proposed Map.

The Proposed Map balances competing priorities through thoughtful, data-driven analysis that aligns the operational realities of the SFPD with its commitment to serve San Francisco's diverse community in a realistic and impactful way.