

MEETING MINUTES

CHILDREN AND FAMILIES COMMISSION & EARLY CHILDHOOD COMMUNITY OVERSIGHT AND ADVISORY COMMITTEE JOINT MEETING

DATE: February 11, 2026

TIME: 4:30 pm-6:30 pm

LOCATION: 1650 MISSION STREET, SUITE 312, SAN FRANCISCO, CA 94103

PUBLIC ACCESS (if not attending in person)

[JOINT MEETING WEBEX LINK](#)

Webinar number: 2664 713 6760

Webinar password: DECMeeting (33263384 when dialing from a video system)

Join by phone: +1-415-655-0001 United States Toll (San Francisco)

Access code: 266 471 36760

Public Comment Email: sfdec@sfgov.org

1. Called to order at 4:45
2. Roll call

Present: Elizabeth Winograd, Michael Lambert, Aline Armstrong, Susie Smith,
Sherrice Dorsey-Smith, Cindy Lopez-Chastain, Monique Guidry, Connor Skelly,
Krystle Danridge-Pierson, Emily de Ayora-Moriarty, Abigail Stewart-Kahn,
Barbara Walden

Absent: Christie Herrera

3. General public comment: no public comment
4. Agenda items public comment

Kamael Burch with Leola Havard Early Education School: We thank the mayor
for launching the family opportunity agenda and making childcare more
affordable and accessible for all. I'm especially excited to know that more low-

income black families will be connected to childcare. I believe all children should have equal access to quality instruction, but I also wanted to raise my concern around what we are doing to retain educators and ensure that having ensure they have a living wage. Educators can barely afford to live in the community they work in. I work in a high need site and as an ECE administrator, I see the heavy weight that mental stress and burden that the educators I supervise carry. We need mental health support and more resources and training for staff to thrive. Also, Bayview families barely have healthy food options because we live in a food desert. This affects the child's ability to learn in their overall health, healthy development. According to the National Black Child Development Institute and their eight essential outcomes children should have access to schools that affirm and expand them and have access to healthy meals and vegetables. And this budget season, please prioritize Black early educators who are deserving of pay equity and black families that need more resources to start to thrive. Thank you.

Candace Benford with Market Street School FCC: The city has made many promises, and much progress was made, invested and then immediately divested away from African American entrepreneurship through the Dream Keeper Initiative. My business was a benefactor, and I've been able to sustain further education and receive minor grants. But I have witnessed the years of structural racism which has led to a decline in black population by up to seventeen percent in only eight years. The problem is of the remaining population, seven to nine percent of ECE educators are Black and only three percent ELFA. Are black and only three percent ELFA. I'm asking the city to keep its promise to the small percentage of those here continuing to make strides in perseverance here. The painful choice of budget cuts should not continue to

negatively affect black children and childcare providers. This is the problem we must face with financial support from DEC and other city departments. I graduated from the Black ECE pipeline in 2022, am active with the Black policy council and enrolled in a workforce program to further my education with Skyline College. However, the support is still needed, the need for coaches, business and legal support, city resources, and supplemental professional development training to get us to the next level. San Francisco is a wealthy city with resources, innovation culture, and community. I am asking the city to continue to ensure entrepreneurship is not made more difficult for those of us who work with those most vulnerable sacrificing the safety of our homes and health and put forth countless hours of preparation to support the working families of San Francisco and beyond. My call to action is this continue to fund those putting forth the effort for African American early child education through education and city resources. Black FCCs helped create more cultural representation and instill more confidence in black children. In this budget season, please prioritize black FCC owners like myself who desire growth expansion and increased capacity. Thank you.

Oscar Tang with FCCASF: I want to echo appreciation for Liz naming the role of family childcare. During COVID when school districts were closed family childcare providers stepped up to support children and working families and more recently during the SFUSD strike closer providers once again absorbed the disruption, so families could continue working and children could have stability. That consistency matters when childcare operates in neighborhoods, providers are small businesses, but they function as community infrastructure especially in moments of uncertainty. I also want to uplift our Family Childcare Association of San Francisco and the

broader family childcare community who worked behind the scenes to share information coordinate supports and make sure providers will not navigating those disruptions alone as we continue conversation about TK expansion and delivery, I hope we carry forward that lifted history recognizing family childcare as a stable and responsive part of the system. When systems close families look for reliability, family childcare has repeatedly shown up in those moments. Thank you.

Chanelle Brown with Children's Council: First, I want to commend DEC for the strides it's taken to improve the educational outcomes of Black children. We were pleased to hear the presentation in January that showed 2021 only 44% of black children entering SFUSD were kindergarten ready compared to 2025 last year where 58% of black children entered SFUSD kindergarten ready. We were elated to hear those numbers, and we look forward to forging partnerships to continue to uptick those numbers. We also want to paint a fuller picture of what Black families are currently experiencing, as you know, we're in the midst of an economic crisis of food insecurity and an immigration crisis where many of our families and children simply don't feel safe here. We're hoping that we can be the bridge and work across the city and county of San Francisco with DEC and other city agencies to ensure black children live and play in a safe community, have access to healthy meals with vegetables and attend a school that affirms them culturally, all priorities with the National Black Child Development Institute. We look forward to hearing the draft spending plan later in the meeting and we urge you to continue to support and prioritize black children who need a sufficient, hopefully competent experience in the classroom. Thank you for your time

5. Joint Body Member updates

Due to a delay in meeting quorum joint body's discussion at 4:38 included updates.

Members discussed the SF Library, DCYF's and HSA's support of the provision of temporary resources for families during federal TANF pauses and delays, with emphasis placed on collaboration and leadership.

6. CPAC updates-CPAC Representative Committee Member Guidry discussed the LPC Zip code Priorities process as well as CPAC streamlining and governance updates.

7. Executive Director updates – relevant updates are within the spending plan

8. Discussion and possible action to approve January 28, 2026, meeting minutes

(Action item) [Body members provided with the following: draft minutes]

Commissioner Lambert moved to approve 1/28 minutes

Commissioner Smith moved to approve 1/28 minutes

Minutes approved unanimously at 5:00 PM

9. Discussion on the Department of Early Childhood draft spending plan for fiscal year 2026-27 and 2027-28 (Discussion item) [Body members provided with the following: draft spending plan] See Slides

10. Adjourned at 6:24 PM

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政府的職責是服務大眾，並在大眾的監督下作出決定。設立市縣的委員會、董事會、理事會和其他機構的目的，是為市民處理事務。此條例確保審議工作是在市民的監督下進行，並確保城市的運作能公開給市民審查。欲了解根據《陽光條例》下您所擁有的權利（《三藩市行政法典》第 67 章）或舉報違反條例的行為，請聯絡：「陽光條例專案小組」負責人。

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根據《語言便利條例》（《三藩市行政法典》第 91 章），我們可按要求提供中文、西班牙文及/或菲律賓文（他加祿語）的口譯服務。會議記錄在獲得委員會通過後可翻譯成所要求的語言。我們將盡可能提供其他語言的協助。欲要求相關的協助服務，請於聽證會前至少 48 小時，聯絡委員會秘書 Arianna Cruz-Sellu（電郵地址：arianna.cruz-sellu@sfgov.org），或致電 (628) 652-3058。對於遲來的請求，我們將盡可能配合。

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「兒童及家庭委員會」聽證會及「早期幼兒社區監督和諮詢委員會」聽證會於以下地點舉行：1650 Mission Street, 3rd floor, San Francisco。大樓及會議室均方便輪椅人士出入。對於因殘障而無法親自出席會議的人士，我們可應要求提供遠程公眾參與服務。請最遲在會議開始前一 (1) 小時提出遠程參與要求，有助確保我們能夠提供會議連結。我們也可應要求提供手語翻譯。遠程參與的人士也可以啟動字幕。

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Las audiencias de la Comisión de Niños y Familias y las audiencias del Comité Asesor y de Supervisión Comunitaria de la Primera Infancia se celebran en 1650 Mission Street, 3^{er} piso, San Francisco. El edificio y la sala de reuniones son accesibles en silla de ruedas. La participación del público a distancia está disponible previa solicitud para las personas que no pueden asistir en persona debido a una discapacidad. Solicitar la participación a distancia a más tardar una (1) hora antes del inicio de la reunión ayuda a garantizar la disponibilidad del enlace de la reunión. También se ofrece interpretación en lenguaje de señas previa solicitud. Se pueden activar los subtítulos si se participa a distancia.

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Department of Early Childhood: FY27 & FY28 Proposed Spending Plan

February 11, 2026



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Budget Timeline



January 23	Technology Project Proposals Due
January 28	Public Presentation: Budget Priorities
February 11	Public Presentation: Expenditure Plan
February 23	Department Phase Budget Submission
May/June	Department presentations to BOS
June 2	Mayor proposes Citywide budget
July 31	Last day for BOS to adopt budget

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Key Budgetary Considerations

- **Mayor's Priorities** - Mayor is focused on family affordability, and childcare is a core pillar of the program; DEC will draw on Fund Balance to enhance services through this budget cycle (use of balance is not reflected in DEC's new appropriation request "AAO").
- **Fiscal Outlook** - San Francisco is facing a structural deficit of \$400M; Mayor has requested a focus on core services and efficiency. DEC does not have any specific reduction targets.
- **DEC Fund Sources** - Overall, DEC's AAO expenditure authority remains relatively steady through this budget cycle (0.2% net increase FY28 versus FY26); incremental growth in PEEF and restoration of the ECE Baseline offset declines in Prop C and Prop C interest.
- **Baseline** - Use of Prop C Interest for General Fund savings is legislated through FY27; General fund is restored in FY28, so Prop C interest is no longer in DEC's budget (~\$20M reduction).
- **Transparency** - DEC is dedicated to transparency and provides a detailed spending plan. The consequence of releasing this much detail is that some budgetary changes ARE expected prior to final department submission 2/23/24 and through Board approval. DEC anticipates changes to some work orders and potentially general fund contributions.

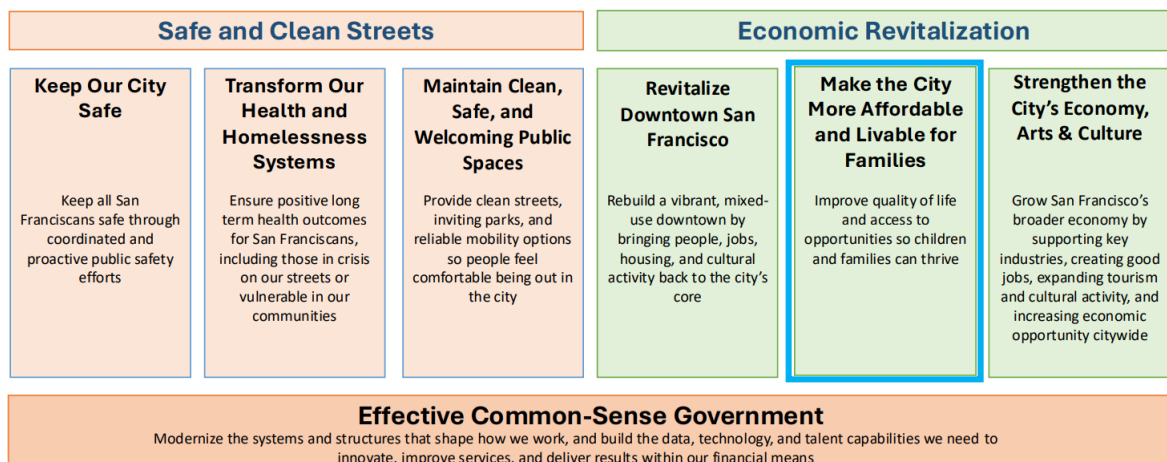
Budget Objective: Continue Improving Kindergarten Readiness



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Mayor's Priorities Mayor advances Family Opportunity Agenda



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Mayor's Priorities Child Care is Central to Affordability

Affordability Starts at Birth

- **Starting NOW:** families earning 111-150% AMI¹ (\$234k) will qualify for free² childcare at 500+ ELFA programs
- **Fall 2026:** Families earning 151-200% AMI (\$312k) will receive a 50% tuition credit²
- **Continued Support:** Families earning below 110% AMI (up to \$171,450 for a family of four) will continue to be eligible for free childcare at ELFA programs

Our San Francisco Approach



Starts now: We have moved beyond vision setting – over the past four years, we've built the infrastructure that make this expansion possible and have a plan in place to further strengthen the system



Quality driven: San Francisco prioritizes early learning – not just childcare – with quality standards, which resulted in 11% increase in kindergarten readiness since 2021



Educator-focused: First-in-the-nation wage augmentation helps recruit and retain essential talent for learner success, ensuring teachers with a BA earn at least \$76,000³



Early eligibility: All ages are eligible, and we're increasing capacity for our infant and toddlers



Locally led: City dollars power this expansion. We will look to partner with the State to maintain and expand our efforts

Learn More & Apply

1. Capped by DEC's [published tuition rates](#) | 2. [Area median income](#) | 3. For full-time educators

Visit sfdec.org/early-learning-for-all

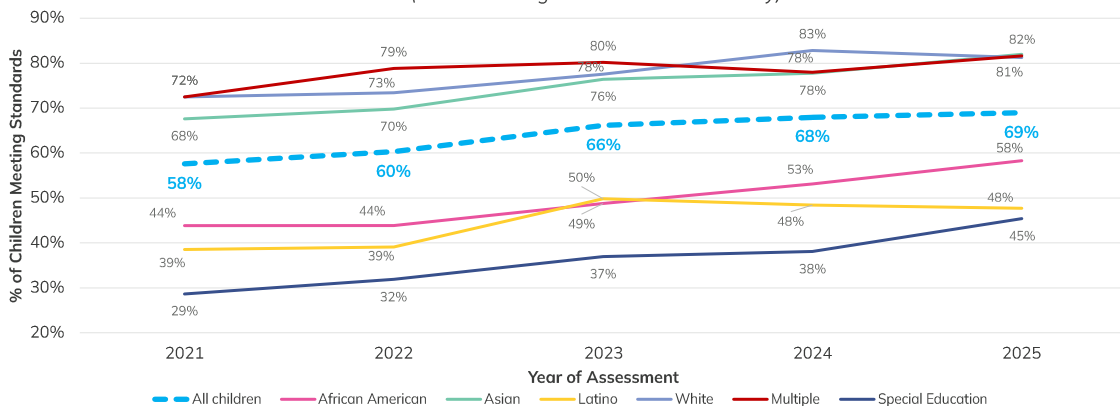


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DEC Budget Objective Kindergarten readiness hits record highs

Kindergarten Readiness of Entering SFUSD Students
by Race/Ethnicity and Special Education, 2021-2025
(SFUSD Kindergarten Readiness Inventory)



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DEC Budget Priorities

DEC is Building on Our Strong Start



Workforce - Building on DEC's longstanding commitment to strengthening the early care and education workforce, we are deepening our investment by increasing salaries and supporting educators as they work toward advanced degrees, permits, and credentials. In addition, we are launching a pilot program that provides family child care leaders with dedicated time away from their daily responsibilities, enabling them to participate fully in education pathways cohorts and further develop their professional skills.



Tuition Support - To ensure that more families can access high-quality early care and education, we are offering free or fully covered tuition for families earning up to 150 percent of the area median income, and a 50 percent tuition credit for those earning up to 200 percent of AMI. By reducing financial barriers, we are working to make early learning opportunities more equitable and inclusive for all children in our community.



Quality Spaces - We are investing in the creation and conversion of spaces to serve infants and toddlers, as well as providing funding for improvements and ongoing maintenance across early learning programs. Our efforts are guided by a commitment to ensuring that these environments are not only safe and welcoming, but also environmentally sustainable and inclusive, so that every child has the opportunity to learn and grow in a setting that meets their needs.



Family Resources - We will continue to invest in Family Resource Centers and Early Intervention services, strengthening our capacity to respond to the evolving needs of families and communities. By expanding partnerships with the health sector and promoting greater integration across systems of care, we aim to build a more coordinated and responsive support network for children and families.



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DEC Budget Priorities

Keeping Focus on Closing the Readiness Gap



Infant & Toddler Well-being

Every family has access to high-quality, culturally responsive infant & toddler early care and education ("ECE") that is close by and affordable



Workforce Quality & Capacity

Early educators in San Francisco, serving the most vulnerable children, are highly educated and fairly paid, with a workforce that reflects the families they serve



Inclusion

Developmental delays and learning differences are identified early, and families feel supported in accessing identified interventions in a timely way



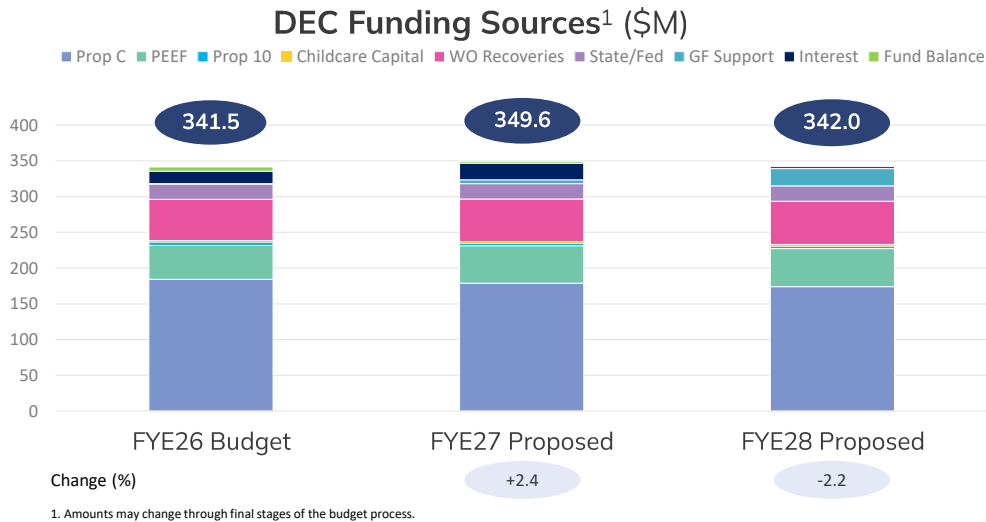
Connecting fragmented resources & systems so that caregivers feel informed, engaged, and empowered to support their young children through the most formative years



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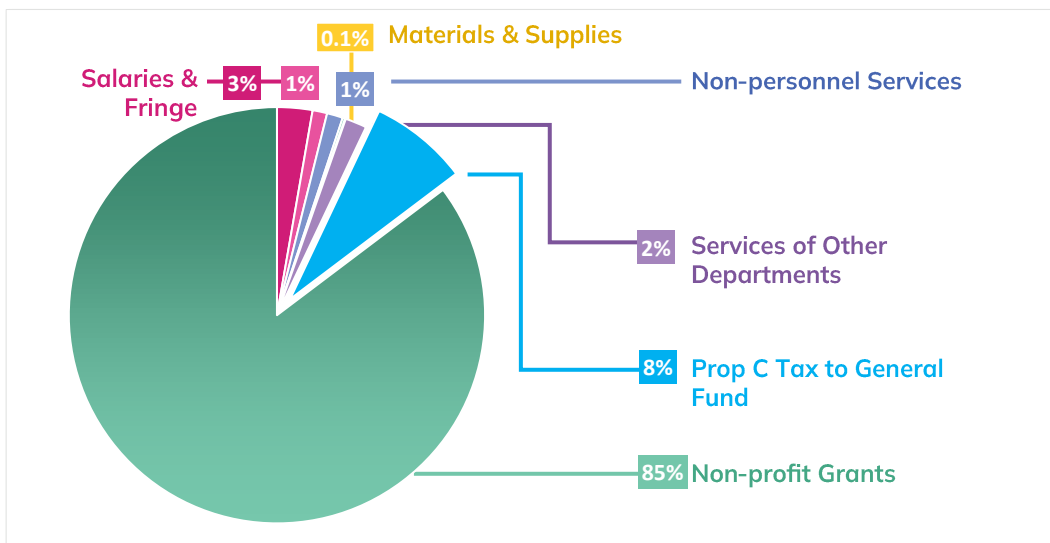
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DEC Proposed Budget FY27 & FY28 Proposed AAO Budget - Sources



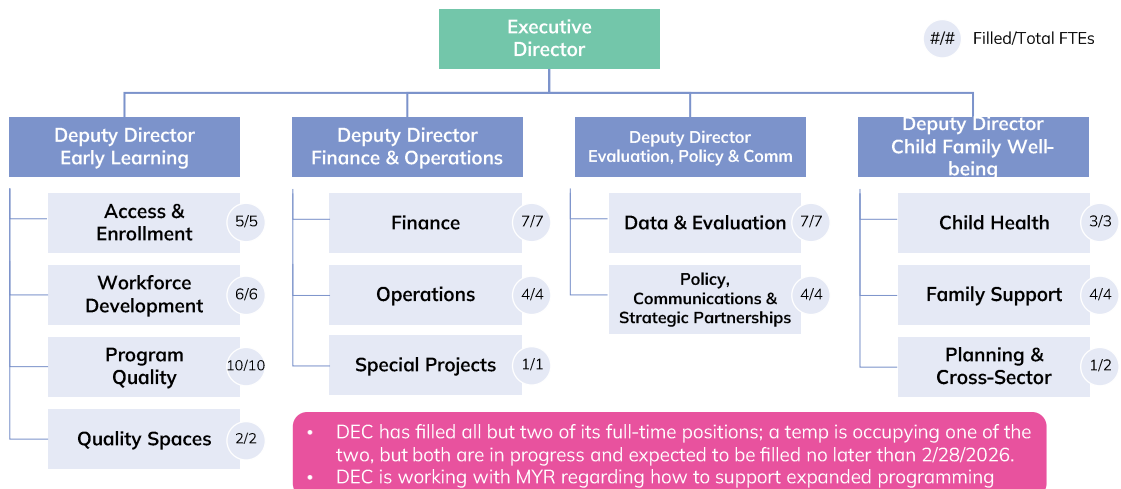
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DEC Proposed Budget FY27 Proposed AAO Budget - Uses \$349.6M



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DEC Proposed Budget DEC Organization and Operating Model



Note: As of 2/2/2026; Position count excludes Interns



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DEC Proposed Budget Proposed Spending by Division

	Program	Proposed Budget		AAO Budget (\$M)	
		FY26-27	FY27-28	FY26-27	FY27-28
Early Learning	• Access & Enrollment (includes State/Fed tuition)	178.7	180.4	171.3	160.1
	• Early Care and Education Workforce	86.1	87.2	71.0	71.0
	• Quality Spaces – ECE Facilities	19.0	19.0	9.2	9.0
	• Program/Network Quality	20.2	25.2	18.9	21.4
Child & Family Well-being	• Family Resource Initiative	23.5	23.6	22.5	22.6
	• Child Health	5.3	7.9	5.0	5.0
	• Cross-Sector	1.6	1.6	-	-
Evaluation, Policy & Communications	• Data & Evaluation	4.0	4.3	3.6	4.1
	• Strategy	0.2	0.2	-	-
	• Communications	0.7	0.7	0.7	0.7
	• Field Building	0.7	0.7	0.7	0.7
Finance & Operations	• Salaries & Fringe	13.6	15.2	13.6	15.2
	• Non-personnel Services	0.3	0.4	0.3	0.4
	• Materials & Supplies	0.2	0.2	0.2	0.2
	• City-owned Buildings	0.6	0.8	0.6	0.8
	• Administrative Work Orders	5.1	5.1	5.1	5.1
Prop C Tax	• Prop C 15% transfer to General Fund ¹	26.8	26.1	26.8	26.1
TOTAL ¹		\$ 386.5	\$ 398.5	\$ 349.6	\$ 342.0

1. Due to rounding, the total may be different than the sum of the rows.

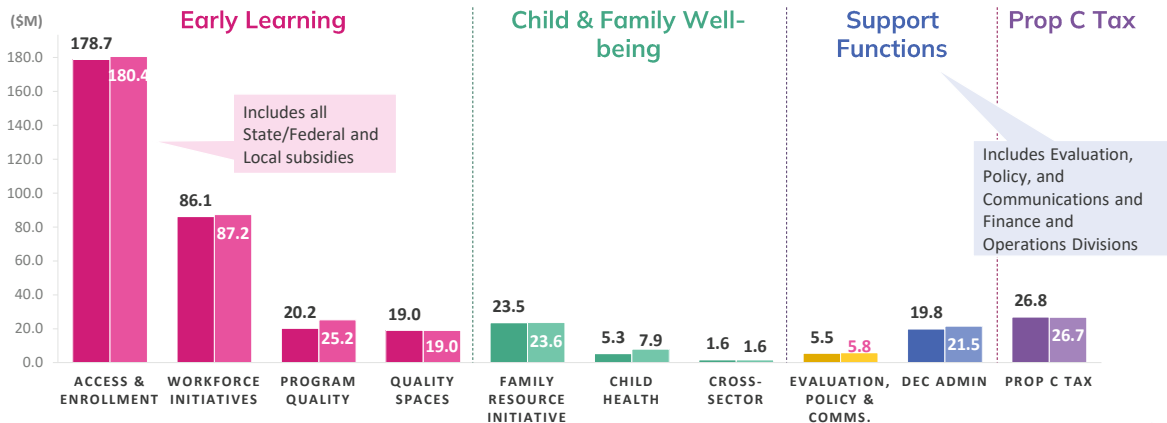


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DEC Proposed Budget Proposed Spending by Major Program Area

DEC FY2025-26 AND 2026-27 EXPENDITURE, BY PROGRAM



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Division Details: Early Learning

- Access & Enrollment
- Workforce Development
- Facilities/Quality Spaces
- Program Quality



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DEC Proposed Budget Early Learning: Iterating & Improving

- By expanding **early learning subsidies** to families making up to 200% of Area Median Income (up to \$311,700 for a family of four), every family in San Francisco will be able to afford high-quality early care and education.
- Teachers will continue to be **paid fairly**, have access to **higher education** and ECE courses, with an emphasis on infant and toddler and special needs. Child care buildings will emphasize universal design for learning and there will be Early Learning for All sites near where children and families live, including infant and toddler spaces.
- Strengthening the system for **Quality Supports** so that there is cohesion with training modules, aligned coaching methodology and **Early Childhood Mental Health Consultation**.
- We are on our fourth year in a row of **improving in kindergarten readiness, including record highs for African American children and children with special needs**. This is not what the rest of the country looks like since COVID. We have a strong foundation, and what DEC has been building is working. Early learning will continue improving its current programs to further enhance our support for children, families, and educators.



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DEC Proposed Budget Early Learning Division

Access & Enrollment

- Expansion of tuition credit to families 111%-200% AMI
- Alignment with R&R partners to improve service delivery to families
 - Family-Child-Program Connection
 - Facilitating Enrollment Funding
- Public Child Care subsidies Administration and ELFA system Support

Workforce

- Compensation: Early Educator Salary Support Grant & CARES stipends
- Workforce Development: Continue General Pathways recruitment & degree attainment
 - Build out of Infant/Toddler and Early Intervention (Inclusion) Certification opportunities
- Working Conditions: uplifting FCC needs
 - Pilot Release time: FCC Assistants working to obtain Infant Toddler Certification
- Non-traditional College Advising hours: weekend clinic 3 different languages
- Stipends for ESL Classes

What Success Looks Like

- Nearly all families in San Francisco will have the opportunity to enroll in high-quality early care and education.
- Greater capacity within the ECE Community towards specialized skills
- Fewer barriers towards degree attainment for ECE teachers.



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DEC Proposed Budget Early Learning Division

Facilities/Quality Spaces

- Expansion/Conversions and Growth: Focus on Infant Toddler
- Renewed Focus: Provider survey to target needs for facilities targeted support.
- Universal Design for Learning: Intentional Inclusive environmental design and equipment, material

Program Quality

- Training and T/A: Aligning coaching strategies and stance and growing our network
- Quality Assurance: Peer review Pilot opportunity
- FCCHEN K-readiness: Instructional Strategies focus and coaching support study
- Early Childhood Mental Health Consultation-growing the network and building capacity
- Bringing Children To Nature: Opportunities to bring children into nature spaces in our Bay Area through field trips, nature museums, and bring those experiences into the classroom.

What Success Looks Like

- An increase in ELFA programs serving infants/toddlers, as well as environments that support students with special needs.
- Cohesive Quality Supports to ELFA providers

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DEC Proposed Budget Early Learning (1 of 2)

	Program	Proposed Budget		AAO Budget (\$M)	
		FY26-27	FY27-28	FY26-27	FY27-28
Access & Enrollment	• Tuition Support - Early Learning For All	134.6	136.3	126.9	117.4
	• Tuition Support - State/Fed	35.0	35.0	35.0	35.0
	• Tuition Support - Family Fees, ELFA Gap, TIDA CYO	3.6	3.6	3.6	3.6
	• Resource and Referral	2.3	2.3	2.3	2.3
	• Homeless Case Mgmt.	0.9	0.9	0.9	0.9
	• Emergency Backup Childcare	0.7	0.7	0.7	0.7
	• Childcare and Development Planning Council (CPAC)	0.2	0.2	0.2	0.2
	• Workforce Compensation (EESG, CARES)	64.9	69.8	64.4	67.8
Workforce	• Workforce Development (Pathways, SEEPD)	14.7	14.7	0.5	0.5
	• Working Conditions and Infrastructure	6.5	2.7	6.1	2.7
	• New Centers (Startup and Capital)	8.5	8.5	2.5	2.5
Quality Spaces	• New FCCs (Acquisition and Expansion	1.0	1.0	-	-
	• Space Conversion (Infant & Toddler, Inclusion, etc.)	3.0	3.0	-	-
	• Repair and Renovation	2.7	2.7	2.7	2.7
	• Expert Support and Administration	3.8	3.8	3.4	3.8

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DEC Proposed Budget Early Learning (2 of 2)

	Program	Proposed Budget		AAO Budget (\$M)	
		FY26-27	FY27-28	FY26-27	FY27-28
Program Quality	• Training & Technical Assistance	9.1	9.1	9.1	9.1
	• Assessments	0.9	0.9	0.9	0.9
	• Alignment and Peer Support	0.3	1.8	-	1.5
	• San Francisco Unified School District	3.0	3.0	3.0	3.0
	• CSPP Quality Block Grant	0.9	0.9	0.9	0.9
	• Bringing Children to Nature	-	3.5	-	-
	• Early Childhood Mental Health Consultation	6.0	6.0	5.0	6.0
	TOTAL	\$ 302.5	\$ 310.3	\$ 268.0	\$ 261.4
Share of DEC Budget		78%	78%	77%	76%



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Division Details: Child and Family Well-being

- Child Health
- Family Support
- Planning & Cross-Sector



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DEC Proposed Budget Child and Family Well-being

“I am thankful for your developmental playgroups. It has been a blessing to have my children attend and to be able to have your ongoing care and one-on-one attention. We are thankful for all the strategies, ideas and home educational support including the referrals. We love the playgroups and look forward to them.”

- All families with children under 5 have access to family resource centers, free monthly books mailed to their home, a digital library of over 2,000 play ideas, and child development tips and check-ups at their fingertips.
- When developmental concerns or delays are identified, there is now a system of multilingual supports and services to meet varying levels of need through **Early Connections**, including friendly intake specialists; developmental playgroups; classes, workshops, and peer support groups; and knowledgeable care coordinators.
- During the next two years we hope to reach at least half the birth to five population with **Imagination Library** and **Sparkler**. To respond to higher early identification rates we will increase developmental playgroup opportunities, refine and accelerate referral experiences across partners, and plan for additional individualized, direct services to be offered within Early Connections. We will also expand perinatal and pediatric supports and create a more integrated, seamless system of care from pre-natal to pre-K.



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DEC Proposed Budget Child and Family Well-being

Child Health

- Build strong citywide foundation for health and wellness through **Sparkler play and developmental screening**, **Imagination Library**, and **HealthySteps Dyadic Care** well-child visits that offer team-based, holistic care
- Refine and expand **Early Connections** system to ensure a central hub of early intervention services for children with identified developmental needs; continue to align and coordinate with **Child Care Health Project** as well as other health, mental health, and early intervention efforts across the wide landscape
- Through **Little Lift** and in partnership with DPH develop a comprehensive package of pre- and post-natal supports for high-risk MediCal pregnant people to reduce toxic stress, promote utilization of early childhood service network, and improve overall maternal/infant health

Family Support

- Maintain robust, dependable network of **Family Resource Centers** that offer safe spaces where families can access critical resources and learn along with their child and other families; facilitate neighborhood collaborations among centers for thriving, family-centered communities and invest in **Family Support Field Building**

What Success Looks Like

- Increased rates of developmental screening and enrollment in Imagination Library
- Birth outcomes, breastfeeding rates, and well-child visits improve across demographic groups
- Average age of children entering special education services decreases over time
- Parents and children report nurturing and supportive relationships and are connected to needed services prior to kindergarten
- Providers across service sectors demonstrate collaborative models of care and are mutually invested in children's healthy development



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DEC Proposed Budget Child and Family Well-being

Family Support (continued)

- Expand offerings at **San Francisco Pregnancy Family Village** monthly events, to bring additional health and wellness services built around the community's Bayview community's stated needs; create more intentional connections outside Village events, and deepen anti-racist practices of Village Core Partners

Cross-Sector

- Foster intentional **Cross-sector Partnerships**, collaboration, and learning between family resource centers, early education settings, and clinics; leverage opportunities available through CalAIM to incentivize and sustain partnerships and strengthen the cross-sector workforce
- Spread family support principals and activities to multiple settings where families access services through new **Family Connecting Points**

What Success Looks Like

- Increased rates of developmental screening and enrollment in Imagination Library
- Birth outcomes, breastfeeding rates, and well-child visits improve across demographic groups
- Average age of children entering special education services decreases over time
- Parents and children report nurturing and supportive relationships and are connected to needed services prior to kindergarten
- Providers across service sectors demonstrate collaborative models of care and are mutually invested in children's healthy development



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DEC Proposed Budget Child and Family Well-being Budget (1 of 2)

		Proposed Budget		AAO Budget (\$M)	
Program		FY26-27	FY27-28	FY26-27	FY27-28
Family Resource Center Initiative	• Family Resource Center Initiative (FRC)	18.6	18.6	18.0	18.0
	• Evaluation	0.0	0.0	0.0	0.0
	• County-Based Medi-Cal Administrative Activities	1.2	1.2	1.0	1.0
	• Family First Prevention Services Act (FFPSA)	2.3	2.3	2.3	2.3
	• Pass-throughs	0.6	0.6	0.6	0.6
	• San Francisco Family Support Network (SFFSN)	0.5	0.6	0.5	0.6
	• School Readiness Screening (DPH WO)	0.1	0.1	0.1	0.1
	• Triple P Parenting Classes (DPH WO)	0.2	0.2	0.1	0.1
	• Sparkler Data System	0.3	0.3	0.3	0.3
Child Health	• Imagination Library	0.1	0.1	0.1	0.1
	• Early Intervention Support Services - Playgroups	1.1	1.1	1.1	1.1
	• Early Intervention Support Services - Care Coord.	0.8	0.8	0.8	0.8
	• Early Intervention Support Services - FRC	0.9	0.8	1.0	0.8
	• Early Intervention Support Services - Centralized Access Point (Inclusion)	0.5	0.5	0.5	0.5
	• Healthy Steps & Dyadic Care	0.7	0.6	0.7	0.6

1 DPH workorder funding not confirmed

2 Use of Prop 10 fund balance applied over two years

3 Use of rounding may result in a difference in subtotal versus the sum of initiatives listed



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DEC Proposed Budget Child and Family Well-being Budget (2 of 2)

	Program	Proposed Budget		AAO Budget (\$M)	
		FY26-27	FY27-28	FY26-27	FY27-28
Child Health (continued)	• Preventative Screening and Mental Health Consult	0.5	0.5	0.1	0.5
	• Maternal Infant Health - Pregnancy Family Village	0.2	0.2	0.2	0.2
	• Maternal Infant Health Equity - Birth Equity Cohorts	0.2	-	0.2	-
	• Maternal Infant Health Equity - Little Lift	-	3.0	-	-
Planning & Cross-sector	• Cross-Sector	1.2	1.2	-	-
	• Connecting Points	0.4	0.4	-	-
TOTAL		\$ 30.4	\$ 33.1	\$ 27.4	\$ 27.5
Share of Budget		8%	8%	8%	8%

1 DPH workorder funding not confirmed

2 Use of Prop 10 fund balance applied over two years

3 Use of rounding may result in a difference in subtotal versus the sum of initiatives listed



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Division Details: Evaluation, Policy, and Communications

- Policy, Communications & Strategic Partnerships
- Data & Evaluation



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DEC Proposed Budget EPC-Division Highlights

- **External data and evaluation services launched:** 5-year effort to increase program evaluation capacity and improve DEC's data governance and data system development
- **Snowflake ELFA enrollment data integration:** ELFA data from DEC, Children's Council, and Wu Yee are warehoused together for more comprehensive and consistent data analysis
- **Website migration to SF.gov:** DEC's public website will move to SF.gov, prioritizing essential information for parents, with full support for language and accessibility
- **Parent Insights:** Planning well underway for new mechanism for thousands of San Francisco parents to provide input and feedback on DEC's work, including evaluation



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DEC Proposed Budget EPC-Division Highlights

Policy, Communications, and Strategic Partnerships

- Launch new provider portal website with guidance and resources for all DEC grantees and contractors
- Launch Parent Insights program to gather parent input and feedback at least three times annually
- Develop and implement larger and more frequent public information campaigns to publicize DEC programs to parents

Data and Evaluation

- Launch new ELFA parent application portal and develop data systems to support Workforce Initiative (CA ECE Workforce Registry replacement)
- Continue to work with external consultants to evaluate DEC programs and improve DEC's data governance
- Initiate planning for improved data systems to support ELFA enrollment data and EESSG needs

What Success Looks Like

- Timely, accurate data across all DEC programs, for both internal and external use
- Research-based recommendations for program improvement
- Stronger parent engagement with DEC through two-way communications



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DEC Proposed Budget Evaluation, Policy, and Communications

	Program	Proposed Budget		AAO Budget (\$M)	
		FY26-27	FY27-28	FY26-27	FY27-28
Policy, Communications & Strategic Partnerships	• Strategic Planning	0.2	0.2	-	-
	• Communications (translation, parent insights)	0.7	0.7	0.7	0.7
	• Community Building Grants	0.7	0.7	0.7	0.7
Data & Evaluation	• Comprehensive Data & Evaluation Services	2.2	2.2	2.0	2.0
	• Contract Management System	0.5	0.4	0.4	0.4
	• ELFA Enrollment Data Integration	-	0.5	-	0.5
	• ELFA Early Learning Database (workforce, enrollment)	0.9	0.9	0.9	0.8
	• Family Facing Enrollment System	0.1	0.1	0.1	0.1
	• Data Warehouses/Support Systems and Resources	0.2	0.2	0.2	0.2
	TOTAL	\$ 5.5	\$ 5.8	\$ 5.0	\$ 5.4
Share of budget		1%	1%	1%	2%

1 Use of previously appropriated funds for new contract management system.



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Division Details: Finance & Operations

- Finance
- Operations



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DEC Proposed Budget

Finance & Operations–Division Highlight

- The finance team has reached full staffing with 3 new hires.
 - Accounting manager
 - Principal accounting clerk
 - Procurement manager
- A top priority for FY27-FY28 is to accelerate the department's policies and guidelines to align with the City Controller's Office, while balancing the fiscal and contracting support needed for all the proposed expansion of key programs.



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DEC Proposed Budget

Finance & Operations–Division Highlight

Finance

- Cross-train the new staff to support budgeting, procurement, contracting, and accounting.
- Continue to develop and standardize departmental fiscal, contractual and operational policies and procedures that will streamline workflows for all staff.
- Develop the department's long-range sustainability plan.

Operations

- Develop internal policies and procedures that will provide a safe, fair, and equitable environment for all staff to work.

What Success Looks Like

- Improved processing time
- Standardized policies and guidelines
- Streamlined reporting



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