



San Francisco Health Network



SAN FRANCISCO DEPARTMENT OF PUBLIC HEALTH

Public Health & Safety Bond Program 2016 Status Report

June 2026



ZSFG Building 5



Maxine Hall Health Center



440 Turk Street



Castro Mission Health Center



Fire Station Hose Tower



Ambulance Deployment Facility



Southeast Health Center

Prepared on behalf of:

- Department of Public Health (DPH)
- San Francisco Fire Department (SFFD)
- Department of Homelessness and Supportive Housing (HSH)

Submitted by: Joe Chin, PE, Public Works Program Manager

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EXECUTIVE SUMMARY

The Public Health and Safety 2016 (PHS 2016) Bond Program consists of six components: (1) Zuckerberg SF General Building 5 (ZSFG Building 5); (2) Southeast Health Center Renovation and Expansion; (3) Community Health Centers; (4) Ambulance Deployment Facility (ADF); (5) Neighborhood Fire Stations (NFS); and (6) Homeless Service Sites with a combined bond budget of \$350,000,000. All components are being managed by SF Public Works.

The Office of Public Finance (OPF) completed the third and final bond sale on November 3, 2020, in the amount of \$126,925,000, which includes the cost of issuance, accountability costs, and Citizen General Obligation Oversight Committee (CGOBOC) costs. The third bond sale increased the aggregate issued bonds from \$223,075,000 to \$350,000,000 and fully funded the PHS 2016 Bond Program.

On May 13, 2024, Public Works received approval from the Capital Planning Committee to appropriate \$14,040,440 of the bond interest earnings to the 2016 PHS Bond Program Budget. The bond interest earnings will be allocated between the three Client Departments (Department of Public Health, SF Fire Department, and the Department of Homelessness and Supportive Housing) and will be used to fund new or ongoing capital projects. Of the \$14,040,440, Office of Public Finance (OPF), on or around August 19, 2025, withdrew \$1,455,858.64 to cover the arbitrage payments, leaving a balance of \$2,418,508.36. OPF has confirmed that the remaining bond interest earnings can be used by the projects. With the remaining balance, \$1,100,000 was transferred to Building 5 component in May 2026 for use on the projects.

Around April 2026, OPF has also informed Public Works that there are additional bond interest earnings that have accrued on the S17A, S18E, and S20D bond series. Public Works will work with OPF and Capital Planning Committee to work on the appropriation of this remaining bond interest earnings toward eligible projects.

The following is an executive summary status of each of the six components (updates in this report include project status approximately through May 2026):

[Zuckerberg San Francisco General \(ZSFG\) Building 5](#)

There are currently six active construction projects within ZSFG Building 5 that are partially or fully funded through the 2016 PHS Program: (1) Seismic Upgrade, (2) Dialysis Relocation, (3) Public Health Laboratory Relocation, (4) IT Infrastructure, (5) Psychiatric Emergency Services (PES) Expansion, and (6) Family Health Center (Phase 1 – Demolition). Seismic Upgrade, Dialysis Relocation, Public Health Laboratory, and IT Infrastructure are tracking to be completed by the end of this year. Psychiatric Emergency Services is targeting completion by 1Q, 2027.

[Community Health Center – Southeast Health Center](#)

Project received official notification that the project has achieved LEED Gold Certification. Final remaining task is for the Department of Technology (DT) to coordinate final DBI electrical inspection and sign-off of the fire alarm testing.

Community Health Center – Various Locations

All projects are completed.

Neighborhood Fire Stations (NFS)

Seismic Hose Tower Removal at Fire Station 15:

SF Planning is currently working on a city-wide maintenance negative declaration which includes Fire Station 15 to implement this design change. Mitigated measures will need to be implemented when approved. This process is ideal and has a faster timeline than a project specific environmental impact report.

Additional Generator Replacements at Fire Stations 18, 37 & 44:

FS 18 Generator Replacement Project

The new generator was delivered set in place on March 16, 2026. Construction is progressing well with completion of on-site activities anticipated by early June 2026.

Homeless Service Sites

City-Owned Shelters (1001 Polk St & 525 5th St):

525 5th Street: HVAC equipment was successfully installed on the roof. Kitchen and restroom renovation is ongoing and is approximately 65% complete. Substantial Completion is targeting for 3Q, 2026.

REGULATORY APPROVALS

The project and California Environmental Quality Act (CEQA) status is summarized in *Table D – CEQA Status*, shown below.

Table D – CEQA Status

Project	CEQA Status
ZSFG Building 5 Improvement Projects	Completed. Categorical exemption (CatEx) approved
Southeast Health Center Addition (Phase 2)	Completed. CatEx approved.
Community Health Center – Maxine Hall Health Center	Completed. CatEx approved
Community Health Center – Castro Mission Health Center	Completed. CatEx approved.
Ambulance Deployment Facility	Completed. CatEx approved.
NFS – Seismic Hose Tower Removal Projects	Completed. CatEx approved based on accepted interpretative program. Public Works, upon request from SFFD, is working with SF Planning on a city-wide maintenance negative declaration that includes FS #15.

Further details and status of each component will be discussed in the following report.

PROGRAM SUMMARY AND STATUS

Zuckerberg San Francisco General Building 5 (\$218.1M)



Location: 1001 Potrero Avenue, San Francisco, CA 94110 (ZSFG Campus)
(District 10 - Supervisor Walton)

Project Background: As part of the long-term Capital Plan, voters approved a bond in 2008 to construct a state-of-the-art hospital and trauma center. The 2016 Public Health and Safety Bond is the next phase of the Department of Public Health's (DPH) vision to ensure San Francisco's health care needs are met by making improvements to the 1970's-era hospital building.

Project Description: Work on the existing Zuckerberg San Francisco General Building 5 (Building 5) focuses on bringing the building up to current seismic standards; improvements to existing fire, life, and safety systems; improvements to the infrastructure, mechanical, electrical, and plumbing (MEP), and information technology (IT); improvements to accommodate and consolidate clinical and outpatient services from other buildings on campus and remote sites; and improvements to meet accessibility requirements.

Priority projects include the following: voluntary seismic upgrade of the Building 5; relocation of the Public Health Laboratory from 101 Grove St.; relocation of Dialysis Center from Building 100; relocation of Urgent Care Outpatient Clinic from Building 80; relocation of Rehabilitation Department from Building 5, Ground Level to Building 5, 3rd Floor; relocation and expansion of Psychiatric Emergency Services Department and enabling Radiology projects; relocation of Building 80/90 Specialty Services to Building 5, 4th Floor; and relocation of Family Health Center from Buildings 80/90 to Building 5, 5th Floor.

Project Status:

A comprehensive list projects have been identified and tracked as part of the ZSFG Building 5 component portfolio projects. Below is a summary of the active core projects and the current phase of project development:

On October 4, 2021, and after more than 40 years, the Office of Statewide Health Planning and Development (OSHPD) started a new chapter by changing its name from OSHPD to the Department of Health Care Access and Information (HCAI). OSHPD has now evolved into a California State department, which includes expanding its program portfolio and providing equitable access to health care for all Californians.

1. Urgent Care Clinic (Status – Completed)

- Scope includes renovating a portion of the former emergency department (1st Floor) to allow for the Urgent Care Clinic to be relocated from Building 80 to Building 5, 1st Floor.
- Substantial Completion was achieved in April 2018. Office of Statewide Health Planning and Development (OSHPD)/HCAI issued Certificate of Occupancy on March 27, 2018.
- Project is currently in the financial close-out phase.



2. 6H Surge Space (Status - Completed; NTP – March 12, 2018; Contractor: KIW Construction)

- Scope includes the demolition and build-out of Ward 6H to create office and staff support surge space that will be used for temporary hoteling workstations during the construction of various bond projects.
- The project received HCAI construction final (Substantial Completion) on May 4, 2022. Public Works issued the Certificate of Final Completion on February 4, 2023.
- Project is currently in the financial closeout phase.

Construction Progress Photos:

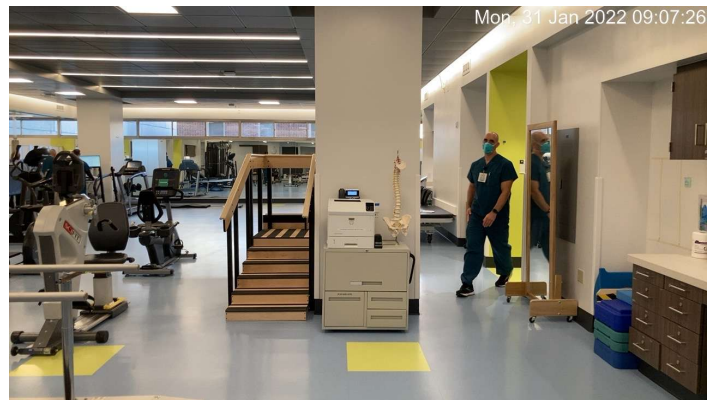


3. Rehabilitation Department Relocation

Phases 1 and 2 (Status - Closeout; NTP – June 18, 2018; Contractor: Build Group)

- Scope includes the renovation of the space on the 3rd Floor to allow for the relocation of the rehabilitation department from the ground level to the 3rd Floor. The previous space vacated by the rehabilitation department on the basement level will be repurposed for the Public Health Laboratory Relocation Project.
- Phases 1 and 2 achieved construction substantial completion on January 13, 2022. The Rehabilitation Department moved into the new space on January 24, 2022. HCAI issued substantial completion for Phase 2 on May 18, 2022. Outstanding change order disputes and construction claims are preventing the closeout of this project. The cost settlement has been approved by the Board of Supervisors and Mayor in October 2024. Public Works is working Contractor on the final payment and retention release based on the provisions outlined in the settlement agreement.

Construction Progress Photos for Phases 1 and 2:



Phase 3 (Status – Closeout; NTP – October 24, 2022; Contractor: K LW Construction)

- Phase 3 construction NTP was issued on October 24, 2022. The main scopes include the renovation of the demolished space for the new Outpatient Urology Clinic, Waste Holding and Ward 3A/3C Accessible Restrooms. Phase 3 achieved construction substantial completion on August 1, 2025. Public Works is working with the Contractor on resolution of the final change orders and closeout documents.
- DPH has leveraged additional philanthropic private funding from the SFGH Foundation that is funding all project expenditures during the construction phase.

Construction Progress Photos (Phase 3):



Urology Clinic – Soiled Utility



Urology Clinic – Exam Room



Ward 3A Restroom – Complete



Ward 3A/3C Restroom – Complete

4. Voluntary Seismic Upgrade [Phase 1 Status-completed]; [Phase 2 Status-Construction; NTP- June 8, 2021; Contractor-Pankow Builders]

- Scope includes seismically strengthening the existing hospital to enhance building performance in the event of the next major earthquake. Specific seismic strengthening strategies include the following main categories of work: (1) local demolition and replacement of concrete slab, wall and columns with reinforced concrete and steel elements to widen the existing seismic expansion joint between Building 5 and the M-Wing; (2) saw cutting of spandrel beams at existing columns; (3) installing a fiber reinforced polymer (FRP) structural wrap to increase the strength of column, wall and floor elements; (4) demolishing existing concrete sunshades; (5) adding concrete to existing columns to add strength and constructing new columns and beam elements; and (6) installing structural steel plates and ties at the Roof Level.

- Logistically, this project is the most challenging of the Building 5 portfolio of projects as the seismic scopes directly impact 211 rooms within Building 5 while minimizing disruptions to existing clinical services. The Team has also estimated another 2-3 times additional rooms that will be indirectly impacted because of their adjacency to the seismic work. In many cases, DPH is planning to relocate the entire department located in the M-wing side of Building 5.
- The Phase 1 scope consists of two categories of seismic scopes: (1) FRP wrapping of structural columns; saw cutting of spandrel beams; and removal of concrete sunshades along the south side and (2) selected interior columns strengthening scopes by way of adding concrete to increase the column size. Phase 1 (consists of approximately 10% of the overall project scopes) was completed as of June 2020.
- Phase 2 (remainder of locations) is being delivered as part of one Construction Management/General Contractor (CM/GC) Contract awarded to Pankow Builders that includes delivering construction services for 6 core projects under the ZSFG component.

Project Status (Overall Construction - 85% complete):

- Sawcut (104 locations total) – Completed
- Reinforced Concrete column/beam (18 locations total) – Completed
- FRP + Windows (54 locations total) – Completed
- FRP Slab/Walls (13 locations total) – Completed
- Seismic Joint (17 locations total) – 5 completed, 12 locations in-progress
- Steel Plate Reinforcement (5 locations total) – Completed

Upcoming Schedule Milestones:

- The new seismic expansion joint activities between Building 5 and the M-Wing dictate the overall project schedule and the critical path. The Ground Level, L1, and L2 are completed. The L3-L7 work requires clinical wards in the M-Wing to be relocated sequentially by floor to swing clinic spaces in Building 5. The M-Wing L5, L6 and L7 clinical services and occupants were relocated in Q2 2025 and are expected to move back in July 2026.
- The construction of the new structural columns and beams for the widening of the existing seismic expansion joint between Building 5 and the M-Wing was completed in August 2025. In September 2025, Contractor started working down the building from the roof level with the demolition of the existing building structural components to create the new 25" wide seismic joint. The Contractor has completed the demolition of the original structural columns and slabs and is working top down to install the new exterior and interior seismic expansion covers. The exterior roof cover and west vertical cover are complete.
- The project has 12 active construction areas throughout Building 5 and M-Wing and has 199 completed areas of the 211 locations (95% completed).

Construction Progress Photos:



Roof 25" Seismic Expansion Cover



West Façade 25" Vertical Seismic Expansion Cover



L5 Interior finishes and future 25" Seismic Expansion Cover

5. Public Health Laboratory Relocation (Status-Construction; NTP-November 9, 2020; Contractor-Pankow Builders)

- Renovate the space on the ground floor to allow for the relocation of the Public Health Laboratory from 101 Grove Street to the ground floor of Building 5
- This project is being delivered as part of the Construction Management/General Contractor (CM/GC) Contract awarded to Pankow Builders that includes 6 core projects under the ZSFG component.
- **Project Status (Overall - 91% complete)**
 - **RECENTLY COMPLETED:**
 - Shotcrete Wall at Ground and Roof Levels
 - Trayveyor #2 2nd Floor Infill completed on May 1, 2026
 - **IN-PROGRESS:**
 - Subcontractor welded the duct bridge to the embed plates on the shotcrete wall and has started the installation of the ductwork on the duct bridge
 - Mechanical contractor will continue installing the remainder of the duct work at the ground and 7th floors that connect to the openings
 - Electrical contractor continues conduit installation, wire pulling, and outlet wiring at various locations
 - Subcontractor started the installation of the smoke guards on the north bank of elevators. Once the smoke guard is installed, Pankow will clean the containment, remove containment, and start the smoke guard installation on the south bank of elevators
 - Pankow to complete the mold cleaning before starting on finishes on the 2nd floor
 - Pankow continues with equipment anchorage of the owner-furnished equipment throughout the PHL space
 - **UPCOMING:**
 - Installation of remaining rooftop ductwork
 - Installation of firewrap of the ductwork in Shaft #4.

Construction Progress Photos:



BSL-2 Lab casework installation and Ceiling Close up



Furniture Installation at Admin area



Completed BSL-3 Lab Wall Finishes



Lab Equipment Installation at BSL-3

6. Dialysis Department Relocation (Status: Construction; NTP-November 9, 2020; Contractor-Pankow Builders)

- Renovate the space on the 3rd Floor to allow for the relocation of the Dialysis Department from Building 100 to the 3rd Floor of Building 5
- This project is being delivered as part of the Construction Management/General Contractor (CM/GC) Contract awarded to Pankow Builders that includes 6 core projects under the ZSFG

component.

- The main Dialysis clinical space has been completed. The project also achieved “staffing and stock” approval from HCAI on May 7, 2026 that allows ZSFG clinical staff to start accessing the space for training and preparing for licensing inspection by the California Department of Public Health. An ongoing delay that is preventing the completion of the project is due to existing post-tensioned tendons in the structural beam that were damaged by the Contractor during installation of the ceiling grid seismic bracing supports. The City is tracking this issue as a Contractor-caused delay. The post-tensioned tendon (PT) repair work has begun and is targeting completion by late June/July 2026.

- **Project Status (Overall 99% complete)**
 - **RECENTLY COMPLETED:**
 - Staff and Stock Sign off
 - Signage installation
 - PT Repair
 - **IN-PROGRESS:**
 - Damaged post-tensioned (PT) tendon repair. Installation of metal plates and deviators have been installed. Additional duct work has been relocated to allow for the installation of the new external PT tendons
 - **UPCOMING:**
 - Installation of PT metal plates within the elevator shaft
 - Complete the sign-off of punch items
 - Completion of the building management system (BMS) cabling revisions that will allow for the connection to the DPH IT network

Construction Progress Photos:



Owner FF&E furniture at Dialysis treatment stations



Owner FF&E Furniture at Waiting room



Owner FF&E Furniture at typical Exam Room



Nurse Stations at Dialysis Treatment Stations

7. IT Infrastructure (Status-Construction; NTP-January 5, 2022; Contractor-Pankow Builders)

- Construct new information technology (IT) main and intermediate distribution rooms and infrastructure risers and cabling throughout Building 5 to support current bond projects and allow for future expansion. This scope has been substantially reduced due to insufficient funding from 2016 PHS. The current scope includes providing provide new cooling capacity to support new or existing IT Rooms that were constructed by other projects.
- This project is being delivered as part of the Construction Management/General Contractor (CM/GC) Contract awarded to Pankow Builders that includes 6 core projects under the ZSFG component.
- In order to reduce construction costs and risks, DPH has directed Public Works to complete only the chilled water piping on the ground level and delete/defer the vertical chiller water riser piping for a future phase.
- **Project Status (Overall – 75% Complete)**
- **RECENTLY COMPLETED:**
 - Chilled water pipe installation at the following locations: (1) from level 2 down to first floor and ground floor ceiling; (2) to Clinical Laboratory space; and (3) to 3rd Floor Rehab IDF and Clin lab IDF rooms
 - Both commuter showers/restroom are completed and turned over to DPH.
 - Installation of exterior shroud and insulation for chilled water piping
- **IN-PROGRESS:**
 - Installation of building management systems controls for new chillers
- **UPCOMING:**

- Ground Level Corridors – Chilled water piping procurement and fabrication. Because the ground level corridor is a heavily utilized area, the piping will be installed at night or during the weekends.

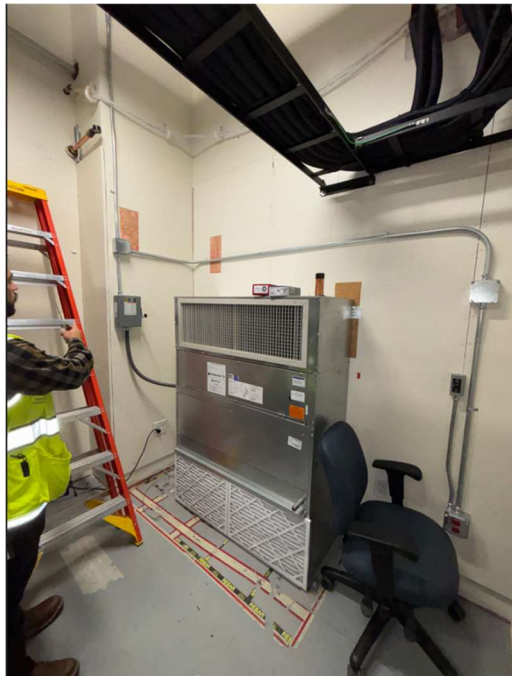
Construction Progress Photos:



Insulated chilled water lines



Completed Commuter Shower/Restroom



Fan Coil Unit at Clin Lab IDF room



Completed Commuter Shower

8. Roof Replacement (Status – Closeout)

- Replacement of various sections of the existing roof in Building 5. This project is being handled directly by ZSFG Facilities as a facilities project with as-needed support by Public Works.
- Roof replacement scopes have been completed as of September 2020.
- Project is in financial closeout.

9. Electrical Core Phase 1 (Status – Equipment Procurement)

- ZSFG Facilities are proceeding with the replacement of existing switchgear equipment and circuit breaker with new components. This approach does not require design documents/HCAI permit as HCAI has concurred that this scope can be treated as an in-kind maintenance equipment replacement project.
- ZSFG has leveraged other non-2016 PHS GO Bond fund sources to fund these project scopes.
- ZSFG Facilities continue to work with electrical vendor on the procurement of the new switchgear. Delivery date of the electrical equipment/components have been extended due to procurement delays.

10. Mechanical Core Phase 1 (Status – Deferred)

- Perform a detailed mechanical study of the existing mechanical infrastructure (i.e. ductwork), air handling equipment and fans, and other equipment to develop a list of mechanical scope/upgrade recommendations that will be reviewed and prioritized by ZSFG Facilities. GHD Engineering issued final report in September 2019.
- Due to funding uncertainties and other more important project priorities, ZSFG Facilities has deferred this project to the future.

11. 4E Surge Space (Status – Closed)

- Scope includes the demolition and build-out of Ward 4E to create office and staff support surge space that will be used for temporary hoteling workstations during the construction of various bond projects. Project scope is very similar to 6H Surge Space Project.
- The Project was approved by HCAI on December 23, 2019. ZSFG Facilities has requested the project to be placed on-hold during the COVID-19 pandemic as the current vacated space has been reprogrammed as additional patient waiting room space in order to maintain social distancing.
- DPH has re-purposed the usage of this space since the COVID-19 pandemic and has decided to not pursue the conversion of the Ward 4E space into a surge space. Project will be closed out.

12. Family Health Center Relocation (Wards 5C, 5D, 5E) (Status - Construction) (Partial 2016 PHS Bond Funding)

- Scope of work is to relocate the current Family Health Center that currently resides on separate floors in Buildings 80/90 to Building 5, 5th Floor. As part of the relocation, additional exam rooms will be provided to align with the ZSFG clinical standard provider to patient ratios. The approximate area of renovation is 25,000 gross square feet (GSF).
 - The project received HCAI plan approval on July 28, 2022.
 - DPH has leveraged additional philanthropic private funding from the SFGH Foundation for this project, which allows for the commencement of the demolition portion of the project.
 - The Phase 1 demolition of Wards 5C and 5EG received bids in June 2024 and the project has been awarded to KLV Construction, Inc. in November 2024. Construction NTP was issued for January 6, 2025.
 - DPH secured additional ZSFG Foundation funding and requested Ward 5D demolition to be added to the project scope. The project received Public Works Commission approval to increase the cost and duration contingency to a total of \$9,781,535.00 and 1,233 calendar days on February 26, 2026.
-
- **Project Status Phase 1 Demolition and Corridor Renovation (Overall 50% Complete)**
 - **RECENTLY COMPLETED:**
 - Ward 5C 5E Interior demolition complete
 - **IN-PROGRESS**
 - Ward 5E Layout of new central corridor
 - **UPCOMING**
 - Construction of new central corridor walls
 - Ward 5D demolition



Construction Progress Photos:

5E Demolition and Abatement



5E New Central Corridor Layout

13. Psychiatric Emergency Services Expansion (Ward 1E) (Early Demo Status – Complete); (Main Renovation Status – Construction); (1X65 Radiology and 1X61 Radiology Status – On-Hold)

- Scope of work is to relocate and expand the existing Psychiatric Emergency Services (PES) from the current Ward 1B to the former emergency department area in Ward 1E. The new PES will remain on the 1st Floor of Building 5. The total project area is approximately 8,500 GSF.
- Project has been separated into four separately permitted OSHPD projects: (1) PES Early Demolition, (2) PES Renovation, (3) Radiology 1X65 Renovation and (4) Radiology 1X61 Equipment Replacement Project.
- As part of the enabling scope this project will include a new Radiology X-ray/Exam room including an accessible restroom renovation and equipment replacement for an existing Radiology X-ray/Exam room.
- The PES Early Demolition and PES Renovation projects are included as part of the Construction Management/General Contractor (CM/GC) Contract awarded to Pankow Builders that includes 6 core projects under the ZSFG component. The Radiology Renovation projects will be delivered as stand-alone projects that are independent of the CM/GC Contract.
- **Project Status**
 - **Early Demolition Project (PES-ED) (Status-Construction Closeout; NTP - November 15, 2021; Contractor-Pankow Builders):**
 - The Early Demolition Project received HCAI substantial compliance and construction final on October 11, 2023. The project is working on the final financial close out documents.



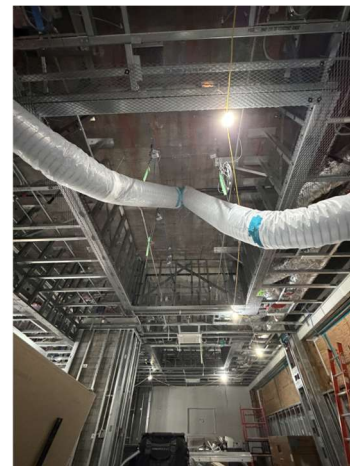
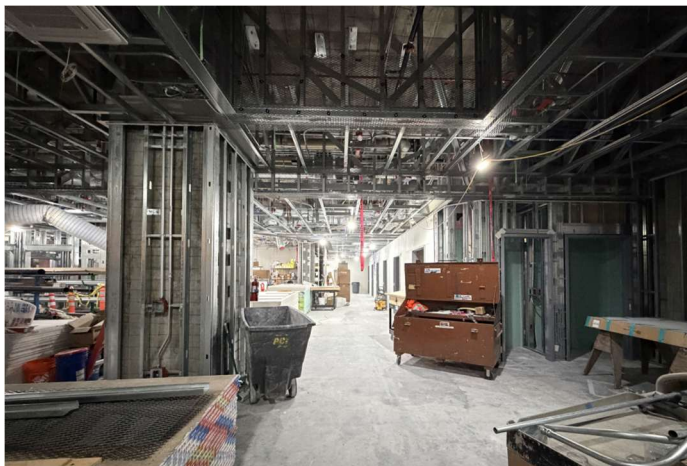
- **Main Renovation Project (PES) (Status-Construction 60% Complete; Contractor - Pankow Builders)**
 - As part of the CM/GC pre-construction service efforts, the City and Pankow developed the bidding strategy and bid package procurement schedule based on lessons learned from past projects.
 - Construction Notice to Proceed (NTP) for the PES Renovation project was issued to Pankow (CM/GC Contractor) on May 13, 2024. Pankow has completed the trade contractor bidding for 99% of the project scopes.
 - ZSFG has also leveraged \$11.4M from the 2020 Health and Recovery General Obligation Bond Program to supplement funding for this project. ZSFG has also leveraged additional gap funding from the 2024 Healthy, Safe, and Vibrant (HSV) GO Bond Program. This additional funding allows this project to proceed with the scope as currently designed.
- **RECENTLY COMPLETED:**
 - Completed gypsum board in seclusion rooms
 - HVAC ductwork and hydronic piping rough-in and insulation completed
 - Sprinkler rough-in completed
- **IN-PROGRESS:**
 - 95% of the West Corridor wall has gypsum board inspected and taped.
 - Hard-lid ceiling framing & security mesh install is 90% complete.
 - Electrical in-wall and lighting control rough-in is 85% complete.
 - Low voltage cabling routing and public address system are 95% complete
 - Thermostat rough-in and wiring are 80% completed.
 - Plumbing in-wall rough-in is 93% complete.
 - Door Frame Installation is 95% complete.
- **UPCOMING:**
 - South Wall – window storefront frame installation
 - Nurse counter station support steel installation
- **1X65 Radiology Project (Status – On-Hold)**
 - The project received HCAI plan approval on August 22, 2023.
 - The project was advertised as a design-bid-build project (competitive low bid) with a bid due date of January 29, 2025. The project received one bid 151% above the engineer’s estimate.
 - Due to funding constraints, the bid was rejected, and the project has been placed on-hold by ZSFG.

- **1X61 Radiology Project (Status - Design Complete, On-Hold)**
 - BOA completed the design phase of the project and submitted 100% CDs to DPH on September 8, 2023.
 - Due to funding constraints, the project has been placed on-hold by ZSFG.

PES Main Renovation Construction Progress Photos:



Nurse Station



Site Looking North and Day Room Ceiling



Circulation Area and Seclusion Rooms

14. Building 80/90 Specialty Services Relocation (Wards 4B & 4H) (Status – Pending Restart) (Partial 2016 PHS Bond Funding)

- Scope of work includes the relocation of existing various specialty clinic services (i.e. Rheumatology, Dermatology, Neurology, Neurosurgery, Hematology, Oncology) that currently reside in Building 80/90 to the 4th Floor of Building 5. The approximate area of renovation, Ward 4B and portion of 4H, is 10,000 GSF. ZSFG Facilities and SFGH Foundation are currently working on a capital campaign to secure additional funding for the renovation of Ward 4D (8,000 GSF) as a future phase or project.
- Public Works BOA completed the 100% construction documents in April 2021.
- Due to insufficient funding, this project has been placed on-hold by ZSFG since 2021. Toward the end of 2024, DPH successfully leveraged additional philanthropic private funding commitment from the SFGH Foundation, which will allow Public Works to resume and complete the design.
- DPH provided direction to Public Works in early 2026 to proceed with the Ward 4B Demolition project. Public Works is preparing the 4B Demolition only project drawing set for HCAI plan approval submission. The clinical renovation scope for Ward 4B and 4H will be prepared and submitted to HCAI as a separate project.



15. Clinical Laboratory Automated Track Replacement Project (Status-Close-out; NTP-November 29, 2021; Contractor-Pankow Builders)

- Scope of work includes the installation of a new Automation Track, equipment, and associated support spaces for the Clinical Laboratory on the second floor of Building 5 in Ward 2M. Comprised of two phases, Phase One includes the enabling work and temporary relocation of the Hematology department from the future Automation Track room to another location in the Clinical Laboratory. Phase Two includes the installation of the Automation Track, equipment and associated support spaces. The Hematology department will then relocate back to the Automation Track room. The approximate area of renovation is approx. 3,500 GSF.

- This project is the latest project that is being added to the 2016 PHS ZSFG Building 5 portfolio of projects. This project is partially funded by the 2016 PHS funding. Funding for this project consists of Capital Planning General funding for the new automated track replacement scope with additional funding from the 2016 PHS Bond Program. PHS funding has been used to support construction scopes. DPH also received in FY 2024/2025 an additional \$5.4M from General Funds/Pay-Go Funding to supplement the funding for this project.
- This project is included as part of the Construction Management/General Contractor (CM/GC) Contract awarded to Pankow Builders that includes 6 core projects under the ZSFG component.

Project Status (Overall - 99% complete):

• **Recently Completed:**

- HCAI subsequently approved Substantial Completion for the Clin-Lab space on May 6, 2025.
- Completed the anchoring for the UPS equipment for Atellicas in the Clinical Laboratory space.
- Completed the installation of the fume hood air flow monitor that was needed for lab certification

• **In-Progress:**

- Contractor working on last remaining punch list item for the seismic bracing for the IT rack

• **Upcoming:**

- Completing final project closeout and training

Construction Progress Photos:



Siemens Automated Track Equipment



Sysmex Automation Equipment



Synmed Pharmacy Equipment

Community Health Centers (\$67.2 Million - Total)



Maxine Hall Health Center



Castro Mission Health Center

The Public Health and Safety Bond 2016 includes a total of \$66.7 million to improve neighborhood health centers across the City by creating space for the co-location and integration of primary care medical and mental health services, along with urgent care, substance abuse, dental, and social services. \$37.8 Million is dedicated to fund renovations and to build an addition to the Southeast Health Center which allows for integrated services and expanded capacity to serve more patients. Another \$28.8 million has been dedicated to improving other community health centers to expand programming to other high-demand neighborhood health centers that meet established criteria, incorporating an integrated wellness approach and including primary care, mental health, dental care, substance use disorder, and social services.

Further detail and status of each component/project are discussed in the following sections.

Community Health Center - Southeast Health Center (\$37.6 Million)

Location: 2401 Keith Street, San Francisco, CA 94124

(District 10- Supervisor Walton)



Existing SE Health Center

Project Background: The Southeast Health Center (SEHC) is located in the historically underserved Bayview-Hunter’s Point neighborhood. Opened in 1979, the SEHC is a high-demand full-service health clinic that provides affordable, comprehensive, and quality health care, including dental, optometry, and podiatry care, which is in general need of repair. More significantly, it is an outdated facility that is unable to adequately meet the increasing need for more integrated and holistic models of patient care.

Project Status:

Phase 1 - Renovation (\$2.9 Million) (Status - Completed)



Dental Suite (Before)



Dental Suite (After)



Completed Lobby Area

The dental suite and the lobby area were renovated to provide for a more efficient and modernized use of space, allowing for expanded patient capacity and enhanced patient experience. Project was completed in July 2017, and the dental clinic resumed services in August 2017. No addition work is anticipated for Phase 1 at this time.

Phase 2 – Addition (\$34.7 million) (Status – Closeout; NTP-May 18, 2020; Contractor-CLW Builders)



New SE Health Center renderings

Following the renovation, the project’s second phase includes the construction of a new 2-story, approximately 22,000 SF, addition built adjacent to the existing structure. The proposed addition will be constructed where a surface parking lot currently exists. This phase includes the removal of the existing portable building on City property and construction of a new surface parking lot.

The new addition will expand and fully integrate a family-oriented primary care model with comprehensive behavioral health services tailored to meet the needs of Bayview’s high at-risk populations. This model will ensure that every family served by the Southeast Health Community Center will have a shared care plan that outlines health and wellness broadly.

Project Status/Schedule:

- Building achieved Substantial Completion on August 19, 2022. DPH staff occupied the building on July 23, 2022, and the building was opened to patients on July 29, 2022.
- All change order work has been completed except for the final SFFD fire alarm testing for the new fire alarm devices that were added as part of the Emergency Responder Radio Communication System (ERRCS). Department of Technology (DT) is coordinating the final DBI Electrical inspection and sign-off of the electrical conduits.
- Received LEED Gold Certification in March 2026
- **Upcoming Schedule Milestones:**
 - Certificate of Final Completion and Final Payment by 3Q, 2026

Construction Progress Photos:



Rear Parking Lot



S/W View of Building



2nd Floor – Waiting Area



2nd Floor – Clinic Team Space



1st Floor – Front Lobby



1st Floor – Multi-purpose Room

Community Health Center – Other Community Health Centers (Various Locations) (\$29.4 Million)



Maxine Hall Health Center



Castro Mission Health Center

Project Background: Funding for the other community health centers will provide DPH with the ability to expand services and increase the access to the City's high-demand neighborhood health centers, similar to current planning and design efforts proposed for the Southeast Health Center. In the recent past, DPH has made improvements to integrate primary care and mental health services at two of its ten health Centers. The first was at the Ocean Park Health Center in 2010 where mental health counseling rooms and support space were reconfigured. Improvements were also made at Sunset Mental Health in 2012, where examination rooms were added. Work for both projects included ADA improvements and building renewal work including new roofing and painting.

Project Description: There are specific criteria for the selection process to prioritize which health center(s) will receive improvements. High demand clinics with prior capital funding, such as Castro Mission Health Center and Maxine Hall Health Center were given highest priority as they were in early stages of programming and design can easily be configured to include integration work. The remaining clinics will be prioritized where the centers can best leverage and target at-risk individuals and families.

Clinic work scope consists of: (1) Additional counseling rooms; (2) Additional examination rooms; and (3) Upgraded labs and nursing stations. The integrated design approach provides for ancillary primary care services, including podiatry, nutrition, optometry, pharmacy, to be incorporated into health centers services that can be provided and create additional behavioral counseling rooms. The improvements would increase patient-care flow within the health centers and provide for better eligibility and privacy during intake. Other benefits to upgraded health centers would include social service assistance, including access to food and housing, legal aid, and financial planning services; partnerships with street medicine providers for immediate access to care; and wellness services including nutrition counseling, cooking classes, parenting and other caregiver support.

Project Status/Schedule:

**1. Castro Mission Health Clinic (District 8 - Mandelman)
(Status- Closeout; NTP-January 11, 2021; Contractor-Build Group)**

- Scope includes interior renovation to improve clinical workflow and added seismic retrofit scope to improve seismic performance.
- This project is funded by multiple fund sources: Federal Emergency Management Agency (FEMA) Hazard Mitigation Program grant that is administered by the California Office of Emergency Services (CalOES) and General Funds from the Mayor’s Budget Office in response to the Global Climate Change Initiative to add air conditioning (cooling) scope into this project. The original FEMA approval amount was \$1.6 million. In April 2022, the project received FEMA approval of an additional \$434,166 of funding. Public Works received confirmation from FEMA on July 3, 2023 that this grant has been closed with no de-obligation. The final approved FEMA funding was \$2,151,620.94.
- **Project Status/Schedule:**
 - Project achieved Substantial Completion on July 1, 2022. DPH staff moved into the building on August 20, 2022, and the building was open to the public on August 24, 2022.
 - The Certificate of Final Completion was issued on July 2, 2025 with final payment issued on September 8, 2025.



Construction Progress Photos:



Completed Caulking Scopes





2nd Flr - Clinic Team Space



2nd Flr - Clinic Team Space



1st Flr – Reception Area



Typical Exam Room



Exterior Photos

**2. Maxine Hall Health Clinic (District 5 – Supervisor Preston)
(Status-Closeout; NTP-July 3, 2019; Contractor-Build Group)**

- Scope includes interior renovation to improve clinical workflow and added seismic retrofit scope to improve seismic performance.
- In parallel to the seismic retrofit and renovation project scopes funded by the PHS bond program, the Mayor’s Office of Disability has provided funding for the accessibility improvements scopes at Maxine Hall HC that will be delivered as part of the renovation project. Scope includes the installation of a new elevator and restroom and ramp improvements.
- Project Status
 - Project achieved Substantial Completion on October 7, 2021. Clinic moved in on October 15, 2021 and started seeing patients on October 20, 2021.
 - Project Final Completion – the final settlement between Build Group and the City was approved by the Mayor and Board of Supervisor in October 2023 and the settlement was finally executed in early November 2023.
 - The Certificate of Final Completion was issued on December 21, 2023.



Construction Progress Photos:



Typical Exam Room



2nd Floor – Waiting Room



New Mechanical Ductwork and Equipment

3. Chinatown Public Health Clinic (Status - Pre-Design Work Completed)

- Completed preliminary seismic assessment (Phase 1) resulting in the assignment of a seismic hazard rating (SHR) of 4 (partial or total collapse).
- The Phase 2 seismic assessment (field investigation and non-destructive testing) and building material hazardous survey was completed in June 2018.
- The final seismic assessment report was issued in December 2018 re-affirming that the building seismic hazard rating (SHR) remains a "SHR-4".
- The comprehensive renovation and seismic upgrade project is being funding through the 2024 Healthy Safe and Vibrant GO Bond Program.



Chinatown Public HC

4. Energy Efficiency Projects – Joint Program with Public Utilities Commission (PUC) (Status - Completed)

- Jointly funded projects (50/50 split) at Silver Avenue Health Center, Maxine Hall Health Center, and Castro Mission Health Center to replace existing mechanical equipment and components and install new building management systems to improve overall energy efficiencies. Silver Avenue and Castro Mission HCs included new high efficiency boilers, water heaters, and new building management system. Maxine Hall HC included new building management system.
- PUC Job Order Contracting Contractor has completed all energy efficiency scopes at both clinics.

San Francisco Fire Department (\$57.7 Million Total)

SF Fire Department Ambulance Deployment Facility (new Fire Station 49) \$45.5 Million

Located next to Fire Station 9 and approximately a mile northwest of the existing facility, the site of the new Ambulance Deployment Facility (new Fire Station 49) is ideal for ambulances to deploy quickly. This Project at 2241 Jerrold Avenue provides a new facility which meets current seismic standards as an essential services building, improves emergency response, and efficiency for ambulance deployment functions. The facility includes parking for the ambulance fleet; storage for ambulance supplies and re-stocking; lockers/ shower area; kitchen and dining area; conference and training rooms; and other administrative functions. The project includes emergency generator, on-site fueling, infrastructure for solar panels, and bicycle parking.



Early rendering of the new Ambulance Deployment Facility



The past Ambulance Deployment Facility operated out of 1415 Evans Ave., in a facility that was insufficient for the Fire Department to best serve the public. Located in an overcrowded and outdated warehouse originally designed to be a temporary facility for the Fire Department's emergency services division, the former seismically deficient building only had space to restock one ambulance at a time, which could delay the turn-around time to return ambulances to service, thereby slowing response times. The former facility did not meet the emergency medical service needs of the Fire Department, given increases in demand for services and call volume. These factors limited the rate ambulances could be returned to duty which could affect response times.

Project Status/Schedule (Status – Completed and Closed):

- SF Department of Building Inspection approved Final Certificate of Completion on June 24, 2021. SFFD Emergency Medical Services moved into the building on May 10, 2021.

- Public Works issued the Certificate of Final Completion on February 3, 2023.
- The final Art Enrichment Fence panel scope was completed in February 2023.
- Public Works has successfully returned any unspent funding from the initial \$5.1M transfer back to the NFS component to fund shovel-ready NFS projects, such as the Fire Station 15 Hose Tower demolition/rebuilt and the Fire Station 18 Emergency Generator Projects

Construction Progress Photos:



Front of New SFFD Station 49



View of backside of the new SFFD Station 49 and upper garage deck.



Warehouse on 1st Floor



Ambulance Restock Area

Neighborhood Fire Station (\$13.4 Million)



Project Background: Funding from the 2016 Public Health and Safety Bond will rehabilitate or upgrade fire stations to provide improved seismic safety and a healthy work environment for the firefighters. The selected stations have been determined according to their importance of delivering fire suppression and emergency medical services to the City and County of San Francisco. The proposed Public Health and Safety bond funded an additional \$9.4 Million for Neighborhood Fire Station (NFS) projects. The additional funding capacity will be applied toward the most beneficial and cost-effective NFS capital projects.

Project Description:

1. Seismic Hose Tower Removals at Fire Stations 6, 11, 12, 15, 21, and 38:



Scope:

Seismic evaluations of the last (6) San Francisco NFS with remaining hose towers were completed by Public Works Structural Engineers in January 2017. All other hose towers were removed by previous bond programs to increase the seismic safety of the fire stations. The structural seismic studies resulted in the identification of seismic deficiencies and the assignment of a Seismic Hazard Ratio (SHR) of "4", corresponding to a partial or total collapse of the stations in the occurrence of a major seismic event. The removal of the (6) remaining hose towers will result in a reduced SHR of "3", providing increased collapse prevention and increased life safety for the fire fighters and the adjacent neighborhood homes.

The hose towers were designed and constructed to provide a place to hang up hoses to drain and dry. Earlier leather or cotton hoses would deteriorate if not properly dried. Towers were equipped with pulleys, ropes and hanging hooks. The hose tower became a defining vertical feature of fire station design in the mid-century modern architectural style. Improvements to hose design in the

1950s with the introduction of new synthetic materials increased the strength and durability of hoses, and new hose drying cabinets and racks replaced the need for the hose towers.

Due to the iconographic and historical importance of the towers, SF City Planning requested that one of the towers be reconstructed. FS 15, deemed to be the most visible, located at the corner of Ocean Avenue and Phelan Avenue, was selected to be rebuilt with stucco over light steel framing, in the exact dimensions, stucco finish, and configuration as the original tower. Fire Station 15 is also located in a non-liquefaction zone, and has one of the larger tower footprints, allowing for the installation of formwork.

Fire Station 15 will bid separately due to the additional design time required and longer DBI review duration.

In addition to hose tower removal, the scope of work at FS 11, 12, and 21 included roof replacement and mechanical equipment replacement, as well as exterior envelope painting at FS 11.

Project Status/Schedule:

- **FS #6, 11, 12, 21, & 38 Hose Tower Removal and Roof Replacement (Status – Completed):** The Certificate of Final Completion was issued on May 26, 2021. Project is complete.
- **FS #15 Hose Tower Removal and Tower Replacement (Status – Entitlement/Scope Re-evaluation):**

Public Works’s latest cost estimate (updated from the previous 2019 estimate) indicates that the estimated construction cost is now valued at \$1,945,690. Public Works was targeting to advertise in September 2025, but at the September 18, 2025 meeting, SFFD requested to hold from proceeding with bid advertisement due to the projected higher project costs of \$3.3 million for the construction phase. SFFD has expressed a preference that the hose tower should not be demolished and rebuilt but rather be demolished only to address the seismic hazard concerns. Public Works is coordinating with Regulatory Affairs, SF Planning, and Bureau of Architecture to identify a more cost effective solutions to reduce project costs. A full Environmental Impact Report (EIR) may be warranted for not rebuilding the hose tower, which will take a minimum of 1 year to complete.

SF Planning is currently working on a city-wide maintenance negative declaration which includes Fire Station 15 to memorialize the scope change. Mitigated measures will need to be implemented when approved. This process is ideal and has a faster timeline than a project specific EIR.



2. Additional Generator(s) (Locations – See Below)

In June 2017, the San Francisco Fire Department requested additional generators be added to the portfolio of projects. Project Management was provided with a priority list of Fire Stations from SFFD for generator replacements, and GHD, As Needed consulting electrical engineers, provided condition assessments of the existing generators to confirm that they were past their useful life.



Project Status/Schedule:

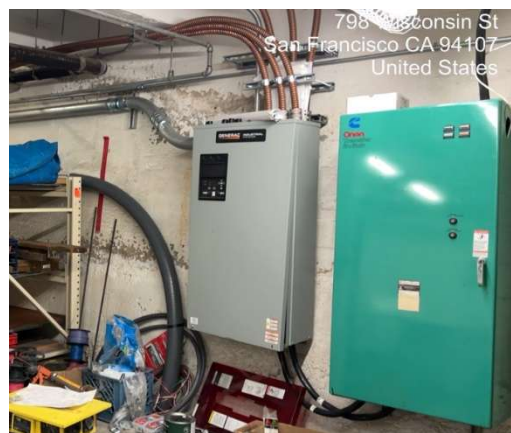
1. Fire Station 37 & 44 Generator Replacement Projects (Status – Closeout)

- Substantial Completion was achieved on June 13, 2025, followed by Final Completion on September 30, 2025.

• **Construction Progress Photos:**



New Generator at FS 37



New Generator Electrical Panels at FS 37



New Generator at FS 44



New Generator Electrical Panels at FS 44

2. Fire Station 18 Generator Replacement Project (Status – Construction)

- This project is being delivered utilizing the job order contracting (JOC) delivery method.

- Construction NTP was issued to MIK Construction in July 2024. SFFD has also requested to upgrade the generator enclosure to aluminum due to its proximity to the high salinity environment at Ocean Beach.
- The extended load bank procurement lead time has also extended the overall generator procurement to approximately 12 months with a target ship date of Spring 2026. SFFD considered the elimination of the load bank, which will allow the generators to ship seven months earlier. However, the cost savings were minimal and were not sufficiently compelling.
- The contractor mobilized for layout activities on January 26, 2026 with the generator delivered and set on the new concrete pad on March 16. On-site construction activities are anticipated to reach completion by early June 2026.



Department of Homelessness and Supportive Housing (\$20 Million Total)



440 Turk Street

525 5th Street

1001 Polk Street

Homeless Service Sites Program and Administrative Offices (\$19.9 Million)

Project Background: The Department of Homelessness and Supportive Housing (HSH) was launched July 2016 to combine key homeless serving programs and contracts from various City Departments, such as Department of Public Health (DPH), the Human Services Agency (HSA), the Mayor's Office of Housing and Community Development (MOHCD), and the Department of Children Youth and Their Families (DCYF). The consolidated department's singular focus is on preventing and ending homelessness for people in San Francisco. The project focuses on the construction, acquisition and improvements of City-owned homeless shelters and services sites, as well as expansion sites. The renovation of 440 Turk Street will provide a centralized location to house HSH operations, improving efficiencies amongst the different programs and contracts in serving the population of people facing homelessness in San Francisco. Renovations to three existing homeless shelter sites will provide existing City-owned shelter facilities with repairs and improvements necessary for maintaining the City's current shelter network. The 1064-68 Mission project would provide up to 10,000 square feet of space to permanently relocate the San Francisco Homeless Outreach Team (SF HOT) from its existing space at 101 Grove Street due to seismic conditions. The Mission Street project is part of a larger commercial parcel owned by the City which would also include the Tom Waddell Urgent Care Clinic, Street Medicine, and Dental Clinic. HSH is working on this effort in partnership with the Department of Public Health (DPH) and the Mayor's Office of Housing and Community Development (MOHCD).

Project Description: Renovation of 440 Turk Street will include centralized administrative offices for HSH and a client access point where people experiencing homelessness can get connected to the City's Homelessness Response System.

The two City-owned shelters at 1001 Polk and 525 5th Street are the largest shelters in the adult shelter system and between them represent 57 percent of the current capacity of the City's emergency shelter system. Adult shelters provide safety, shelter, and food to adults experiencing homelessness in San Francisco and facilitate connections to medical, mental health and substance abuse services, income maintenance, disability benefits, employment and housing programs. The family shelter at 260 Golden Gate Avenue offers up to six months of shelter while providing comprehensive support services that include parenting skills groups, employment and housing workshops, housing search and placement assistance, and budget counseling. The shelter renovation project funding will provide needed health and safety system repairs and other improvements to keep the City's emergency shelters fully functional.

Funding will also be used to build out 1064-68 Mission to create a centralized deployment facility for SF HOT to improve the coordination and delivery of services to chronically homeless persons living on the street. SF HOT employs comprehensive wrap-around services to meet client needs. It promotes harm reduction and strength-based recovery philosophies through its daily functioning and utilizes acuity-based, data-driven, and outcome-oriented processes to meet goals. SFHOT also assesses medical and behavioral crises and refers clients to emergency care.

By funding the requested capital improvements, the City will be able to correct both existing and potential public health and safety deficiencies.

Project Scopes:

The 440 Turk project scope includes the purchase of the property and the design and construction services necessary for the successful delivery of the renovation of approximately 25,000 square feet of existing office space into administrative offices and a client access point for HSH.

The 1064-68 Mission project scope would include capital costs related to build-out up to 10,000 square feet of office/services space for SF HOT.

The City-owned shelter rehabilitations would include structural evaluation, facilities conditions assessments, and prioritization exercise to review and identify required scope across three properties which could include:

- Seismic upgrades
- Replacement of sanitation and plumbing systems
- Modernization of life safety systems (fire alarms, carbon monoxide detectors, etc.)
- ADA and security related upgrades to increase staff, client health, and safety
- Kitchen repairs to improve cleanliness and increase volume of clients served
- HVAC scopes to improve environmental air quality
- Electrical systems and emergency power upgrades to meet Title 24
- Roof Repairs

Project Status

1. 440 Turk Street (Administrative Office and Client Access Point) (Status-Completed)

Renovation has been completed with substantial completion date achieved on July 31, 2019 and Final Completion in September 2019.



Access Point lounge



Main Entrance



Employee work stations



Mosaic art work for the Access point

2. 1064-68 Mission Street (Status-Completed): Episcopal Community Services of San Francisco (ECS) and Mercy Housing are co-developing San Francisco’s largest permanent supportive housing development for formerly homeless people. The two-building development, to be built near 7th and Mission, will provide permanent supportive housing for up to 256 households experiencing chronic homelessness, with 103 of these new units designated for formerly homeless seniors, age 62 or older. This project also includes DPH’s Tom Waddell Urgent Care Clinic, including dental services and a specialized Street Medicine program, and the SF HOT.

- This Project is being managed directly by the HSH Project Team with limited involvement from Public Works. Space has been in-use since September 30, 2022.

Construction Progress Photos:



3. City-Owned Shelters (1001 Polk St/Next Door, 260 Golden Gate Ave/Hamilton Family Shelter, & 525 5th St/MSC South): The structural assessment of the portfolio was completed at the end of September 2018. The final Needs Assessment Report, which consolidated the architectural and structural assessments and the categorization of required/recommended systems repairs, improvements, repairs based on severity of the issues, was released at the end of October 2018. Presentations by both the Architectural team and Structural Engineers were made to HSH in November 2018.

Based on the Needs Assessment Report, the following scopes of work have been prioritized by HSH:

- **Project Status and Schedule:**

- **260 Golden Gate (Hamilton Family Shelter) (Status-Completed)**

- The scope was modifications to the fire sprinkler heads at the stairway and elevator improvements. MIK completed construction on November 25, 2020.

- **1001 Polk St - HVAC Upgrades & Structural Repair Project (Next Door Shelter) (Status-Closeout; Contractor-City Building, Inc.)**

- Capital Planning Committee recently approved \$2 million additional funding under the Critical Repairs Program from General Funds to supplement the PHS 2016 funding allocation.
 - The scope of work for the Polk Street Shelter includes HVAC upgrades, structural repairs at the basement vault ceiling at Polk, Geary and Cedar, and waterproofing repairs. The design team, through initial inspections by the waterproofing consultant and the structural engineer, developed a full scope of work in alignment with the client’s needs and the budget parameters.

Project Status:

- Construction notice-to-proceed (NTP) was issued to City Building Inc. on October 25, 2023.
 - Substantial Completion was issued on October 27, 2025
 - Public Works and Contractor continue with negotiation to resolve all outstanding change orders. There are a few contractor change order requests that have been rejected by Public Works due to lack of merit, but Contractor still intends to pursue compensation.

Construction Progress Photos:



Rooftop HVAC Equipment

- **525 5th St. (MSC South Shelter) (Status–Construction; Contractor–CLW Builders)**
 - Capital Planning Committee (CPC) recently approved \$8.5 million additional funding under the Critical Repairs Program from General Funds to supplement the PHS 2016 funding allocation.
 - With the additional CPC funding, the current scope of work includes remodeling and upgrades to all restrooms and showers, new storage in the Day Room, and kitchen replacement.

Project Status:

- Construction notice-to-proceed (NTP) was issued for September 9, 2024.
- Phase 1 was completed, which included 5 restrooms that were turned over to HSH on May 15, 2026 (1st Floor women’s restroom; 1st Floor All - gender restroom/shower; 2nd Floor men’s restroom; 2nd Floor all-gender restroom/shower; All-gender restroom at basement level)
- Phase 2 has started. Demolition of 2nd Floor men’s restroom and 1st Floor renovation of men’s restroom; and modification of existing women’s restroom on basement level. Target completion by mid-September 2026.

Construction Progress Photos:



1st Floor All-Gender Restroom/Shower
(Public-Use)



2nd Floor Men’s Restroom
(Public-Use)

BUDGET, FUNDING, & EXPENDITURES

Budget

The Public Health and Safety 2016 (PHS 2016) Bond Program consists of six components: (1) Zuckerberg SF General (ZSFG) Building 5; (2) Southeast Health Center Renovation and Expansion; (3) Community Health Centers; (4) Ambulance Deployment Facility (ADF); (5) Neighborhood Fire Stations (NFS); and (6) Homeless Service Sites with a combined bond budget of \$350,000,000 (see Table A). All components are managed by SF Public Works, except for specific individual project(s) within the HSH component that are being managed directly by HSH.

With approval from the SF Fire Department, Public Works revised budgets for the ADF and the NFS components. The ADF budget was increased by \$5,100,000 (from \$43,500,000 to \$48,600,000) because the forecasted project costs to deliver the ADF project are higher than the original budget. The drivers for the forecasted increase in cost include the following: poor soil conditions on the purchased land parcel, international construction market conditions and the local bidding environment. The NFS budget was reduced by \$5,100,000 (from \$14,500,000 to \$9,400,000) to maintain the same bond component budget of \$57,090,000 for the SF Fire Department (*Refer to rows 4 and 5 in Table A - Budget Revision (next page)*). ADF transferred a balance of \$2,800,000 back to the NFS component to fund various shovel-ready projects. Any additional remaining balance at final financial close out will also be transferred to the NFS component.

With approval from DPH, Public Works revised budgets for ZSFG Building 5, Community Health Center (CHC), and Southeast Health Center (SEHC) components. The ZSFG component budget was decreased by approximately \$15.3M (from \$222M to \$203.4M), which has been re-allocated to the CHC and SEHC components by \$8.8M and \$7.8M, respectively; the overall PHS budget of \$272,000,000 for the Department of Public Health remains unchanged. The CHC and SEHC component budget increases were driven by increased project costs to deliver the CHC and SEHC projects. The cost drivers for the increased costs include the following: (1) added scopes due to the need to seismically retrofit the Castro Mission Health Center and Maxine Hall Health Center due to poor seismic performance, (2) costs to create a temporary clinic to maintain clinical services during construction; and (3) unforeseen conditions during construction. (**Refer to rows 1, 2, 3 in Table A**).

On May 13, 2024, Public Works received approval from the Capital Planning Committee to appropriate \$14,040,440 of the bond interest earnings to the 2016 PHS Bond Program Budget. The bond interest earnings will be allocated between the three client departments (Department of Public Health, SF Fire Department, and the Department of Homelessness and Supportive Housing) and will be used to fund new or ongoing capital projects. In August 2024, \$14,040,440 was approved as part of Public Works' Annual Appropriation Ordinance (AAO) and appropriated to Public Works. With the \$14,040,440, the total bond budget will increase to \$364,040,440.

On August 19, 2025, OPF withdrew \$1,455,858.64 to cover the arbitrage payments, leaving a balance of \$2,418,508.36. OPF has confirmed that the remaining bond interest earnings can be used by the projects. With the remaining balance, \$1,100,000 was transferred to Building 5 component

in May 2026 for use on the projects.

Around April 2026, OPF has also informed Public Works that there are additional bond interest earnings that have accrued on the S17A, S18E, and S20D bond series. Public Works will work with OPF and Capital Planning Committee to work on the appropriation of this remaining bond interest earnings toward eligible projects.

Refer to See Tables A.1 and A.2 for more information regarding the specific interest allocation by Client Department and Projects.

Table A - Budget Revisions* (excludes Bond Interest Earnings)

	Public Health and Safety Components/Projects	Bond Authorization	Bond Budget	Budget Reallocation	Revised Bond Budget
1	Zuckerberg San Francisco General (ZSFG) Building 5 Improvement Projects	\$222,000,000	\$218,723,000	(\$15,286,544)	\$203,436,456
2	Department of Public Health (DPH) Southeast Health Center Renovation & Expansion	\$30,000,000	\$29,700,000	\$7,585,698	\$37,285,698
3	Department of Public Health (DPH) Other Community Centers Improvement Program	\$20,000,000	\$19,800,000	\$8,949,573	\$28,749,573
4	San Francisco Fire Department (SFFD) – Ambulance Deployment Facility	\$43,500,000	\$42,800,000	\$2,280,049	\$47,880,049
5	San Francisco Fire Department (SFFD) – Neighborhood Fire Stations	\$14,500,000	\$14,290,000	(\$2,301,991)	\$11,988,009
6	Department of Homelessness and Supportive Housing	\$20,000,000	\$19,700,000	\$0	\$19,700,000
	Oversight, Accountability, Cost of Issuance, and Underwriter’s Discount		\$0	(\$1,226,785)	\$3,760,216
	Total	\$350,000,000	\$350,000,000	\$0	\$350,000,000

NOTE:

- The total revised budget of \$350M is rounded and is an estimate.
- The budget associated with oversight, accountability, cost of issuance, and underwriter’s discounts have been revised based on actual costs with the completion of the 3rd and final bond sale.

Table A.1 – Bond Interest Allocation by Client Department
(Excerpt from the CPC Presentation, 5/13/2024)

Client	Proposed Funding Allocation
DPH	\$12,403,442
SFFD	\$1,262,000
HSH	\$375,000
Interest Earnings	\$14,040,442

Table A.2 – Bond Interest Allocation by Projects and Client Department
(Excerpt from the CPC Presentation, 5/13/2024)

PROJECT No.	Client	PROJECTS	Project Phase (Current)	Target Substantial Completion Date	Construction Duration Remaining (months)	% Project Completion (Current)	Interest Allocation
1	DPH	Building 5 - Dialysis Relocation	Construction	12/2024	9	50%	2,500,000
2	DPH	Building 5 - Seismic Upgrade	Construction	12/2025	21	37%	3,740,000
3	DPH	Building 5 - Public Health Laboratory	Construction	3/2025	12	43%	4,393,442
4	DPH	Building 5 - IT Infrastructure	Construction	1/2025	10	5%	1,770,000
5	HSH	1001 Polk Street - HVAC, Waterproofing & Structural Repairs	Construction	2/2025	11	10%	375,000
6	SFFD	Fire Station 15 - Hose Tower Replacement	Pre-Bid	6/2025	-	0%	612,000
7	SFFD	Fire Station 18 - Generator Replacement	JOC Solicitation	10/2025	-	0%	250,000
8	SFFD	Fire Station 17 - Boiler Room Rebuild	DPW BBR	9/2024	-	0%	400,000
Total Bond Interests							14,040,442

Funding

As of this report, the PHS 2016 Bond Program is fully funded after the successful execution of the three bonds sales. The Program has received all authorized proceeds totaling \$348,555,656, and Underwriter’s discount is a total of \$1,444,344, totaling \$350,000,000.

The first bond sale amount of \$172,366,928 was appropriated in February 2017. The second bond sale amount of \$49,697,232 was appropriated in June 2018, fully funding the Ambulance Deployment Facility Project and Homeless Service Site components. The third bond sale amount was \$126,491,496, fully funding ZSFG Building 5, Community Health Centers, Southeast Health Centers, and Neighborhood Fire Station components. A total amount of \$1,444,344 Underwriter’s Discount, totaling all bond proceeds to the authorized amount of \$350,000,000.

Any savings related to the cost of issuance, which will be determined prior to bond issuance, will be proportionately distributed to each component.

“**Table B – General Obligation Bond Funding and Third Bond Sale Request**” summarizes the allocation of proceeds from each bond sale, including the approved \$14,040,442 in bond interest earnings. The actual bond interest earnings received are \$14,040,440. Of this total, \$10,891,073.00 has been allocated to the Zuckerberg San Francisco General (ZSFG) Building 5 Improvement Projects, \$375,000.00 has been allocated to the Homeless Service Sites Projects, and \$1,455,858.64 has been used to pay arbitrage rebate obligations.

The remaining \$1,318,508.36 in unappropriated bond interest earnings has been booked under the *Oversight, Accountability, and Cost of Issuance – Revised Budget* for future reallocations. After accounting for the remaining available unappropriated bond interest earnings totaling \$1,318,508.36, the actual revised budget for *Oversight, Accountability, and Cost of Issuance*, inclusive of the arbitrage rebate, is \$3,735,465.21.

Public Works continues to work with client departments to secure alternative funding sources needed to supplement the remaining 2016 PHS bond in order to complete the active projects based on current cost projections. Please refer to **Tables D and E** for a summary of these additional funding sources. As of May 2026, Public Works and the client departments have successfully secured and appropriated a total of \$64.9 million in other funding to support the 2016 PHS Bond Program.

Table B – General Obligation Bond Funding and all Bond Sale Request

Public Health and Safety Components/Projects	Bond Authorization	Original Bond Budget	Revised Bond Budget	1st Bond Sale	2 nd Bond Sale	3 rd Bond Sale
1 Zuckerberg San Francisco General (ZSFG) Building 5 Improvement Projects	\$222,000,000	\$218,723,000	\$214,327,529	\$104,700,193	\$846,822	\$108,780,514
2 Department of Public Health (DPH) Southeast Health Center Renovation & Expansion	\$30,000,000	\$29,700,000	\$37,050,648	\$32,907,900	\$0	\$4,142,749
3 Department of Public Health (DPH) Other Community Centers Improvement Program	\$20,000,000	\$19,800,000	\$28,984,623	\$17,817,454	\$0	\$11,167,168
4 San Francisco Fire Department (SFFD) – Ambulance Deployment Facility)	\$43,500,000	\$42,800,000	\$45,080,049	\$11,970,000	\$33,110,049	\$0
5 San Francisco Fire Department (SFFD) – Neighborhood Fire Stations	\$14,500,000	\$14,290,000	\$11,988,009	\$7,950,000	\$1,500,000	\$2,538,009
6 Department of Homelessness and Supportive Housing	\$20,000,000	\$19,700,000	\$20,075,000	\$4,850,000	\$15,225,000	\$0
* Oversight, Accountability, and Cost of Issuance	\$0	\$4,987,000	\$5,053,974	\$1,115,632	\$1,228,013	\$2,710,329
** Underwriter’s Discount	\$0	\$0	\$1,444,344	\$753,072	\$257,768	\$433,504
Total Principal Amount	\$350,000,000	\$350,000,000	\$364,004,175	\$182,064,251	\$52,167,652	\$129,772,272

General Notes:

Based on the Final Official Statement – the principal amount of the 1st Bond Sale is \$173,120,000, the 2nd Bond Sale is \$49,955,000, and 3rd Bond Sale is \$126,925,000.

*The “**Oversight, Accountability, and Cost of Issuance**” revised budget line item of \$5,053,975 includes \$1,318,508.36 of unappropriated bond interest earnings. The actual revised budget for the “**Oversight, Accountability, and Cost of Issuance**” only is \$3,735,465.21.

Expenditure

As of May 12, 2026, total expenditures are \$354,833,864, and total encumbrances are \$2,296,791, representing 98% of the appropriation and budget.

The following table summarizes the budget, appropriation, encumbrances, and expenditures by component:

Table C: Budget, Expenditure, and Encumbrance Summary by Component

Components/Projects	Program Budget	Revised Budget	GENERAL OBLIGATION BONDS				% Expenditure & Encumbrance/ Appropriation
			Appropriation	Expenditures	Encumbrance	Balance	
ZSFG Building 5 Component (DPH)	222,000,000	214,327,529	214,327,529	211,439,935	1,339,315	1,548,278	99%
Southeast Health Center Project (DPH)	30,000,000	37,050,648	37,050,648	36,861,181	6,113	183,355	100%
Community Health Centers Component (DPH)	20,000,000	28,984,623	28,984,623	28,963,028	6,782	14,813	100%
Ambulance Deployment Facility Project (SFFD)	43,500,000	45,080,049	45,080,049	44,764,063	-	315,986	99%
Neighborhood Fire Stations Component (SFFD)	14,500,000	11,988,009	11,988,009	9,017,095	644,849	2,326,065	81%
Homeless Service Sites Component (HSH)	20,000,000	20,075,000	20,075,000	19,276,154	299,733	499,113	98%
Oversight, Accountability, and Cost of Issuance (COI)	3,735,465	5,053,974	5,053,974	3,068,065	-	1,985,909	61%
Underwriter's Discount	1,444,644	1,444,344	1,444,344	1,444,344	-	-	100%
TOTAL	355,180,109	364,004,175	364,004,175	354,833,864	2,296,791	6,873,519	98%

NOTE:

- The original total for all bond sale supplemental appropriations was \$350 million. With the addition of \$14,040,440 in bond interest earnings, the total bond budget increased to \$364,040,440. However, this report reflects a \$36,265 decrease in the total bond budget compared to the previous report. The reduction appears to be associated with the “**Oversight, Accountability, and Cost of Issuance (COI)**” budget. The project team is currently investigating the cause of this discrepancy.
- The “**Oversight, Accountability, and Cost of Issuance**” revised budget line item of \$5,053,974 includes \$1,318,508.36 of unappropriated bond interest earnings. The actual revised budget for the “**Oversight, Accountability, and Cost of Issuance**” only is \$3,735,465.21.

Other Fund Sources

Other fund sources include funding from other general obligation bond programs (such as 2020 Health and Recovery and 2024 Healthy, Safe, and Vibrant Bond GO Bond Programs), Grants, Foundation Gift Funds, Certificates of Participation, General Funds, etc. As of May 2026, DPH has leveraged a total of \$75,781,278 of other fund sources to support the projects. Of this amount, \$52,342,241 has been spent, \$10,254,600 has been encumbered, and \$13,184,438 remaining.

Table D: Summary of 2016 PHS Bond Funds and Other Fund Sources by Component

2016 Public Health & Safety G.O. Bond Program Budget Reports - Public Works as of 5/12/26												
Components	All Sources				2016 PHS Bonds				Other Fund Sources			
	Budget	Actuals	d	Balance	Budget	Actual	Encumbered	Balance	Budget	Actual	Encumbered	Balance
ZSFG Building 5 Component (DPH)	260,880,074	238,366,704	10,158,965	12,354,405	214,327,529	211,439,935	1,339,315	1,548,278	46,552,545	26,926,769	8,819,650	10,806,127
Southeast Health Center Project (DPH)	43,124,797	42,935,330	6,113	183,355	37,050,648	36,861,181	6,113	183,355	6,074,149	6,074,149	-	0
Community Health Centers Component (DPH)	33,439,989	33,418,394	6,782	14,813	28,984,623	28,963,028	6,782	14,813	4,455,366	4,455,366	-	0
Ambulance Deployment Facility Project (SFFD)	45,086,865	44,770,879	-	315,986	45,080,049	44,764,063	-	315,986	6,816	6,816	-	-
Neighborhood Fire Stations Component (SFFD)	13,310,238	10,337,670	644,849	2,327,719	11,988,009	9,017,095	644,849	2,326,065	1,322,229	1,320,575	-	1,654
Homeless Service Sites Component (HSH)	37,445,173	32,834,720	1,734,683	2,875,770	20,075,000	19,276,154	299,733	499,113	17,370,173	13,558,566	1,434,950	2,376,657
Oversight, Accountability, and Cost of Issuance (COI)	5,053,974	3,068,065	-	1,985,909	5,053,974	3,068,065	-	1,985,909	-	-	-	-
Underwriter's Discount	1,444,344	1,444,344	-	-	1,444,344	1,444,344	-	-	-	-	-	-
TOTAL PROGRAM	439,785,453	407,176,105	12,551,391	20,057,957	364,004,175	354,833,864	2,296,791	6,873,519	75,781,278	52,342,241	10,254,600	13,184,438

Table E: Fund Sources by Types

2016 Public Health & Safety G.O. Bond Program Budget Reports - Public Works as of 5/12/26																	
Components	2016 PHS Bonds	2014 ESER Bonds	2020 HR Bonds	2024 VIB Bonds	SFG Foundation Grant	FEMA Grant	HSH Grant	General Funds	DPH FF&E Fund	Parking Reimbursement	Child Health Initiative	Southeast Health Ctr-Integr Fund	SF Electrical Reliability Fund	Work Order Fund	Health Center Funds	COP Fund	Total Sources
ZSFG Building 5 Component (DPH)	214,327,529		11,377,246	12,495,309	15,680,337				1,485,688	3,563,366	573,946			1,342		1,375,311	260,880,074
Southeast Health Center Project (DPH)	37,050,648											5,190,119	884,030				43,124,797
Community Health Centers Component (DPH)	28,984,623					2,151,621								100,000	2,203,745		33,439,989
Ambulance Deployment Facility Project (SFFD)	45,080,049							6,816									45,086,865
Neighborhood Fire Stations Component (SFFD)	11,988,009	1,102,229						220,000									13,310,238
Homeless Service Sites Component (HSH)	20,075,000						291,314	17,078,859									37,445,173
Oversight, Accountability, and Cost of Issuance (COI)	5,053,974																5,053,974
Underwriter's Discount	1,444,344																1,444,344
GRAND TOTAL	364,004,175	1,102,229	11,377,246	12,495,309	15,680,337	2,151,621	291,314	17,305,675	1,485,688	3,563,366	573,946	5,190,119	884,030	101,342	2,203,745	1,375,311	439,785,453

ATTACHMENT 1: ESTIMATED BUDGET SUMMARY

As of May 12, 2026

2016 PUBLIC HEALTH AND SAFETY (PHS) BOND PROGRAM BUDGET SUMMARY		<i>as of May 12, 2026</i>			
		Program Budget	Expenditures	Encumbrances	Balance
1. DEPARTMENT OF PUBLIC HEALTH (DPH) - ZUCKERBERG SAN FRANCISCO GENERAL (ZSFG) BUILDING 5		218,138,857	214,518,977	1,339,315	2,280,565
	Clinical Improvements	141,208,558	139,499,975	706,603	1,001,981
1.1	Project Controls	73,496,435	72,800,705	618,588	77,141
	Construction	67,712,123	66,699,269	88,014	924,840
	Seismic Improvements	53,709,016	52,997,781	398,471	312,764
1.2	Project Controls	25,246,324	24,711,346	398,471	136,507
	Construction	28,462,692	28,286,435	0	176,257
	IT Improvements	15,766,505	15,441,466.52	231,319.87	93,719
1.3	Project Controls	7,676,746	7,421,439	211,146	44,161
	Construction	8,089,759	8,020,027	20,174	49,557
	Infrastructure Improvements	3,643,450	3,500,713	2,921	139,815
1.4	Project Controls	1,278,450	1,187,966	2,921	87,562
	Construction	2,365,000	2,312,747	0	52,253
1.5	Program Contingency	0	-	-	-
1.6	Finance Cost & Underwriter's Discount *	3,811,329	3,079,042	-	732,287
2. DEPARTMENT OF PUBLIC HEALTH (DPH) - SOUTHEAST HEALTH CENTER RENOVATION & EXPANSION		37,585,618	37,243,998	6,113	335,507
	Southeast Health Center Renovation (Phase 1)	2,884,882	2,884,882	-	0
2.1	Project Controls	2,070,586	2,070,586	-	0
	Construction	814,296	814,296	-	(0)
	Southeast Health Center Expansion (Phase 2)	34,057,394	33,976,299	6,113	74,982
2.2	Project Controls	11,429,383	11,392,242	4,113	33,029
	Construction	22,628,011	22,584,058	2,000	41,953
2.3	Program Contingency	199,220	-	-	199,220
2.4	Finance Cost & Underwriter's Discount *	444,122	382,817	-	61,305
3. DEPARTMENT OF PUBLIC HEALTH (DPH) - OTHER COMMUNITY CENTERS		29,439,902	29,343,402	6,782	89,718
	Castro Mission Health Center	10,601,866	10,593,025	6,322	2,519
3.1	Project Controls	4,621,732	4,613,712	6,322	1,698
	Construction	5,980,134	5,979,313	-	821
	Maxine Hall Health Center	17,603,269	17,603,124	-	145
3.2	Project Controls	6,344,974	6,344,974	-	0
	Construction	11,258,295	11,258,150	-	145
	Seismic Improvements	393,656	393,656	0	0
3.3	Project Controls	393,656	393,656	0	0
	Construction	-	-	-	-
	Infrastructure Improvements	373,683	373,223	460	(0)
3.4	Project Controls	105,528	105,068	460	(0)
	Construction	268,155	268,155	-	0
3.5	Program Contingency	5,404	-	-	5,404
3.6	Finance Cost & Underwriter's Discount *	462,024	380,375	-	81,650

4. SAN FRANCISCO FIRE DEPARTMENT (SFFD) - AMBULANCE DEPLOYMENT FACILITY		46,090,728	45,135,374	-	955,354
4.1	SFFD Ambulance Deployment Facility (ADF)	44,995,945	44,764,063	-	231,882
	Project Controls	11,741,220	11,509,338	-	231,882
	Construction	33,254,725	33,254,725	-	-
4.2	Program Contingency	-	-	-	-
4.3	Finance Cost & Underwriter's Discount *	1,094,782	371,311	-	723,472
5. SAN FRANCISCO FIRE DEPARTMENT (SFFD) - NEIGHBORHOOD FIRE STATIONS		12,177,439	9,151,232	644,849	2,381,358
5.1	SFFD Neighborhood Fire Stations (NFS) - Structural Strengthening	-	-	-	-
	Project Controls	-	-	-	-
	Construction	-	-	-	-
5.2	SFFD Neighborhood Fire Stations (NFS) - Hose Tower Removal	5,222,248	5,101,053	34,325	86,870
	Project Controls	1,756,534	1,635,339	34,325	86,870
	Construction	3,465,714	3,465,714	-	(0)
5.3	SFFD Neighborhood Fire Stations (NFS) - Emergency Generator	3,705,824	2,851,925.44	610,524	243,374
	Project Controls	1,265,657	937,668	84,858	243,132
	Construction	2,440,166	1,914,258	525,666	243
5.4	Project Controls, Studies, Assessments (ii)	1,162,809	1,064,116	-	98,692
5.5	Program Contingency	1,897,128	-	-	1,897,128
5.6	Finance Cost & Underwriter's Discount *	189,430	134,137	-	55,293
6. DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING (HSH) - HOMELESS SERVICE SITES		20,571,630	19,440,881	299,733	831,015
6.1	440 Turk Street Homeless Service Site	7,075,000	7,075,000	-	0
	Project Controls	638,242	638,242	-	0
	Construction	6,436,758	6,436,758	-	0
6.2	525 5th Street Homeless Service Site (MSC South Shelter)	4,222,275	3,474,730	253,503	494,042
	Project Controls	3,414,590	3,474,730	253,503	(313,644)
	Construction	807,685	-	-	807,685
6.3	260 Golden Gate Homeless Service Site (Hamilton Family Shelter)	294,891	294,725.62	-	165
	Project Controls	236,080	235,915	-	165
	Construction	58,811	58,811	-	0
6.4	1001 Polk Street Homeless Service Site (Next Door Shelter)	3,482,833	3,431,699	46,229	4,905
	Project Controls	2,223,756	2,172,622	46,229	4,905
	Construction	1,259,077	1,259,077	(0)	(0)
6.5	1064-1068 Mission Street Homeless Service Site	5,000,000	5,000,000	-	0
	Project Controls	10,000	10,000	-	-
	Construction	4,990,000	4,990,000	-	0
6.6	Program Contingency	-	(0)	-	0
6.7	Finance Cost & Underwriter's Discount *	496,630	164,727	-	331,903
TOTALS		364,004,174	354,833,865	2,296,791	6,873,518

NOTE:

- **Attachment 1** provides a budget summary for all projects within each PHS Bond component.
- The figures shown above include prorated allocations for Oversight, Accountability, and Cost of Issuance (COI), as well as the Underwriter's Discount.
- DPH has successfully secured other non-2016 PHS bond fund commitments/sources to support the ZSFG projects (SFG Foundation Grant, 2020 Health Recovery Bond), General Funds, etc.), which are not shown in the expenditures above.
- For Southeast Health Center and Castro Mission Health Center, DPH has successfully leveraged other non-bond fund commitments/sources that fully funds the projects (OCII, Mental Health, PUC, FEMA/CalOES, etc.) that are currently not showing in the expenditures above.
- The current Program Budget of \$364 million includes \$14 million in bond interest earnings. Of this amount, \$10.9 million is allocated to the ZSFG component, \$375k to HSH component, and \$1.45 million arbitrage rebate, the remaining \$1.3 million is held in reserve.

ATTACHMENT 2: CONTACT INFORMATION

Contact	Title	Component	Telephone No.	Other No.	Email
Joe Chin	Program Manager	PHS 2016 & 2008 SFGH Rebuild (program-wide)	(628) 271-2839	(628) 206-7177	joe.chin@sfdpw.org
Lindsay Hu	Project Manager	PHS 2016 ZSFG Building 5	(628) 271-2827	(628) 206-6615	lindsay.hu@sfdpw.org
Charles King	Project Manager	PHS 2016 ZSFG Building 5	(628) 271-2840		charles.king@sfdpw.org
Charles King	Project Manager	PHS 2016 DPH Community Health Centers (MHHC)	(628) 271-2840		charles.king@sfdpw.org
Joe Chin	Program Manager	PHS 2016 DPH Community Health Centers	(628) 271-2839	(628) 206-7177	joe.chin@sfdpw.org
Kathleen O'Day	Project Manager	PHS 2016 Ambulance Deployment Facility	(628) 271-2776		kathleen.oday@sfdpw.org
Michael Rossetto	Project Manager	PHS 2016 Neighborhood Fire Station	(628) 271-2773		michael.rossetto@sfdpw.org
Tony Abuyaghi	Project Manager	PHS 2016 Neighborhood Fire Station	(628) 271-2876		tony.abuyaghi@sfdpw.org
Jumoke Akin-Taylor	Project Manager	PHS 2016 Homeless Service Sites	(628) 271-2823		jumoke.akin-taylor@sfdpw.org
Oscar Li	Senior Administrative Analyst	PHS 2016 (program-wide)	(628) 271-2798		oscar.li@sfdpw.org