



Daniel Lurie,
Mayor

Kelly Kirkpatrick,
Acting Chief Financial Officer

MEMORANDUM

May 28, 2026

To: President Laurie Green and Honorable Members of the Health Commission

Through: Daniel Tsai, Director of Health
Jenny Louie, Chief Operating Officer
Kelly Kirkpatrick, Acting Chief Financial Officer

From: Lily Conover, Controller 

RE: Revenue and Expenditure Projection Report – Third Quarter FY 2025-26

This report presents the third quarter statement of revenues and expenditures for the Department of Public Health (DPH) for fiscal year 2025-26. Figures reported include projected ending balances based on actual revenues and expenditures as of March 30, 2025. At the end of the third quarter, the department projects a positive general fund variance of \$32.5 million. The department projects expenditures to be on budget overall with significant negative variance at Zuckerberg San Francisco General Hospital (ZSFG) and DPH Operations offset by positive variances in other divisions.

Third Quarter FY 2025-26 (\$ in Millions)

Third Quarter Report	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 1,430.4	\$ 1,365.5	\$ (64.9)	\$ 1,339.3	\$ 1,368.0	\$ (28.7)	\$ (93.6)
HLH - Laguna Honda Hospital	\$ 269.9	\$ 296.1	\$ 26.2	\$ 341.0	\$ 331.0	\$ 10.0	\$ 36.2
HBH - Behavioral Health	\$ 295.6	\$ 345.9	\$ 50.3	\$ 417.1	\$ 409.5	\$ 7.6	\$ 57.9
HPC - Primary Care	\$ 110.1	\$ 119.7	\$ 9.7	\$ 149.1	\$ 148.4	\$ 0.7	\$ 10.3
HJH - Jail Health	\$ 7.5	\$ 13.7	\$ 6.2	\$ 54.1	\$ 56.9	\$ (2.8)	\$ 3.4
HNS - Health Network including HAH	\$ 25.5	\$ 29.9	\$ 4.4	\$ 200.8	\$ 185.8	\$ 15.1	\$ 19.5
HPH - Public Health Division	\$ 20.5	\$ 21.2	\$ 0.8	\$ 108.2	\$ 101.7	\$ 6.5	\$ 7.2
HAD - DPH Operations	\$ 44.2	\$ 44.2	\$ -	\$ 192.4	\$ 200.9	\$ (8.5)	\$ (8.5)
Total Operating	2,203.8	2,236.3	32.6	2,802.0	2,802.0	(0.0)	32.5
		Surplus/Deficit	32.6			(0.0)	32.5

Key highlights and notes:

- 1) **Personnel spending at DPH is projected to exceed budget by \$14.8 million largely driven by projected negative variance from budget at Zuckerberg San Francisco General Hospital (ZSFG) (\$17.3 million).** Personnel spending across DPH will need to be carefully monitored during the fourth quarter to ensure DPH remains within our expenditure authority.

- 2) ***Decrease in Zuckerberg San Francisco General Hospital census paired with negative expenditure variance.*** During the first half of the fiscal year, ZSFG inpatient census decreased by 9.6% from the same point in the prior year. Additionally, ZSFG standardized observation status across all payors. These are the two primary drivers of the \$64.9 million (4.5%) negative revenue variance. The standardization of observation status across all payors aligns level of care with medical necessity and improves consistency in documentation and billing. Spending on personnel, professional services, and materials and supplies are all in excess of budget. Negative variances in personnel costs are primarily being driven by nursing classes, with higher retention and recruitment and an increase in hourly wages.
- 3) ***A positive revenue variance from budget in BHS driven primarily by sustained growth in service volumes, with additional impacts from the timing of State claim submissions.*** BHS projects a total positive variance of \$57.9 million, consisting of a \$50.3 million favorable revenue variance and a \$7.6 million favorable expenditure variance.

The revenue variance is primarily attributable to sustained growth in behavioral health service volumes beyond budget assumptions, accounting for approximately \$24.4 million, largely within Medi-Cal. An additional \$26 million reflects the timing of State claim submissions and revenue recognition associated with established claiming and audit timelines, prior year revenue recognition and changes in payment distribution. This sustained revenue growth is incorporated into the budget submission for FY26-27 and FY27-28.

- 4) ***Improved fiscal outlook for Laguna Honda.*** Projections for Laguna Honda Hospital revenues and expenditures reflect a continued trend of skilled nursing census increases reaching 636 by fiscal year-end.

Revenue projections are for a \$26.2 million (9.7%) positive revenue variance primarily composed of a \$26.0 million one-time Distinct Part Nursing Facilities (DP/NF) supplemental payment for calendar years 2024 and 2025.

The positive revenue variance is further supported by a \$10.0 million favorable expenditure variance, primarily driven by delays in onboarding new hires and reduced overtime utilization (\$7.8 million), as well as lower-than-anticipated CMS recertification consulting costs (\$3.0 million).

Divisional details:

Zuckerberg San Francisco General Hospital: ZSFG projects a net \$93.6 million negative variance compared to budget comprised of \$64.9 million (4.5%) of revenue negative variance and \$28.7 million (2.1%) in negative expenditure variance driven by increased spending in personnel costs, professional services, and materials and supplies.

The \$64.9 million negative revenue variance is due to:

- Projected \$61.0 million shortfall in patient service revenue, primarily due to lower-than-expected inpatient volume and the recent rollout of observation status across all payors. This change more closely aligns billing with the appropriate level of clinical care delivered, which has resulted in lower recognized revenue.
- Projected \$14 million shortfall in prior year settlements.
- \$3.8 million negative revenue variance from Medi-Cal Managed Care Supplemental primarily due to higher-than-expected intergovernmental transfer payments related to the Enhanced Payment Program (EPP) and Quality Incentive Pool (QIP) programs.
- \$2.1 million negative revenue variance from Other State/Miscellaneous primarily due to lower-than-expected Rent/Concessions and Other Misc revenue.

The revenue variances above are partially offset by several positive revenue variances:

- \$6.1 million positive revenue variance from Global Payment Program Medi-Cal Waiver and \$7.1 million positive variance in Medicaid Graduate Medical Education (GME) revenue. The third quarter projection assumes that CMS approves the proposed Hospital Fee Program year nine at its historical annual value.
- Projected positive variance of \$2.9 million in Capitation revenue.

\$28.7 million in negative expenditure variance primarily comprised of:

- \$17.3 million of salaries and fringes negative variance due primarily to negative variances from budget in hours, hourly wages, and utilization of P103 nurses.
- \$6.5 million negative variance in non-personnel services due to higher than budgeted security and registry contract costs, and hospital equipment repairs.
- \$4.9 million negative variance in materials and supplies due to pharmaceutical spending, and inflationary pressures on medical supply costs.

Laguna Honda Hospital (LHH): projects a net positive variance of \$36.2 million comprised of \$26.2 million (9.7%) in positive revenue variance and \$10.0 million (2.9%) in positive expenditure variance.

A \$26.0 million positive revenue variance due to:

- \$25.8 million in better-than-expected temporarily increased DP/NF supplemental payments for calendar years 2024 and 2025,
- Patient revenue projection includes a Medi-Cal rate increase for Skilled Nursing bed day services retroactive to January 1, 2025 and includes a projection that LHH will reach full census by the end of the fiscal year.

A \$10.0 million positive expenditure variance due to:

- \$7.8 million positive variance in personnel due to downward trend in overtime usage, delay in onboarding new hires, and lower-than-expected health services fringe benefits.

- \$3.0 million positive variance in non-personnel due to lower-than-expected CMS recertification consulting service costs and realignment of expenditures between the facility maintenance fund and operating fund.
- \$2 million negative variance in materials and supplies due to projected year-end pharmaceuticals, cleaning supplies and other hospital & clinical supply expenditures being higher due to increase in census.
- \$1.2 million positive variance in work orders due to savings from Workers' Compensation, SFPUC, and other miscellaneous small work orders.

Behavioral Health Services (BHS): BHS projects a positive variance of \$57.9 million comprised of \$50.3 million (17%) in positive revenue variance and \$7.6 million (1.8%) in positive expenditure variance.

A \$50.3 million positive revenue variance due to:

- \$16.9 million from QAUR and Admin state claim submission timing, reflecting recognition of prior-period activity in the first quarter under established claiming and audit timelines.
- \$24.4 million from higher billed service volumes and associated revenue recognition, driven by sustained utilization growth above budget assumptions. Year over year units of service increased approximately 18% in Short-Doyle Medi-Cal (SDMC) and 21% in Drug Medi-Cal (DMC), with additional growth in pharmacy revenue. Of this amount, \$6.9 million reflects prior-year revenue recognized in the current fiscal year due to claim submission timing.
- \$6.1 million driven by updated distribution assumptions, including a shift in allocation from ZSFG to BHS and a transfer from the General Fund to Prop C, with no net fiscal impact.
- \$7.1 million from one-time and settlement-related revenue, reflecting the release of prior-year SDMC and DMC audit settlement reserves in Q3 following fiscal year audit completion, along with a temporary billing agreement for CalAIM Recuperative Care Community Support (CS) sites.
- (\$4.6 million) unfavorable variance in Other Operating Revenue, reflecting lower-than-expected claimable costs under the State CARE Court and Medi-Cal Administrative Activities (MAA) programs. This is \$1.6 million below the prior quarter, primarily due to contract amendments delaying claim submissions.

A \$7.6 million in expenditure savings due to:

- \$5.9 million in contracts savings mainly from prior year purchase order closeouts.
- \$3.5 million in materials and supplies savings from pharmaceuticals.
- \$0.1 million in interdepartmental services, mainly from lower-than-expected workers' compensation charges.
- \$0.5 million in annual project savings mainly from slower-than-expected billings of psychiatric inpatient professional services.
- \$2.4 million in personnel negative variance due to adjusted vacancies assumptions and increase in health services and fringe cost.

Primary Care: Primary Care projects a net positive variance of \$10.3 million comprised of \$9.7 million (8.8%) in positive revenue variance and \$0.7 million (0.5%) in positive expenditure variance.

A \$9.7 million positive revenue variance due to:

- \$2.7 million positive patient revenue variance due to increase volume of billable visits and improved collections rates on accounts compared to prior year.
- \$3.9 million positive patient revenue variance from prior year settlements
- \$7.3 million positive variance in QIP revenue due to an increase in the amount of available funding for the program.
- \$4.2 million revenue shortfall in San Francisco Health Plan (SFHP) capitation and pay for performance revenue due to higher than budgeted out of network costs.

A \$0.7 million positive expenditure variance reflecting:

- \$1.6 million in positive expenditure variance in materials and supplies mainly from pharmaceuticals.
- \$0.6 million in positive expenditure variance in interdepartmental services mainly due to savings in electricity and gas work order with the Public Utilities Commission (PUC) resulting from lower-than-expected annual rate increase, and lower-than-expected workers compensation charges.
- \$0.1 million in positive expenditure variance in Sugar Sweetened Beverage annual project due to position vacancies and contract savings.
- Partially offsetting, \$1.2 million personnel negative variance mainly due to unexpected temporary nursing backfill needs and increased health services and fringe cost.
- Also partially offsetting, \$0.5 million non-personnel contracts negative variance mainly due to increased courier and consulting costs.

Jail Health Services: JHS projects a \$3.4 million positive variance comprised of \$6.2 million (82.3%) in positive revenue variance and \$2.8 million (5.1%) in negative expenditure variance driven by increased pharmaceutical and personnel expenditures.

A \$6.2 million positive revenue variance due to:

- Implementation of the CalAIM Medicaid Waiver Justice Involved Initiative, which allows for the billing and reimbursement of healthcare services provided in the Jail has resulted in better than budgeted patient revenue.

\$2.8 million in negative expenditure variance primarily comprised of:

- \$0.9 million salary and fringes negative variance from increases in staffing related to jail census increases
- \$1.7 million negative variance in materials and supplies due to pharmaceutical spending, and inflationary pressures on medical supply costs.
- 0.1 million negative variance in non-personnel services due to unexpected registry contract costs.

Health Network Services: The Health Network Division projects a positive variance of \$19.5 million comprised of \$4.4 million (17.3%) in positive revenue variance and \$15.1 million (7.5%) in positive expenditure variance.

A \$4.4 million net favorable revenue variance from:

- \$4.3 million largely attributed to billing for new CalAIM Recuperative Care Community Support sites that went into effect on January 1, along with a temporary six-month rate increase.
- \$0.1 million better than budgeted patient and capitation revenue.
- \$1.0 million from increased California Children’s Services (CCS) cost-reimbursement revenue.
- \$0.5 million unfavorable variance from a decline in Health Care Accountability Ordinance (HCAO) fee revenue due to fewer fee-paying entities.
- \$0.2 million unfavorable variance related to Health San Francisco (HSF) waivers.
- \$0.2 million unfavorable variance related to a shortfall in MAA revenue.
- \$0.1 million unfavorable variance related to workorder revenue.

\$15.1 million in positive expenditure variance from:

- \$5.0 million salaries and fringes savings primarily from position vacancies.
- \$4.3 million non-personnel services savings mainly from prior year contract purchase order closeouts.
- \$0.9 million materials and supplies savings from pharmaceuticals and incentives.
- \$0.4 million interdepartmental services savings mainly from Sheriff work order due to supplemental funding from Department of Homelessness and Supportive Housing (HSH).
- \$4.4 million annual project savings from Electronic Health Records (E.H.R.) from prior year purchase order closeout and position vacancies.

Population Health Division: Population Health Division projects a net positive variance of \$7.2 million comprised of \$0.8 million (3.7%) in positive revenue variance, \$6.5 million (6%) in positive expenditure variance, and \$0.8 million positive continuing fund variance.

\$0.8 million in positive revenue variance is comprised of:

- \$0.4 million favorable revenue variance resulting from expanded insurance billing for Public Health Laboratory services following the FY25 Epic implementation and the resolution of early implementation issues.
- \$0.5 million unfavorable revenue variance due to reduced participation in the County Medical Administrative Activities (CMAA) program.
- \$0.9 million favorable revenue variance reflecting partial recovery of Proposition M-waived revenue beginning in April 2026.

\$6.5 million in positive expenditure variance primarily comprised of:

- \$3 million salaries and fringes savings from position vacancies and grant supplement.

- \$1.6 million non-personnel services primarily from prior year contracts purchase order closeouts.
- \$1.9 million materials and supplies savings primarily from immunization and laboratory medical supplies.
- \$0.2 million annual project savings from the Sugary Sweetened Beverage project primarily from position vacancies.
- Partially offset by \$0.3 million negative variance from interdepartmental services mainly due to increase in City Attorney work order cost.

Public Health Administration: The Public Health Administration division projects a negative net expenditure variance of \$8.5 million.

\$8.5 million in negative expenditure variance primarily comprised of:

- \$8.9 million salaries and fringes negative variance from unbudgeted temporary staffing needs and increased health services and fringes cost.
- \$2 million non-personnel services negative variance from budget due to unexpected security contract costs.
- \$0.6 million interdepartmental services negative expenditure variance due to unexpected City Attorney litigation cost increases and security coverage needs, offset by savings from under-billed services from the Department of Public Works capital project management work order.
- The negative expenditure variance is offset by \$2.6 million Information Technology (IT) annual project savings primarily from prior year purchase orders closeouts and position vacancies. And,
- \$0.3 million materials and supplies savings from office supplies and ergonomic equipment.

DPH Management Reserve: Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to provide a short-term buffer against volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements.

Consistent with this policy, the Controller's Office deposited \$25.3 million from DPH's surplus revenue at year-end FY2024-25 to reach the maximum reserve balance (\$174.2 million) measured as 5% of the total two-year combined revenue budget total of Medi-Cal, Medicare and Other Patient Revenue.

DPH Revenue Management Reserve as of Q3 2025-26

Budgeted Revenues	Medi-Cal	Medicare	Patient Revenues	Less IGT	Annual total
FY 2025-26	1,395,840,452	300,085,604	179,574,049	(158,362,730)	1,717,137,375
FY 2026-27	1,450,774,982	310,258,922	184,576,333	(179,143,599)	<u>1,766,466,638</u>
			Total Revenues Over Two Years		3,483,604,013
				Reserve Balance as of Q3 FY 24-25	148,888,630
				Year End Reserve Deposit	25,291,571
				Reserve Balance as of Q2 FY2025-26	<u>174,180,201</u>
			Reserve as a Percentage of Medi-Cal, Medicare & Patient Revenue		5.00%

Department of Public Health
STATEMENT OF REVENUE AND EXPENSES
March 31, 2026
(In Millions of Dollars)

		CURRENT YEAR					
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav)</u>		
					<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:							
1	Medi-Cal Revenue	842.9	777.4	777.4	65.5	8.4%	1
2	Medicare Revenue	280.7	290.6	290.6	(9.9)	-3.4%	2
3	Prior Year Settlement	28.7	23.0	23.0	5.7	24.9%	3
4	Other Patient Revenue	121.7	159.6	159.6	(37.9)	-23.8%	4
5	TOTAL PATIENT SERVICE REVENUE	1,274.0	1,250.6	1,250.6	23.5	1.9%	5
6							6
7	OTHER OPERATING REVENUE:						7
8	Medi-Cal Waiver	171.1	165.0	150.9	6.1	3.7%	8
9	Medi-Cal Managed Care Supplemental	337.0	333.5	297.3	3.5	1.1%	9
10	Other Medi-Cal	86.0	82.5	71.5	3.5	4.2%	10
11	Healthy San Francisco Fees	1.4	1.5	1.5	(0.1)	-9.6%	11
12	SAPT	-	-	-	-	0.0%	12
13	Capitation Fees / Health Plan Settlements	84.0	85.3	85.3	(1.3)	-1.5%	13
14	2011 Realignment	64.0	63.5	63.5	0.5	0.7%	14
15	1991 Health & Welfare Realignment	164.9	164.9	164.9	-	0.0%	15
16	Fees/Fines/Licenses	17.6	17.5	17.5	0.1	0.8%	16
17	Other State/Misc	27.6	30.6	30.6	(3.0)	-9.9%	17
18	Revenues from Other Departments	8.7	8.9	8.7	(0.1)	-1.6%	18
19	Use of Fund Balance	-	-	-	-	0.0%	19
20	TOTAL OTHER OPERATING REVENUE	962.3	953.2	891.6	9.1	1.0%	20
21							21
22	TOTAL OPERATING REVENUE	2,236.3	2,203.8	2,142.2	32.6	1.5%	22
23							23
24	OPERATING EXPENSES:						24
25	Salaries	1,142.1	1,122.6	1,122.6	(19.5)	-1.7%	25
26	Mandatory Fringe Benefits	402.7	407.5	407.5	4.8	1.2%	26
27	Non-Personnel Services	725.7	731.5	716.3	5.8	0.8%	27
28	Materials & Supplies	240.2	239.8	231.1	(0.4)	-0.2%	28
29	Capital Outlay	10.8	10.9	7.5	0.1	0.5%	29
30	Debt Service	7.6	7.6	10.2	0.0	0.1%	30
31	Services Of Other Depts	135.4	136.9	130.9	1.4	1.1%	31
32	Annual Projects	137.4	145.2	136.0	7.8	5.4%	32
34	TOTAL OPERATING EXPENSES	2,802.0	2,802.0	2,762.0	(0.0)	0.0%	34
35							35
36	TOTAL NET OPERATING	(565.7)	(598.2)	(619.9)	32.5	-5.4%	36
42							42
43	GENERAL FUND SUPPORT				(32.5)		43

Department of Public Health - Zuckerberg San Francisco General Hospital Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2026

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)		
			Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	315.28	331.32	331.32	(16.05)	-4.8%	1
2 Medicare Revenue	254.46	262.38	262.38	(7.92)	-3.0%	2
3 Prior Year Settlement	4.96	19.00	19.00	(14.04)	-73.9%	3
4 Other Patient Revenue	120.07	157.09	157.09	(37.02)	-23.6%	4
5 TOTAL PATIENT SERVICE REVENUE	694.8	769.8	769.8	(75.0)	-9.7%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	171.1	165.0	150.9	6.1	3.7%	8
9 Medi-Cal Managed Care Supplemental	253.9	257.7	221.5	(3.8)	-1.5%	9
10 Other Medi-Cal	82.2	75.1	64.1	7.1	9.5%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	74.6	71.8	71.8	2.9	4.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	64.4	64.4	64.4	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	16.8	18.9	18.9	(2.1)	-11.2%	17
18 Revenues from Other Departments	7.6	7.6	7.6	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	670.8	660.6	599.2	10.1	1.5%	20
21						21
22 TOTAL OPERATING REVENUE	1,365.5	1,430.4	1,369.0	(64.9)	-4.5%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	572.6	552.0	552.0	(20.6)	-3.7%	25
26 Mandatory Fringe Benefits	196.0	199.2	199.2	3.2	1.6%	26
27 Non-Personnel Services	326.6	320.2	316.5	(6.5)	-2.0%	27
28 Materials & Supplies	187.1	182.3	179.1	(4.9)	-2.7%	28
29 Capital Outlay	9.1	9.1	6.4	-	0.0%	29
30 Debt Service	1.2	1.2	1.2	-	0.0%	30
31 Services Of Other Depts	72.3	72.3	71.6	-	0.0%	31
32 Annual Projects	3.1	3.1	2.1	-	0.0%	32
34 TOTAL OPERATING EXPENSES	1,368.0	1,339.3	1,328.1	(28.7)	-2.1%	34
35						35
36 TOTAL NET OPERATING	(2.5)	91.1	40.9	(93.6)	-102.8%	36
42						42
43 GENERAL FUND SUPPORT				(93.6)		43

Department of Public Health - Laguna Honda

STATEMENT OF REVENUE AND EXPENSES

March 31, 2026

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)		
			Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	268.4	250.7	250.7	17.7	7.1%	1
2 Medicare Revenue	13.7	17.6	17.6	(3.9)	-22.2%	2
3 Prior Year Settlement	13.2	-	-	13.2	0.0%	3
4 Other Patient Revenue	-	0.8	0.8	(0.8)	-100.0%	4
5 TOTAL PATIENT SERVICE REVENUE	295.3	269.1	269.1	26.2	9.7%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	0.8	0.8	0.8	-	0.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	0.8	0.8	0.8	-	0.0%	20
21						21
22 TOTAL OPERATING REVENUE	296.1	269.9	269.9	26.2	9.7%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	187.8	191.3	191.3	3.4	1.8%	25
26 Mandatory Fringe Benefits	71.8	76.2	76.2	4.3	5.7%	26
27 Non-Personnel Services	19.4	22.4	18.3	3.0	13.6%	27
28 Materials & Supplies	24.5	22.5	20.6	(2.0)	-9.0%	28
29 Capital Outlay	1.3	1.3	0.8	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	23.9	25.1	25.0	1.2	4.9%	31
32 Annual Projects	2.2	2.2	1.8	-	0.0%	32
34 TOTAL OPERATING EXPENSES	331.0	341.0	334.0	10.0	2.9%	34
35						35
36 TOTAL NET OPERATING	(34.8)	(71.1)	(64.0)	36.2	-51.0%	36
37						37
43 GENERAL FUND SUPPORT				36.2		43

Department of Public Health - Primary Care Clinics

STATEMENT OF REVENUE AND EXPENSES

March 31, 2026

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)		
			Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	16.1	15.4	15.4	0.7	4.8%	1
2 Medicare Revenue	6.6	5.0	5.0	1.6	32.9%	2
3 Prior Year Settlement	3.9	-	-	3.9	0.0%	3
4 Other Patient Revenue	0.4	0.1	0.1	0.3	200.7%	4
5 TOTAL PATIENT SERVICE REVENUE	27.1	20.5	20.5	6.6	32.2%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	83.1	75.8	75.8	7.3	9.7%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	9.0	13.3	13.3	(4.2)	-32.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	0.2	0.2	0.2	(0.0)	-9.4%	17
18 Revenues from Other Departments	0.4	0.4	0.4	(0.0)	-3.6%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	92.7	89.6	89.6	3.1	3.4%	20
21						21
22 TOTAL OPERATING REVENUE	119.7	110.1	110.1	9.7	8.8%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	81.2	81.0	81.0	(0.3)	-0.3%	25
26 Mandatory Fringe Benefits	27.7	26.8	26.8	(0.9)	-3.3%	26
27 Non-Personnel Services	30.3	29.9	28.2	(0.5)	-1.6%	27
28 Materials & Supplies	4.5	6.0	5.5	1.6	25.8%	28
29 Capital Outlay	0.1	0.1	0.0	0.0	25.5%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	4.2	4.8	4.9	0.6	11.9%	31
81 Annual Projects	0.3	0.5	0.4	0.1	30.3%	32
34 TOTAL OPERATING EXPENSES	148.4	149.1	146.8	0.7	0.5%	34
35						35
36 TOTAL NET OPERATING	(28.6)	(39.0)	(36.7)	10.3	-26.5%	36
42						42
43 GENERAL FUND SUPPORT				10.3		43

Department of Public Health - Health Network Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2026

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)		
			Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	16.6	12.6	12.6	4.1	32.2%	1
2 Medicare Revenue	2.7	2.3	2.3	0.4	17.8%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	-	0.2	0.2	(0.2)	-100.0%	4
5 TOTAL PATIENT SERVICE REVENUE	19.3	15.1	15.1	4.2	28.2%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	0.7	0.9	0.9	(0.2)	-21.5%	10
11 Healthy San Francisco Fees	1.4	1.5	1.5	(0.1)	-9.6%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	0.4	0.3	0.3	0.1	38.7%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	1.4	1.4	1.4	-	0.0%	15
16 Fees/Fines/Licenses	0.8	1.3	1.3	(0.5)	-42.2%	16
17 Other State/Misc	5.7	4.6	4.6	1.0	22.8%	17
18 Revenues from Other Departments	0.3	0.4	0.3	(0.1)	-31.6%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	10.5	10.4	10.3	0.2	1.5%	20
21						21
22 TOTAL OPERATING REVENUE	29.9	25.5	25.3	4.4	17.3%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	73.2	75.9	75.9	2.6	3.5%	25
26 Mandatory Fringe Benefits	24.3	26.7	26.7	2.4	9.0%	26
27 Non-Personnel Services	48.8	53.2	49.2	4.3	8.1%	27
28 Materials & Supplies	0.8	1.8	1.4	0.9	53.0%	28
29 Capital Outlay	0.2	0.2	0.2	(0.0)	-5.6%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	1.0	1.4	0.9	0.4	27.2%	31
32 Annual Projects	37.4	41.7	38.3	4.4	10.5%	32
34 TOTAL OPERATING EXPENSES	185.8	200.8	192.5	15.1	7.5%	34
35						35
36 TOTAL NET OPERATING	(155.9)	(175.3)	(167.2)	19.5	-11.1%	36
42						42
43 GENERAL FUND SUPPORT				19.5		43

Department of Public Health - Behavioral Health Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2026

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)		
			Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	211.1	158.7	158.7	52.4	33.0%	1
2 Medicare Revenue	3.3	3.1	3.1	0.2	5.4%	2
3 Prior Year Settlement	6.6	4.0	4.0	2.6	65.2%	3
4 Other Patient Revenue	0.2	0.5	0.5	(0.2)	-49.0%	4
5 TOTAL PATIENT SERVICE REVENUE	221.2	166.3	166.3	54.9	33.0%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	0.8	3.7	3.7	(2.9)	-79.7%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	64.0	63.5	63.5	0.5	0.7%	14
15 1991 Health & Welfare Realignment	57.1	57.1	57.1	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	2.9	5.1	5.1	(2.2)	-42.9%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	124.7	129.3	129.3	(4.6)	-3.6%	20
21						21
22 TOTAL OPERATING REVENUE	345.9	295.6	295.6	50.3	17.0%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	90.6	89.1	89.1	(1.5)	-1.6%	25
26 Mandatory Fringe Benefits	30.3	29.4	29.4	(0.9)	-3.1%	26
27 Non-Personnel Services	267.5	273.4	273.6	5.9	2.2%	27
28 Materials & Supplies	9.0	12.5	10.4	3.5	28.2%	28
29 Capital Outlay	0.1	0.2	-	0.0	15.3%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	9.3	9.4	6.0	0.1	1.0%	31
32 Annual Projects	2.6	3.1	3.1	0.5	15.7%	32
34 TOTAL OPERATING EXPENSES	409.5	417.1	411.5	7.6	1.8%	34
35						35
36 TOTAL NET OPERATING	(63.5)	(121.5)	(115.9)	57.9	-47.7%	36
42						42
43 GENERAL FUND SUPPORT				57.9		43

Department of Public Health - Population Health Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2026

(In Millions of Dollars)

		CURRENT YEAR					
				<u>Original</u>	<u>Fav/(Unfav)</u>		
		<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:							
1	Medi-Cal Revenue	2.2	1.7	1.7	0.5	31.1%	1
2	Medicare Revenue	0.0	0.3	0.3	(0.2)	-86.0%	2
3	Prior Year Settlement	-	-	-	-	0.0%	3
4	Other Patient Revenue	1.0	0.9	0.9	0.0	3.5%	4
5	TOTAL PATIENT SERVICE REVENUE	3.2	2.8	2.8	0.3	11.7%	5
6							6
7 OTHER OPERATING REVENUE:							
8	Medi-Cal Waiver	-	-	-	-	0.0%	8
9	Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10	Other Medi-Cal	0.2	0.8	0.8	(0.5)	-67.1%	10
11	Healthy San Francisco Fees	-	-	-	-	0.0%	11
12	SAPT	-	-	-	-	0.0%	12
13	Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14	2011 Realignment	-	-	-	-	0.0%	14
15	1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16	Fees/Fines/Licenses	16.9	16.2	16.2	0.7	4.2%	16
17	Other State/Misc	1.0	0.7	0.7	0.2	33.1%	17
18	Revenues from Other Departments	-	-	-	-	0.0%	18
19	Use of Fund Balance	-	-	-	-	0.0%	19
20	TOTAL OTHER OPERATING REVENUE	18.1	17.6	17.6	0.4	2.4%	20
21							21
22	TOTAL OPERATING REVENUE	21.2	20.5	20.5	0.8	3.7%	22
23							23
24 OPERATING EXPENSES:							
25	Salaries	48.1	49.9	49.9	1.9	3.8%	25
26	Mandatory Fringe Benefits	16.5	17.6	17.6	1.1	6.4%	26
27	Non-Personnel Services	24.9	26.5	25.2	1.6	6.2%	27
28	Materials & Supplies	4.0	5.9	4.1	1.9	31.7%	28
29	Capital Outlay	-	0.0	0.0	0.0	100.0%	29
30	Debt Service	-	-	-	-	0.0%	30
31	Services Of Other Depts	6.1	5.9	5.9	(0.3)	-4.7%	31
32	Annual Projects	2.1	2.3	1.4	0.2	9.1%	32
34	TOTAL OPERATING EXPENSES	101.7	108.2	104.2	6.5	6.0%	34
35							35
36	TOTAL NET OPERATING	(80.5)	(87.7)	(83.7)	7.2	-8.3%	36
42							42
43	GENERAL FUND SUPPORT				7.2		43

Department of Public Health - Jail Health Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2026

(In Millions of Dollars)

		CURRENT YEAR					
				<u>Original</u>	<u>Fav/(Unfav)</u>		
		<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:							
1	Medi-Cal Revenue	13.2	7.0	7.0	6.2	88.0%	1
2	Medicare Revenue	-	-	-	-	0.0%	2
3	Prior Year Settlement	-	-	-	-	0.0%	3
4	Other Patient Revenue	-	-	-	-	0.0%	4
5	TOTAL PATIENT SERVICE REVENUE	13.2	7.0	7.0	6.2	88.0%	5
6							6
7	OTHER OPERATING REVENUE:						7
8	Medi-Cal Waiver	-	-	-	-	0.0%	8
9	Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10	Other Medi-Cal	-	-	-	-	0.0%	10
11	Healthy San Francisco Fees	-	-	-	-	0.0%	11
12	SAPT	-	-	-	-	0.0%	12
13	Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14	2011 Realignment	-	-	-	-	0.0%	14
15	1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16	Fees/Fines/Licenses	0.0	0.0	0.0	-	0.0%	16
17	Other State/Misc	-	-	-	-	0.0%	17
18	Revenues from Other Departments	0.5	0.5	0.5	-	0.0%	18
19	Use of Fund Balance	-	-	-	-	0.0%	19
20	TOTAL OTHER OPERATING REVENUE	0.5	0.5	0.5	-	0.0%	20
21							21
22	TOTAL OPERATING REVENUE	13.7	7.5	7.5	6.2	82.3%	22
23							23
24	OPERATING EXPENSES:						24
25	Salaries	33.9	32.3	32.3	(1.6)	-4.9%	25
26	Mandatory Fringe Benefits	9.7	10.4	10.4	0.7	6.3%	26
27	Non-Personnel Services	2.9	2.7	2.4	(0.1)	-4.8%	27
28	Materials & Supplies	9.9	8.2	9.6	(1.7)	-20.9%	28
29	Capital Outlay	0.0	0.0	0.0	-	0.0%	29
30	Debt Service	-	-	-	-	0.0%	30
31	Services Of Other Depts	0.4	0.4	0.3	-	0.0%	31
32	Annual Projects	-	-	-	-	0.0%	32
34	TOTAL OPERATING EXPENSES	56.9	54.1	55.0	(2.8)	-5.1%	34
35							35
36	TOTAL NET OPERATING	(43.2)	(46.6)	(47.5)	3.4	-7.4%	36
42							42
43	GENERAL FUND SUPPORT				3.4		43

Department of Public Health - Operations

STATEMENT OF REVENUE AND EXPENSES

March 31, 2026

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)		
			Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	-	-	-	-	0.0%	1
2 Medicare Revenue	-	-	-	-	0.0%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	-	-	-	-	0.0%	4
5 TOTAL PATIENT SERVICE REVENUE	-	-	-	-	0.0%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	2.1	2.1	2.1	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	42.0	42.0	42.0	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	0.2	0.2	0.2	-	0.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	44.2	44.2	44.2	-	0.0%	20
21						21
22 TOTAL OPERATING REVENUE	44.2	44.2	44.2	-	0.0%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	54.7	51.0	51.0	(3.6)	-7.1%	25
26 Mandatory Fringe Benefits	26.4	21.2	21.2	(5.2)	-24.6%	26
27 Non-Personnel Services	5.2	3.2	3.0	(2.0)	-63.5%	27
28 Materials & Supplies	0.2	0.6	0.4	0.3	58.9%	28
29 Capital Outlay	-	-	-	-	0.0%	29
30 Debt Service	6.5	6.5	9.0	0.0	0.1%	30
31 Services Of Other Depts	18.1	17.5	16.3	(0.6)	-3.2%	31
32 Annual Projects	89.8	92.4	89.0	2.6	2.8%	32
34 TOTAL OPERATING EXPENSES	200.9	192.4	190.0	(8.5)	-4.4%	34
35						35
36 TOTAL NET OPERATING	(156.6)	(148.2)	(145.7)	(8.5)	5.7%	36
42						42
43 GENERAL FUND SUPPORT				(8.5)		43