

Department Budget Submission Checklist

All departments must complete and submit this completed cover sheet with your budget submission and ensure all applicable forms below are included with your submission.

Department Name: SFMTA

- Summary of Major Changes:** Completed "Form 1A: Summary of Major Changes" explaining major changes submitted in department's budget proposal.
 - Proposed GF target reductions**
 - Department Budget Summary:** Completed "Form 1B: Department Budget Summary."
- Revenue Report:** Completed "Form 2A: Revenue Report."
- Fees & Fines:** Completed "Form 2B: Fees & Fines."
- Cost Recovery:** Completed "Form 2C: Cost Recovery."
- Expenditure Changes:** Completed "Form 3A: Expenditure Changes."
- Deappropriations from prior years' budget** – Indicate if these are included in your submitted budget, and please explain in the expenditure changes form "Form 3A: Expenditure Changes."
- Position Changes:** Completed "Form 3B: Position Changes."
- Equipment & Fleet:** Completed "Form 4A: Equipment Request" and "Form 4B: Fleet Request."
- Minimum Compensation Ordinance:** By checking this box, the department confirms that the effects of the MCO in contracting have been considered as part of the budget submission.
- Proposition J Description, Summary, City Cost, Contract Cost:** Required for all existing & new Prop Js.
- Interdepartmental Services Balancing:** Included Excel download of Department - IDS Form Balancing Report from BFM Reporting.
- Organizational Charts:** Submission contains updated position-level organizational charts for your department, with indication if the position is filled (F) or vacant (V). Org charts also reflect any proposed position changes.
- New Legislation:**
 - Accept & Expend (A&E) legislation for new grants included in the department budget submission
 - Included draft legislation that department would like to submit with the budget; or,
 - Draft legislation is in progress currently. A description of the proposed changes is included in the "Summary of Major Changes" table.
- Other Requests:** Submitted requests for the following items:
 - COIT
 - Capital

For Chief Financial Officer/Budget Manager:

I have reviewed the attached budget submission and affirm that all applicable forms checked off above are included in my department's budget submission or have been submitted through the proper online forms.

Full Name: Fisher Zhu

Signature: *Fisher Zhu*

BUDGET FORM 1A: Summary of Major Changes

FY 2026-27 and FY 2027-28

DEPARTMENT MTA Municipal Transportation Agency

Major Changes		Department Response to Major Changes
Budget Instructions	Did the department follow the Mayor's Budget Instructions?	Yes whenever applicable.
Summary	What major changes is the department proposing? Clearly describe each change, including the fiscal impact of the proposal. In addition, submit a 1-2 page memo inclusive of all program areas with major changes. The memo should address: <ul style="list-style-type: none"> 1) all programs being wound down (and the timeline) 2) all new programs being stood up (including those stood up in the current fiscal year being annualized in the budget) 3) any programs being sustained but with changes to service levels due to funding changes 	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Fund Balance	For each fund that includes fund balance as a system-loaded revenue source (i.e. showing up in the budget submission), describe the following: <ul style="list-style-type: none"> 1) What is the total fund balance amount as of December 31, 2025? 2) What is the projected total fund balance that will remain at the end of the current fiscal year? 3) In the department's submission, how much fund balance is proposed for use in the budget fiscal years? 4) What is the proposed use of budgeted fund balance each fiscal year? Is the proposed use a one-time or ongoing cost? 5) If any fund balance will be left unused, please explain how much and why. 6) Of all revenue sources supporting the fund, what percentage is fund balance? 	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Source Type	What programs is the department proposing to fund with one-time sources? If the programs are proposed to continue after the exhaustion of one-time sources, explain how the department will fund them.	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Investments	Is the department proposing any upfront cost / investments in this budget that will save money over time? Describe how the spending reductions will be realized and on what timeline. (ex: new vehicle purchase that saves money on maintenance or fuel annually, paying for itself by FY29)	The SFMTA is still in the process of developing its expenditure and revenue budgets.

General Fund Target	<p>If the department met the General Fund reduction target assigned in the Mayor's Budget Instructions, what are the ongoing changes made to achieve it? What are the high-level programmatic, operational, or staffing impacts of the proposed reductions? Is the department proposing any increases in revenues to meet target? <input type="checkbox"/></p> <p>For Non-General Fund Supported departments, please describe your strategy for absorbing cost increases or revenue reductions without adding new costs to the General Fund.</p>	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Expenditures	<p>What major spending changes is the department proposing? How has the department evaluated grant allocations, non-personnel expenditures and contractual services for cost-effectiveness and efficiency? Please provide information about any changes that affect core services and functions. Highlight any changes related to major initiatives as noted in the Summary section and provide details in Form 3A.</p>	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Revenues	<p>What revenue changes did the department submit? Please differentiate between General Fund and non-General Fund. This should match an Audit Trail, as shown in Form 2A Revenue Report, as well as, the Expenditure Report in Form 3A.</p>	The SFMTA is still in the process of developing its expenditure and revenue budgets.
External Policy Revenue Impacts	<p>What impact/significant changes in programming does the department project due to revenue shocks from the state or federal government? How are these reflected in your submission?</p>	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Revenue Increase Index	<p>Did the Department increase fees or other revenues above Controller's provided CPI index? If so, please explain what is driving the increase.</p>	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Positions	<p>What position changes is the department proposing? How do the changes map to programs the department proposes to sustain or modify? For any changes to internal operations/indirect services, explain how they relate to core service delivery. How does the department plan to utilize or eliminate any vacant positions in their budget? Highlight any changes to FTE levels, budgeted attrition, temporary salaries, substitutions, or changes in status, and provide details in form 3B.</p>	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Substitutions	<p>Is the department requesting any substitutions of positions? How many substitution requests are for filled positions?</p>	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Transfer of Functions	<p>Is the department requesting any Transfer of Functions of positions between departments? If so, please explain.</p>	The SFMTA is still in the process of developing its expenditure and revenue budgets.

Interim Exceptions	Is the department requesting any interim exceptions (new positions that are 1.0 FTE rather than 0.79 in BY and .78 in BY +1)? If so, for what reason are the request being made?	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Discretionary Workorders	What changes to discretionary workorders is the department proposing? What effect will those changes have on the department's programs and core service delivery?	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Legislation	Please itemize any legislation required for budget submission, including: A&Es / recurring grants, fee schedules, etc.	The SFMTA is still in the process of developing its expenditure and revenue budgets.
Prop J	Identify existing Prop J Analyses that will continue, and if the department's budget proposes any NEW contracting out of work previously done by City workers.	Work in progress.
Budget Equity	Do any changes to the department's budget described above impact the department's ability to implement its racial equity plan? If so please explain.	The SFMTA is still in the process of developing its expenditure and revenue budgets.

BUDGET FORM 1B: Department Budget Summary

FY 2026-27 and FY 2027-28

DEPARTMENT: MTA Municipal Transportation Agency

GFS Details

GFS Target Status							
FY 2026-27 Reduction Targets	FY 2026-27 Baseline Target	FY 2026-27 Dept Submission	FY 2026-27 Amt Over (Under) Target	FY 2027-28 Reduction Targets	FY 2027-28 Baseline Target	FY 2027-28 Dept Submission	FY 2027-28 Amt Over (Under) Target
0	0	0	0	0	0	0	0
			Target Met				Target Met

NGFS - Self Supporting

Account Lvl 2	Category	FY 2026-27 Base	FY 2026-27 Department	FY 2026-27 Dept - Base	FY 2027-28 Base	FY 2027-28 Department	FY 2027-28 Dept - Base
EXPENDITURE	Salaries	666,139,420	666139420	0	698,688,107	698688107	0
	Mandatory Fringe Benefits	309,410,980	309410980	0	336,662,787	336662787	0
	Programmatic Projects	112,233	112233	0	0	0	0
	Overhead and Allocations	(20,249,876)	-20249876	0	(48,986,007)	-48986007	0
	Non-Personnel Services	263,946,228	263946228	0	263,946,384	263946384	0
	Materials & Supplies	112,514,512	112514512	0	112,514,512	112514512	0
	Capital Outlay	86,526,804	86526804	0	0	0	0
	Debt Service	27,826,522	27826522	0	27,826,522	27826522	0
	Services Of Other Depts	132,826,271	129476035	(3,350,236)	132,826,271	130491453	(2,334,818)
	Transfers Out	158,378,529	158378529	0	158,378,529	158378529	0
	Intrafund Transfers Out	45,759,233	45759233	0	45,759,233	45759233	0
EXPENDITURE		1,783,190,856	1779840620	(3,350,236)	1,727,616,338	1725281520	(2,334,818)
REVENUE	Licenses, Permits, & Franchises	30,493,617	30493617	0	30,493,617	30493617	0
	Fines, Forfeiture, & Penalties	108,873,968	108873968	0	108,873,968	108873968	0
	Interest & Investment Income	11,886,215	11886215	0	11,886,215	11886215	0
	Rents & Concessions	125,333,018	125872358	539,340	125,333,018	125872358	539,340

Intergovernmental: Federal	5,925,293	5925293	0	0	0	0
Intergovernmental: State	71,678,908	71678908	0	52,000,000	52000000	0
Intergovernmental: Other	162,251,839	162251839	0	16,175,289	16175289	0
Charges for Services	389,007,659	389007659	0	389,007,659	389007659	0
Other Revenues	7,122,984	7122984	0	2,490,620	2490620	0
Expenditure Recovery	3,719,988	5020768	1,300,780	3,719,988	5155461	1,435,473
Transfers In	730,692,903	730692903	0	741,312,903	741312903	0
Transfer In-Capital Expenditur	89,390,000	89390000	0	89,600,000	89600000	0
IntraFund Transfers In	45,759,233	45759233	0	45,759,233	45759233	0
Unappropriated Fund Balance	3,887,980	3887980	0	0	0	0
REVENUE	1,786,023,605	1787863725	1,840,120	1,616,652,510	1618627323	1,974,813
Non-General Fund Support	Revenue Surplus(Deficit)	2,832,749	8,023,105	5,190,356	(110,963,828) #####	4,309,631

Budget Form 2B: Schedule of Licenses, Permits, Fines & Service Charges
DEPARTMENT:

Inflation Factor for FY 2026-27 Fee Auto Increase as per Code Section:
 Inflation Factor for FY 2027-28 Fee Auto Increase as per Code Section:

CPI will be updated in January 2026. Call Controller's Budget Office to confirm CPI before submitting.

PLEASE CLICK HERE TO VISIT THE SFMTA WEBSITE FOR A COMPLETE LIST OF FEES

TABLE 1 - FEES TO BE CERTIFIED BY CON														Unit Basis (e.g. per sq. ft.)	FY 2025-26 Fee**	FY 2026-26 Ulns (Est.)	FY 2025-26 Revenue Proposed	FY 2026-26 Cost Recovery (Est.)	FY 2026-27 Fee	FY 2026-27 Ulns (Est.)	FY 2026-27 Revenue Proposed	FY 2026-27 Cost Recovery (Est.)	FY 2027-28 Fee**	FY 2027-28 Ulns (Est.)	FY 2027-28 Revenue Proposed	FY 2027-28 Cost Recovery (Est.)	Fiscal Year of Last Increase	Fee Prior to Last Increase
Item	Fee Status (MN)	Description	Code Authorization	Auto CPI Adjust. Year(s)	Account Code	Account Title	Fund Code	Fund Title	Authority Code	Authority Title	Department Code	Department Title	Project Code	Project Title	Activity Code	Activity Title												
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SFMTA will submit the Master Fee

TABLE 2 - MODIFIED AND NEW FEES														Unit Basis (e.g. per sq. ft.)	FY 2025-26 Fee**	FY 2026-26 Ulns (Est.)	FY 2025-26 Revenue Proposed	FY 2026-26 Cost Recovery (Est.)	FY 2026-27 Fee	FY 2026-27 Ulns (Est.)	FY 2026-27 Revenue Proposed	FY 2026-27 Cost Recovery (Est.)	FY 2027-28 Fee**	FY 2027-28 Ulns (Est.)	FY 2027-28 Revenue Proposed	FY 2027-28 Cost Recovery (Est.)	Fiscal Year of Last Increase	Fee Prior to Last Increase
Item	Fee Status (MN)	Description	Code Authorization	Auto CPI Adjust. Year(s)	Account Code	Account Title	Fund Code	Fund Title	Authority Code	Authority Title	Department Code	Department Title	Project Code	Project Title	Activity Code	Activity Title												
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TABLE 3 - CONTINUING FEES														Unit Basis (e.g. per sq. ft.)	FY 2025-26 Fee**	FY 2026-26 Ulns (Est.)	FY 2025-26 Revenue Proposed	FY 2026-26 Cost Recovery (Est.)	FY 2026-27 Fee	FY 2026-27 Ulns (Est.)	FY 2026-27 Revenue Proposed	FY 2026-27 Cost Recovery (Est.)	FY 2027-28 Fee**	FY 2027-28 Ulns (Est.)	FY 2027-28 Revenue Proposed	FY 2027-28 Cost Recovery (Est.)	Fiscal Year of Last Increase	Fee Prior to Last Increase
Item	Fee Status (MN)	Description	Code Authorization	Auto CPI Adjust. Year(s)	Account Code	Account Title	Fund Code	Fund Title	Authority Code	Authority Title	Department Code	Department Title	Project Code	Project Title	Activity Code	Activity Title												
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Fee Status:
 M Continuing
 N Modified
 R New
 D Discontinued

Note:
 ** If Auto CPI adjustment = Yes, FY 2026-27 and FY 2027-28 Fee will be automatically generated based on the inflation factor determined by the Controller.
 *** If Auto CPI adjustment = No, FY 2026-27 and FY 2027-28 Fee will remain the same as previous year or entered by dept according to Code Authorization.

BUDGET FORM 2A: Revenue Report

DEPARTM MTA Municipal Transportation Agency

													Total BY Revenue Change		1840120		Total BY1 Revenue Change		1974813		Budget Justification				
GFS Type	Dept Grp	Division	Division Title	Section	Section Title	Dept ID	Dept ID Title	Fund	Fund Title	Project-Activity	Project Title	Activity Title	Authority Authority Title	Account Lvl 5 Title	Account	Account Title	TRIO	Agency Use	FY 2026-27 Base	FY 2026-27 Department	FY 2026-27 Dept - Base	FY 2027-28 Base	FY 2027-28 Department	FY 2027-28 Dept - Base	Revenue Description and Explanation of Change
NGFS	MTA	103745	MTASS Streets	179558	MTASSFIZ Taxi & Accessible Svc	179557	MTASSFIZ Accessible Services	22260	MTA TS Op Annual Account Ctr	10001721-0023	MX Accessible Services	Acc General Administration-LND	10000	Operating	4860ExpRec	486090	Exp Rec Fr Human Services AAO		458,000	499,243	41243	458,000	538,926	89926	
NGFS	MTA	103745	MTASS Streets	180644	MTASSPK Park Curb Ops Enforce	180646	MTASSPK Operations Meter Shop	22870	MTA SS Op Annual Account Ctr	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	4860ExpRec	486030	Exp Rec Fr Port Commission AAO		2,515,000	3,015,000	500000	2,515,000	3,015,000	500000	
NGFS	MTA	103745	MTASS Streets	180644	MTASSPK Park Curb Ops Enforce	180646	MTASSPK Operations Meter Shop	22870	MTA SS Op Annual Account Ctr	10001723-0012	MS Parking & Traffic Enforcement	Children's Baseline Spending	10000	Operating	4860ExpRec	486030	Exp Rec Fr Port Commission AAO		16,640	0	-16640	16,640	0	-16640	
NGFS	MTA	103745	MTASS Streets	180644	MTASSPK Park Curb Ops Enforce	180648	MTASSPK Operations Sign Shop	22870	MTA SS Op Annual Account Ctr	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	4860ExpRec	486060	Exp Rec Fr Public Works (AAO)		0	5,000	5000	0	5,000	5000	
NGFS	MTA	103745	MTASS Streets	180644	MTASSPK Park Curb Ops Enforce	207800	MTASSPK Color Curb	22870	MTA SS Op Annual Account Ctr	10001725-0001	MG Parking Garage & Lot Operat	MG Parking Garage & Lot Operat	10000	Operating	4860ExpRec	486060	Exp Rec Fr Public Works (AAO)		0	40,000	40000	0	40,000	40000	
NGFS	MTA	103745	MTASS Streets	180644	MTASSPK Park Curb Ops Enforce	207816	MTASSPK Performing Arts Gar	22870	MTA SS Op Annual Account Ctr	10001725-0001	MG Parking Garage & Lot Operat	MG Parking Garage & Lot Operat	10000	Operating	4350Rent&C	435215	Performing Arts Garage		4,694,120	5,233,460	539340	4,694,120	5,233,460	539340	
NGFS	MTA	103745	MTASS Streets	210924	MTASSPD Planning & Delivery	138678	MTASSPD Capital And Const-Cp	22870	MTA SS Op Annual Account Ctr	10001722-0028	MT Development And Planning	AIR - Temporary Assignment	10000	Operating	4860ExpRec	487020	Exp Rec Fr Airport (Non-AAO)		0	364,000	364000	0	362,900	392900	
NGFS	MTA	103745	MTASS Streets	210924	MTASSPD Planning & Delivery	138751	MTASSPD Transport Plang-Gen	22260	MTA TS Op Annual Account Ctr	10001722-0002	MT Development And Planning	Dev Vehicle Operations-LND	10000	Operating	4860ExpRec	486030	Exp Rec Fr Rec & Park (AAO)		100,000	110,531	10531	100,000	120,024	20024	
NGFS	MTA	103745	MTASS Streets	210924	MTASSPD Planning & Delivery	138751	MTASSPD Transport Plang-Gen	22260	MTA TS Op Annual Account Ctr	10001722-0023	MT Development And Planning	Dev General Administration-LND	10000	Operating	4860ExpRec	487110	Exp Rec Fr Mayor-Cdtg Non-AAO		0	154,741	154741	0	167,027	167027	
NGFS	MTA	103745	MTASS Streets	210924	MTASSPD Planning & Delivery	207809	MTASSPD Transp Plan Project	22870	MTA SS Op Annual Account Ctr	10001722-0002	MT Development And Planning	Dev Vehicle Operations-LND	10000	Operating	4860ExpRec	486100	Exp Rec Fr Bus & Enc Dev (AAO)		0	382,030	382030	0	412,363	412363	
NGFS	MTA	138753	MTATS Transit Svc Division	210872	MTATSTA Transit Administration	207888	MTATSTA Budget & Workforce Mgt	22260	MTA TS Op Annual Account Ctr	10001724-0023	MT Rail & Bus Services	Bus General Administration-LND	10000	Operating	4860ExpRec	486380	Exp Rec Fr Sl Gen Hospital AAO		0	136,032	136032	0	140,113	140113	
NGFS	MTA	138753	MTATS Transit Svc Division	210873	MTATSTO Transit Operations	149708	MTATSTO DM Woods	22260	MTA TS Op Annual Account Ctr	10001724-0006	MT Rail & Bus Services	Bus Vehicle Operations-MC	10000	Operating	4860ExpRec	486340	Exp Rec Fr Fire Dept (AAO)		20,000	0	-20000	20,000	0	-20000	
NGFS	MTA	138753	MTATS Transit Svc Division	210873	MTATSTO Transit Operations	207901	MTATSTO SM Outside Contractor	22260	MTA TS Op Annual Account Ctr	10001724-0002	MT Rail & Bus Services	Bus Vehicle Operations-LND	10000	Operating	4860ExpRec	486060	Exp Rec Fr Public Works (AAO)		40,000	0	-40000	40,000	0	-40000	
NGFS	MTA	138648	MTAAW Agency-wide	208650	MTAAW Transit Overhead	208650	MTAAW Transit Overhead	22260	MTA TS Op Annual Account Ctr	10001719-0023	MT Administration	Adm General Administration-LND	10000	Operating	4860ExpRec	486030	Exp Rec Fr Adm'n Svcs (AAO)		330,000	75,076	-254924	330,000	81,037	-248863	
NGFS	MTA	138648	MTAAW Agency-wide	208656	MTAAW SDD-wide	208656	MTAAW SDD-wide	22870	MTA SS Op Annual Account Ctr	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	4860ExpRec	486060	Exp Rec Fr Public Works (AAO)		5,000	0	-5000	5,000	0	-5000	
NGFS	MTA	138648	MTAAW Agency-wide	208656	MTAAW SDD-wide	208656	MTAAW SDD-wide	22870	MTA SS Op Annual Account Ctr	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	4860ExpRec	486610	Exp Rec Fr Registrar Of Votr AAO		75,348	79,115	3767	75,348	83,071	7723	

BUDGET FORM 3A: Expenditure Change

DEPARTMENT **MTA** Municipal Transportation Agency

											Total BY Expenditure Change		Total BY Expenditure Change		Total BY Expenditure Change											
											-3350236		55,279		-234818											
GFS Type	Dept Division	Division Title	Section	Section Title	Dept ID	Dept ID Title	Fund	Fund Title	Project-Title	Project Title	Activity Title	Authority	Authority Title	Account Lvl 5	Account Title	Equipment#	Agency Use	FY 2026-27 State	FY 2026-27 Department	FY 2026-27 Dept - Base	FY 2027-28 State	FY 2027-28 Department	FY 2027-28 Dept - Base	Explanation of Change		
NGFS	MTA	103745	MTASSS	Transportation Eng	103742	MTASSS Transportation Eng	138746	MTASSS Temp Eng Signlight	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581007	581000	581000	53,833	53,833	0	15,600	15,600		
NGFS	MTA	103745	MTASSS	Streets	103742	MTASSS Transportation Eng	138746	MTASSS Temp Eng Signlight	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581078	581000	581000	5,938	5,938	0	5,938	5,938	6,119	181
NGFS	MTA	103745	MTASSS	Streets	103742	MTASSS Transportation Eng	138746	MTASSS Temp Eng Signlight	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581330	581000	581000	159,000	0	-159,000	159,000	0	-159,000	0
NGFS	MTA	103745	MTASSS	Streets	103742	MTASSS Transportation Eng	207799	MTASSS Temp Engineer Oper	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581068	581000	581000	312,435	312,435	0	312,435	312,435	321,933	9498
NGFS	MTA	103745	MTASSS	Streets	103742	MTASSS Transportation Eng	207799	MTASSS Temp Engineer Oper	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581069	581000	581000	257,833	257,833	0	257,833	257,833	265,671	7838
NGFS	MTA	103745	MTASSS	Streets	103742	MTASSS Transportation Eng	207799	MTASSS Temp Engineer Oper	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581830	581000	581000	0	6,650	6,650	0	6,629	6,629	
NGFS	MTA	103745	MTASSS	Streets	103742	MTASSS Transportation Eng	207802	MTASSS Rent Light Camera	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581570	581000	581000	216,712	226,644	9752	216,712	232,576	15,866	
NGFS	MTA	103745	MTASSS	Streets	175658	MTASSSTZ Taxi & Accessible Svc	175656	MTASSSTZ Taxi Regulate & Policy	22870	MTA SS Op Annual Account Cnt	10001728-0001	MX Taxi Services	MX Taxi Services	10000	Operating	581000Dep	581010	581000	581000	13,644	13,644	0	13,644	14,328	684	
NGFS	MTA	103745	MTASSS	Streets	175658	MTASSSTZ Taxi & Accessible Svc	175656	MTASSSTZ Taxi Regulate & Policy	22870	MTA SS Op Annual Account Cnt	10001728-0001	MX Taxi Services	MX Taxi Services	10000	Operating	581000Dep	581161	581000	581000	1,501	0	-1501	1,501	0	-1501	
NGFS	MTA	103745	MTASSS	Streets	175658	MTASSSTZ Taxi & Accessible Svc	175656	MTASSSTZ Taxi Regulate & Policy	22870	MTA SS Op Annual Account Cnt	10001728-0001	MX Taxi Services	MX Taxi Services	10000	Operating	581000Dep	581270	581000	581000	12,141.5	0	-12141.5	12,141.5	0	-12141.5	
NGFS	MTA	103745	MTASSS	Streets	175658	MTASSSTZ Taxi & Accessible Svc	175656	MTASSSTZ Taxi Regulate & Policy	22870	MTA SS Op Annual Account Cnt	10001728-0001	MX Taxi Services	MX Taxi Services	10000	Operating	581000Dep	581840	581000	581000	250,000	125,000	-125,000	290,000	125,000	-125,000	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	165648	MTASSSPK Operations Meter Shop	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581081	581000	581000	43,963	32,823	-11,040	43,863	33,821	-10,042	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	165648	MTASSSPK Operations Sign Shop	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581069	581000	581000	0	20,000	20,000	0	20,000	20,000	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	207813	MTASSSPK Parking Administration	22870	MTA SS Op Annual Account Cnt	10001725-0001	MG Parking Garage & Lot Operat	MG Parking Garage & Lot Operat	10000	Operating	581000Dep	581067	581000	581000	0	30,000	30,000	0	30,912	30,912	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	207813	MTASSSPK Parking Administration	22870	MTA SS Op Annual Account Cnt	10001725-0001	MG Parking Garage & Lot Operat	MG Parking Garage & Lot Operat	10000	Operating	581000Dep	581068	581000	581000	486,441	455,998	-30,443	486,441	489,860	-16,881	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	207813	MTASSSPK Parking Administration	22870	MTA SS Op Annual Account Cnt	10001725-0001	MG Parking Garage & Lot Operat	MG Parking Garage & Lot Operat	10000	Operating	581000Dep	581081	581000	581000	84,567	85,000	443	84,567	87,584	3,027	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	207828	MTASSSPK STN & Mission Garage	22870	MTA SS Op Annual Account Cnt	10001725-0001	MG Parking Garage & Lot Operat	MG Parking Garage & Lot Operat	10000	Operating	581000Dep	581830	581000	581000	50,000	0	-50,000	50,000	0	-50,000	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	207864	MTASSSPK Parking Enforcement	22260	MTA TS Op Annual Account Cnt	10001726-0023	MT Security, Safety, Training	Sec General Administration-LND	10000	Operating	581000Dep	581830	581000	581000	6,305	0	-6,305	6,305	0	-6,305	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	207864	MTASSSPK Parking Enforcement	22260	MTA TS Op Annual Account Cnt	10022175-0001	SE MTASFPD-PKG & TRANSIT ENF	SE MTASFPD-PKG & TRANSIT ENF	10000	Operating	581000Dep	581007	581000	581000	135,788	135,788	0	135,788	139,916	4,128	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	207864	MTASSSPK Parking Enforcement	22260	MTA TS Op Annual Account Cnt	10022175-0001	SE MTASFPD-PKG & TRANSIT ENF	SE MTASFPD-PKG & TRANSIT ENF	10000	Operating	581000Dep	581068	581000	581000	83,556	83,556	0	83,556	86,096	2,540	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	207864	MTASSSPK Parking Enforcement	22260	MTA TS Op Annual Account Cnt	10022175-0001	SE MTASFPD-PKG & TRANSIT ENF	SE MTASFPD-PKG & TRANSIT ENF	10000	Operating	581000Dep	581350	581000	581000	0	418,422	418,422	0	429,719	429,719	
NGFS	MTA	103745	MTASSS	Streets	180644	MTASSSPK Park Curb Ops Enforce	208673	MTASSSPK Subst. Stockton	22870	MTA SS Op Annual Account Cnt	10001725-0001	MG Parking Garage & Lot Operat	MG Parking Garage & Lot Operat	10000	Operating	581000Dep	581830	581000	581000	50,000	0	-50,000	50,000	0	-50,000	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	138868	MTASSPO P&D Administration	22305	MTA TS OPR PROJ SUP-PSF NEW	10001721-0023	MT Capital Investment	Cap General Administration-LND	10000	Operating	581000Dep	581161	581000	581000	16,072	0	-16,072	16,072	0	-16,072	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	138868	MTASSPO P&D Administration	22305	MTA TS OPR PROJ SUP-PSF NEW	10001721-0023	MT Capital Investment	Cap General Administration-LND	10000	Operating	581000Dep	581165	581000	581000	200,000	0	-200,000	200,000	0	-200,000	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	138868	MTASSPO P&D Administration	22305	MTA TS OPR PROJ SUP-PSF NEW	10001721-0023	MT Capital Investment	Cap General Administration-LND	10000	Operating	581000Dep	581270	581000	581000	205,000	0	-205,000	205,000	0	-205,000	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	138751	MTASSPO Transport Planng-Gen	22260	MTA TS Op Annual Account Cnt	10001722-0002	MT Development And Planning	Dev Vehicle Operations-LND	10000	Operating	581000Dep	581250	581000	581000	0	664,120	664,120	0	664,120	664,120	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	138751	MTASSPO Transport Planng-Gen	22260	MTA TS Op Annual Account Cnt	10001722-0002	MT Development And Planning	Dev Vehicle Operations-LND	10000	Operating	581000Dep	581370	581000	581000	0	106,236	106,236	0	103,424	106,424	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	149701	MTASSPO Maint Forward	22305	MTA TS Op Annual Account Cnt	10001724-0002	MT Rail & Bus Services	Bus Vehicle Operations-LND	10000	Operating	581000Dep	581250	581000	581000	0	30,000	30,000	0	30,000	30,000	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	210924	MTASSPO Planning & Delivery	22305	MTA TS Op Annual Account Cnt	10001722-0002	MT Development And Planning	Dev Vehicle Operations-LND	10000	Operating	581000Dep	581250	581000	581000	292,368	92,368	-200,000	292,368	92,368	-200,000	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	210924	MTASSPO Planning & Delivery	22305	MTA TS OPR PROJ SUP-PSF NEW	10001722-0002	MT Development And Planning	Dev Vehicle Operations-LND	10000	Operating	581000Dep	581250	581000	581000	982,120	0	-982,120	982,120	0	-982,120	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	210924	MTASSPO Planning & Delivery	22305	MTA TS OPR PROJ SUP-PSF NEW	10001722-0002	MT Development And Planning	Dev Vehicle Operations-LND	10000	Operating	581000Dep	581300	581000	581000	329,128	0	-329,128	329,128	0	-329,128	
NGFS	MTA	103745	MTASSS	Streets	210624	MTASSPO Planning & Delivery	210924	MTASSPO Planning & Delivery	22305	MTA TS OPR PROJ SUP-PSF NEW	10001722-0002	MT Development And Planning	Dev Vehicle Operations-LND	10000	Operating	581000Dep	581690	581000	581000	46,862	0	-46,862	46,862	0	-46,862	
NGFS	MTA	103745	MTASSS	Streets	210925	MTASSOH Streets Overhead GEN	207801	MTASSOH Streets Overhead GEN	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581068	581000	581000	117,231	27,890	-89,341	117,231	28,696	-88,535	
NGFS	MTA	103745	MTASSS	Streets	210925	MTASSOH Streets Overhead GEN	207801	MTASSOH Streets Overhead GEN	22870	MTA SS Op Annual Account Cnt	10001723-0001	MS Parking & Traffic Enforcement	MS Parking & Traffic Enforcement	10000	Operating	581000Dep	581880	581000	581000	63,821	43,921	-20,000	63,821	43,921	-20,000	
NGFS	MTA	103758	MTAHR	Human Resources	175652	MTAHRHW Health and Wellness	207863	MTAHRHW Health and Wellness	22260	MTA TS Op Annual Account Cnt	10001719-0023	MT Administration	Adm General Administration-LND	10000	Operating	581000Dep	581330	581000	581000	300,000	0	-300,000	300,000	0	-300,000	
NGFS	MTA	103773	MTAFA	Finance	103759	MTAFAAC Accounting	121019	MTAFAAC Adm Strat	22265	MTA OH OPR AGENCYWIDE NEW	10001719-0023	MT Administration	Adm General Administration-LND	10000	Operating	581000Dep	581120	581000	581000	0	710,210	710,210	0	789,794	789,794	
NGFS	MTA	103773	MTAFA	Finance	197444	MTAFAFF Fit Performance	22265	MTAFAFF Fit Perst Admin-Pla	22265	MTA OH OPR AGENCYWIDE NEW	10001719-0023	MT Administration	Adm General Administration-LND	10000	Operating	581000Dep	581165	581000	581000	6,008,542	0	-6,008,542	6,008,542	0	-6,008,542	
NGFS	MTA	103773	MTAFA	Finance	210899	MTAFAAD Fin Administration	138711	MTAFAAD Administration	22265	MTA OH OPR AGENCYWIDE NEW	10001719-0023	MT Administration	Adm General Administration-LND	10000	Operating	581000Dep	581120	581000	581000	740,234	0	-740,234	740,234	0	-740,234	

NGFS	MTA	210893	MTAAD Administration Division	210898	MTAADHR Human Resources	207789	MTAADHR Empl Labor Relations	22265	MTA OH OPR AGENCYWIDE NEW	10001719-0023	MT Administration	Adm General Administration-UND	10000	Operating	58100ChrDep	581610	GF-DHR-Mta Prop E Services	0	300,000	300000	0	300,000	300000
NGFS	MTA	210893	MTAAD Administration Division	210898	MTAADHR Human Resources	207790	MTAADHR Executive	22265	MTA OH OPR AGENCYWIDE NEW	10001719-0023	MT Administration	Adm General Administration-UND	10000	Operating	58100ChrDep	581520	EF-SFGH-Medical Service	725,048	0	-725048	725,048	0	-725048
NGFS	MTA	210893	MTAAD Administration Division	210898	MTAADHR Human Resources	207790	MTAADHR Executive	22265	MTA OH OPR AGENCYWIDE NEW	10001719-0023	MT Administration	Adm General Administration-UND	10000	Operating	58100ChrDep	581610	GF-DHR-Mta Prop E Services	300,000	0	-300000	300,000	0	-300000
NGFS	MTA	210893	MTAAD Administration Division	210898	MTAADHR Human Resources	207793	MTAADHR Talent Acquisition	22265	MTA OH OPR AGENCYWIDE NEW	10001719-0023	MT Administration	Adm General Administration-UND	10000	Operating	58100ChrDep	581330	GF-Bus & Econ Dev	0	300,000	300000	0	300,000	300000
NGFS	MTA	210893	MTAAD Administration Division	210898	MTAADHR Human Resources	210714	MTAADHR WD & Wellness	22265	MTA OH OPR AGENCYWIDE NEW	10001719-0023	MT Administration	Adm General Administration-UND	10000	Operating	58100ChrDep	581450	GF-HR-Mgmt Training	0	100,000	100000	0	100,000	100000

De MTA - Municipal Transportation Agency
Co Citations & Permit Processing (24162)

SEC. 2.15 SUPPLEMENTAL REPORTS REQUIRED

Any officer, department or agency seeking Board approval of a contract for personal services under Charter Section 10.104(15) shall submit a supplemental report to the Board of Supervisors in connection with the contract and the Controller's certification. The report shall summarize the essential terms of the proposed contract and address the following subjects:

1. The department's basis for proposing the Prop J certification;

The City has contracted out for Citation Processing Services since 1998. At that time the Board of Supervisors approved Prop J status for this contract, because it was determined that the City would save money for contracting out for this service as opposed to the City providing the service. Prior to contracting out, the services were conducted by the Trial Court computer information group, since citations were previously under the jurisdiction of the courts. No city employees were laid off as a result of contracting out these services.

2. The impact, if any, the contract will have on the provision of services covered by the contract, including a comparison of specific levels of service, in measurable units where applicable, between the current level of service and those proposed under the contract. For contract renewals, a comparison shall be provided between the level of service in the most recent year the service was provided by City employees and the most recent year the service was provided by the contractor;

This service was never performed by City employees. We have no data on how much the service was when handled by the Courts.

3. The department's proposed or, for contract renewals, current oversight and reporting requirements for the services covered by the contract:

Contract oversight is managed under the SFMTA's Administration Division, including Manager IV, Manager III, and 1822 (0.05 FTE each). The contractor is required to provide regular reporting that includes daily tracking of citations and revenue, weekly handheld issuance, weekly violation distribution and monthly boot fee collections report. In addition, contractor maintains a large database so that SFMTA can pull data to create ad-hoc reports as needed.

4. The contractor's proposed or, for contract renewals, current wages and benefits for employees covered under the contract, and the contractor's current labor agreements for employees providing the services covered by the contract:

\$68.10 Program Manager
\$57.96 Operations Manager
\$51.12 Associate Program Manager
\$82.43 Software Developer
\$48.71 On-Site SFMTA Support IT Tech
\$55.33 Senior IT Technician
\$40.92 IT Technician
\$39.37 Business Analyst
\$28.73 Production Control Supervisor
\$22.92 Production Control/Data Entry

5. The department's proposed or, for contract renewals, current procedures for ensuring the contractor's ongoing compliance with all applicable contracting requirements, including Administrative Code Chapter 12P (the Minimum Compensation Ordinance), Chapter 12Q (the Health Care Accountability Ordinance); and Section 12B.1(b) (the Equal Benefits Ordinance);

The administrator for this contract ensures compliance every 2 years through written documentation from the contractor (Conduent).

6. The department's plan for City employees displaced by the contract; and,

Not applicable

7. A discussion, including timelines and cost estimates, of under what conditions the service could be provided in the future using City employees. (Added by Ord. 105-04, File No. 040594, App. 6/10/2004):

Establishing the needed infrastructure, hiring personnel through the City's process and developing software capable of citations processing and special collection efforts would take 3 to 5 years. The costs are calculated in the estimate of City costs within the Prop J spreadsheet.

8. Changes in any elements of the Contractor and/or City side since the prior approved Prop J.

Credit Card processing will be transferred to TTX and fees will be passed through to customer

9. Name and job title of the person completing this questionnaire:

Diana Hammons, Director Revenue Development and Reporting

De MTA - Municipal Transportation Agency

Co Paratransit (24163)

SEC. 2.15 SUPPLEMENTAL REPORTS REQUIRED

Any officer, department or agency seeking Board approval of a contract for personal services under Charter Section 10.104(15) shall submit a supplemental report to the Board of Supervisors in connection with the contract and the Controller's certification. The report shall summarize the essential terms of the proposed contract and address the following subjects:

1. The department's basis for proposing the Prop J certification;

For the past forty-three years, the Public Utilities Commission, Public Transportation Commission, and the San Francisco Municipal Transportation Agency have contracted for the provision of paratransit services. It is more economical to contract for paratransit services, mainly because the City cannot take advantage of a reasonable economy of scale and maintain the same programmatic/operational requirements as a private contractor. This is particularly true of on-call user side metered services (taxi service) in which the taxi industry provides 24-hour, 7-day a week on-call service with a fleet of no less than 1,885 vehicles. Additionally, under private contract, a demand driven system can be maintained, whereas with City employees, a supply system would have to be established.

2. The impact, if any, the contract will have on the provision of services covered by the contract, including a comparison of specific levels of service, in measurable units where applicable, between the current level of service and those proposed under the contract. For contract renewals, a comparison shall be provided between the level of service in the most recent year the service was provided by City employees and the most recent year the service was provided by the contractor;

Not applicable; The paratransit service has been contracted since its inception.

3. The department's proposed or, for contract renewals, current oversight and reporting requirements for the services covered by the contract:

The SFMTA's Paratransit and Mobility Management Manager, in conjunction with the Manager of Accessible Services, administers the current oversight of the paratransit contract. The contract deliverables include many reporting and monitoring provisions:

-
- Provide monthly report of service level statistics, including number of trips by contractor and mode, number of no-show trips and cancelled trips, number of stair assists performed, trip denials
- Prepare summaries of number of ADA certification on a monthly basis, including number of applications received, certifications of ADA eligible users by category, number of eligibility denials, appeals processed, recertifications, and levels of active and inactive users
- Maintain records and prepare operating reports as required by the SFMTA, San Francisco County Transportation Authority, Department of Disabled and Aging Services, and other agencies
- Provide quarterly reports of cumulative trip costs
- Quarterly incentive/disincentive review

In terms of financial monitoring, the contract states that the "Contractor agrees to maintain and make available to the City, during regular business hours, accurate books and accounting records relating to its work under this Agreement." SFMTA therefore has the ability to audit and examine all records and transactions, including invoices, materials, payrolls, records or personnel and other data.

There is also a reporting requirement related to City-owned vehicles that the Broker is leasing out to subcontracts. The Broker is required to report to the City within thirty days any occurrence – such as an inoperable vehicle or mechanical deterioration to the extent that repair is infeasible.

An annual independent customer satisfaction survey is also included as a contract deliverable. And other reporting deliverables include:

-
- Prepare reports, analysis materials, and informational materials for presentation to the Paratransit Coordinating Council, the SFMTA's advisory body on paratransit-related issues, comprised of paratransit customers, social service agency representatives, van company providers, and taxi industry representatives"

4. The contractor's proposed or, for contract renewals, current wages and benefits for employees covered under the contract, and the contractor's current labor agreements for employees providing the services covered by the contract:

Transdev (the current Paratransit Contractor) is on the approved Human Rights Commission (HRC) list for equal benefits for employees, and domestic partners and the Domestic Partners Ordinance as required. Paratransit Broker employees also receive full medical and dental benefits. Employees of the Paratransit operations team is covered by a CBA negotiated through their unions. See attachments for a full list of the current wages and benefits summary and CBAs.

5. The department's proposed or, for contract renewals, current procedures for ensuring the contractor's ongoing compliance with all applicable contracting requirements, including Administrative Code Chapter 12P (the Minimum Compensation Ordinance), Chapter 12Q (the Health Care Accountability Ordinance); and Section 12B.1(b) (the Equal Benefits Ordinance);

The contract has a provision to ensure that all employees maintain salaries at or above minimum prescribed wage rate - All employee wage rates will meet or exceed the minimum San Francisco minimum wage standards, and annual salary levels per employee must be submitted to the Accessible Services Manager yearly.

The department is obligated and committed to enforce the provisions and spirit of all applicable regulations and ordinances of the City and County of San Francisco governing city contracts. To that end, we will work with the Human Rights Commission, the Contract Compliance Office and the City Attorney's Office to ensure that the Paratransit Broker complies with all wage, compensation, health care and equal benefits privileges stipulated by law.

6. The department's plan for City employees displaced by the contract; and,

Not applicable

7. A discussion, including timelines and cost estimates, of under what conditions the service could be provided in the future using City employees. (Added by Ord. 105-04, File No. 040594, App. 6/10/2004):

It is extremely unlikely that the paratransit service could be provided in the future using City employees due to the extremely comprehensive service that is provided using the general taxi service, allowing SFMTA to pay a very low cost per trip (\$51.11) that would be nearly impossible to reproduce using City employees.

8. Changes in any elements of the Contractor and/or City side since the prior approved Prop J.

N/A

9. Name and job title of the person completing this questionnaire:

Jonathan Cheng, Paratransit and Mobility Management Manager

De MTA - Municipal Transportation Agency

Co Towing (24172)

SEC. 2.15 SUPPLEMENTAL REPORTS REQUIRED

Any officer, department or agency seeking Board approval of a contract for personal services under Charter Section 10.104(15) shall submit a supplemental report to the Board of Supervisors in connection with the contract and the Controller's certification. The report shall summarize the essential terms of the proposed contract and address the following subjects:

1. The department's basis for proposing the Prop J certification;

According to departmental records, towing services have been contracted out since 1987. Although the department suspects the services may have been contracted out prior to 1987, no records are available to verify. The Department of Parking and Traffic was required to contract out for these services under Traffic Code Section 163 (the Traffic Code was replaced by the Transportation Code in 2008).

2. The impact, if any, the contract will have on the provision of services covered by the contract, including a comparison of specific levels of service, in measurable units where applicable, between the current level of service and those proposed under the contract. For contract renewals, a comparison shall be provided between the level of service in the most recent year the service was provided by City employees and the most recent year the service was provided by the contractor;

This contract provides an expanded level of service. The SFMTA's historic knowledge is based on the California Vehicle Code and the San Francisco Transportation Code requirements. Towing services are necessary to enforce and meet the requirements of the Codes. As such, no comparison data is available.

3. The department's proposed or, for contract renewals, current oversight and reporting requirements for the services covered by the contract:

The SFMTA ensures rigorous contract oversight through a dedicated team consisting of 2.15 Full-Time Equivalent (FTE) positions: a Principal Administrative Analyst (1824) at 1.00 FTE; a Senior Administrative Analyst (1823) at 0.85 FTE; a Manager VII (9181) at 0.20 FTE; and a Manager IV (9174) at 0.10 FTE. This team carries out daily administrative functions including fund tracking, towing statistics, and biweekly auction oversight. Monitoring operational performance is a key responsibility; and, staff utilizes closed-circuit video surveillance 24/7 to oversee customer service, financial transactions, and storage areas. These oversight activities are essential to maintain fiscal integrity and ensure contractor compliance with the City Charter.

4. The contractor's proposed or, for contract renewals, current wages and benefits for employees covered under the contract, and the contractor's current labor agreements for employees providing the services covered by the contract:

The contractor has an agreement with Teamsters Local 665 to covers nonmanagers.

5. The department's proposed or, for contract renewals, current procedures for ensuring the contractor's ongoing compliance with all applicable contracting requirements, including Administrative Code Chapter 12P (the Minimum Compensation Ordinance), Chapter 12Q (the Health Care Accountability Ordinance); and Section 12B.1(b) (the Equal Benefits Ordinance);

Contractor is in compliance.

6. The department's plan for City employees displaced by the contract; and,

Not applicable

7. A discussion, including timelines and cost estimates, of under what conditions the service could be provided in the future using City employees. (Added by Ord. 105-04, File No. 040594, App. 6/10/2004):

Establishing the needed infrastructure, hiring personnel through the City's process and developing software capable of tow tracking, auction tracking, and processing efforts would take 3 to 5 years. The costs are calculated in the estimate of City costs within the Prop J spreadsheet.

8. Changes in any elements of the Contractor and/or City side since the prior approved Prop J.

The VMS Solutions management fee remains flat for FY 2026-27 and FY 2027-28; and, this decision aligns with the SFMTA mandate to hold contractor costs steady during the current agency budget crisis. The unit cost for Dropped Tows is the average of two distinct service rates: the standard drop tow rate of \$31.83 and the Text Before Tow program rate of \$40.17. This calculation results in the \$36.00 unit rate reflected in the cost table. Aside from these specific rate adjustments, no other operational changes to contract components or staffing levels have occurred since the prior approved Prop J Certification.

9. Name and job title of the person completing this questionnaire:

Diana Hammons, Director of Revenue Development & Reporting

De MTA - Municipal Transportation Agency

Co Parking Meter Collections (24175)

SEC. 2.15 SUPPLEMENTAL REPORTS REQUIRED

Any officer, department or agency seeking Board approval of a contract for personal services under Charter Section 10.104(15) shall submit a supplemental report to the Board of Supervisors in connection with the contract and the Controller's certification. The report shall summarize the essential terms of the proposed contract and address the following subjects:

1. The department's basis for proposing the Prop J certification;

Services for parking meter collections and coin delivery services have been performed by outside vendors since 1978. Prior to this, meter collections were performed by the Tax Collector's Office and coin counting services were performed by the Municipal Railway. Although coin counting services have been transferred to the SFMTA, the vendor continues to do coin and data collections. To the best of our knowledge, no city employees were laid off as a result of transferring these services to an outside vendor.

2. The impact, if any, the contract will have on the provision of services covered by the contract, including a comparison of specific levels of service, in measurable units where applicable, between the current level of service and those proposed under the contract. For contract renewals, a comparison shall be provided between the level of service in the most recent year the service was provided by City employees and the most recent year the service was provided by the contractor;

Since this type of contract has been in place since 1978, we have no historic records that would allow for a comparison service provisions.

3. The department's proposed or, for contract renewals, current oversight and reporting requirements for the services covered by the contract:

Current oversight is done by a principal administrative analyst (1824) with periodic input from a Manager IV (9174). Contractor is required to maintain the City's parking meter maintenance software system for maintenance and revenue tracking, as well as submitting a daily report that reconciles reported collections revenue with revenue reported by the armored car service.

4. The contractor's proposed or, for contract renewals, current wages and benefits for employees covered under the contract, and the contractor's current labor agreements for employees providing the services covered by the contract:

Contractors wages are in accordance with the prevailing wage determination as set forth by Collective Bargaining Agreement (CBA) with Teamsters Local Union No. 665. Wages set forth by the CBA will be effective through November 30, 2028. CBA is on file and available upon request.

5. The department's proposed or, for contract renewals, current procedures for ensuring the contractor's ongoing compliance with all applicable contracting requirements, including Administrative Code Chapter 12P (the Minimum Compensation Ordinance), Chapter 12Q (the Health Care Accountability Ordinance); and Section 12B.1(b) (the Equal Benefits Ordinance);

Contractor is 12B, HCAO and MCO compliant per FSP Supplier information. Documentation on file and available upon request.

6. The department's plan for City employees displaced by the contract; and,

Not applicable

7. A discussion, including timelines and cost estimates, of under what conditions the service could be provided in the future using City employees. (Added by Ord. 105-04, File No. 040594, App. 6/10/2004):

Establishing the needed infrastructure, hiring personnel through the City's process and developing software capable of parking meter maintenance and revenue tracking and processing would take 3 to 5 years. The costs are calculated in the estimate of City costs within the Prop J spreadsheet.

8. Changes in any elements of the Contractor and/or City side since the prior approved Prop J.

No changes since the prior approved Prop J for FY25-26.

9. Name and job title of the person completing this questionnaire:

Diana Hammons, Director of Revenue Development & Reporting

Co Security Services (24176)

SEC. 2.15 SUPPLEMENTAL REPORTS REQUIRED

Any officer, department or agency seeking Board approval of a contract for personal services under Charter Section 10.104(15) shall submit a supplemental report to the Board of Supervisors in connection with the contract and the Controller's certification. The report shall summarize the essential terms of the proposed contract and address the following subjects:

1. The department's basis for proposing the Prop J certification;

This contract is to provide security service to SFMTA properties and transit facilities and its employees.

2. The impact, if any, the contract will have on the provision of services covered by the contract, including a comparison of specific levels of service, in measurable units where applicable, between the current level of service and those proposed under the contract. For contract renewals, a comparison shall be provided between the level of service in the most recent year the service was provided by City employees and the most recent year the service was provided by the contractor;

Possible changes are listed in the contract detail tabs.

3. The department's proposed or, for contract renewals, current oversight and reporting requirements for the services covered by the contract:

Kimberly Burris and Richard Aicardi currently oversee the contract.

4. The contractor's proposed or, for contract renewals, current wages and benefits for employees covered under the contract, and the contractor's current labor agreements for employees providing the services covered by the contract:

Contractor's employee labor contract agreements will be reviewed. Current wages are reported in Security Assessment tab. (Note: security assessment tab refers to the Contract tab.)

5. The department's proposed or, for contract renewals, current procedures for ensuring the contractor's ongoing compliance with all applicable contracting requirements, including Administrative Code Chapter 12P (the Minimum Compensation Ordinance), Chapter 12Q (the Health Care Accountability Ordinance); and Section 12B.1(b) (the Equal Benefits Ordinance);

Bi-annual review. monthly meeting with contractor is in place. Incidents reports are collected from contractor annual summary report from contractor will be reviewed. Contractor's employee labor contract agreements will be reviewed

6. The department's plan for City employees displaced by the contract; and,

No city employees will be displaced.

7. A discussion, including timelines and cost estimates, of under what conditions the service could be provided in the future using City employees. (Added by Ord. 105-04, File No. 040594, App. 6/10/2004):

It could take a minimum of four years to create the protocols, and to hire the management and then hire security staff. This would include at least 6 meeting of the SFMTA Board of directors, where the directors review the progress and provide guidance moving forward. The cost to the agency would double, at an additional \$7-\$10 million per year.

8. Changes in any elements of the Contractor and/or City side since the prior approved Prop J.

9. Name and job title of the person completing this questionnaire:

Diana Hammons, Director of Revenue Development & Reporting

**De MTA - Municipal Transportation Agency
Co Transit Shelter Platform Cleaning (24177)**

SEC. 2.15 SUPPLEMENTAL REPORTS REQUIRED

Any officer, department or agency seeking Board approval of a contract for personal services under Charter Section 10.104(15) shall submit a supplemental report to the Board of Supervisors in connection with the contract and the Controller's certification. The report shall summarize the essential terms of the proposed contract and address the following subjects:

1. The department's basis for proposing the Prop J certification;

Prior to the implementation of the Transit Shelter Agreement with Clear Channel Outdoor on December 10, 2007, SFMTA maintenance staff was responsible for the cleaning and other maintenance of the SFMTA's low-level boarding platforms. Due to the extensive other demands on the time of SFMTA maintenance staff, these services on the low-level platforms were difficult to get scheduled and performed. The SFMTA received Prop J certification for the full Transit Shelter Agreement in FY 07/08 and has received Prop J certification for the low-level boarding platforms as a stand-alone matter in every budget cycle including and subsequent to FY 08/09.

2. The impact, if any, the contract will have on the provision of services covered by the contract, including a comparison of specific levels of service, in measurable units where applicable, between the current level of service and those proposed under the contract. For contract renewals, a comparison shall be provided between the level of service in the most recent year the service was provided by City employees and the most recent year the service was provided by the contractor;

The contractor has been performing these services since December 10, 2007. Prior to that time, these services on the low-level platforms were difficult to get scheduled and performed due to the extensive other demands on the time of SFMTA maintenance staff.

3. The department's proposed or, for contract renewals, current oversight and reporting requirements for the services covered by the contract:

The program is administered by the Superintendent of Shelters & Platforms who oversees implementation, maintenance, and complaints. The contractor also receives maintenance requests directly through the 3-1-1 system.

4. The contractor's proposed or, for contract renewals, current wages and benefits for employees covered under the contract, and the contractor's current labor agreements for employees providing the services covered by the contract:

The contractor's pay meets the provisions of the Minimum Compensation Ordinance. Its maintenance employees are members of the Teamster Union.

5. The department's proposed or, for contract renewals, current procedures for ensuring the contractor's ongoing compliance with all applicable contracting requirements, including Administrative Code Chapter 12P (the Minimum Compensation Ordinance), Chapter 12Q (the Health Care Accountability Ordinance); and Section 12B.1(b) (the Equal Benefits Ordinance);

The contractor's compliance was certified by the HRC and the SFMTA Contract Compliance Office.

6. The department's plan for City employees displaced by the contract; and,

Not applicable

7. A discussion, including timelines and cost estimates, of under what conditions the service could be provided in the future using City employees. (Added by Ord. 105-04, File No. 040594, App. 6/10/2004):

A number of employees and a significant amount of maintenance supplies would need to be obtained for the City to provide this service in the future. Timelines for hiring employees would depend on the SFMTA Human Resources Division. Supplies would need to be ordered through the regular procurement system. Estimated costs are available on the associated spreadsheet.

8. Changes in any elements of the Contractor and/or City side since the prior approved Prop J.

A contract amendment was approved to reduce revenue from the contractor due to the pandemic. A five extension option has been executed taking the contract through December 2027.

9. Name and job title of the person completing this questionnaire:

Diana Hammons, Director of Revenue Development & Reporting

PROJ ANALYSIS SUMMARY

FISCAL YEAR **2026-27**

Department: MTA - Municipal Transportation Agency
 Contract: Citations & Permit Processing (24162)

City cost if services are not contracted out	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 5,892,671	\$ 7,212,367
Total Other Pay	\$ 0	\$ 0
Total Fringe Benefits	\$ 2,704,319	\$ 3,014,625
Additional City Costs	\$ 6,212,209	\$ 7,394,538
	\$ 14,809,199	\$ 17,621,530

City cost if services are contracted out		
Contract Cost	\$ 6,038,849	\$ 6,839,013
Contract Monitoring	\$ 26,513	\$ 33,001
	\$ 6,065,362	\$ 6,872,014

City savings from contracting out, Savings/(Cost)		
	\$ 8,743,837	\$ 10,749,516
	59.04%	61.00%

FISCAL YEAR **2027-28**

Department: MTA - Municipal Transportation Agency
 Contract: Citations & Permit Processing (24162)

City cost if services are not contracted out	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 6,310,746	\$ 7,724,080
Total Other Pay	\$ 0	\$ 0
Total Fringe Benefits	\$ 2,976,779	\$ 3,315,264
Additional City Costs	\$ 6,683,266	\$ 7,948,741
	\$ 15,970,791	\$ 18,988,085

City cost if services are contracted out		
Contract Cost	\$ 6,222,428	\$ 7,046,917
Contract Monitoring	\$ 28,643	\$ 35,618
	\$ 6,251,071	\$ 7,082,535

City savings from contracting out, Savings/(Cost)		
	\$ 9,719,720	\$ 11,905,550
	60.86%	62.70%

FISCAL YEAR **2026-27**

Department: MTA - Municipal Transportation Agency
 Contract: Paratransit (24163)

City cost if services are not contracted out	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 25,750,733	\$ 35,151,444

Total Other Pay	\$	1,820,774	\$	2,185,800
Total Fringe Benefits	\$	16,340,519	\$	18,574,300
Additional City Costs	\$	45,610,692	\$	49,572,957
	\$	89,522,718	\$	105,484,501

City cost if services are contracted out

Contract Cost	\$	26,734,770	\$	32,094,563
Contract Monitoring	\$	340,844	\$	412,441
	\$	27,075,614	\$	32,507,004

City savings from contracting out, Savings/(Cost)

\$	62,447,104	\$	72,977,497
	69.76%		69.18%

FISCAL YEAR 2027-28

Department: MTA - Municipal Transportation Agency
Contract: Paratransit (24163)

City cost if services are not contracted out

	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 26,695,476	\$ 36,287,467
Total Other Pay	\$ 1,867,572	\$ 2,241,980
Total Fringe Benefits	\$ 17,696,309	\$ 20,045,908
Additional City Costs	\$ 45,752,571	\$ 37,915,580
	\$ 92,011,928	\$ 96,490,935

City cost if services are contracted out

Contract Cost	\$	27,617,018	\$	33,153,683
Contract Monitoring	\$	368,158	\$	444,896
	\$	27,985,176	\$	33,598,579

City savings from contracting out, Savings/(Cost)

\$	64,026,752	\$	62,892,356
	69.59%		65.18%

FISCAL YEAR 2026-27

Department: MTA - Municipal Transportation Agency
Contract: Towing (24172)

City cost if services are not contracted out

	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 8,461,724	\$ 10,545,661
Total Other Pay	\$ 33,189	\$ 39,844
Total Fringe Benefits	\$ 4,151,954	\$ 4,648,289
Additional City Costs	\$ 10,111,857	\$ 12,173,525
	\$ 22,758,724	\$ 27,407,319

City cost if services are contracted out

Contract Cost	\$	14,574,523	\$	17,496,427
Contract Monitoring	\$	373,017	\$	445,289

\$	14,947,540	\$	17,941,716
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City savings from contracting out, Savings/(Cost)

\$	7,811,184	\$	9,465,603
	34.32%		34.54%

FISCAL YEAR

2027-28

Department:

MTA - Municipal Transportation Agency

Contract:

Towing (24172)

City cost if services are not contracted out

	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 9,062,057	\$ 11,293,850
Total Other Pay	\$ 34,229	\$ 41,091
Total Fringe Benefits	\$ 4,567,914	\$ 5,108,842
Additional City Costs	\$ 10,869,332	\$ 13,048,418
	\$ 24,533,532	\$ 29,492,201

City cost if services are contracted out

Contract Cost	\$ 15,055,484	\$ 18,073,808
Contract Monitoring	\$ 402,894	\$ 480,576
	\$ 15,458,378	\$ 18,554,384

City savings from contracting out, Savings/(Cost)

\$	9,075,154	\$	10,937,817
	36.99%		37.09%

FISCAL YEAR

2026-27

Department:

MTA - Municipal Transportation Agency

Contract:

Parking Meter Collections (24175)

City cost if services are not contracted out

	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 2,357,383	\$ 2,876,889
Total Other Pay	\$ 106,256	\$ 125,295
Total Fringe Benefits	\$ 1,097,540	\$ 1,221,795
Additional City Costs	\$ 3,937,337	\$ 4,675,571
	\$ 7,498,516	\$ 8,899,550

City cost if services are contracted out

Contract Cost	\$ 3,957,261	\$ 4,750,614
Contract Monitoring	\$ 84,801	\$ 102,216
	\$ 4,042,062	\$ 4,852,830

City savings from contracting out, Savings/(Cost)

\$	3,456,454	\$	4,046,720
	46.10%		45.47%

FISCAL YEAR

2027-28

Department:

MTA - Municipal Transportation Agency

Contract:

Parking Meter Collections (24175)

City cost if services are not contracted out	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 2,524,634	\$ 3,080,997
Total Other Pay	\$ 108,987	\$ 128,514
Total Fringe Benefits	\$ 1,208,050	\$ 1,343,406
Additional City Costs	\$ 4,230,242	\$ 5,019,389
	\$ 8,071,913	\$ 9,572,306

City cost if services are contracted out		
Contract Cost	\$ 4,087,851	\$ 4,907,383
Contract Monitoring	\$ 91,599	\$ 110,316
	\$ 4,179,450	\$ 5,017,699

City savings from contracting out, Savings/(Cost)		
	\$ 3,892,463	\$ 4,554,607
	48.22%	47.58%

FISCAL YEAR 2026-27

Department: MTA - Municipal Transportation Agency
 Contract: Security Services (24176)

City cost if services are not contracted out	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 8,327,944	\$ 11,855,753
Total Other Pay	\$ 75,571	\$ 93,125
Total Fringe Benefits	\$ 4,570,335	\$ 5,419,838
Additional City Costs	\$ 5,916,076	\$ 7,920,134
	\$ 18,889,926	\$ 25,288,850

City cost if services are contracted out		
Contract Cost	\$ 10,887,254	\$ 10,282,664
Contract Monitoring	\$ 137,476	\$ 170,500
	\$ 11,024,730	\$ 10,453,164

City savings from contracting out, Savings/(Cost)		
	\$ 7,865,196	\$ 14,835,686
	41.64%	58.66%

FISCAL YEAR 2027-28

Department: MTA - Municipal Transportation Agency
 Contract: Security Services (24176)

City cost if services are not contracted out	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 8,918,811	\$ 12,696,896
Total Other Pay	\$ 77,514	\$ 93,055
Total Fringe Benefits	\$ 5,028,459	\$ 5,955,201
Additional City Costs	\$ 6,395,302	\$ 8,547,789
	\$ 20,420,086	\$ 27,292,941

City cost if services are contracted out

Contract Cost	\$ 8,848,114	\$ 10,621,994
Contract Monitoring	\$ 148,502	\$ 183,999
	\$ 8,996,616	\$ 10,805,993

City savings from contracting out, Savings/(Cost)

	\$ 11,423,470	\$ 16,486,948
	55.94%	60.41%

FISCAL YEAR**2026-27**

Department: MTA - Municipal Transportation Agency
 Contract: Transit Shelter Platform Cleaning (24177)

City cost if services are not contracted out

	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 1,635,460	\$ 1,988,448
Total Other Pay	\$ 39,314	\$ 47,194
Total Fringe Benefits	\$ 806,202	\$ 891,024
Additional City Costs	\$ 1,261,334	\$ 1,491,681
	\$ 3,742,310	\$ 4,418,347

City cost if services are contracted out

Contract Cost	\$ 861,320	\$ 739,004
Contract Monitoring	\$ 34,272	\$ 40,578
	\$ 895,592	\$ 779,582

City savings from contracting out, Savings/(Cost)

	\$ 2,846,718	\$ 3,638,765
	76.07%	82.36%

FISCAL YEAR**2027-28**

Department: MTA - Municipal Transportation Agency
 Contract: Transit Shelter Platform Cleaning (24177)

City cost if services are not contracted out

	<i>Low Range</i>	<i>High Range</i>
Total Annual Salary	\$ 1,806,603	\$ 2,196,519
Total Other Pay	\$ 40,325	\$ 48,408
Total Fringe Benefits	\$ 912,774	\$ 1,007,484
Additional City Costs	\$ 1,354,837	\$ 1,599,035
	\$ 4,114,539	\$ 4,851,446

City cost if services are contracted out

Contract Cost	\$ 887,160	\$ 916,436
Contract Monitoring	\$ 37,027	\$ 43,804
	\$ 924,187	\$ 960,240

City savings from contracting out, Savings/(Cost)

	\$ 3,190,352	\$ 3,891,206
	77.54%	80.21%

CONTRACT COSTS DETAILS

Department: MTA - Municipal Transp

Contract: Citations & Permit Proce

FY 2027 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
Manager IV, MTA	9174_C_MTA	0.05	\$ 11,585	\$ 14,370
Manager VIII, MTA	9182_C_MTA	0.05	\$ 14,928	\$ 18,631
Sum:		0.10	\$ 26,513	\$ 33,001

Reasons for no contract monitoring

FY 2027 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2026-27 Low Estimate	FY 2026-27 High Estimates
CORRESPONDENCE FEE	1		\$ 28,792	\$ 32,607
CREDIT CARD FEE	1	Credit Card processing transferring to TTX (pass through to customer)	\$ 0	\$ 0
FTB FEE	1		\$ 101,052	\$ 114,442
LPR MONTHLY FEE	1		\$ 222,614	\$ 252,111
MISC FEE	1		\$ 2,256	\$ 2,555
NOTICIING FEE	1		\$ 323,879	\$ 366,794
POSTAGE FEE	1		\$ 678,216	\$ 768,080
PROCESSING FEE	1		\$ 4,447,067	\$ 5,036,316
RPP FEE	1		\$ 98,372	\$ 111,407
SPECIAL HANDLING FEE	1		\$ 136,601	\$ 154,701
Total Non-Personnel Costs:			\$ 6,038,849	\$ 6,839,013

ESTIMATED TOTAL CONTRACT **\$ 6,065,362** **\$ 6,872,014**

Comments/Assumptions

- 1) Current per citation processing cost is \$3.71
- 2) Total Citations processed ~1.2M
- 3) Mobile License Recognition Camera Fees are for taking photos of and scanning licenses seeking cars that should be cited.
- 4) Residential Parking fulfillment -- this contract includes the vendor printing and mailing permits. Would be a City cost as well, on both the City estimate and contractor estimate.
- 5) Contractor costs subject to 2% annual increase

Contract Cost Source of Data

FY24-25 Actuals

Contract's Year of Data

FY24-25

Contract cost based on RFP?

Yes

FY 2028 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
Manager IV, MTA	9174_C_MTA	0.05	\$ 12,518	\$ 15,512
Manager VIII, MTA	9182_C_MTA	0.05	\$ 16,125	\$ 20,106
Sum:		0.10	\$ 28,643	\$ 35,618

Reasons for no contract monitoring

FY 2028 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
CORRESPONDENCE FEE	0		\$ 29,667	\$ 33,598
CREDIT CARD FEE	0	Credit Card processing transferring to TTX (pass through to customer)	\$ 0	\$ 0
FTB FEE	0		\$ 104,124	\$ 117,921
LPR MONTHLY FEE	0		\$ 229,381	\$ 259,775
MISC FEE	0		\$ 2,324	\$ 2,632
NOTICIING FEE	0		\$ 333,725	\$ 377,944
POSTAGE FEE	0		\$ 698,833	\$ 791,430
PROCESSING FEE	0		\$ 4,582,258	\$ 5,189,420
RPP FEE	0		\$ 101,363	\$ 114,794
SPECIAL HANDLING FEE	0		\$ 140,753	\$ 159,403
Total Non-Personnel Costs:			\$ 6,222,428	\$ 7,046,917

ESTIMATED TOTAL CONTRACT **\$ 6,251,071** **\$ 7,082,535**

Comments/Assumptions

- 1) Current per citation processing cost is \$3.71
- 2) Total Citations processed ~1.2M
- 3) Mobile License Recognition Camera Fees are for taking photos of and scanning licenses seeking cars that should be cited.
- 4) Residential Parking fulfillment -- this contract includes the vendor printing and mailing permits. Would be a City cost as well, on both the City estimate and contractor estimate.
- 5) Contractor costs subject to 2% annual increase

Contract Cost Source of Data

FY24-25 Actuals

Contract's Year of Data

FY24-25

Contract cost based on RFP?

Yes

Department:

MTA - Municipal Transp

Contract:

Paratransit (24163)

FY 2027 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
Transportation Planner IV	5290_C_MTA	1.00	\$ 217,564	\$ 259,319
Manager V, MTA	9179_C_MTA	0.50	\$ 123,280	\$ 153,122
Sum:		1.50	\$ 340,844	\$ 412,441

Reasons for no contract monitoring

FY 2027 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2026-27 Low Estimate	FY 2026-27 High Estimates
Staffing	0		\$ 14,247,724	\$ 17,104,110
Contracted Services	0		\$ 775,410	\$ 930,865
Direct Costs	0	94 active vehicles (within their useful life) and 42 beyond their useful life. The SFMTA does own these vehicles but we don't charge the contractor our lease payments which would be about \$2.4M/year. We would need to purchase an additional 200 sedan and 25 ramp vehicles every 4 years to replace the existing taxi service.	\$ 10,401,494	\$ 12,486,788

General & Administration	0		\$	800,674	\$	961,193
Management Fees	0		\$	509,468	\$	611,607
	0	Not subject to G&A and Management Fees	\$	0	\$	0
Total Non-Personnel Costs:			\$	26,734,770	\$	32,094,563

ESTIMATED TOTAL CONTRACT **\$ 27,075,614 \$ 32,507,004**

Comments/Assumptions

- 1) Assumes up to 3% increase in cost due to service demand
- 2) Includes wage increases due to the SF Access Prevailing Wage Ordinance
- 3) This estimate takes into account the current taxi program which is a component of our paratransit operations. If we were to replace the taxis with SFMTA staff it would require substantially more staff for drivers, mechanics, cleaners, etc.

Contract Cost Source of Data

Past paratransit trip and expenditure data used to project FY26-27 and FY27-28/24.

Contract's Year of Data

FY25-26

Contract cost based on RFP?

Yes, the RFP was for comparable services and issued for San Francisco

FY 2028 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
Transportation Planner IV	5290_C_MTA	1.00	\$ 234,965	\$ 279,628

Manager V, MTA	9179_C_MTA	0.50	\$	133,193	\$	165,268
Sum:		1.50	\$	368,158	\$	444,896

Reasons for no contract monitoring

FY 2028 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
Staffing	0		\$ 14,717,898	\$ 17,668,546
Contracted Services	0		\$ 800,999	\$ 961,583
Direct Costs	0	94 active vehicles (within their useful life) and 42 beyond their useful life. The SFMTA does own these vehicles but we don't charge the contractor our lease payments which would be about \$2.4M/year. We would need to purchase an additional 200 sedan and 25 ramp vehicles every 4 years to replace the existing taxi service.	\$ 10,744,744	\$ 12,898,852
General & Administration	0		\$ 827,096	\$ 992,912
Management Fees	0		\$ 526,281	\$ 631,790
	0	Not subject to G&A and Management Fees	\$ 0	\$ 0
Total Non-Personnel Costs:			\$ 27,617,018	\$ 33,153,683

ESTIMATED TOTAL CONTRACT **\$ 27,985,176 \$ 33,598,579**

Comments/Assumptions

- 1) Assumes up to 3% increase in cost due to service demand
- 2) Includes wage increases due to the SF Access Prevailing Wage Ordinance
- 3) This estimate takes into account the current taxi program which is a component of our paratransit operations. If we were to replace the taxis with SFMTA staff it would require substantially more staff for drivers, mechanics, cleaners, etc.

Contract Cost Source of Data

Past paratransit trip and expenditure data used to project FY26-27 and FY27-28/24.

Contract's Year of Data

FY25-26

Contract cost based on RFP?

Yes, the RFP was for comparable services and issued for San Francisco

Department:

MTA - Municipal Transp

Contract:

Towing (24172)

FY 2027 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
Senior Administrative Analyst	1823_C_MTA	0.80	\$ 144,411	\$ 171,633
Principal Administrative Analyst	1824_C_MTA	1.00	\$ 205,435	\$ 244,913
Manager IV, MTA	9174_C_MTA	0.10	\$ 23,171	\$ 28,743
Sum:		1.90	\$ 373,017	\$ 445,289

Reasons for no contract monitoring

N/A

FY 2027 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2026-27	
			Low Estimate	High Estimates
	0		\$ 0	\$ 0
Auto Return Management	0		\$ 9,096,899	\$ 10,920,647

Auction	0	\$	395,866	\$	475,230
Lien Process	0	\$	153,248	\$	183,971
Tow Truck Operators subcontracts	0	\$	3,111,064	\$	3,734,771
Transfer	0	\$	94,103	\$	112,969
Dolly	0	\$	1,338,981	\$	1,607,420
Flatbed	0	\$	306,618	\$	368,089
Dropped Tows	0	\$	77,744	\$	93,330
		Total Non-Personnel Costs:	\$ 14,574,523	\$	17,496,427

ESTIMATED TOTAL CONTRACT **\$ 14,947,540 \$ 17,941,716**

Comments/Assumptions

Inflation is held constant as part of the 3% give back for this year.

Contract Cost Source of Data

Actual payments

Contract's Year of Data

FY2021 and FY2022

Contract cost based on RFP?

N/A

FY 2028 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
Senior Administrative Analyst	1823_C_MTA	0.80	\$ 155,982	\$ 185,244
Principal Administrative Analyst	1824_C_MTA	1.00	\$ 221,876	\$ 264,309
Manager IV, MTA	9174_C_MTA	0.10	\$ 25,036	\$ 31,023
Sum:		1.90	\$ 402,894	\$ 480,576

Reasons for no contract monitoring

N/A

FY 2028 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
	0		\$ 0	\$ 0
Auto Return Management	0		\$ 9,397,097	\$ 11,281,028
Auction	0		\$ 408,930	\$ 490,912
Lien Process	0		\$ 158,305	\$ 190,042
Tow Truck Operators subcontracts	0		\$ 3,213,729	\$ 3,858,018
Transfer	0		\$ 97,209	\$ 116,697
Dolly	0		\$ 1,383,167	\$ 1,660,465
Flatbed	0		\$ 316,737	\$ 380,236
Dropped Tows	0		\$ 80,310	\$ 96,410
Total Non-Personnel Costs:			\$ 15,055,484	\$ 18,073,808

ESTIMATED TOTAL CONTRACT **\$ 15,458,378** **\$ 18,554,384**

Comments/Assumptions

Inflation is held constant as part of the 3% give back for this year.

Contract Cost Source of Data

Actual payments

Contract's Year of Data

FY2021 and FY2022

Contract cost based on RFP?

N/A

Department:

MTA - Municipal Transp

Contract:

Parking Meter Collectior

FY 2027 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
Principal Administrative Analyst	1824_C_MTA	0.30	\$ 61,630	\$ 73,473
Manager IV, MTA	9174_C_MTA	0.10	\$ 23,171	\$ 28,743
Sum:		0.40	\$ 84,801	\$ 102,216

Reasons for no contract monitoring

N/A

FY 2027 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2026-27	
			Low Estimate	High Estimates
	0		\$ 0	\$ 0
Management Fees	1	SFMTA and PORT	\$ 1,201,863	\$ 1,442,813
Non-CBA labor	7	Office and supervisor staff	\$ 879,030	\$ 1,055,258

CBA labor	17	Line staff	\$	1,876,368	\$	2,252,543
Total Non-Personnel Costs:			\$	3,957,261	\$	4,750,614

ESTIMATED TOTAL CONTRACT **\$ 4,042,062 \$ 4,852,830**

Comments/Assumptions

- 1) Management Fees
 - 2) Collection Labor Costs - union and non-union
- Management fee is flat; non-CBA - 3% annual increase; CBA - 4% increase.

Contract Cost Source of Data

CBA and negotiated contract fees

Contract's Year of Data

2025

Contract cost based on RFP?

N/A

FY 2028 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
Principal Administrative Analyst	1824_C_MTA	0.30	\$ 66,563	\$ 79,293
Manager IV, MTA	9174_C_MTA	0.10	\$ 25,036	\$ 31,023
Sum:		0.40	\$ 91,599	\$ 110,316

Reasons for no contract monitoring

N/A

FY 2028 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
	0		\$ 0	\$ 0
Management Fees	0	SFMTA and PORT	\$ 1,241,524	\$ 1,490,425
Non-CBA labor	0	Office and supervisor staff	\$ 908,038	\$ 1,090,081
CBA labor	0	Line staff	\$ 1,938,289	\$ 2,326,877
Total Non-Personnel Costs:			\$ 4,087,851	\$ 4,907,383

ESTIMATED TOTAL CONTRACT

\$ 4,179,450 \$ 5,017,699

Comments/Assumptions

- 1) Management Fees
 - 2) Collection Labor Costs - union and non-union
- Management fee is flat; non-CBA - 3% annual increase; CBA - 4% increase.

Contract Cost Source of Data

CBA and negotiated contract fees

Contract's Year of Data

2025

Contract cost based on RFP?

N/A

Department:

MTA - Municipal Transp

Contract:

Security Services (2417)

FY 2027 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
Senior Administrative Analyst	1823_C_MTA	0.10	\$ 18,052	\$ 21,454
Manager VIII, MTA	9182_C_MTA	0.40	\$ 119,424	\$ 149,046
Sum:		0.50	\$ 137,476	\$ 170,500

Reasons for no contract monitoring

FY 2027 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2026-27 Low Estimate	FY 2026-27 High Estimates
	0		\$ 0	\$ 0
ADA-ADA Observer*	4	FY25 Bill Rate:38.5; FY25 Holiday/OT:57.75; FY26 Bill Rate:39.4; FY26 Holiday/OT:59.1	\$ 281,627	\$ 338,088
Rotate among armed locations*-Armed Guard Supervisor	1	FY25 Bill Rate:45.99; FY25 Holiday/OT:68.985; FY26 Bill Rate:47.08; FY26 Holiday/OT:70.62	\$ 84,131	\$ 100,998
Bay/Taylor*-Armed Security Guard	3	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$ 238,401	\$ 286,196

Cubic Collection-Armed Security Guard	1	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	953,360	\$	114,478
Hyde/Beach*-Armed Security Guard	3	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	238,401	\$	286,196
Powell*-Armed Security Guard	3	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	238,401	\$	286,196
Presidio-Armed Security Guard	2	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	158,934	\$	190,797
TVM-Armed Security Guard	3	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	222,508	\$	267,116
Badging-Badging Clerk*	1	FY25 Bill Rate:44.36; FY25 Holiday/OT:66.54; FY26 Bill Rate:45.41; FY26 Holiday/OT:68.115	\$	81,147	\$	97,415
Graffiti-Mobile Graffiti Patrol	1	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	75,178	\$	90,250
MME Rover-Mobile Graffiti Patrol	4	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	315,748	\$	379,049
Mobile Patrol-Mobile Graffiti Patrol	4	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	315,784	\$	379,049
MME Console-Security Console Supervisor	4	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	315,748	\$	379,049
1399 Marin (Treeline)-Unarmed Security Guard	3	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	232,965	\$	279,670
6th/King-Unarmed Security Guard	4	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	305,766	\$	367,066
Customer Service-Unarmed Security Guard	1	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	84,159	\$	101,031
Flynn-Unarmed Security Guard	4	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	305,766	\$	367,066
Geneva (Marina)-Unarmed Security Guard	2	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	160,164	\$	192,273

Green-Unarmed Security Guard	6	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	407,689	\$	489,422
Islais Creek (Treeline)-Unarmed Security Guard	6	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	407,689	\$	489,422
Kirkland (Treeline)-Unarmed Security Guard	5	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	334,887	\$	402,025
MME North Gate-Unarmed Security Guard	4	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	305,766	\$	367,066
MME South Gate-Unarmed Security Guard	4	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	305,766	\$	367,066
Potrero-Lower (Marina)-Unarmed Security Guard	2	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	1,626,396	\$	195,245
Potrero-Upper (Marina)-Unarmed Security Guard	1	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	101,922	\$	122,356
Presidio (Black Bear)-Unarmed Security Guard	3	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	203,844	\$	244,710
Subway Patrol-Unarmed Security Guard	17	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	1,237,626	\$	1,485,745
Woods (Black Bear)-Unarmed Security Guard	3	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	232,965	\$	279,670
Revenue Tower-1SVN, basement-Video Surveillance Assistant	4	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	315,748	\$	379,049
SOC (Security Operations Center) -1455 Market-Video Surveillance Assistant	4	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	315,748	\$	379,049
VSP (Video Surveillance Program) -1455 Market-Video Surveillance Assistant	6	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	483,020	\$	579,856
Total Non-Personnel Costs:			\$	10,887,254	\$	10,282,664

ESTIMATED TOTAL CONTRACT **\$ 11,024,730 \$ 10,453,164**

Comments/Assumptions

Contract Cost Source of Data

Per contract, annual costs

Contract's Year of Data

2019-2026

Contract cost based on RFP?

Not applicable

FY 2028 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
Senior Administrative Analyst	1823_C_MTA	0.10	\$ 19,496	\$ 23,154
Manager VIII, MTA	9182_C_MTA	0.40	\$ 129,006	\$ 160,845
Sum:		0.50	\$ 148,502	\$ 183,999

Reasons for no contract monitoring

FY 2028 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
	0		\$ 0	\$ 0

ADA-ADA Observer*	0	FY25 Bill Rate:38.5; FY25 Holiday/OT:57.75; FY26 Bill Rate:39.4; FY26 Holiday/OT:59.1	\$	290,921	\$	349,245
Rotate among armed locations*-Armed Guard Supervisor	0	FY25 Bill Rate:45.99; FY25 Holiday/OT:68.985; FY26 Bill Rate:47.08; FY26 Holiday/OT:70.62	\$	86,907	\$	104,331
Bay/Taylor*-Armed Security Guard	0	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	246,268	\$	295,640
Cubic Collection-Armed Security Guard	0	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	98,507	\$	118,256
Hyde/Beach*-Armed Security Guard	0	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	246,268	\$	295,640
Powell*-Armed Security Guard	0	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	246,268	\$	295,640
Presidio-Armed Security Guard	0	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	164,179	\$	197,094
TVM-Armed Security Guard	0	FY25 Bill Rate:43.45; FY25 Holiday/OT:65.175; FY26 Bill Rate:44.47; FY26 Holiday/OT:66.705	\$	229,850	\$	275,931
Badging-Badging Clerk*	0	FY25 Bill Rate:44.36; FY25 Holiday/OT:66.54; FY26 Bill Rate:45.41; FY26 Holiday/OT:68.115	\$	83,825	\$	100,630
Graffiti-Mobile Graffiti Patrol	0	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	77,659	\$	93,228
MME Rover-Mobile Graffiti Patrol	0	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	326,168	\$	391,558
Mobile Patrol-Mobile Graffiti Patrol	0	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	326,168	\$	391,558
MME Console-Security Console Supervisor	0	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	326,168	\$	391,558
1399 Marin (Treeline)-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	240,653	\$	288,899
6th/King-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	315,856	\$	379,179

Customer Service-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	86,936	\$	104,365
Flynn-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	315,856	\$	379,179
Geneva (Marina)-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	165,449	\$	198,618
Green-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	421,142	\$	505,573
Islais Creek (Treeline)-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	421,142	\$	505,573
Kirkland (Treeline)-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	345,939	\$	415,292
MME North Gate-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	315,856	\$	379,179
MME South Gate-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	315,856	\$	379,179
Potrero-Lower (Marina)-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	168,006	\$	201,688
Potrero-Upper (Marina)-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	105,286	\$	126,394
Presidio (Black Bear)-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	210,571	\$	252,786
Subway Patrol-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	1,278,461	\$	1,534,775
Woods (Black Bear)-Unarmed Security Guard	0	FY25 Bill Rate:39.8; FY25 Holiday/OT:59.7; FY26 Bill Rate:40.74; FY26 Holiday/OT:61.11	\$	240,653	\$	288,899
Revenue Tower-1SVN, basement-Video Surveillance Assistant	0	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	326,168	\$	391,558
SOC (Security Operations Center) -1455 Market-Video Surveillance Assistant	0	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	326,168	\$	391,558

VSP (Video Surveillance Program) -1455 Market-Video Surveillance Assistant	0	FY25 Bill Rate:41.11; FY25 Holiday/OT:61.665; FY26 Bill Rate:42.07; FY26 Holiday/OT:63.105	\$	498,960	\$	598,991
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Total Non-Personnel Costs:			\$	8,848,114	\$	10,621,994
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ESTIMATED TOTAL CONTRACT			\$	8,996,616	\$	10,805,993
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Comments/Assumptions

Contract Cost Source of Data

Per contract, annual costs

Contract's Year of Data

2019-2026

Contract cost based on RFP?

Not applicable

Department:

MTA - Municipal Transp

Contract:

Transit Shelter Platform

FY 2027 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost Low	FY 2026-27 Personnel Cost High
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Track Maintenance Worker Supervisor I	7251_C_MTA	0.10	\$	34,272	\$	40,578
Sum:		0.10	\$	34,272	\$	40,578

Reasons for no contract monitoring

N/A

FY 2027 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2026-27 Low Estimate	FY 2026-27 High Estimates
	0		\$ 0	\$ 0
Transit Shelter Cleaning Total Cost	0		\$ 861,320	\$ 739,004
Total Non-Personnel Costs:			\$ 861,320	\$ 739,004

ESTIMATED TOTAL CONTRACT **\$ 895,592** **\$ 779,582**

Comments/Assumptions

- FY 2007-08 was the first year these services were contracted out.
- Materials and supplies would be the costs for the cleaning materials, glass, protective film for the glass, paint for railing, etc. Assumes CPI increase of 3.0% in FY27 and 3.3% in FY27.

Contract Cost Source of Data

Contract's Year of Data

FY2024

Contract cost based on RFP?

Yes, the RFP was for comparable services and issued for San Francisco

FY 2028 Contract Monitoring Costs:

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
Track Maintenance Worker Supervisor I	7251_C_MTA	0.10	\$ 37,027	\$ 43,804
Sum:		0.10	\$ 37,027	\$ 43,804

Reasons for no contract monitoring

N/A

FY 2028 Contract Cost Calculation

List of all contract components	Nbr of Units	Notes / Unit Measure	FY 2027-28	
			Low Estimate	High Estimates
	0		\$ 0	\$ 0
Transit Shelter Cleaning Total Cost	0		\$ 887,160	\$ 916,436
Total Non-Personnel Costs:			\$ 887,160	\$ 916,436

ESTIMATED TOTAL CONTRACT **\$ 924,187** **\$ 960,240**

Comments/Assumptions

1. FY 2007-08 was the first year these services were contracted out.
2. Materials and supplies would be the costs for the cleaning materials, glass, protective film for the glass, paint for railing, etc. Assumes CPI increase of 3.0% in FY27 and 3.3% in FY27.

Contract Cost Source of Data

Contract's Year of Data

FY2024

Contract cost based on RFP?

Yes, the RFP was for comparable services and issued for San Francisco

CITY COSTS ESTIMATES

Department: MTA - Municipal Transport

Contract: Citations & Permit Processing

FY 2027 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
IS Engineer-Senior	1043_C_MTA	1.00	\$ 221,851	\$ 272,513
IS Engineer-Principal	1044_C_MTA	1.00	\$ 236,935	\$ 290,472
IS Business Analyst	1052_C_MTA	1.94	\$ 480,091	\$ 584,325
IS Programmer Analyst	1062_C_MTA	1.00	\$ 154,440	\$ 188,466
IS Programmer Analyst-Senior	1063_C_MTA	1.00	\$ 182,207	\$ 223,478
IS Programmer Analyst-Principal	1064_C_MTA	0.50	\$ 104,246	\$ 128,222
IS Project Director	1070_C_MTA	0.14	\$ 34,060	\$ 42,013
IT Operations Support Administrator III	1093_C_MTA	1.00	\$ 160,210	\$ 193,268
IT Operations Support Administrator IV	1094_C_MTA	1.00	\$ 189,385	\$ 229,261
Clerk	1404_C_MTA	11.20	\$ 1,182,872	\$ 1,386,129
Principal Clerk	1408_C_MTA	5.20	\$ 710,690	\$ 840,274
Senior Account Clerk	1632_C_MTA	3.10	\$ 390,797	\$ 460,393
Principal Account Clerk	1634_C_MTA	9.30	\$ 1,298,347	\$ 1,535,059
Senior Administrative Analyst	1823_C_MTA	1.00	\$ 180,511	\$ 214,540
Senior Management Assistant	1844_C_MTA	6.25	\$ 1,031,629	\$ 1,225,111
Manager III, MTA	9177_C_MTA	0.10	\$ 21,708	\$ 26,871
Senior Permit and Citation Clerk	9506_C_MTA	8.08	\$ 1,110,184	\$ 1,312,747
Principal Permit and Citation Clerk	9508_C_MTA	6.08	\$ 906,827	\$ 1,073,850
Sum:		58.89	\$ 8,596,990	\$ 10,226,992

FY 2027 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2026-27	
			Low Estimate	High Estimates
Workstation	60	Price: \$3822; Useful Life: 5	\$ 39,948	\$ 47,956
Computers	60	Price: \$1596; Useful Life: 5	\$ 10,832	\$ 13,003
Tough Book Laptops	5	Price: \$3192; Useful Life: 5	\$ 2,257	\$ 2,709

Printers	35	Price: \$638; Useful Life: 5	\$	3,159	\$	3,793
Postage	0		\$	317,167	\$	380,752
Merchant Fees	0	Transferred to TTX effective July 1, 2026 - pass through to customers	\$	0	\$	0
Mobile License Recognition Camera Fees	0		\$	21,227	\$	25,482
Mis (handheld devices/accessories, data cards)	0		\$	6,495	\$	7,797
Handheld Devices	0		\$	124,002	\$	148,862
Tickets/Envelopes	0		\$	31,945	\$	38,350
Workstation	0		\$	0	\$	0
Computers	60		\$	0	\$	0
Tough Book Laptops	5		\$	0	\$	0
Printers	35		\$	0	\$	0
MTA Overhead @ 66.9%	0	Overhead rate lowered from FY25-26.	\$	5,655,177	\$	6,725,834
Total Non-Personnel Costs:			\$	6,212,209	\$	7,394,538

ESTIMATED TOTAL CITY COST **\$ 14,809,199 \$ 17,621,530**

Comments/Assumptions

1. FY 1998 would be/was the first year these services are/were contracted out.
2. Salary levels reflect proposed salary rates effective July 1, 2024. Costs are represented as annual 12 month costs.
3. Variable fringe benefits consist of Social Security, Medicare, employer retirement, employee retirement pick-up and long-term disability, where applicable.
4. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
5. For the SFMTA to provide this service utilizing city staff it will require the utilization of a broad range of IT classes. These classes would have distinct roles that will need to be provided. The rapid advancement of technology and cost saving opportunities that are associated with those advancements necessitates a dedicated technology team to this effort.
6. The shown 1823 and 1052 Analysts will be needed to map the business requirements to process design and software requirements for the development team. This is an iterative process that continues for the life of the system.
7. The shown 109x System administrators and 104x System Engineers would be required to perform the maintenance and oversee operation the citations system. The number of staff is representative for the critical business function this system provides to the SFMTA.
9. The shown Citations Processing would be need to perform operational tasks of citations issuance, mailing, late notices (various: late fees, tow), payment receipts, payment processing, payment application, research, responding to inquiries, manual input and tracking of manual citations, and account audit.

FY 2028 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2027-28	FY 2027-28
			Personnel Cost Low	Personnel Cost High

IS Engineer-Senior	1043_C_MTA	1.00	\$	239,620	\$	293,862
IS Engineer-Principal	1044_C_MTA	1.00	\$	255,906	\$	313,236
IS Business Analyst	1052_C_MTA	1.94	\$	518,238	\$	630,539
IS Programmer Analyst	1062_C_MTA	1.00	\$	166,859	\$	203,432
IS Programmer Analyst-Senior	1063_C_MTA	1.00	\$	196,836	\$	241,194
IS Programmer Analyst-Principal	1064_C_MTA	0.50	\$	112,602	\$	138,372
IS Project Director	1070_C_MTA	0.14	\$	36,785	\$	45,334
IT Operations Support Administrator III	1093_C_MTA	1.00	\$	173,076	\$	208,611
IT Operations Support Administrator IV	1094_C_MTA	1.00	\$	204,571	\$	247,432
Clerk	1404_C_MTA	11.20	\$	1,278,416	\$	1,496,883
Principal Clerk	1408_C_MTA	5.20	\$	767,831	\$	907,111
Senior Account Clerk	1632_C_MTA	3.10	\$	422,252	\$	497,060
Principal Account Clerk	1634_C_MTA	9.30	\$	1,402,698	\$	1,657,120
Senior Administrative Analyst	1823_C_MTA	1.00	\$	194,981	\$	231,556
Senior Management Assistant	1844_C_MTA	6.25	\$	1,114,343	\$	1,322,298
Manager III, MTA	9177_C_MTA	0.10	\$	23,457	\$	29,007
Senior Permit and Citation Clerk	9506_C_MTA	8.08	\$	1,199,418	\$	1,417,141
Principal Permit and Citation Clerk	9508_C_MTA	6.08	\$	979,636	\$	1,159,156
Sum:		58.89	\$	9,287,525	\$	11,039,344

FY 2028 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
Workstation	0	Price: \$3822; Useful Life: 5	\$ 39,948	\$ 47,956
Computers	0	Price: \$1596; Useful Life: 5	\$ 10,835	\$ 13,003
Tough Book Laptops	0	Price: \$3192; Useful Life: 5	\$ 2,257	\$ 2,709
Printers	0	Price: \$638; Useful Life: 5	\$ 3,159	\$ 3,793
Postage	0		\$ 327,633	\$ 393,317
Merchant Fees	0	Transferred to TTX effective July 1, 2026 - pass through to customers	\$ 0	\$ 0
Mobile License Recognition Camera Fees	0		\$ 21,927	\$ 26,323
Mis (handheld devices/accessories, data cards)	0		\$ 6,709	\$ 8,054
Handheld Devices	0		\$ 128,094	\$ 153,774
Tickets/Envelopes	0		\$ 33,000	\$ 39,615
Workstation	0		\$ 0	\$ 0
Computers	0		\$ 0	\$ 0

Tough Book Laptops	0		\$	0	\$	0
Printers	0		\$	0	\$	0
MTA Overhead @ 66.9%	0	Overhead rate lowered from FY25-26.	\$	6,109,704	\$	7,260,197

Total Non-Personnel Costs:			\$	6,683,266	\$	7,948,741
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ESTIMATED TOTAL CITY COST **\$ 15,970,791 \$ 18,988,085**

Comments/Assumptions

1. FY 1998 would be/was the first year these services are/were contracted out.
2. Salary levels reflect proposed salary rates effective July 1, 2024. Costs are represented as annual 12 month costs.
3. Variable fringe benefits consist of Social Security, Medicare, employer retirement, employee retirement pick-up and long-term disability, where applicable.
4. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
5. For the SFMTA to provide this service utilizing city staff it will require the utilization of a broad range of IT classes. These classes would have distinct roles that will need to be provided. The rapid advancement of technology and cost saving opportunities that are associated with those advancements necessitates a dedicated technology team to this effort.
6. The shown 1823 and 1052 Analysts will be needed to map the business requirements to process design and software requirements for the development team. This is an iterative process that continues for the life of the system.
7. The shown 109x System administrators and 104x System Engineers would be required to perform the maintenance and oversee operation the citations system. The number of staff is representative for the critical business function this system provides to the SFMTA.
9. The shown Citations Processing would be need to perform operational tasks of citations issuance, mailing, late notices (various: late fees, tow), payment receipts, payment processing, payment application, research, responding to inquiries, manual input and tracking of manual citations, and account audit.

Department: MTA - Municipal Transp

Contract: Paratransit (24163)

FY 2027 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
IT Operations Support Administrator II	1092_C_MTA	2.00	\$ 271,581	\$ 325,957
IT Operations Support Administrator V	1095_C_MTA	1.00	\$ 201,979	\$ 245,011
Senior Payroll And Personnel Clerk	1222_C_MTA	2.00	\$ 279,214	\$ 330,120
Human Resources Analyst	1241_C_MTA	2.00	\$ 291,522	\$ 409,078
Senior Clerk	1406_C_MTA	7.00	\$ 761,480	\$ 1,050,810

Executive Secretary I	1450_C_MTA	2.00	\$	273,344	\$	323,183
Senior Account Clerk	1632_C_MTA	3.00	\$	378,189	\$	445,541
Accountant II	1652_C_MTA	4.00	\$	614,555	\$	727,307
Accountant IV	1657_C_MTA	1.00	\$	205,368	\$	244,746
Communications Dispatcher I	1704_C_MTA	21.00	\$	2,403,545	\$	2,823,868
Communications Dispatcher II	1705_C_MTA	29.00	\$	3,613,268	\$	4,258,545
Senior Parts Storekeeper	1931_C_MTA	1.00	\$	133,903	\$	158,289
Custodian	2708_C_MTA	3.00	\$	328,350	\$	384,993
Planner I	5277_C_MTA	1.00	\$	136,992	\$	161,644
Automotive Mechanic	7381_C_MTA	12.00	\$	2,149,184	\$	2,149,184
Automotive Mechanic Assistant Supervisor	7382_C_MTA	2.00	\$	419,664	\$	419,664
Automotive Service Worker	7410_C_MTA	8.00	\$	983,002	\$	1,158,872
Transit Car Cleaner	9102_C_MTA	7.00	\$	840,407	\$	988,925
Senior Transit Information Clerk	9124_C_MTA	5.00	\$	664,345	\$	784,767
Transit Supervisor	9139_C_MTA	15.00	\$	2,511,509	\$	2,969,860
Transit Manager I	9140_C_MTA	7.00	\$	1,346,372	\$	1,598,292
Transit Operator	9163_C_MTA	299.00	\$	22,431,020	\$	30,722,606
Manager III, MTA	9177_C_MTA	3.00	\$	651,248	\$	805,357
Transportation Safety Specialist	9520_C_MTA	1.00	\$	201,211	\$	239,125
Holiday Pay - Miscellaneous			\$	861,013	\$	1,033,627
Premium Pay - Platform			\$	959,761	\$	1,152,173
Sum:		438.00	\$	43,912,026	\$	55,911,544

FY 2027 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2026-27 Low Estimate	FY 2026-27 High Estimates
Sedan, 4 door midsize	200	FY27: Unit Cost \$14,000, Replacement Years 4	\$ 2,332,400	\$ 2,800,000
Van, Type A, lift equipped	49	FY27: Unit Cost \$38,315, Replacement Years 4	\$ 1,563,903	\$ 1,877,435
Van, Type B, lift equipped	64	FY27: Unit Cost \$41,772, Replacement Years 4	\$ 2,226,949	\$ 2,673,408
Minivans, ramp equipped	25	FY27: Unit Cost \$18,417, Replacement Years 4	\$ 383,534	\$ 460,425
2 way radios	338	FFY27: Unit Cost \$54.21, Replacement Years 4	\$ 15,263	\$ 18,323

Tablets	200	FY27: Unit Cost \$1000 Replacement Years 4	\$	166,600	\$	20,000
Fuel: (Est miles per gal is 5.1 at \$5.20 per gallon)	0		\$	1,936,423	\$	2,324,637
Parts (Est at \$2,467 per vehicle)	0		\$	729,323	\$	875,538
Computer Supplies, maintenance, hosting, "Trapeze" system	0		\$	226,427	\$	271,821
CabConnect	0		\$	329,402	\$	395,440
Claims Est.	0	3.9% of Total Salary	\$	1,191,122	\$	1,429,918
Other Pay: 9163 (Uniform \$330/person/year Shoes \$275/year)	0		\$	136,987	\$	164,450
Other Pay: 7381 and 7382 (Tool \$660/person/year)	0		\$	7,697	\$	9,240
Other Pay: 7382/7381/7410 (Uniform \$330/person/year Shoes \$275/year)	0		\$	11,087	\$	13,310
Other Pay: 9140 (Shoes \$165/person/year)	0		\$	962	\$	1,155
2905_C Human Services Agency Senior Eligibility Worker	4		\$	550,394	\$	621,481
2907_C Eligibility Worker Supervisor	1		\$	152,525	\$	172,225
Other Pay: 9139 (Shoes \$165/person/year)	0		\$	2,062	\$	2,475
Overhead (Transit Rate)	0		\$	12,646,867	\$	15,233,794
Overhead @45.6%	12646867		\$	21,000,765	\$	20,207,882
Total Non-Personnel Costs:			\$	45,610,692	\$	49,572,957

ESTIMATED TOTAL CITY COST **\$ 89,522,718 \$ 105,484,501**

Comments/Assumptions

FY 1998 would be/was the first year these services are/were contracted out.

FY 2028 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
IT Operations Support Administrator II	1092_C_MTA	2.00	\$ 293,448	\$ 351,892
IT Operations Support Administrator V	1095_C_MTA	1.00	\$ 218,163	\$ 264,417
Senior Payroll And Personnel Clerk	1222_C_MTA	2.00	\$ 301,656	\$ 356,369
Human Resources Analyst	1241_C_MTA	2.00	\$ 315,162	\$ 441,515
Senior Clerk	1406_C_MTA	7.00	\$ 823,506	\$ 1,134,488
Executive Secretary I	1450_C_MTA	2.00	\$ 295,321	\$ 348,890
Senior Account Clerk	1632_C_MTA	3.00	\$ 408,630	\$ 481,026

Accountant II	1652_C_MTA	4.00	\$	663,905	\$	785,090
Accountant IV	1657_C_MTA	1.00	\$	221,805	\$	264,130
Communications Dispatcher I	1704_C_MTA	21.00	\$	2,597,359	\$	3,049,151
Communications Dispatcher II	1705_C_MTA	29.00	\$	3,904,221	\$	4,597,784
Senior Parts Storekeeper	1931_C_MTA	1.00	\$	144,674	\$	170,883
Custodian	2708_C_MTA	3.00	\$	354,850	\$	415,732
Planner I	5277_C_MTA	1.00	\$	148,011	\$	174,508
Automotive Mechanic	7381_C_MTA	12.00	\$	2,320,285	\$	2,320,285
Automotive Mechanic Assistant Supervisor	7382_C_MTA	2.00	\$	453,008	\$	453,008
Automotive Service Worker	7410_C_MTA	8.00	\$	1,062,083	\$	1,251,102
Transit Car Cleaner	9102_C_MTA	7.00	\$	908,121	\$	1,067,750
Senior Transit Information Clerk	9124_C_MTA	5.00	\$	717,785	\$	847,209
Transit Supervisor	9139_C_MTA	15.00	\$	2,713,254	\$	3,205,895
Transit Manager I	9140_C_MTA	7.00	\$	1,454,347	\$	1,725,120
Transit Operator	9163_C_MTA	299.00	\$	23,151,150	\$	31,500,341
Manager III, MTA	9177_C_MTA	3.00	\$	703,702	\$	868,698
Transportation Safety Specialist	9520_C_MTA	1.00	\$	217,339	\$	258,092
Holiday Pay - Miscellaneous			\$	883,143	\$	1,060,194
Premium Pay - Platform			\$	984,429	\$	1,181,786
Sum:		438.00	\$	46,259,357	\$	58,575,355

FY 2028 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
Sedan, 4 door midsize	0	FY27: Unit Cost \$14,000, Replacement Years 4	\$ 2,409,369	\$ 2,892,400
Van, Type A, lift equipped	0	FY27: Unit Cost \$38,315, Replacement Years 4	\$ 1,615,512	\$ 1,939,390
Van, Type B, lift equipped	0	FY27: Unit Cost \$41,772, Replacement Years 4	\$ 2,300,438	\$ 2,761,630
Minivans, ramp equipped	0	FY27: Unit Cost \$18,417, Replacement Years 4	\$ 396,191	\$ 475,619
2 way radios	0	FFY27: Unit Cost \$54.21, Replacement Years 4	\$ 15,797	\$ 18,928
Tablets	0	FY27: Unit Cost \$1000 Replacement Years 4	\$ 172,100	\$ 206,600
Fuel: (Est miles per gal is 5.1 at \$5.20 per gallon)	0		\$ 200,325	\$ 2,401,350

Parts (Est at \$2,467 per vehicle)	0		\$	753,391	\$	904,431
Computer Supplies, maintenance, hosting, "Trapeze" system	0		\$	233,899	\$	280,791
CabConnect	0		\$	340,272	\$	408,490
Claims Est.	0	3.9% of Total Salary	\$	1,230,429	\$	1,477,105
Other Pay: 9163 (Uniform \$330/person/year Shoes \$275/year)	0		\$	141,507	\$	169,877
Other Pay: 7381 and 7382 (Tool \$660/person/year)	0		\$	7,951	\$	9,545
Other Pay: 7382/7381/7410 (Uniform \$330/person/year Shoes \$275/year)	0		\$	11,453	\$	13,749
Other Pay: 9140 (Shoes \$165/person/year)	0		\$	994	\$	1,193
2905_C Human Services Agency Senior Eligibility Worker	0		\$	564,539	\$	637,453
2907_C Eligibility Worker Supervisor	0		\$	156,445	\$	176,651
Other Pay: 9139 (Shoes \$165/person/year)	0		\$	2,130	\$	2,475
Overhead (Transit Rate)	0		\$	13,261,272	\$	15,891,417
Overhead @45.6%	0		\$	21,938,557	\$	7,246,486
Total Non-Personnel Costs:			\$	45,752,571	\$	37,915,580

ESTIMATED TOTAL CITY COST **\$ 92,011,928 \$ 96,490,935**

Comments/Assumptions

FY 1998 would be/was the first year these services are/were contracted out.

Department: MTA - Municipal Transp
Contract: Towing (24172)

FY 2027 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
IS Engineer-Principal	1044_C_MTA	1.00	\$ 236,935	\$ 290,472
IT Operations Support Administrator IV	1094_C_MTA	1.00	\$ 189,385	\$ 229,261
Clerk	1404_C_MTA	1.56	\$ 164,756	\$ 193,069
Account Clerk	1630_C_MTA	3.25	\$ 363,301	\$ 426,510
Principal Account Clerk	1634_C_MTA	6.56	\$ 915,824	\$ 1,082,795

Accountant II	1652_C_MTA	2.00	\$	307,277	\$	363,654
Accountant IV	1657_C_MTA	1.00	\$	205,368	\$	244,746
Communications Dispatcher I	1704_C_MTA	4.20	\$	480,707	\$	564,772
Communications Dispatcher II	1705_C_MTA	4.20	\$	523,300	\$	616,753
Principal Administrative Analyst	1824_C_MTA	1.00	\$	205,435	\$	244,913
Senior Materials And Supplies Supervisor	1926_C_MTA	1.00	\$	116,322	\$	136,672
Storekeeper	1934_C_MTA	7.60	\$	863,517	\$	1,013,855
Senior Storekeeper	1936_C_MTA	3.00	\$	358,574	\$	422,323
Purchaser	1952_C_MTA	1.00	\$	156,206	\$	185,094
Cashier II	4321_C_MTA	1.56	\$	179,745	\$	211,073
Cashier III	4322_C_MTA	1.56	\$	197,384	\$	232,824
Truck Driver	7355_C_MTA	31.23	\$	4,590,324	\$	5,627,983
Automotive Mechanic	7381_C_MTA	5.20	\$	931,312	\$	931,312
Security Guard	8202_C_MTA	11.39	\$	1,164,561	\$	1,603,421
Manager IV, MTA	9174_C_MTA	2.00	\$	463,445	\$	572,448
Premium Pay - Miscellaneous			\$	33,189	\$	39,844
Sum:		91.31	\$	12,646,867	\$	15,233,794

FY 2027 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2026-27 Low Estimate	FY 2026-27 High Estimates
Postage+supplies+uniforms	0		\$ 63,831	\$ 76,628
Specialized Software	0		\$ 355,147	\$ 426,347
Vehicles - tow trucks (7 year useful life)	0		\$ 865,000	\$ 1,038,415
Fuel (15-20 miles/day/truck, assume 20mi/gal at \$5-\$7/gallon)	0		\$ 99,011	\$ 118,861
Communications: ipad air \$650 + case \$30 + cellular data (\$200/year for 4 years) *32 drivers / useful life 4 years	0		\$ 10,428	\$ 12,519
Utilities	0		\$ 40,514	\$ 48,637
Lien Fees	0		\$ 117,576	\$ 141,147
Dolly equipment (2 year useful life)	0		\$ 24,572	\$ 29,498
Credit card fees	0		\$ 75,024	\$ 90,065
Overhead, at 66.9% applied to salaries and fringe benefits	0		\$ 8,460,754	\$ 10,191,408
Total Non-Personnel Costs:			\$ 10,111,857	\$ 12,173,525

ESTIMATED TOTAL CITY COST

\$ 22,758,724 \$ 27,407,319

Comments/Assumptions

1. FY 2005 would be/was the first year these services are/were contracted out.
2. Salary levels reflect proposed salary rates effective July 1, 2026. Costs are represented as annual 12 month costs.
3. Variable fringe benefits consist of Social Security, Medicare, employer retirement, employee retirement pick-up and long-term disability, where applicable.
4. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
5. Auctioneers and locksmiths (mechanics) included in staffing.
6. The FTEs listed above are based on staffing provided by Tegsco (contractor). We had asked the contractor what staff they're currently utilizing, their FTEs, and then converted those positions to applicable SFMTA job classes. The management fee is a fixed fee and Tegsco said they are employing 6 1052, 0.8 1222, 0.7 1657, 2.3 1824, 1.5 1652, 7 1704, 4.5 1705, 3 4321, 7 4322, 3 1926, 6 1934, 10 1936, and 6.5 8202. For the mechanics, we're maintaining the same assumptions as prior years, 1 7382, and 5 7381.

FY 2028 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
IS Engineer-Principal	1044_C_MTA	1.00	\$ 255,906	\$ 313,236
IT Operations Support Administrator IV	1094_C_MTA	1.00	\$ 204,571	\$ 247,432
Clerk	1404_C_MTA	1.56	\$ 178,066	\$ 208,497
Account Clerk	1630_C_MTA	3.25	\$ 392,611	\$ 460,549
Principal Account Clerk	1634_C_MTA	6.56	\$ 989,432	\$ 1,168,894
Accountant II	1652_C_MTA	2.00	\$ 331,952	\$ 392,545
Accountant IV	1657_C_MTA	1.00	\$ 221,805	\$ 264,130
Communications Dispatcher I	1704_C_MTA	4.20	\$ 519,471	\$ 609,830
Communications Dispatcher II	1705_C_MTA	4.20	\$ 565,439	\$ 665,887
Principal Administrative Analyst	1824_C_MTA	1.00	\$ 221,876	\$ 264,309
Senior Materials And Supplies Supervisor	1926_C_MTA	1.00	\$ 125,701	\$ 147,572
Storekeeper	1934_C_MTA	7.60	\$ 933,155	\$ 1,094,746
Senior Storekeeper	1936_C_MTA	3.00	\$ 387,465	\$ 455,988
Purchaser	1952_C_MTA	1.00	\$ 168,748	\$ 199,798
Cashier II	4321_C_MTA	1.56	\$ 194,242	\$ 227,915
Cashier III	4322_C_MTA	1.56	\$ 213,280	\$ 251,369
Truck Driver	7355_C_MTA	31.23	\$ 4,960,522	\$ 6,075,833
Automotive Mechanic	7381_C_MTA	5.20	\$ 1,005,458	\$ 1,005,458
Security Guard	8202_C_MTA	11.39	\$ 1,259,533	\$ 1,731,227
Manager IV, MTA	9174_C_MTA	2.00	\$ 500,738	\$ 617,477
Premium Pay - Miscellaneous			\$ 34,229	\$ 41,091

Sum:	91.31	\$	13,664,200	\$	16,443,783
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FY 2028 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
Postage+supplies+uniforms	0		\$ 65,937	\$ 79,157
Specialized Software	0		\$ 366,867	\$ 440,416
Vehicles - tow trucks (7 year useful life)	0		\$ 893,545	\$ 1,072,683
Fuel (15-20 miles/day/truck, assume 20mi/gal at \$5-\$7/gallon)	0		\$ 102,279	\$ 122,783
Communications: ipad air \$650 + case \$30 + cellular data (\$200/year for 4 years) *32 drivers / useful life 4 years	0		\$ 10,772	\$ 12,932
Utilities	0		\$ 41,851	\$ 50,242
Lien Fees	0		\$ 121,456	\$ 145,805
Dolly equipment (2 year useful life)	0		\$ 25,383	\$ 30,472
Credit card fees	0		\$ 77,500	\$ 93,037
Overhead, at 66.9% applied to salaries and fringe benefits	0		\$ 9,163,742	\$ 11,000,891
Total Non-Personnel Costs:			\$ 10,869,332	\$ 13,048,418

ESTIMATED TOTAL CITY COST **\$ 24,533,532 \$ 29,492,201**

Comments/Assumptions

1. FY 2005 would be/was the first year these services are/were contracted out.
2. Salary levels reflect proposed salary rates effective July 1, 2026. Costs are represented as annual 12 month costs.
3. Variable fringe benefits consist of Social Security, Medicare, employer retirement, employee retirement pick-up and long-term disability, where applicable.
4. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
5. Auctioneers and locksmiths (mechanics) included in staffing.
6. The FTEs listed above are based on staffing provided by Tegsco (contractor). We had asked the contractor what staff they're currently utilizing, their FTEs, and then converted those positions to applicable SFMTA job classes. The management fee is a fixed fee and Tegsco said they are employing 6 1052, 0.8 1222, 0.7 1657, 2.3 1824, 1.5 1652, 7 1704, 4.5 1705, 3 4321, 7 4322, 3 1926, 6 1934, 10 1936, and 6.5 8202. For the mechanics, we're maintaining the same assumptions as prior years, 1 7382, and 5 7381.

Department: MTA - Municipal Transp

Contract: Parking Meter Collectior

FY 2027 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
Principal Administrative Analyst	1824_C_MTA	1.00	\$ 205,435	\$ 244,913
Fare Collections Receiver	9110_C_MTA	10.00	\$ 1,200,583	\$ 1,412,749
Senior Fare Collections Receiver	9116_C_MTA	7.00	\$ 948,757	\$ 1,120,625
Principal Fare Collections Receiver	9117_C_MTA	5.00	\$ 825,135	\$ 980,088
Manager IV, MTA	9174_C_MTA	0.25	\$ 57,931	\$ 71,857
Manager III, MTA	9177_C_MTA	1.00	\$ 217,082	\$ 268,452
Holiday Pay - Miscellaneous			\$ 65,511	\$ 78,646
Premium Pay - Miscellaneous			\$ 40,745	\$ 46,649
Sum:		24.25	\$ 3,561,179	\$ 4,223,979

FY 2027 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2026-27	
			Low Estimate	High Estimates
Rent	0		\$ 163,980	\$ 196,855
Utilities	0		\$ 17,663	\$ 21,205
Uniform	0		\$ 6,154	\$ 7,388
Vehicles	0		\$ 72,758	\$ 87,344
Radios	0		\$ 90,593	\$ 108,775
Gas	0		\$ 25,010	\$ 30,025
Overhead (66.9% of salary and benefits)	0		\$ 3,561,179	\$ 4,223,979
Total Non-Personnel Costs:			\$ 3,937,337	\$ 4,675,571

ESTIMATED TOTAL CITY COST **\$ 7,498,516** **\$ 8,899,550**

Comments/Assumptions

1. FY 1978 was the first year these services were contracted out.
2. Salary levels reflect proposed salary rates effective February 21, 2024. Costs are represented as annual 12 month costs.
3. Variable fringe benefits consist of Social Security, Medicare, employer retirement, employee retirement pick-up and long-term disability, where applicable.
4. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
5. Overhead rate per SFMTA Indirect Cost Allocation Plan, costs of indirect services provided by central service divisions of the SFMTA.

FY 2028 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
Principal Administrative Analyst	1824_C_MTA	1.00	\$ 221,876	\$ 264,309
Fare Collections Receiver	9110_C_MTA	10.00	\$ 1,297,316	\$ 1,525,358
Senior Fare Collections Receiver	9116_C_MTA	7.00	\$ 1,025,040	\$ 1,209,766
Principal Fare Collections Receiver	9117_C_MTA	5.00	\$ 891,292	\$ 1,057,840
Manager IV, MTA	9174_C_MTA	0.25	\$ 62,592	\$ 77,563
Manager III, MTA	9177_C_MTA	1.00	\$ 234,568	\$ 289,567
Holiday Pay - Miscellaneous			\$ 67,195	\$ 80,668
Premium Pay - Miscellaneous			\$ 41,792	\$ 47,846
Sum:		24.25	\$ 3,841,671	\$ 4,552,917

FY 2028 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2027-28	
			Low Estimate	High Estimates
Rent	0		\$ 169,391	\$ 203,351
Utilities	0		\$ 18,246	\$ 21,904
Uniform	0		\$ 6,357	\$ 7,632
Vehicles	0		\$ 75,159	\$ 90,226
Radios	0		\$ 93,582	\$ 112,344
Gas	0		\$ 25,836	\$ 31,015
Overhead (66.9% of salary and benefits)	0		\$ 3,841,671	\$ 4,552,917
Total Non-Personnel Costs:			\$ 4,230,242	\$ 5,019,389

ESTIMATED TOTAL CITY COST **\$ 8,071,913** **\$ 9,572,306**

Comments/Assumptions

1. FY 1978 was the first year these services were contracted out.
2. Salary levels reflect proposed salary rates effective February 21, 2024. Costs are represented as annual 12 month costs.
3. Variable fringe benefits consist of Social Security, Medicare, employer retirement, employee retirement pick-up and long-term disability, where applicable.
4. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
5. Overhead rate per SFMTA Indirect Cost Allocation Plan, costs of indirect services provided by central service divisions of the SFMTA.

Department: MTA - Municipal Transport

Contract: Security Services (2417)

FY 2027 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
Senior Clerk	1406_C_MTA	1.00	\$ 108,783	\$ 150,115
Principal Clerk	1408_C_MTA	16.00	\$ 2,186,740	\$ 2,585,458
Chief Clerk	1410_C_MTA	1.00	\$ 153,684	\$ 182,074
Security Guard	8202_C_MTA	100.20	\$ 10,244,872	\$ 14,105,587
Manager II, MTA	9172_C_MTA	1.00	\$ 204,200	\$ 252,357
Overtime - Miscellaneous			\$ 32,490	\$ 40,037
Premium Pay - Miscellaneous			\$ 43,081	\$ 53,088
Sum:		119.20	\$ 12,973,850	\$ 17,368,716

FY 2027 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2026-27 Low Estimate	FY 2026-27 High Estimates
MTA Transit Overhead of 52.3% of salary + benefits	0		\$ 5,916,076	\$ 7,920,134
Total Non-Personnel Costs:			\$ 5,916,076	\$ 7,920,134

ESTIMATED TOTAL CITY COST **\$ 18,889,926 \$ 25,288,850**

Comments/Assumptions

1. FY 2008 was the first year these services were contracted out.
2. In order to better reflect the function and wage of Cypress Security contractors, we included 8202 Class outside of SFMTA
3. Holiday pay is calculated based on the following assumption: 11 days of holiday pay at a rate of time and a half for eight hours, for applicable class.
4. Night /Shift Differential is calculated the same as previous years: the sum of personnel costs times 2.7%. This is to account for the fact that not all employees would be obtaining this rate differential.
5. Variable fringe benefits consist of Social Security and Medicare, employer retirement unemployment, and long-term disability for a total of. Employee retirement pick-up is not applicable.
6. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
7. The estimated cost does not include materials, weapons, services, vehicle and capital.

FY 2028 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2027-28	
			Personnel Cost Low	Personnel Cost High
Senior Clerk	1406_C_MTA	1.00	\$ 117,645	\$ 162,070
Principal Clerk	1408_C_MTA	16.00	\$ 2,362,549	\$ 2,791,108
Chief Clerk	1410_C_MTA	1.00	\$ 166,019	\$ 196,532
Security Guard	8202_C_MTA	100.20	\$ 11,080,396	\$ 15,229,964
Manager II, MTA	9172_C_MTA	1.00	\$ 220,661	\$ 272,423
Overtime - Miscellaneous			\$ 33,325	\$ 40,007
Premium Pay - Miscellaneous			\$ 44,189	\$ 53,048
Sum:		119.20	\$ 14,024,784	\$ 18,745,152

FY 2028 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2027-28 Low Estimate	FY 2027-28 High Estimates
MTA Transit Overhead of 52.3% of salary + benefits	0		\$ 6,395,302	\$ 8,547,789
Total Non-Personnel Costs:			\$ 6,395,302	\$ 8,547,789

ESTIMATED TOTAL CITY COST **\$ 20,420,086** **\$ 27,292,941**

Comments/Assumptions

1. FY 2008 was the first year these services were contracted out.
2. In order to better reflect the function and wage of Cypress Security contractors, we included 8202 Class outside of SFMTA
3. Holiday pay is calculated based on the following assumption: 11 days of holiday pay at a rate of time and a half for eight hours, for applicable class.
4. Night /Shift Differential is calculated the same as previous years: the sum of personnel costs times 2.7%. This is to account for the fact that not all employees would be obtaining this rate differential.
5. Variable fringe benefits consist of Social Security and Medicare, employer retirement unemployment, and long-term disability for a total of. Employee retirement pick-up is not applicable.
6. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
7. The estimated cost does not include materials, weapons, services, vehicle and capital.

Department: MTA - Municipal Transp
Contract: Transit Shelter Platform

FY 2027 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2026-27 Personnel Cost	
			Low	High
Construction Inspector	6318_C_MTA	0.80	\$ 143,206	\$ 170,312
Electrician	7345_C_MTA	0.80	\$ 147,670	\$ 175,041
General Laborer	7514_C_MTA	8.64	\$ 1,045,560	\$ 1,230,603
Track Maintenance Worker	7540_C_MTA	8.64	\$ 1,105,226	\$ 1,303,516
Overtime - Miscellaneous			\$ 16,815	\$ 20,186
Premium Pay - Miscellaneous			\$ 22,499	\$ 27,008
Sum:		18.88	\$ 2,480,976	\$ 2,926,666

FY 2027 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2026-27 Estimate	
			Low	High
Materials & Supplies	0		\$ 143,003	\$ 171,672
Safety Equipment	0		\$ 5,109	\$ 6,134
Vehicle Maintenance	0		\$ 1,022	\$ 1,227
Overhead at 59.4% of salaries and benefits	0		\$ 1,112,200	\$ 1,312,648
Total Non-Personnel Costs:			\$ 1,261,334	\$ 1,491,681

ESTIMATED TOTAL CITY COST **\$ 3,742,310 \$ 4,418,347**

Comments/Assumptions

1. FY 2007-08 was the first year these services were contracted out.

FY 2028 Projected Personnel Costs

Job Class Title	Job Class	FTE	FY 2027-28 Personnel Cost	
			Low	High
Construction Inspector	6318_C_MTA	1.00	\$ 194,607	\$ 230,732
Electrician	7345_C_MTA	1.00	\$ 200,784	\$ 237,264
General Laborer	7514_C_MTA	8.64	\$ 1,129,801	\$ 1,328,693
Track Maintenance Worker	7540_C_MTA	8.64	\$ 1,194,185	\$ 1,407,314
Overtime - Miscellaneous			\$ 17,247	\$ 20,704
Premium Pay - Miscellaneous			\$ 23,078	\$ 27,704
Sum:		19.28	\$ 2,759,702	\$ 3,252,411

FY 2028 Projected Non-Personnel Costs

Item Description	Nbr of Units	Notes/Unit Measures	FY 2027-28	
			Low Estimate	High Estimates
Materials & Supplies	0		\$ 147,722	\$ 177,337
Safety Equipment	0		\$ 5,278	\$ 6,336
Vehicle Maintenance	0		\$ 1,056	\$ 1,267
Overhead at 59.4% of salaries and benefits	0		\$ 1,200,781	\$ 1,414,095
Total Non-Personnel Costs:			\$ 1,354,837	\$ 1,599,035

ESTIMATED TOTAL CITY COST **\$ 4,114,539** **\$ 4,851,446**

Comments/Assumptions

1. FY 2007-08 was the first year these services were contracted out.

MTA - Municipal Transportation Agency
 Citations & Permit Processing (24162)
 COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES
FISCAL YEAR 2026-27

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2026-27 Personnel Cost Low	FY 2026-27 Personnel Cost High
IS Engineer-Senior	1043_C_MTA	1.00	\$ 221,851	\$ 272,513
IS Engineer-Principal	1044_C_MTA	1.00	\$ 236,935	\$ 290,472
IS Business Analyst	1052_C_MTA	1.94	\$ 480,091	\$ 584,325
IS Programmer Analyst	1062_C_MTA	1.00	\$ 154,440	\$ 188,466
IS Programmer Analyst-Senior	1063_C_MTA	1.00	\$ 182,207	\$ 223,478
IS Programmer Analyst-Principal	1064_C_MTA	0.50	\$ 104,246	\$ 128,222
IS Project Director	1070_C_MTA	0.14	\$ 34,060	\$ 42,013
IT Operations Support Administrator III	1093_C_MTA	1.00	\$ 160,210	\$ 193,268
IT Operations Support Administrator IV	1094_C_MTA	1.00	\$ 189,385	\$ 229,261
Clerk	1404_C_MTA	11.20	\$ 1,182,872	\$ 1,386,129
Principal Clerk	1408_C_MTA	5.20	\$ 710,690	\$ 840,274
Senior Account Clerk	1632_C_MTA	3.10	\$ 390,797	\$ 460,393
Principal Account Clerk	1634_C_MTA	9.30	\$ 1,298,347	\$ 1,535,059
Senior Administrative Analyst	1823_C_MTA	1.00	\$ 180,511	\$ 214,540
Senior Management Assistant	1844_C_MTA	6.25	\$ 1,031,629	\$ 1,225,111
Manager III, MTA	9177_C_MTA	0.10	\$ 21,708	\$ 26,871
Senior Permit and Citation Clerk	9506_C_MTA	8.08	\$ 1,110,184	\$ 1,312,747
Principal Permit and Citation Clerk	9508_C_MTA	6.08	\$ 906,827	\$ 1,073,850
Sum:		58.89	\$ 8,596,990	\$ 10,226,992

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2026-27 Low Estimate	FY 2026-27 High Estimate
Workstation	60	Price: \$3822; Useful Life: 5	\$ 39,948	\$ 47,956
Computers	60	Price: \$1596; Useful Life: 5	\$ 10,832	\$ 13,003
Tough Book Laptops	5	Price: \$3192; Useful Life: 5	\$ 2,257	\$ 2,709
Printers	35	Price: \$638; Useful Life: 5	\$ 3,159	\$ 3,793
Postage	0		\$ 317,167	\$ 380,752
Merchant Fees	0	Transferred to TTX effective July 1, 2026 - pass through to customers	\$ 0	\$ 0
Mobile License Recognition Camera Fees	0		\$ 21,227	\$ 25,482
Mis (handheld devices/accessories, data cards)	0		\$ 6,495	\$ 7,797
Handheld Devices	0		\$ 124,002	\$ 148,862
Tickets/Envelopes	0		\$ 31,945	\$ 38,350
Workstation	0		\$ 0	\$ 0
Computers	60		\$ 0	\$ 0
Tough Book Laptops	5		\$ 0	\$ 0
Printers	35		\$ 0	\$ 0

MTA Overhead @ 66.9%	0	Overhead rate lowered from FY25- \$ 5,655,177 \$ 6,725,834 26.
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Total Non-Personnel Costs: \$		6,212,209 \$	7,394,538
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ESTIMATED TOTAL CITY COST	\$ 14,809,199 \$ 17,621,530
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COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$ 14,809,199	\$ 17,621,530
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 6,065,362	\$ 6,872,014
ESTIMATED SAVINGS	\$ 8,743,837	\$ 10,749,516
% of Savings to City Cost	59.04%	61.00%

MTA - Municipal Transportation Agency
 Citations & Permit Processing (24162)
 COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES
FISCAL YEAR 2027-28

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2027-28 Personnel Cost Low	FY 2027-28 Personnel Cost High
IS Engineer-Senior	1043_C_MTA	1.00	\$ 239,620	\$ 293,862
IS Engineer-Principal	1044_C_MTA	1.00	\$ 255,906	\$ 313,236
IS Business Analyst	1052_C_MTA	1.94	\$ 518,238	\$ 630,539
IS Programmer Analyst	1062_C_MTA	1.00	\$ 166,859	\$ 203,432
IS Programmer Analyst-Senior	1063_C_MTA	1.00	\$ 196,836	\$ 241,194
IS Programmer Analyst-Principal	1064_C_MTA	0.50	\$ 112,602	\$ 138,372
IS Project Director	1070_C_MTA	0.14	\$ 36,785	\$ 45,334
IT Operations Support Administrator III	1093_C_MTA	1.00	\$ 173,076	\$ 208,611
IT Operations Support Administrator IV	1094_C_MTA	1.00	\$ 204,571	\$ 247,432
Clerk	1404_C_MTA	11.20	\$ 1,278,416	\$ 1,496,883
Principal Clerk	1408_C_MTA	5.20	\$ 767,831	\$ 907,111
Senior Account Clerk	1632_C_MTA	3.10	\$ 422,252	\$ 497,060
Principal Account Clerk	1634_C_MTA	9.30	\$ 1,402,698	\$ 1,657,120
Senior Administrative Analyst	1823_C_MTA	1.00	\$ 194,981	\$ 231,556
Senior Management Assistant	1844_C_MTA	6.25	\$ 1,114,343	\$ 1,322,298
Manager III, MTA	9177_C_MTA	0.10	\$ 23,457	\$ 29,007
Senior Permit and Citation Clerk	9506_C_MTA	8.08	\$ 1,199,418	\$ 1,417,141
Principal Permit and Citation Clerk	9508_C_MTA	6.08	\$ 979,636	\$ 1,159,156
Sum:		58.89	\$ 9,287,525	\$ 11,039,344

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2027-28 Low Estimate	FY 2027-28 High Estimate
Workstation	0	Price: \$3822; Useful Life: 5	\$ 39,948	\$ 47,956
Computers	0	Price: \$1596; Useful Life: 5	\$ 10,835	\$ 13,003

Tough Book Laptops	0	Price: \$3192; Useful Life: 5	\$	2,257	\$	2,709
Printers	0	Price: \$638; Useful Life: 5	\$	3,159	\$	3,793
Postage	0		\$	327,633	\$	393,317
Merchant Fees	0	Transferred to TTX effective July 1, 2026 - pass through to customers	\$	0	\$	0
Mobile License Recognition Camera Fees	0		\$	21,927	\$	26,323
Mis (handheld devices/accessories, data cards)	0		\$	6,709	\$	8,054
Handheld Devices	0		\$	128,094	\$	153,774
Tickets/Envelopes	0		\$	33,000	\$	39,615
Workstation	0		\$	0	\$	0
Computers	0		\$	0	\$	0
Tough Book Laptops	0		\$	0	\$	0
Printers	0		\$	0	\$	0
MTA Overhead @ 66.9%	0	Overhead rate lowered from FY25-26.	\$	6,109,704	\$	7,260,197
Total Non-Personnel Costs:			\$	6,683,266	\$	7,948,741

ESTIMATED TOTAL CITY COST \$ 15,970,791 \$ 18,988,085

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$	15,970,791	\$	18,988,085
LESS: ESTIMATED TOTAL CONTRACT COST	\$	6,251,071	\$	7,082,535
ESTIMATED SAVINGS	\$	9,719,720	\$	11,905,550
	% of Savings to City Cost	60.86%		62.70%

MTA - Municipal Transportation Agency

Paratransit (24163)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES

FISCAL YEAR 2026-27

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2026-27 Personnel Cost Low	FY 2026-27 Personnel Cost High
IT Operations Support Administrator II	1092_C_MTA	2.00	\$ 271,581	\$ 325,957
IT Operations Support Administrator V	1095_C_MTA	1.00	\$ 201,979	\$ 245,011
Senior Payroll And Personnel Clerk	1222_C_MTA	2.00	\$ 279,214	\$ 330,120
Human Resources Analyst	1241_C_MTA	2.00	\$ 291,522	\$ 409,078
Senior Clerk	1406_C_MTA	7.00	\$ 761,480	\$ 1,050,810
Executive Secretary I	1450_C_MTA	2.00	\$ 273,344	\$ 323,183
Senior Account Clerk	1632_C_MTA	3.00	\$ 378,189	\$ 445,541
Accountant II	1652_C_MTA	4.00	\$ 614,555	\$ 727,307
Accountant IV	1657_C_MTA	1.00	\$ 205,368	\$ 244,746
Communications Dispatcher I	1704_C_MTA	21.00	\$ 2,403,545	\$ 2,823,868
Communications Dispatcher II	1705_C_MTA	29.00	\$ 3,613,268	\$ 4,258,545

Senior Parts Storekeeper	1931_C_MTA	1.00	\$	133,903	\$	158,289
Custodian	2708_C_MTA	3.00	\$	328,350	\$	384,993
Planner I	5277_C_MTA	1.00	\$	136,992	\$	161,644
Automotive Mechanic	7381_C_MTA	12.00	\$	2,149,184	\$	2,149,184
Automotive Mechanic Assistant Supervisor	7382_C_MTA	2.00	\$	419,664	\$	419,664
Automotive Service Worker	7410_C_MTA	8.00	\$	983,002	\$	1,158,872
Transit Car Cleaner	9102_C_MTA	7.00	\$	840,407	\$	988,925
Senior Transit Information Clerk	9124_C_MTA	5.00	\$	664,345	\$	784,767
Transit Supervisor	9139_C_MTA	15.00	\$	2,511,509	\$	2,969,860
Transit Manager I	9140_C_MTA	7.00	\$	1,346,372	\$	1,598,292
Transit Operator	9163_C_MTA	299.00	\$	22,431,020	\$	30,722,606
Manager III, MTA	9177_C_MTA	3.00	\$	651,248	\$	805,357
Transportation Safety Specialist	9520_C_MTA	1.00	\$	201,211	\$	239,125
Holiday Pay - Miscellaneous			\$	861,013	\$	1,033,627
Premium Pay - Platform			\$	959,761	\$	1,152,173
Sum:				438.00	\$	43,912,026
					\$	55,911,544

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2026-27	
			Low Estimate	High Estimate
Sedan, 4 door midsize	200	FY27: Unit Cost \$14,000, Replacement Years 4	\$ 2,332,400	\$ 2,800,000
Van, Type A, lift equipped	49	FY27: Unit Cost \$38,315, Replacement Years 4	\$ 1,563,903	\$ 1,877,435
Van, Type B, lift equipped	64	FY27: Unit Cost \$41,772, Replacement Years 4	\$ 2,226,949	\$ 2,673,408
Minivans, ramp equipped	25	FY27: Unit Cost \$18,417, Replacement Years 4	\$ 383,534	\$ 460,425
2 way radios	338	FFY27: Unit Cost \$54.21, Replacement Years 4	\$ 15,263	\$ 18,323
Tablets	200	FY27: Unit Cost \$1000 Replacement Years 4	\$ 166,600	\$ 20,000
Fuel: (Est miles per gal is 5.1 at \$5.20 per gallon)	0		\$ 1,936,423	\$ 2,324,637
Parts (Est at \$2,467 per vehicle)	0		\$ 729,323	\$ 875,538
Computer Supplies, maintenance, hosting, "Trapeze" system	0		\$ 226,427	\$ 271,821
CabConnect	0		\$ 329,402	\$ 395,440
Claims Est.	0	3.9% of Total Salary	\$ 1,191,122	\$ 1,429,918
Other Pay: 9163 (Uniform \$330/person/year Shoes \$275/year)	0		\$ 136,987	\$ 164,450
Other Pay: 7381 and 7382 (Tool \$660/person/year)	0		\$ 7,697	\$ 9,240
Other Pay: 7382/7381/7410 (Uniform \$330/person/year Shoes \$275/year)	0		\$ 11,087	\$ 13,310
Other Pay: 9140 (Shoes \$165/person/year)	0		\$ 962	\$ 1,155
2905_C Human Services Agency Senior Eligibility Worker	4		\$ 550,394	\$ 621,481
2907_C Eligibility Worker Supervisor	1		\$ 152,525	\$ 172,225
Other Pay: 9139 (Shoes \$165/person/year)	0		\$ 2,062	\$ 2,475
Overhead (Transit Rate)	0		\$ 12,646,867	\$ 15,233,794
Overhead @45.6%	12646867		\$ 21,000,765	\$ 20,207,882
Total Non-Personnel Costs:			\$ 45,610,692	\$ 49,572,957

ESTIMATED TOTAL CITY COST**\$ 89,522,718 \$ #####****COST COMPARISON SUMMARY**

ESTIMATED TOTAL CITY COST	\$ 89,522,718	\$ 105,484,501
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 27,075,614	\$ 32,507,004
ESTIMATED SAVINGS	\$ 62,447,104	\$ 72,977,497
% of Savings to City Cost	69.76%	69.18%

MTA - Municipal Transportation Agency

Paratransit (24163)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES

FISCAL YEAR 2027-28**PROJECTED PERSONNEL COSTS**

vJCName	Job Class	FTE	FY 2027-28 Personnel Cost Low	FY 2027-28 Personnel Cost High
IT Operations Support Administrator II	1092_C_MTA	2.00	\$ 293,448	\$ 351,892
IT Operations Support Administrator V	1095_C_MTA	1.00	\$ 218,163	\$ 264,417
Senior Payroll And Personnel Clerk	1222_C_MTA	2.00	\$ 301,656	\$ 356,369
Human Resources Analyst	1241_C_MTA	2.00	\$ 315,162	\$ 441,515
Senior Clerk	1406_C_MTA	7.00	\$ 823,506	\$ 1,134,488
Executive Secretary I	1450_C_MTA	2.00	\$ 295,321	\$ 348,890
Senior Account Clerk	1632_C_MTA	3.00	\$ 408,630	\$ 481,026
Accountant II	1652_C_MTA	4.00	\$ 663,905	\$ 785,090
Accountant IV	1657_C_MTA	1.00	\$ 221,805	\$ 264,130
Communications Dispatcher I	1704_C_MTA	21.00	\$ 2,597,359	\$ 3,049,151
Communications Dispatcher II	1705_C_MTA	29.00	\$ 3,904,221	\$ 4,597,784
Senior Parts Storekeeper	1931_C_MTA	1.00	\$ 144,674	\$ 170,883
Custodian	2708_C_MTA	3.00	\$ 354,850	\$ 415,732
Planner I	5277_C_MTA	1.00	\$ 148,011	\$ 174,508
Automotive Mechanic	7381_C_MTA	12.00	\$ 2,320,285	\$ 2,320,285
Automotive Mechanic Assistant Supervisor	7382_C_MTA	2.00	\$ 453,008	\$ 453,008
Automotive Service Worker	7410_C_MTA	8.00	\$ 1,062,083	\$ 1,251,102
Transit Car Cleaner	9102_C_MTA	7.00	\$ 908,121	\$ 1,067,750
Senior Transit Information Clerk	9124_C_MTA	5.00	\$ 717,785	\$ 847,209
Transit Supervisor	9139_C_MTA	15.00	\$ 2,713,254	\$ 3,205,895
Transit Manager I	9140_C_MTA	7.00	\$ 1,454,347	\$ 1,725,120
Transit Operator	9163_C_MTA	299.00	\$ 23,151,150	\$ 31,500,341
Manager III, MTA	9177_C_MTA	3.00	\$ 703,702	\$ 868,698
Transportation Safety Specialist	9520_C_MTA	1.00	\$ 217,339	\$ 258,092
Holiday Pay - Miscellaneous			\$ 883,143	\$ 1,060,194
Premium Pay - Platform			\$ 984,429	\$ 1,181,786
Sum:		438.00	\$ 46,259,357	\$ 58,575,355

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2027-28	
			Low Estimate	High Estimate
Sedan, 4 door midsize	0	FY27: Unit Cost \$14,000, Replacement Years 4	\$ 2,409,369	\$ 2,892,400
Van, Type A, lift equipped	0	FY27: Unit Cost \$38,315, Replacement Years 4	\$ 1,615,512	\$ 1,939,390
Van, Type B, lift equipped	0	FY27: Unit Cost \$41,772, Replacement Years 4	\$ 2,300,438	\$ 2,761,630
Minivans, ramp equipped	0	FY27: Unit Cost \$18,417, Replacement Years 4	\$ 396,191	\$ 475,619
2 way radios	0	FFY27: Unit Cost \$54.21, Replacement Years 4	\$ 15,797	\$ 18,928
Tablets	0	FY27: Unit Cost \$1000 Replacement Years 4	\$ 172,100	\$ 206,600
Fuel: (Est miles per gal is 5.1 at \$5.20 per gallon)	0		\$ 200,325	\$ 2,401,350
Parts (Est at \$2,467 per vehicle)	0		\$ 753,391	\$ 904,431
Computer Supplies, maintenance, hosting, "Trapeze" system	0		\$ 233,899	\$ 280,791
CabConnect	0		\$ 340,272	\$ 408,490
Claims Est.	0	3.9% of Total Salary	\$ 1,230,429	\$ 1,477,105
Other Pay: 9163 (Uniform \$330/person/year Shoes \$275/year)	0		\$ 141,507	\$ 169,877
Other Pay: 7381 and 7382 (Tool \$660/person/year)	0		\$ 7,951	\$ 9,545
Other Pay: 7382/7381/7410 (Uniform \$330/person/year Shoes \$275/year)	0		\$ 11,453	\$ 13,749
Other Pay: 9140 (Shoes \$165/person/year)	0		\$ 994	\$ 1,193
2905_C Human Services Agency Senior Eligibility Worker	0		\$ 564,539	\$ 637,453
2907_C Eligibility Worker Supervisor	0		\$ 156,445	\$ 176,651
Other Pay: 9139 (Shoes \$165/person/year)	0		\$ 2,130	\$ 2,475
Overhead (Transit Rate)	0		\$ 13,261,272	\$ 15,891,417
Overhead @45.6%	0		\$ 21,938,557	\$ 7,246,486
Total Non-Personnel Costs:			\$ 45,752,571	\$ 37,915,580

ESTIMATED TOTAL CITY COST \$ 92,011,928 \$ 96,490,935

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$ 92,011,928	\$ 96,490,935
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 27,985,176	\$ 33,598,579
ESTIMATED SAVINGS	\$ 64,026,752	\$ 62,892,356
% of Savings to City Cost	69.59%	65.18%

MTA - Municipal Transportation Agency

Towing (24172)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES

FISCAL YEAR 2026-27

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2026-27	
			Personnel Cost Low	Personnel Cost High
IS Engineer-Principal	1044_C_MTA	1.00	\$ 236,935	\$ 290,472
IT Operations Support Administrator IV	1094_C_MTA	1.00	\$ 189,385	\$ 229,261
Clerk	1404_C_MTA	1.56	\$ 164,756	\$ 193,069
Account Clerk	1630_C_MTA	3.25	\$ 363,301	\$ 426,510
Principal Account Clerk	1634_C_MTA	6.56	\$ 915,824	\$ 1,082,795
Accountant II	1652_C_MTA	2.00	\$ 307,277	\$ 363,654
Accountant IV	1657_C_MTA	1.00	\$ 205,368	\$ 244,746
Communications Dispatcher I	1704_C_MTA	4.20	\$ 480,707	\$ 564,772
Communications Dispatcher II	1705_C_MTA	4.20	\$ 523,300	\$ 616,753
Principal Administrative Analyst	1824_C_MTA	1.00	\$ 205,435	\$ 244,913
Senior Materials And Supplies Supervisor	1926_C_MTA	1.00	\$ 116,322	\$ 136,672
Storekeeper	1934_C_MTA	7.60	\$ 863,517	\$ 1,013,855
Senior Storekeeper	1936_C_MTA	3.00	\$ 358,574	\$ 422,323
Purchaser	1952_C_MTA	1.00	\$ 156,206	\$ 185,094
Cashier II	4321_C_MTA	1.56	\$ 179,745	\$ 211,073
Cashier III	4322_C_MTA	1.56	\$ 197,384	\$ 232,824
Truck Driver	7355_C_MTA	31.23	\$ 4,590,324	\$ 5,627,983
Automotive Mechanic	7381_C_MTA	5.20	\$ 931,312	\$ 931,312
Security Guard	8202_C_MTA	11.39	\$ 1,164,561	\$ 1,603,421
Manager IV, MTA	9174_C_MTA	2.00	\$ 463,445	\$ 572,448
Premium Pay - Miscellaneous			\$ 33,189	\$ 39,844
Sum:		91.31	\$ 12,646,867	\$ 15,233,794

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2026-27	
			Low Estimate	High Estimate
Postage+supplies+uniforms	0		\$ 63,831	\$ 76,628
Specialized Software	0		\$ 355,147	\$ 426,347
Vehicles - tow trucks (7 year useful life)	0		\$ 865,000	\$ 1,038,415
Fuel (15-20 miles/day/truck, assume 20mi/gal at \$5-\$7/gallon)	0		\$ 99,011	\$ 118,861
Communications: ipad air \$650 + case \$30 + cellular data (\$200/year for 4 years) *32 drivers / useful life 4 years	0		\$ 10,428	\$ 12,519
Utilities	0		\$ 40,514	\$ 48,637
Lien Fees	0		\$ 117,576	\$ 141,147
Dolly equipment (2 year useful life)	0		\$ 24,572	\$ 29,498
Credit card fees	0		\$ 75,024	\$ 90,065
Overhead, at 66.9% applied to salaries and fringe benefits	0		\$ 8,460,754	\$ 10,191,408
Total Non-Personnel Costs:			\$ 10,111,857	\$ 12,173,525

ESTIMATED TOTAL CITY COST \$ 22,758,724 \$ 27,407,319

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$ 22,758,724	\$ 27,407,319
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 14,947,540	\$ 17,941,716

ESTIMATED SAVINGS

	\$	7,811,184	\$	9,465,603
% of Savings to City Cost		34.32%		34.54%

MTA - Municipal Transportation Agency

Towing (24172)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES

FISCAL YEAR 2027-28

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE		FY 2027-28 Personnel Cost Low	FY 2027-28 Personnel Cost High
IS Engineer-Principal	1044_C_MTA	1.00	\$	255,906	\$ 313,236
IT Operations Support Administrator IV	1094_C_MTA	1.00	\$	204,571	\$ 247,432
Clerk	1404_C_MTA	1.56	\$	178,066	\$ 208,497
Account Clerk	1630_C_MTA	3.25	\$	392,611	\$ 460,549
Principal Account Clerk	1634_C_MTA	6.56	\$	989,432	\$ 1,168,894
Accountant II	1652_C_MTA	2.00	\$	331,952	\$ 392,545
Accountant IV	1657_C_MTA	1.00	\$	221,805	\$ 264,130
Communications Dispatcher I	1704_C_MTA	4.20	\$	519,471	\$ 609,830
Communications Dispatcher II	1705_C_MTA	4.20	\$	565,439	\$ 665,887
Principal Administrative Analyst	1824_C_MTA	1.00	\$	221,876	\$ 264,309
Senior Materials And Supplies Supervisor	1926_C_MTA	1.00	\$	125,701	\$ 147,572
Storekeeper	1934_C_MTA	7.60	\$	933,155	\$ 1,094,746
Senior Storekeeper	1936_C_MTA	3.00	\$	387,465	\$ 455,988
Purchaser	1952_C_MTA	1.00	\$	168,748	\$ 199,798
Cashier II	4321_C_MTA	1.56	\$	194,242	\$ 227,915
Cashier III	4322_C_MTA	1.56	\$	213,280	\$ 251,369
Truck Driver	7355_C_MTA	31.23	\$	4,960,522	\$ 6,075,833
Automotive Mechanic	7381_C_MTA	5.20	\$	1,005,458	\$ 1,005,458
Security Guard	8202_C_MTA	11.39	\$	1,259,533	\$ 1,731,227
Manager IV, MTA	9174_C_MTA	2.00	\$	500,738	\$ 617,477
Premium Pay - Miscellaneous			\$	34,229	\$ 41,091
Sum:		91.31	\$	13,664,200	\$ 16,443,783

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure		FY 2027-28 Low Estimate	FY 2027-28 High Estimate
Postage+supplies+uniforms	0		\$	65,937	\$ 79,157
Specialized Software	0		\$	366,867	\$ 440,416
Vehicles - tow trucks (7 year useful life)	0		\$	893,545	\$ 1,072,683
Fuel (15-20 miles/day/truck, assume 20mi/gal at \$5-\$7/gallon)	0		\$	102,279	\$ 122,783
Communications: ipad air \$650 + case \$30 + cellular data (\$200/year for 4 years) *32 drivers / useful life 4 years	0		\$	10,772	\$ 12,932
Utilities	0		\$	41,851	\$ 50,242
Lien Fees	0		\$	121,456	\$ 145,805

Dolly equipment (2 year useful life)	0	\$ 25,383	\$ 30,472
Credit card fees	0	\$ 77,500	\$ 93,037
Overhead, at 66.9% applied to salaries and fringe benefits	0	\$ 9,163,742	\$ 11,000,891
Total Non-Personnel Costs:		\$ 10,869,332	\$ 13,048,418

ESTIMATED TOTAL CITY COST \$ 24,533,532 \$ 29,492,201

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST		\$ 24,533,532	\$ 29,492,201
LESS: ESTIMATED TOTAL CONTRACT COST		\$ 15,458,378	\$ 18,554,384
ESTIMATED SAVINGS		\$ 9,075,154	\$ 10,937,817
	% of Savings to City Cost	36.99%	37.09%

MTA - Municipal Transportation Agency

Parking Meter Collections (24175)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES

FISCAL YEAR 2026-27

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2026-27 Personnel Cost Low	FY 2026-27 Personnel Cost High
Principal Administrative Analyst	1824_C_MTA	1.00	\$ 205,435	\$ 244,913
Fare Collections Receiver	9110_C_MTA	10.00	\$ 1,200,583	\$ 1,412,749
Senior Fare Collections Receiver	9116_C_MTA	7.00	\$ 948,757	\$ 1,120,625
Principal Fare Collections Receiver	9117_C_MTA	5.00	\$ 825,135	\$ 980,088
Manager IV, MTA	9174_C_MTA	0.25	\$ 57,931	\$ 71,857
Manager III, MTA	9177_C_MTA	1.00	\$ 217,082	\$ 268,452
Holiday Pay - Miscellaneous			\$ 65,511	\$ 78,646
Premium Pay - Miscellaneous			\$ 40,745	\$ 46,649
Sum:		24.25	\$ 3,561,179	\$ 4,223,979

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2026-27 Low Estimate	FY 2026-27 High Estimate
Rent	0		\$ 163,980	\$ 196,855
Utilities	0		\$ 17,663	\$ 21,205
Uniform	0		\$ 6,154	\$ 7,388
Vehicles	0		\$ 72,758	\$ 87,344
Radios	0		\$ 90,593	\$ 108,775
Gas	0		\$ 25,010	\$ 30,025
Overhead (66.9%) of salary and benefits)	0		\$ 3,561,179	\$ 4,223,979
Total Non-Personnel Costs:			\$ 3,937,337	\$ 4,675,571

ESTIMATED TOTAL CITY COST **\$ 7,498,516 \$ 8,899,550**

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$ 7,498,516	\$ 8,899,550
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 4,042,062	\$ 4,852,830
ESTIMATED SAVINGS	\$ 3,456,454	\$ 4,046,720
% of Savings to City Cost	46.10%	45.47%

MTA - Municipal Transportation Agency

Parking Meter Collections (24175)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES

FISCAL YEAR 2027-28

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2027-28 Personnel Cost Low	FY 2027-28 Personnel Cost High
Principal Administrative Analyst	1824_C_MTA	1.00	\$ 221,876	\$ 264,309
Fare Collections Receiver	9110_C_MTA	10.00	\$ 1,297,316	\$ 1,525,358
Senior Fare Collections Receiver	9116_C_MTA	7.00	\$ 1,025,040	\$ 1,209,766
Principal Fare Collections Receiver	9117_C_MTA	5.00	\$ 891,292	\$ 1,057,840
Manager IV, MTA	9174_C_MTA	0.25	\$ 62,592	\$ 77,563
Manager III, MTA	9177_C_MTA	1.00	\$ 234,568	\$ 289,567
Holiday Pay - Miscellaneous			\$ 67,195	\$ 80,668
Premium Pay - Miscellaneous			\$ 41,792	\$ 47,846
Sum:		24.25	\$ 3,841,671	\$ 4,552,917

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2027-28 Low Estimate	FY 2027-28 High Estimate
Rent	0		\$ 169,391	\$ 203,351
Utilities	0		\$ 18,246	\$ 21,904
Uniform	0		\$ 6,357	\$ 7,632
Vehicles	0		\$ 75,159	\$ 90,226
Radios	0		\$ 93,582	\$ 112,344
Gas	0		\$ 25,836	\$ 31,015
Overhead (66.9% of salary and benefits)	0		\$ 3,841,671	\$ 4,552,917
Total Non-Personnel Costs:			\$ 4,230,242	\$ 5,019,389

ESTIMATED TOTAL CITY COST **\$ 8,071,913 \$ 9,572,306**

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$ 8,071,913	\$ 9,572,306
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 4,179,450	\$ 5,017,699

ESTIMATED SAVINGS

	\$ 3,892,463	\$ 4,554,607
% of Savings to City Cost	48.22%	47.58%

MTA - Municipal Transportation Agency
 Security Services (24176)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES
FISCAL YEAR 2026-27

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2026-27 Personnel Cost Low	FY 2026-27 Personnel Cost High
Senior Clerk	1406_C_MTA	1.00	\$ 108,783	\$ 150,115
Principal Clerk	1408_C_MTA	16.00	\$ 2,186,740	\$ 2,585,458
Chief Clerk	1410_C_MTA	1.00	\$ 153,684	\$ 182,074
Security Guard	8202_C_MTA	100.20	\$ 10,244,872	\$ 14,105,587
Manager II, MTA	9172_C_MTA	1.00	\$ 204,200	\$ 252,357
Overtime - Miscellaneous			\$ 32,490	\$ 40,037
Premium Pay - Miscellaneous			\$ 43,081	\$ 53,088
Sum:		119.20	\$ 12,973,850	\$ 17,368,716

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2026-27 Low Estimate	FY 2026-27 High Estimate
MTA Transit Overhead of 52.3% of salary + benefits	0		\$ 5,916,076	\$ 7,920,134
Total Non-Personnel Costs:			\$ 5,916,076	\$ 7,920,134

ESTIMATED TOTAL CITY COST **\$ 18,889,926 \$ 25,288,850**

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$ 18,889,926	\$ 25,288,850
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 11,024,730	\$ 10,453,164
ESTIMATED SAVINGS	\$ 7,865,196	\$ 14,835,686
% of Savings to City Cost	41.64%	58.66%

MTA - Municipal Transportation Agency
 Security Services (24176)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES
FISCAL YEAR 2027-28

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2027-28 Personnel Cost Low	FY 2027-28 Personnel Cost High
Senior Clerk	1406_C_MTA	1.00	\$ 117,645	\$ 162,070
Principal Clerk	1408_C_MTA	16.00	\$ 2,362,549	\$ 2,791,108
Chief Clerk	1410_C_MTA	1.00	\$ 166,019	\$ 196,532
Security Guard	8202_C_MTA	100.20	\$ 11,080,396	\$ 15,229,964
Manager II, MTA	9172_C_MTA	1.00	\$ 220,661	\$ 272,423
Overtime - Miscellaneous			\$ 33,325	\$ 40,007
Premium Pay - Miscellaneous			\$ 44,189	\$ 53,048
Sum:		119.20	\$ 14,024,784	\$ 18,745,152

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2027-28 Low Estimate	FY 2027-28 High Estimate
MTA Transit Overhead of 52.3% of salary + benefits	0		\$ 6,395,302	\$ 8,547,789
Total Non-Personnel Costs:			\$ 6,395,302	\$ 8,547,789

ESTIMATED TOTAL CITY COST \$ 20,420,086 \$ 27,292,941

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$ 20,420,086	\$ 27,292,941
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 8,996,616	\$ 10,805,993
ESTIMATED SAVINGS	\$ 11,423,470	\$ 16,486,948
% of Savings to City Cost	55.94%	60.41%

MTA - Municipal Transportation Agency
Transit Shelter Platform Cleaning (24177)
COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES
FISCAL YEAR 2026-27

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2026-27 Personnel Cost Low	FY 2026-27 Personnel Cost High
Construction Inspector	6318_C_MTA	0.80	\$ 143,206	\$ 170,312
Electrician	7345_C_MTA	0.80	\$ 147,670	\$ 175,041
General Laborer	7514_C_MTA	8.64	\$ 1,045,560	\$ 1,230,603
Track Maintenance Worker	7540_C_MTA	8.64	\$ 1,105,226	\$ 1,303,516
Overtime - Miscellaneous			\$ 16,815	\$ 20,186
Premium Pay - Miscellaneous			\$ 22,499	\$ 27,008
Sum:		18.88	\$ 2,480,976	\$ 2,926,666

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2026-27	FY 2026-27
			Low Estimate	High Estimate
Materials & Supplies	0		\$ 143,003	\$ 171,672
Safety Equipment	0		\$ 5,109	\$ 6,134
Vehicle Maintenance	0		\$ 1,022	\$ 1,227
Overhead at 59.4% of salaries and benefits	0		\$ 1,112,200	\$ 1,312,648
Total Non-Personnel Costs:			\$ 1,261,334	\$ 1,491,681

ESTIMATED TOTAL CITY COST \$ 3,742,310 \$ 4,418,347

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$ 3,742,310	\$ 4,418,347
LESS: ESTIMATED TOTAL CONTRACT COST	\$ 895,592	\$ 779,582
ESTIMATED SAVINGS	\$ 2,846,718	\$ 3,638,765
% of Savings to City Cost	76.07%	82.36%

MTA - Municipal Transportation Agency
Transit Shelter Platform Cleaning (24177)

COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES

FISCAL YEAR 2027-28

PROJECTED PERSONNEL COSTS

vJCName	Job Class	FTE	FY 2027-28	FY 2027-28
			Personnel Cost Low	Personnel Cost High
Construction Inspector	6318_C_MTA	1.00	\$ 194,607	\$ 230,732
Electrician	7345_C_MTA	1.00	\$ 200,784	\$ 237,264
General Laborer	7514_C_MTA	8.64	\$ 1,129,801	\$ 1,328,693
Track Maintenance Worker	7540_C_MTA	8.64	\$ 1,194,185	\$ 1,407,314
Overtime - Miscellaneous			\$ 17,247	\$ 20,704
Premium Pay - Miscellaneous			\$ 23,078	\$ 27,704
Sum:		19.28	\$ 2,759,702	\$ 3,252,411

ADDITIONAL CITY COSTS

Item Description	Nbr of Units	Notes / Unit Measure	FY 2027-28	FY 2027-28
			Low Estimate	High Estimate
Materials & Supplies	0		\$ 147,722	\$ 177,337
Safety Equipment	0		\$ 5,278	\$ 6,336
Vehicle Maintenance	0		\$ 1,056	\$ 1,267
Overhead at 59.4% of salaries and benefits	0		\$ 1,200,781	\$ 1,414,095
Total Non-Personnel Costs:			\$ 1,354,837	\$ 1,599,035

ESTIMATED TOTAL CITY COST \$ 4,114,539 \$ 4,851,446

COST COMPARISON SUMMARY

ESTIMATED TOTAL CITY COST	\$	4,114,539	\$	4,851,446
LESS: ESTIMATED TOTAL CONTRACT COST	\$	924,187	\$	960,240
ESTIMATED SAVINGS	\$	3,190,352	\$	3,891,206
	% of Savings to City Cost	77.54%		80.21%

This Tab is filtered for work orders that are not balanced between requesting and performing departments. To remove or change this filter and view all work orders, go to the "Input Controls" in the navigation pane; change the value under Report Input Controls. All entries can also be reviewed in Tab2 and Tab3.

Off-Budget is one-sided and is considered balance. It is unbalance only when Requesting (8000) and Performing (8100) does not agree.

AIR-MTA

WO Ref ID	Account	Balance IN Proposal By Account	Balance IN Proposal By WO	FY 2026-27 Requesting Proposal 8000	FY 2026-27 Performing Proposal 8100	FY 2026-27 Imbalanced 8000 vs 8100	FY 2027-28 Requesting Proposal 8000	FY 2027-28 Performing Proposal 8100	FY 2027-28 Imbalanced 8000 vs 8100
MTA-PRKG+TRAFFIC	487020	Y	Y	364,000	364,000	0	392,900	392,900	0
MTA-PRKG+TRAFFIC				364,000	364,000	0	392,900	392,900	0
AIR-MTA				364,000	364,000	0	392,900	392,900	0

MTA-ECN

WO Ref ID	Account	Balance IN Proposal By Account	Balance IN Proposal By WO	FY 2026-27 Requesting Proposal 8000	FY 2026-27 Performing Proposal 8100	FY 2026-27 Imbalanced 8000 vs 8100	FY 2027-28 Requesting Proposal 8000	FY 2027-28 Performing Proposal 8100	FY 2027-28 Imbalanced 8000 vs 8100
ECN-BUSECNDEV	486550	Y	Y	459,000	459,000	0	459,000	459,000	0
	487140	Y	Y	521,000	521,000	0	521,000	521,000	0
	581330	Y	Y	-459,000	-459,000	0	-459,000	-459,000	0
ECN-BUSECNDEV				521,000	521,000	0	521,000	521,000	0
MTA-ECN				521,000	521,000	0	521,000	521,000	0

MTA-FIR

WO Ref ID	Account	Balance IN Proposal By Account	Balance IN Proposal By WO	FY 2026-27 Requesting Proposal 8000	FY 2026-27 Performing Proposal 8100	FY 2026-27 Imbalanced 8000 vs 8100	FY 2027-28 Requesting Proposal 8000	FY 2027-28 Performing Proposal 8100	FY 2027-28 Imbalanced 8000 vs 8100
FIR	486460	Y	Y	0	0	0	0	0	0
	487140	Y	Y	344,002	344,002	0	359,037	359,037	0
	581390	Y	Y	0	0	0	0	0	0

FIR	344,002	344,002	0	359,037	359,037	0
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MTA-FIR	344,002	344,002	0	359,037	359,037	0
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MYR-MTA

WO Ref ID	Account	Balance IN Proposal By Account	Balance IN Proposal By WO	FY 2026-27 Requesting Proposal 8000	FY 2026-27 Performing Proposal 8100	FY 2026-27 Imbalanced 8000 vs 8100	FY 2027-28 Requesting Proposal 8000	FY 2027-28 Performing Proposal 8100	FY 2027-28 Imbalanced 8000 vs 8100
MTA-PRKG+TRAFFIC	486450	Y	Y	0	0	0	0	0	0
	487110	Y	Y	154,741	154,741	0	167,027	167,027	0
MTA-PRKG+TRAFFIC				154,741	154,741	0	167,027	167,027	0
MYR-MTA				154,741	154,741	0	167,027	167,027	0

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Stephanie Cajina, Vice-Chair
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Steve Heminger
Dominica Henderson
Fiona Hinze

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Christine Silva

Director of Transportation
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