



Daniel Lurie,
Mayor

Matthew Sur,
Acting Chief Financial Officer

MEMORANDUM

November 2, 2026

To: President Laurie Green and Honorable Members of the Health Commission

Through: Daniel Tsai, Director of Health
Matthew Sur, Acting Chief Financial Officer

From: Lily Conover, Controller

RE: Revenue and Expenditure Projection Report – Fourth Quarter FY 2025-26

This report presents the fourth quarter statement of revenues and expenditures for the Department of Public Health (DPH) for fiscal year 2025-26. Figures reported include ending balances based on actual revenues and expenditures as of June 30, 2026. At the end of the fourth quarter, the department reported a positive general fund variance of \$72.6 million. The department reported expenditures to have an overall savings of \$2.1 million, with negative variances at Zuckerberg San Francisco General Hospital (ZSFG) and DPH Operations offset by positive variances in other divisions. DPH also reports a revenue surplus of \$70.4 million after a deposit to DPH's revenue reserve of \$4.1M. The surplus was largely driven by one-time revenues at Laguna Honda Hospital (LHH) and Behavioral Health Services (BHS) partially offset by a revenue shortfall at ZSFG. Additional baseline revenue growth has been incorporated within DPH's adopted on-going two-year budget.

Fourth Quarter FY 2025-26 (\$ in Millions)

Fourth Quarter Report	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 1,404.1	\$ 1,348.4	\$ (55.7)	\$ 1,326.4	\$ 1,361.0	\$ (34.6)	\$ (90.3)
HLH - Laguna Honda Hospital	\$ 269.9	\$ 302.5	\$ 32.5	\$ 337.4	\$ 327.7	\$ 9.7	\$ 42.2
HBH - Behavioral Health	\$ 295.6	\$ 374.2	\$ 78.6	\$ 414.5	\$ 409.7	\$ 4.7	\$ 83.4
HPC - Primary Care	\$ 108.9	\$ 116.1	\$ 7.2	\$ 148.1	\$ 147.8	\$ 0.3	\$ 7.5
HJH - Jail Health	\$ 7.5	\$ 13.0	\$ 5.4	\$ 53.7	\$ 55.7	\$ (2.0)	\$ 3.5
HNS - Health Network including HAH	\$ 25.5	\$ 29.6	\$ 4.2	\$ 195.8	\$ 176.6	\$ 19.2	\$ 23.4
HPH - Public Health Division	\$ 20.5	\$ 22.4	\$ 1.9	\$ 107.7	\$ 98.0	\$ 9.7	\$ 11.6
HAD - DPH Operations	\$ 44.2	\$ 44.6	\$ 0.3	\$ 184.7	\$ 189.7	\$ (4.9)	\$ (4.6)
Total Operating	2,176.2	2,250.8	74.5	2,768.3	2,766.2	2.1	76.7
		Reserve Deposit	(4.1)			-	(4.1)
		Surplus/Deficit	70.4			2.1	72.6

Key highlights and notes:

- *The Department ended the fiscal year with a positive variance of \$72.6 million, driven by a \$70.4 million positive revenue variance and \$2.1 million in expenditure savings.* Actuals through June 30 reflect better than expected revenue performance and overall on

budget spending despite notable cost pressures in personnel, professional services, and materials and supplies.

- ***Zuckerberg San Francisco General Hospital (ZSFG) continued to experience operational and revenue challenges. A decline in inpatient days and delays in revenue initiatives contributed to a \$55.7 million (4.0%) negative revenue variance.*** Personnel, professional services, and materials and supplies costs remained above budget, resulting in a \$34.6 million negative expenditure variance. Negative personnel variances were driven largely by nursing costs, including increased wages and retention and recruitment activity, while materials and supplies and non-personnel service costs exceeded budget due to continued inflationary pressures.
- ***Behavioral Health Services (BHS) realized significant year-end gains due to higher billed service volume and the recognition of prior-year settlement revenue.*** BHS reported a \$78.6 million positive revenue variance, including \$22 million from increased Medi-Cal billed services and \$34 million in one-time prior-year cost report settlement revenue, along with \$16.4 million in revenue above budget due to a change in timing related to Medi-Cal Quality Assurance/Utilization Review (QAUR) and Administrative cost claiming.
- ***Laguna Honda Hospital (LHH) ended the year with a \$42.2 million surplus, posting a \$32.5 million (12.1%) positive revenue variance and \$9.7 million positive expenditure variance.*** Revenue performance reflects one-time supplemental DP/NF payments of \$29.5M and an increase in Medi-Cal Managed Care Long Term Care rates. Expenditure savings were achieved through delayed hiring, reduced overtime, lower consulting costs, and savings in interdepartmental charges.

Divisional details:

Zuckerberg San Francisco General Hospital: ZSFG reports a net \$90.3 million negative deficit compared to budget comprised of \$55.7 million (4.0%) of revenue shortfall and \$34.6 million (2.6%) in negative expenditure variance driven by increased spending in personnel costs, professional services, and materials and supplies.

The \$55.7 million negative revenue shortfall is primarily due to:

- \$63.1 million shortfall in patient service revenue, excluding Prior Year Settlements, primarily due to lower-than-expected inpatient volume and the rollout of observation status across all payors. This change more closely aligns billing with the appropriate level of clinical care delivered, which has resulted in lower recognized revenue.
- \$20.9 million shortfall in Prior Year settlements due to lower-than-expected prior year Medicare and Medi-Cal settlements.
- \$2.1 shortfall in Revenues from Other Departments.

The shortfall was partially offset by several positive revenue surplus:

- \$6.1 million surplus from Global Payment Program Medi-Cal Waiver and \$11.9 million positive variance in Medicaid Graduate Medical Education (GME) revenue.
- \$10.1 million surplus from Medi-Cal Managed Care Supplemental primarily due to higher-than-expected payments related to State Medi-Cal Supplemental programs for Enhanced Payment Program (EPP), Quality Incentive Pool (QIP), and Rate Range.
- \$2.5 million surplus in Capitation revenue.

\$34.6 million in negative expenditure variance primarily comprised of:

- \$19.7 million of salaries and fringes negative variance due primarily to negative variances from budget in hours, hourly wages, and utilization of P103 nurses.
- \$6.7 million negative variance in non-personnel services due to higher than budgeted security and registry contract costs, and hospital equipment repairs.
- \$9.0 million negative variance in materials and supplies due to pharmaceutical spending, and inflationary pressures on medical supply costs.

Laguna Honda Hospital (LHH): reports a net positive variance of \$42.2 million comprised of \$32.5 million (12.1%) in positive revenue variance and \$9.7 million (2.9%) in positive expenditure variance.

A \$32.5 million positive revenue variance due to:

- Medi-Cal net patient revenue ended at \$276.3 million. The surplus reflects one-time supplemental DP/NF payments of \$29.5M in excess of budget, increased rate payments and an increase in Medi-Cal Managed Care Long Term Care rates.
- Medicare, other net patient revenue, and prior-year revenue is projected at a combined \$2.9 million surplus, primarily driven by prior-year Medi-Cal settlement revenue.

A \$9.7 million positive expenditure variance due to:

- \$8.5 million positive variance in personnel driven by delays in onboarding new hires and reduced overtime utilization. Personnel savings include \$4.0 million in salary savings and \$4.5 million in fringe benefit savings.
- \$2.0 million positive variance in non-personnel due to lower-than-expected CMS recertification consulting service costs.
- \$2.0 million negative variance in materials & supplies due to higher-than-anticipated pharmaceuticals and clinical supplies.
- \$1.1 million positive variance in services of other departments resulting from savings in PUC utility charges, workers' compensation, and DT phone charges.

Behavioral Health Services (BHS): BHS reports a positive variance of \$83.4 million comprised of \$78.6 (26.7%) in positive revenue variance and \$4.7 million (1.1%) in positive expenditure variance.

A \$78.6 million positive revenue variance due to:

- \$16.4 million from Medi-Cal Behavioral Health QAUR and Administrative Claiming, reflecting a change of state claim submissions claim timing and recognition of prior year activity.
- \$22 million from an increase in billed service volume compared to prior years. Of note, Substance Use Services went live in Epic May 2026.
- \$7.5 million from better than expected prior-year revenue recognized in the current fiscal year due to updated claim-submission.
- \$26 million from one-time and settlement-related revenue, primarily reflecting the release of prior-year Short Doyle Medi-Cal (SDMC) and Drug Medi-Cal (DMC) cost report settlement reserves following completion of interim settlements, along with a six-month rate increase for new CalAIM Recuperative Care Community Supports (CS) sites. The increase from Q3 projections was primarily driven by the receipt of the FY2019–20 interim settlement in Q4.
- \$10.5 million driven by updated distribution assumptions, including a 6% shift in revenue allocated between ZSFG and BHS.
- \$3.8 million unfavorable variance in other operating revenue, reflecting lower-than-expected claimable hours under the State CARE Court and Medi-Cal Administrative Activities (MAA) programs.

A \$4.7 million in expenditure savings due to:

- \$0.9 million in contracts savings mainly from prior year purchase order closeouts.
- \$2.7 million in materials and supplies savings mainly from pharmaceuticals.
- \$0.7 million in interdepartmental services, mainly from lower-than-expected workers' compensation charges and delayed program start up for the HOPESF work order with Mayor's Office of Housing and Community Development (MOHCD).
- \$0.6 million in annual project savings mainly from lower-than-expected billings of private-provider network mental health services.
- \$0.2 million in personnel negative variance due to adjusted vacancies assumptions and increase in health services and fringe cost.

Primary Care: Primary Care reports a net positive variance of \$7.5 million comprised of \$7.2 million (6.7%) in positive revenue variance and \$0.3 million (0.2%) in positive expenditure variance.

A \$7.2 million positive revenue variance due to:

- \$1.3 million positive patient revenue variance due to increase volume of billable visits and improved collections rates on accounts compared to prior year.
- \$2.5 million positive patient revenue variance from prior year settlements
- \$8.5 million positive variance in QIP revenue due to an increase in the amount of available funding for the program.
- \$5.1 million revenue shortfall in San Francisco Health Plan (SFHP) capitation and pay for performance revenue due to higher than budgeted out of network costs.

A \$0.3 million positive expenditure variance reflecting:

- \$1.3 million in positive expenditure variance in materials and supplies mainly from pharmaceuticals.
- \$0.2 million in positive expenditure variance in interdepartmental services mainly due to savings in electricity and gas work order with the Public Utilities Commission (PUC) resulting from lower-than-expected annual rate increase, and lower-than-expected workers compensation charges.
- \$0.1 million in positive expenditure variance in Sugar Sweetened Beverage annual project due to position vacancies and contract savings.
- Partially offset by \$0.9 million negative variance in fringe costs due to increased health services.
- \$0.4 million negative variance in non-personnel contracts due to increased courier and consulting costs.

Jail Health Services (JHS): JHS reports a \$3.5 million positive variance comprised of \$5.4 million (77.4%) in positive revenue variance and \$2.0 million (3.7%) in negative expenditure variance driven by increased pharmaceutical and personnel expenditures.

A \$5.4 million positive revenue variance due to:

- Implementation of the CalAIM Medicaid Waiver Justice Involved Initiative, which allows for the billing and reimbursement of healthcare services provided in the Jail has resulted in better than budgeted patient revenue.

\$2.0 million in negative expenditure variance primarily comprised of:

- \$0.3 million salary and fringes negative variance from increases in staffing related to jail census increases
- \$1.6 million negative variance in materials and supplies due to pharmaceutical spending, and inflationary pressures on medical supply costs.
- 0.1 million negative variance in non-personnel services due to unexpected registry contract costs.

Health Network Services: The Health Network Services Division reports a positive variance of \$23.4 million comprised of \$4.2 million (17.3%) in positive revenue variance and \$19.2 million (9.8%) in positive expenditure variance.

A \$4.2 million net positive revenue variance from:

- \$2.9 million positive variance largely attributed to billing for new CalAIM Recuperative Care Community Support sites that went into effect on January 1, along with a temporary six-month rate increase.
- \$1.0 million positive net patient revenue variance for Medicare due to improved collections

- \$0.4 million net positive variance in other operating revenue, primarily driven by increased California Children's Services (CCS) cost reimbursement, partially offset by decreases in other revenue sources.

\$19.2 million in positive expenditure variance from:

- \$6.3 million salaries and fringes savings primarily from position vacancies and grants supplements.
- \$2.9 million non-personnel services savings mainly from prior year contract purchase order closeouts.
- \$0.6 million materials and supplies savings from pharmaceuticals and incentives.
- \$0.1 million interdepartmental services savings mainly from Sheriff work order due to supplemental funding from Department of Homelessness and Supportive Housing (HSH).
- \$9.3 million annual project savings from Electronic Health Records (E.H.R.) from prior year purchase order closeout, position vacancies, and grants supplement.

Population Health Division: Population Health Division reports a net positive variance of \$11.6 million comprised of \$1.9 million (9.3%) in positive revenue variance and \$9.7 million (6.0%) in positive expenditure variance.

\$1.9 million in positive revenue variance is comprised of:

- \$0.4 million favorable revenue variance resulting from expanded insurance billing for Public Health Laboratory services following its FY25 Epic implementation.
- \$0.9 million favorable revenue variance due to increase in administrative, interest and penalty fees for non-payment of Recology fees.
- \$1.1 million favorable revenue variance reflecting partial recovery of Proposition M-waived revenue, special events temp waiver, prior year and one-time in fees, fine and licenses and other misc.
- \$0.5 million unfavorable revenue variance due to reduced participation in the County Medical Administrative Activities (CMAA) program.

\$9.7 million in positive expenditure variance primarily comprised of:

- \$4.5 million salaries and fringes savings from position vacancies and grant supplement.
- \$3.6 million non-personnel services primarily from prior year contracts purchase order closeouts.
- \$1.5 million materials and supplies savings primarily from immunization and laboratory medical supplies.
- \$0.2 million annual project savings from the Sugary Sweetened Beverage project primarily from position vacancies.

Public Health Administration: The Public Health Administration division reports a net negative variance of \$4.6 million comprised of \$0.3 million in positive revenue variance, and \$4.9 million in negative expenditure variance.

\$0.3 million positive revenue variance due to efforts to increase participation in CMAA.

\$4.9 million in negative expenditure variance primarily comprised of:

- \$8.8 million salaries and fringes negative variance from unbudgeted temporary staffing needs and increased health services and fringes cost.
- \$0.2 million non-personnel services negative variance from budget due to unexpected security contract costs.
- \$0.2 million interdepartmental services negative expenditure variance due to unexpected City Attorney litigation cost increases and security coverage needs, offset by savings from under-billed services from the Department of Public Works capital project management work order.
- The negative expenditure variance is offset by \$4.1 million Information Technology (IT) annual project savings primarily from prior year purchase orders closeouts and position vacancies.
- \$0.2 million in materials and supplies savings from office supplies and ergonomic equipment.

DPH Management Reserve: Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to provide a short-term buffer against volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements.

Consistent with this policy, the Controller's Office deposited \$4.1 million from DPH's surplus revenue at year-end FY2025-26 to reach the maximum reserve balance (\$178.3 million) measured as 5% of the total two-year combined revenue budget total of Medi-Cal, Medicare and Other Patient Revenue.

DPH Revenue Management Reserve as of Q4 2025-26

Budgeted			Patient		
Revenues	Medi-Cal	Medicare	Revenues	Less IGT	Annual total
FY 2026-27	1,524,213,606	317,071,833	159,120,566	(203,209,586)	1,797,196,419
FY 2027-28	1,470,773,674	309,963,752	158,340,049	(170,685,004)	1,768,392,471
Total Revenues Over Two Years					3,565,588,890
Reserve Balance as of Q4 FY 24-25					174,180,201
Year End Reserve Deposit					4,099,244
Reserve Balance with Q4 FY2025-26 Deposit					178,279,445
Reserve as a Percentage of Medi-Cal, Medicare & Patient Revenue					5.00%

Department of Public Health
STATEMENT OF REVENUE AND EXPENSES
June 30, 2026
(In Millions of Dollars)

		CURRENT YEAR					
				<u>Original</u>	<u>Fav/(Unfav)</u>		
		<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:							
1	Medi-Cal Revenue	851.8	777.4	777.4	74.5	9.6%	1
2	Medicare Revenue	275.5	290.6	290.6	(15.1)	-5.2%	2
3	Prior Year Settlement	40.1	23.0	23.0	17.1	74.5%	3
4	Other Patient Revenue	127.4	159.6	159.6	(32.2)	-20.2%	4
5	TOTAL PATIENT SERVICE REVENUE	1,294.9	1,250.6	1,250.6	44.3	3.5%	5
6							6
OTHER OPERATING REVENUE:							
8	Medi-Cal Waiver	171.1	165.0	150.9	6.1	3.7%	8
9	Medi-Cal Managed Care Supplemental	329.7	311.0	297.3	18.6	6.0%	9
10	Other Medi-Cal	87.5	78.9	71.5	8.6	10.9%	10
11	Healthy San Francisco Fees	1.4	1.5	1.5	(0.1)	-5.3%	11
12	SAPT	-	-	-	-	0.0%	12
13	Capitation Fees / Health Plan Settlements	82.8	85.3	85.3	(2.5)	-2.9%	13
14	2011 Realignment	64.0	63.5	63.5	0.6	0.9%	14
15	1991 Health & Welfare Realignment	164.9	164.9	164.9	-	0.0%	15
16	Fees/Fines/Licenses	18.6	17.5	17.5	1.1	6.6%	16
17	Other State/Misc	29.0	29.2	30.6	(0.1)	-0.4%	17
18	Revenues from Other Departments	6.7	8.9	8.7	(2.1)	-24.0%	18
19	Use of Fund Balance	-	-	-	-	0.0%	19
20	TOTAL OTHER OPERATING REVENUE	955.9	925.7	891.6	30.2	3.3%	20
21							21
22	TOTAL OPERATING REVENUE	2,250.8	2,176.2	2,142.2	74.5	3.4%	22
23							23
OPERATING EXPENSES:							
25	Salaries	1,140.2	1,122.6	1,122.6	(17.6)	-1.6%	25
26	Mandatory Fringe Benefits	400.6	407.5	407.5	6.9	1.7%	26
27	Non-Personnel Services	719.9	721.9	716.3	2.0	0.3%	27
28	Materials & Supplies	239.3	233.1	231.1	(6.3)	-2.7%	28
29	Capital Outlay	5.7	6.4	7.5	0.7	10.3%	29
30	Debt Service	1.2	1.2	10.2	0.1	4.1%	30
31	Services Of Other Depts	133.3	135.3	130.9	2.0	1.5%	31
32	Annual Projects	125.9	140.4	136.0	14.4	10.3%	32
34	TOTAL OPERATING EXPENSES	2,766.2	2,768.3	2,762.0	2.1	0.1%	34
35							35
36	TOTAL NET OPERATING	(515.4)	(592.1)	(619.9)	76.7	-12.9%	36
37							37
43	GENERAL FUND SUPPORT				76.7	12.1%	43

Department of Public Health - Zuckerberg San Francisco General Hospital Division

STATEMENT OF REVENUE AND EXPENSES

June 30, 2026

(In Millions of Dollars)

		CURRENT YEAR				
		Fav/(Unfav)				
		Projection	Revised Budget	Original Budget	Variance	% Var
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	314.3	331.3	331.3	(17.0)	-5.1%
2	Medicare Revenue	249.7	262.4	262.4	(12.7)	-4.8%
3	Prior Year Settlement	(1.9)	19.0	19.0	(20.9)	-109.9%
4	Other Patient Revenue	123.7	157.1	157.1	(33.4)	-21.3%
5	TOTAL PATIENT SERVICE REVENUE	685.8	769.8	769.8	(84.0)	-10.9%
6						
OTHER OPERATING REVENUE:						
8	Medi-Cal Waiver	171.1	165.0	150.9	6.1	3.7%
9	Medi-Cal Managed Care Supplemental	246.6	236.5	221.5	10.1	4.3%
10	Other Medi-Cal	83.4	71.5	64.1	11.9	16.6%
11	Healthy San Francisco Fees	-	-	-	-	0.0%
12	SAPT	-	-	-	-	0.0%
13	Capitation Fees / Health Plan Settlements	74.3	71.8	71.8	2.5	3.5%
14	2011 Realignment	-	-	-	-	0.0%
15	1991 Health & Welfare Realignment	64.4	64.4	64.4	-	0.0%
16	Fees/Fines/Licenses	-	-	-	-	0.0%
17	Other State/Misc	17.4	17.5	18.9	(0.1)	-0.7%
18	Revenues from Other Departments	5.5	7.6	7.6	(2.1)	-27.6%
19	Use of Fund Balance	-	-	-	-	0.0%
20	TOTAL OTHER OPERATING REVENUE	662.7	634.3	599.2	28.4	4.5%
21						
22	TOTAL OPERATING REVENUE	1,348.4	1,404.1	1,369.0	(55.7)	-4.0%
23						
OPERATING EXPENSES:						
25	Salaries	575.8	552.0	552.0	(23.8)	-4.3%
26	Mandatory Fringe Benefits	195.1	199.2	199.2	4.1	2.0%
27	Non-Personnel Services	323.0	316.3	316.5	(6.7)	-2.1%
28	Materials & Supplies	187.0	178.0	179.1	(9.0)	-5.1%
29	Capital Outlay	4.6	5.3	6.4	0.6	12.1%
30	Debt Service	1.2	1.2	1.2	0.0	1.3%
31	Services Of Other Depts	72.0	72.1	71.6	0.1	0.1%
32	Annual Projects	2.2	2.3	2.1	0.1	5.2%
34	TOTAL OPERATING EXPENSES	1,361.0	1,326.4	1,328.1	(34.6)	-2.6%
35						
36	TOTAL NET OPERATING	(12.6)	77.7	40.9	(90.3)	-116.2%
37						
43	GENERAL FUND SUPPORT				(90.3)	-116.2%

Department of Public Health - Laguna Honda

STATEMENT OF REVENUE AND EXPENSES

June 30, 2026

(In Millions of Dollars)

CURRENT YEAR						
	Projection	Revised Budget	Original Budget	Fav/(Unfav)		
				Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	276.3	250.7	250.7	25.6	10.2%	1
2 Medicare Revenue	13.8	17.6	17.6	(3.9)	-22.0%	2
3 Prior Year Settlement	11.6	-	-	11.6	0.0%	3
4 Other Patient Revenue	-	0.8	0.8	(0.8)	-100.0%	4
5 TOTAL PATIENT SERVICE REVENUE	301.6	269.1	269.1	32.5	12.1%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	0.8	0.8	0.8	-	0.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	0.8	0.8	0.8	-	0.0%	20
21						21
22 TOTAL OPERATING REVENUE	302.5	269.9	269.9	32.5	12.0%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	187.3	191.3	191.3	4.0	2.1%	25
26 Mandatory Fringe Benefits	71.6	76.2	76.2	4.5	6.0%	26
27 Non-Personnel Services	18.8	20.8	18.3	2.0	9.5%	27
28 Materials & Supplies	23.7	21.8	20.6	(2.0)	-9.0%	28
29 Capital Outlay	0.8	0.8	0.8	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	23.6	24.7	25.0	1.1	4.6%	31
32 Annual Projects	1.9	1.9	1.8	0.0	0.6%	32
34 TOTAL OPERATING EXPENSES	327.7	337.4	334.0	9.7	2.9%	34
35						35
36 TOTAL NET OPERATING	(25.3)	(67.5)	(64.0)	42.2	-62.6%	36
37						37
43 GENERAL FUND SUPPORT				42.2	62.6%	43

Department of Public Health - Behavioral Health Division

STATEMENT OF REVENUE AND EXPENSES

June 30, 2026

(In Millions of Dollars)

CURRENT YEAR						
			Fav/(Unfav)			
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	217.3	158.7	158.7	58.6	36.9%	1
2 Medicare Revenue	3.1	3.1	3.1	0.0	1.2%	2
3 Prior Year Settlement	28.0	4.0	4.0	24.0	599.0%	3
4 Other Patient Revenue	0.3	0.5	0.5	(0.2)	-38.2%	4
5 TOTAL PATIENT SERVICE REVENUE	248.7	166.3	166.3	82.4	49.6%	5
6						6
OTHER OPERATING REVENUE:						
7						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	0.8	3.7	3.7	(2.9)	-79.7%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	64.0	63.5	63.5	0.6	0.9%	14
15 1991 Health & Welfare Realignment	57.1	57.1	57.1	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	3.6	5.1	5.1	(1.4)	-28.4%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	125.5	129.3	129.3	(3.8)	-3.0%	20
21						21
22 TOTAL OPERATING REVENUE	374.2	295.6	295.6	78.6	26.6%	22
23						23
OPERATING EXPENSES:						
24						24
25 Salaries	89.0	89.1	89.1	0.2	0.2%	25
26 Mandatory Fringe Benefits	29.7	29.4	29.4	(0.4)	-1.2%	26
27 Non-Personnel Services	271.3	272.2	273.6	0.9	0.3%	27
28 Materials & Supplies	9.3	12.1	10.4	2.7	22.7%	28
29 Capital Outlay	0.1	0.1	-	0.0	19.6%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	7.8	8.5	6.0	0.7	8.1%	31
32 Annual Projects	2.5	3.1	3.1	0.6	18.0%	32
34 TOTAL OPERATING EXPENSES	409.7	414.5	411.5	4.7	1.1%	34
35						35
36 TOTAL NET OPERATING	(35.5)	(118.8)	(115.9)	83.4	-70.1%	36
37						37
43 GENERAL FUND SUPPORT				83.4	65.2%	43

Department of Public Health - Primary Care Clinics

STATEMENT OF REVENUE AND EXPENSES

June 30, 2026

(In Millions of Dollars)

CURRENT YEAR						
			Fav/(Unfav)			
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	13.7	15.4	15.4	(1.7)	-10.8%
2	Medicare Revenue	5.7	5.0	5.0	0.7	14.9%
3	Prior Year Settlement	2.5	-	-	2.5	0.0%
4	Other Patient Revenue	2.4	0.1	0.1	2.2	1554.7%
5	TOTAL PATIENT SERVICE REVENUE	24.3	20.5	20.5	3.8	18.5%
6						
OTHER OPERATING REVENUE:						
8	Medi-Cal Waiver	-	-	-	-	0.0%
9	Medi-Cal Managed Care Supplemental	83.1	74.6	75.8	8.6	11.5%
10	Other Medi-Cal	-	-	-	-	0.0%
11	Healthy San Francisco Fees	-	-	-	-	0.0%
12	SAPT	-	-	-	-	0.0%
13	Capitation Fees / Health Plan Settlements	8.2	13.3	13.3	(5.1)	-38.3%
14	2011 Realignment	-	-	-	-	0.0%
15	1991 Health & Welfare Realignment	-	-	-	-	0.0%
16	Fees/Fines/Licenses	-	-	-	-	0.0%
17	Other State/Misc	0.2	0.2	0.2	(0.0)	-8.7%
18	Revenues from Other Departments	0.4	0.4	0.4	(0.0)	-4.3%
19	Use of Fund Balance	-	-	-	-	0.0%
20	TOTAL OTHER OPERATING REVENUE	91.9	88.4	89.6	3.5	3.9%
21						
22	TOTAL OPERATING REVENUE	116.1	108.9	110.1	7.2	6.7%
23						
OPERATING EXPENSES:						
25	Salaries	81.0	81.0	81.0	(0.0)	-0.1%
26	Mandatory Fringe Benefits	27.7	26.8	26.8	(0.9)	-3.2%
27	Non-Personnel Services	29.9	29.5	28.2	(0.4)	-1.3%
28	Materials & Supplies	4.5	5.8	5.5	1.3	22.1%
29	Capital Outlay	0.1	0.1	0.0	0.0	1.8%
30	Debt Service	-	-	-	-	0.0%
31	Services Of Other Depts	4.3	4.4	4.9	0.2	3.5%
81	Annual Projects	0.3	0.5	0.4	0.1	29.6%
34	TOTAL OPERATING EXPENSES	147.8	148.1	146.8	0.3	0.2%
35						
36	TOTAL NET OPERATING	(31.7)	(39.2)	(36.7)	7.5	-19.2%
42						
43	GENERAL FUND SUPPORT				7.5	17.0%

Department of Public Health - Jail Health Division

STATEMENT OF REVENUE AND EXPENSES

June 30, 2026

(In Millions of Dollars)

CURRENT YEAR						
			<u>Original</u>	<u>Fav/(Unfav)</u>		
	<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	12.5	7.0	7.0	5.4	77.4%	1
2 Medicare Revenue	-	-	-	-	0.0%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	-	-	-	-	0.0%	4
5 TOTAL PATIENT SERVICE REVENUE	12.5	7.0	7.0	5.4	77.4%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	0.0	0.0	0.0	-	0.0%	16
17 Other State/Misc	-	-	-	-	0.0%	17
18 Revenues from Other Departments	0.5	0.5	0.5	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	0.5	0.5	0.5	-	0.0%	20
21						21
22 TOTAL OPERATING REVENUE	13.0	7.5	7.5	5.4	72.4%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	33.7	32.3	32.3	(1.4)	-4.3%	25
26 Mandatory Fringe Benefits	9.3	10.4	10.4	1.0	10.0%	26
27 Non-Personnel Services	2.5	2.5	2.4	(0.1)	-3.0%	27
28 Materials & Supplies	9.5	8.0	9.6	(1.6)	-19.6%	28
29 Capital Outlay	0.0	0.0	0.0	0.0	0.5%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	0.6	0.6	0.3	0.0	0.0%	31
32 Annual Projects	-	-	-	-	0.0%	32
34 TOTAL OPERATING EXPENSES	55.7	53.7	55.0	(2.0)	-3.7%	34
35						35
36 TOTAL NET OPERATING	(42.7)	(46.2)	(47.5)	3.5	-7.5%	36
42						42
43 GENERAL FUND SUPPORT				3.5	7.5%	43

Department of Public Health - Health Network Division

STATEMENT OF REVENUE AND EXPENSES

June 30, 2026

(In Millions of Dollars)

CURRENT YEAR						
	Projection	Revised Budget	Original Budget	Fav/(Unfav)		
				Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	15.5	12.6	12.6	2.9	23.3%	1
2 Medicare Revenue	3.2	2.3	2.3	1.0	43.5%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	0.1	0.2	0.2	(0.1)	-58.7%	4
5 TOTAL PATIENT SERVICE REVENUE	18.9	15.1	15.1	3.8	25.2%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	0.6	0.9	0.9	(0.3)	-28.9%	10
11 Healthy San Francisco Fees	1.4	1.5	1.5	(0.1)	-5.3%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	0.4	0.3	0.3	0.1	32.8%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	1.4	1.4	1.4	-	0.0%	15
16 Fees/Fines/Licenses	0.8	1.3	1.3	(0.5)	-35.3%	16
17 Other State/Misc	5.7	4.6	4.6	1.1	23.5%	17
18 Revenues from Other Departments	0.4	0.4	0.3	(0.0)	-2.6%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	10.8	10.4	10.3	0.4	3.5%	20
21						21
22 TOTAL OPERATING REVENUE	29.6	25.5	25.3	4.2	16.3%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	72.3	75.9	75.9	3.6	4.7%	25
26 Mandatory Fringe Benefits	24.0	26.7	26.7	2.7	10.0%	26
27 Non-Personnel Services	47.3	50.3	49.2	2.9	5.9%	27
28 Materials & Supplies	0.9	1.5	1.4	0.6	39.7%	28
29 Capital Outlay	0.1	0.1	0.2	(0.0)	-21.7%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	1.2	1.3	0.9	0.1	11.1%	31
32 Annual Projects	30.8	40.1	38.3	9.3	23.2%	32
34 TOTAL OPERATING EXPENSES	176.6	195.8	192.5	19.2	9.8%	34
35						35
36 TOTAL NET OPERATING	(147.0)	(170.3)	(167.2)	23.4	-13.7%	36
37						37
43 GENERAL FUND SUPPORT				23.4	-13.7%	43

Department of Public Health - Population Health Division

STATEMENT OF REVENUE AND EXPENSES

June 30, 2026

(In Millions of Dollars)

		CURRENT YEAR					
		Fav/(Unfav)					
		Projection	Revised Budget	Original	Variance	% Var	
				Budget			
NET PATIENT SERVICE REVENUE:							
1	Medi-Cal Revenue	2.2	1.7	1.7	0.5	31.6%	1
2	Medicare Revenue	0.0	0.3	0.3	(0.2)	-86.1%	2
3	Prior Year Settlement	-	-	-	-	0.0%	3
4	Other Patient Revenue	1.0	0.9	0.9	0.1	6.2%	4
5	TOTAL PATIENT SERVICE REVENUE	3.2	2.8	2.8	0.4	12.9%	5
6							6
7	OTHER OPERATING REVENUE:						7
8	Medi-Cal Waiver	-	-	-	-	0.0%	8
9	Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10	Other Medi-Cal	0.3	0.8	0.8	(0.5)	-64.1%	10
11	Healthy San Francisco Fees	-	-	-	-	0.0%	11
12	SAPT	-	-	-	-	0.0%	12
13	Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14	2011 Realignment	-	-	-	-	0.0%	14
15	1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16	Fees/Fines/Licenses	17.8	16.2	16.2	1.6	9.9%	16
17	Other State/Misc	1.1	0.7	0.7	0.4	57.3%	17
18	Revenues from Other Departments	-	-	-	-	0.0%	18
19	Use of Fund Balance	-	-	-	-	0.0%	19
20	TOTAL OTHER OPERATING REVENUE	19.2	17.6	17.6	1.5	8.7%	20
21							21
22	TOTAL OPERATING REVENUE	22.4	20.5	20.5	1.9	9.3%	22
23							23
24	OPERATING EXPENSES:						24
25	Salaries	46.8	49.9	49.9	3.2	6.3%	25
26	Mandatory Fringe Benefits	16.3	17.6	17.6	1.3	7.5%	26
27	Non-Personnel Services	22.4	25.9	25.2	3.6	13.8%	27
28	Materials & Supplies	4.0	5.5	4.1	1.5	27.3%	28
29	Capital Outlay	0.0	0.0	0.0	0.0	52.4%	29
30	Debt Service	-	-	-	-	0.0%	30
31	Services Of Other Depts	6.6	6.5	5.9	(0.0)	-0.6%	31
32	Annual Projects	2.0	2.2	1.4	0.2	9.4%	32
34	TOTAL OPERATING EXPENSES	98.0	107.7	104.2	9.7	9.0%	34
35							35
36	TOTAL NET OPERATING	(75.6)	(87.3)	(83.7)	11.6	-13.3%	36
42							42
43	GENERAL FUND SUPPORT				11.6	13.2%	43

Department of Public Health - Operations

STATEMENT OF REVENUE AND EXPENSES

June 30, 2026

(In Millions of Dollars)

						CURRENT YEAR					
						Fav/(Unfav)					
						Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:											
1	Medi-Cal Revenue	-	-	-	-	0.0%	1				
2	Medicare Revenue	-	-	-	-	0.0%	2				
3	Prior Year Settlement	-	-	-	-	0.0%	3				
4	Other Patient Revenue	-	-	-	-	0.0%	4				
5	TOTAL PATIENT SERVICE REVENUE	-	-	-	-	0.0%	5				
6							6				
7	OTHER OPERATING REVENUE:						7				
8	Medi-Cal Waiver	-	-	-	-	0.0%	8				
9	Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9				
10	Other Medi-Cal	2.4	2.1	2.1	0.4	17.9%	10				
11	Healthy San Francisco Fees	-	-	-	-	0.0%	11				
12	SAPT	-	-	-	-	0.0%	12				
13	Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13				
14	2011 Realignment	-	-	-	-	0.0%	14				
15	1991 Health & Welfare Realignment	42.0	42.0	42.0	-	0.0%	15				
16	Fees/Fines/Licenses	0.0	-	-	0.0	0.0%	16				
17	Other State/Misc	0.2	0.2	0.2	(0.0)	-16.5%	17				
18	Revenues from Other Departments	-	-	-	-	0.0%	18				
19	Use of Fund Balance	-	-	-	-	0.0%	19				
20	TOTAL OTHER OPERATING REVENUE	44.6	44.2	44.2	0.3	0.8%	20				
21							21				
22	TOTAL OPERATING REVENUE	44.6	44.2	44.2	0.3	0.8%	22				
23							23				
24	OPERATING EXPENSES:						24				
25	Salaries	54.3	51.0	51.0	(3.3)	-6.4%	25				
26	Mandatory Fringe Benefits	26.8	21.2	21.2	(5.5)	-26.1%	26				
27	Non-Personnel Services	4.7	4.5	3.0	(0.2)	-5.2%	27				
28	Materials & Supplies	0.3	0.5	0.4	0.2	36.8%	28				
29	Capital Outlay	-	-	-	-	0.0%	29				
30	Debt Service	0.0	0.0	9.0	0.0	86.7%	30				
31	Services Of Other Depts	17.4	17.2	16.3	(0.2)	-1.2%	31				
32	Annual Projects	86.2	90.3	89.0	4.1	4.5%	32				
34	TOTAL OPERATING EXPENSES	189.7	184.7	190.0	(4.9)	-2.7%	34				
35							35				
36	TOTAL NET OPERATING	(145.1)	(140.5)	(145.7)	(4.6)	3.3%	36				
42							42				
43	GENERAL FUND SUPPORT				(4.6)	-5.0%	43				