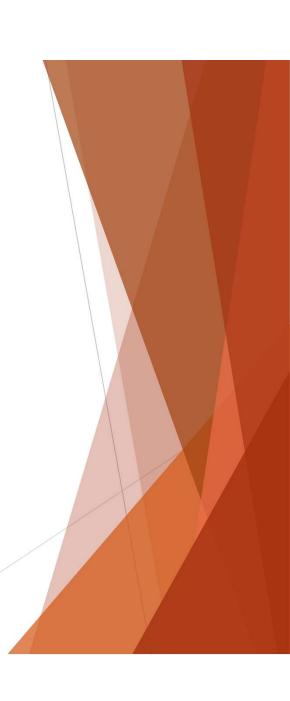


Public Art Program and Civic Art Collection FY 2025

July 1, 2024 - June 30, 2025

December 17, 2025 Visual Arts Committee

Mary Chou, Director of Civic Art Collection and Public Art Allison Cummings, Senior Registrar



Summary of Art Expenditures FY 2025

Total Program Investments	Expense
Selection Costs: Online application, honorariums, translations, printing and copying	143,036.96
Artwork Design and Fabrication: Artist Contracts, Purchases, Loans, Fabrication, Framing	2,651,848.75
Art Handling and Site Costs: Installation, transportation, storage, site preparation, permit fees	261,953.70
Photography and signage	58,188.36
Dedication	10,112.93
Consulting (Shaping Legacy)	969,975.00
Total Direct Public Art Investments	4,095,115.70
Total Direct Collections Investments	1,242,506.14
Total Direct Program Investments	5,337,621.84

NEW COMMISSIONS & PURCHASES

Commission Project	Artist Name
Mission Bay School	Harumo Sato
Treasure Island - Cityside Park	Ned Kahn
Potrero Yard Modernization - Bus	Twin Walls Mural
Ramp	Company LLC
Potrero Yard Modernization -	
Stairwell	Josue Gamaliel Rojas
Rachele Sullivan Park	Jenifer Wofford
San Francisco Main Library	Maria Belen Islas Cuellar
SFO Terminal 3 West	
Modernization	Eamon Ore-Giron
SFO Terminal 3 West	
Modernization	Pae White

Gene Friend Recreation Center
Cherisse Alcantara
Kimberley Arteche
Rina Ayuyang
Leo Bersamina
Cristine Blanco
Kija Lucas
Francesca Mateo
Johanna Poethig
Jerome Reyes
Favianna Rodriguez
Charlene Tan
Mel Vera Cruz

SFUSD MISSION BAY

ZAWA ZAWA Proposal for the Mission Bay School Public Art Project





HARUMO SATO





CONCEPT

CONCEPT
The purpose of the untwink of the entry of the Mission Bay School is to service as inertinate and metaphor of the non-tracety of the discrete ecosystem within National Dracety. Str. Fischosoc, and the Bay, The imagery ingrights a selection of current matrix life, symbolizing the dependence of all the desiration and principles and producting the dependence of all the desiration and principles. emicrace overally as an especial component for a stronger, more realient ille.

My artwork will bandform the achool facable into a body of was referenting Missian Creek and San Francisco Bay, it will depart many creatures lying with the water, the California sea lain, the American baroek, seaguith, the Great Bue heron, nee earner patients, the Cartonia habitut, but rays. harbor perpoises, green the frags. Brown belcan, and the Pacific rock crap. Green and calmon colored elements will represent simplified microorganism chaptes within the artwork. Stack othoustles energing from the corners symbolse radioxeed, providing drefter and food for squatc organizes. Red and white strings represent relationarips, community, DNA, and specific symbologing human existence within this marine ecceystem.

The original artisons will be created with watercolar, acrylic, goadhe, all pattel, board pends, dratoal and sunit Mr. Then twill be digitally ported on 6'x6' night-ted ties. The mantenance is minimal due to the high durability of the tie

Thepe my frand drawn artwork captures the originally of human traits such as apportanely, tangbirty and hoots, communication, softness, and organic movements, which are the essence of development and naturally, emotored growth, and cognitive development.

ZAWA ZAWA

A apponese charmatoposia capituring the essence of many long trings gathering in one spot and true disating a murmur. "BUDZ BUDZ" is the closest anomaloposed in

COMMUNITY WORKSHOP

I will get up a booth during Student Chentation at the Mission. Boy School in front of the facade, inviting students and but you have the transfer of the management of the families to observe microsoparations as microsoppie. This will be an opportunity for shuderts to see and experience the concept of STEM it will offer an opportunity for shuderts to view the arthoric and microsoparation at the some time, thus broadening their understanding of the selected imagery.



Relatives magnification or progress of the ob-



CITYSIDE PARK, TREASURE ISLAND



MTA POTRERO YARD MODERNIZATION PROJECT - BUS RAMP ON 17TH STREET

MUNI in Motion

An ode to the routes that raised us in our city by the Bay.

TWIN WALLS MURAL COMPANY Elaine Chu and Marina Perez-Wong

Integrated Glass Artwork Proposal for the Potrero Yard Bus Ramp on 17th Street





In our 7x7 universe the city and its modes of transportation have always been reflective of cultural and political changes. Our diversity, our collective struggles and triumphs, the celebrations we share and the care we have for one another are valued in a way unlike any other part of the world. We aim to celebrate this connectivity by illustrating a woven tapestry of people and places throughout time in San Francisco, starting at Potrero Division.

Our design reads from right to left beginning with an indigenous Yelamu Ramaytush Ohlone landscape and ending with native birds soaring through a clear sky, a symbol of hope for our future and respect for our past. The five criss-cross pattern shapes that stretch across our mural are inspired by a pattern in an Ohlone basket woven by Linda Yemane, a descendent of the Ohlone tribe.

Our primary goal is to foster better stewards of this beautiful land we share as well as working on our own personal health and the healing of our communities. Connection is an important factor in creating lasting change. In many cultures weaving is an art of recogniting health and wholeness as a root and overcoming blockages of seemingly broken connections. We use lines/ cables and by extension the buses and people within them as well as elements in the natural world as visual symbols of how our collective energy is woven into the fabric, or in this case basket, of

The color palate we chose consists of greens, earth tones, reds and orange huse. The greens serve to channel sustainability and healing energy. Earth tones depict the roots that provide stability and balance. The reds and oranges are a tribute to two colors most associated with our unique city and historic SF MUNI.

The heart of this mural is people; we showcase connections between passengers, bus riders, drivers and pedestrians. We celebrate our home landscape as it shifts, highlighting local communities of today and nostalgically recalling San Francisco of the 1940s up to the present across space and time.

MUMI is not just a mode of transportation for getting from place to place. It is a portal for viewing San Francisco through different lenses, it can be a place of comfort, a place of friendship, a place to rest and reflect, or a place of entertainment. One can take a bus that begins Downtown and ends in the Marina District, having passed by some of the oldest buildings in San Francisco and meeting someone who claims to have "jammed with Santana in "15". Everyone has an unforgettable MUMI story and we are all connected through these gems. MUMI is inseparable from San Francisco and the paths it weswes through on its routes units communities, art, and history. Our intention for this design is to capture the spirit of San Francisco, composing a visual narrative that celebrates our past, embraces our present, and beckens us towards a brighter future.













We were inspired by many artists including Diego Rivera, David Alfaro Siqueiros, Jorge Gonzalez Camarena, Dr. Maya Angelou who grew up in San Francisco and was one of the first black who painted "When the Buffalo Were on the Mountains" on the second location of the American Indian Custural Center (AICC) on 16th and Valencia Streets.



MTA POTRERO YARD MODERNIZATION PROJECT -STAIRWELL

Potrero Yard Modernization Project: A Transfer to Tomorrow Artist: Josué Rojas

Transfer to tomorrow is a site-specific tribute to the SF Muni workers, the East Mission Neighborhood — past present and future community and the state of the art transportation, flousing and educational activities that will take place at the site. The new muni yard and housing will take chape in the context of the rich cultural 8 historical space that is San Francisco. In San Francisco, we hold a strong tradition of creative culture-bearing and art making. At the same time we are on the cutting edge of technology, innovation in sustainable green practices and the arts.

Transfer to tomorrow: is a celebration, a tribute and a prayer for a more responsible tomorrow.

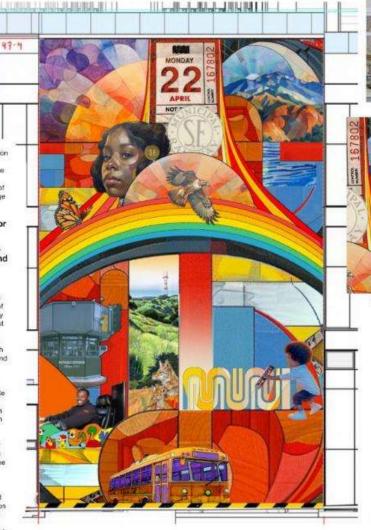
This mural invites the viewer to think about the natural world, the city of SF and where —and how—we source our energy and transportation.

Artist Josué Rojas has designed a modern approach to a traditional artform. Embarking from the Salvadoran Folk Tapestry in the La Palma style, the artwork is filled with depictions of wildfile, animals, buses and the natural world. As a native of this neighborhood and a Muni rider throughout all of his youth, the artist specifically highlights the working class employees and ridership of the Muni System. The artist utilizes both realistic and posterized imagery for delivery of bright, fun colors, in addition, abstract patterns and formations are weven into a tapestry of cotor and flowing rainbow — a symbol of hope. This piece is an expression of joy, sure to both tap into nostalgia and inspire young people to know more about their own cultural and natural roots, including the natural history of San Francisco and the Bay Area.

Transfer to formorrow is inspired by the history, ourrent and future culture of the environment and transportation innovation. Musi is a vitila service, providing equitable access to mobility and is seen as a vital lifetine for the city. An all-electric fleet of buses to be housed at the site represents a new dawn on the horizon for Muni, this neighborhood and the city of San Francisco— It is a tribute to past workers and an honor for future workers and riders of Muni.

The work will be made of hand-made painting, digital artwork that will be digitally printed/manufactured in glass and installed on the South entryway of the Potrero Modernization Yard. The mural proposal is analog and digital, the final artwork will be a combination of hand-painted with digital components. The final image will be photographed and will be digitally printed on glass.

In preparing for the design of this piece, artist Josué Rojas spoke to neighbors and stakeholders of the project — Jonathan Corder, Executive Director of the association of the Rmaylush Ohlone, Jorge Ellar, eviteran SF Muni worker and union rep., Christ Cuadrado of Horizons untimited youth services, Pendarvis Harshaw of KQED 'Rightnowish' and Rodrigo Duran, Executive Director of Carnaval SF. — San Francisco's largest outdoor festival.







A focus on the future & honoring memory

RACHELE SULLIVAN PARK

Natomarama

Art Proposal for 11th and Natoma Park SFAC Public Art Project

Jenifer K Wofford

Infinite Landscape, Infinite City

Natomarama's design and title are based on the Myriorama, a classic card amusement of pictures in an infinite landscape. It also pays honor to pre-urban SOMA, and to later Filipino, leather, and queer histories of the area.



This gate design employs a series of panels stacked 3 high and arranged in various combinations to create different stories and meanaings. As with a traditional Myriorama, each stack of images has multiple, consistent points of connection so that the panels are interchangeable.

A joyful warm yellow that evokes mango and ginkgo trees will complement the park's red-orange-green palette. Natomarama's color and imagery are all meant to inspire a sense of well-being and belonging, and to celebrate the diverse communities of SOMA.



Mystery, History

Fog. Mist. Bay. Birds. Marsh. Moon. Hills. Rock.

The gate's imagery and symbols refer to the natural world of the Bay and the presence of communities past and present, while other images are more mysterious, poetic and symbolic. Other images will be developed in conversation with the SOMA community.

The landscape evokes the Bay before colonization and urbanization, like the marshes that were originally present in what is now SOMA.

The ring-like moon reflects the circular motion and philosophy of the aikido dojo nearby. The portals and posts provide others gateway into dreamier realms.

The kite activates the sky further, adding lightness: it is emblazoned with a manufacturer's leather symbol as a subtle nod to SOMA's leather community.

Structures, Strength

Two trees, mango and ginkgo, are featured prominently. These two trees are also showcased in the angled corner fence panels at Natoma and 11th.

Neither tree is native to the region, but both symbolize communities that have placed their roots in SOMA, and both are symbolic and mythological motifs in Philippines, Asian, queer and trans communities.

The heart-like mangos also resemble the heart-like rocks on the ground, which rest there as symbols of time and endurance.

All park gate panels will be made of strong, low-maintenance powder-coated aluminum that is very easy to clean and touch up.

Fine perforated mesh and gradient screens connect the panels, creating both transparency and structural stability.





SF MAIN LIBRARY



Concept

This mural honors the Ramaytush Ohlone, the original stewards of the San Francisco Peninsula, by celebrating how knowledge is passed down across generations through storytelling, nature, play, and ceremony. Before books and libraries, knowledge lived in the land, in the spoken word, and in the rhythm of life.

Set within a natural landscape, the composition is anchored by flora and fauna native to the region, including California poppies, coast live oaks, Mission Blue but-terflies, deer, and songhirds, evoking the deep interdependence between cultural knowledge and ecological heritage. Stylized visual motifs and natural patterns flow across the marral (wind, stories and songs), symbolizing the transmission of knowledge through time and specs.

The mural contains a narrative arc that unfolds with movement and rhythm. At the base, an elder sits in the forest light, speaking to children, her gestures releasing symbolic forms that travel with the viewer as they more upward. Along the way, children are seen exploring, listening, dancing, and connecting, guided by community and the natural world.

At the top, one of the children has become a teacher, carrying forward the tradition of shared wisdom. This circular progression emphasizes that knowledge is alive, growing, evolving, and returning.

Ultimately, this work seeks to uplift Indigenous knowledge systems and celebrate the joy of learning as a collective, intergenerational, and deeply rooted experience. It invites all who pass by to reflect on where knowledge comes from, and how we each play a role in passing it on.

Inspiration



Art Proposal for the San Francisco Main Library Temporary Mural By Belen Islas











Among the visual motifs that inspired this mural are the sun, stars, rain, water, people, lizards, and many others. These symbols embody the sharing of wisdom across space and time.

Color Palette



The color palette is composed of earth tones, warm golds, and blues, and invites viewers into a welcoming space that echoes the interior calm of the library itself. By transforming the stairwell into a living story, the mural reminds us that libraries are not just places of books, but places where voices, memories, and relationships come alive.

SFO TERMINAL 3 WEST MODERNIZATION, EAMON ORE-GIRON









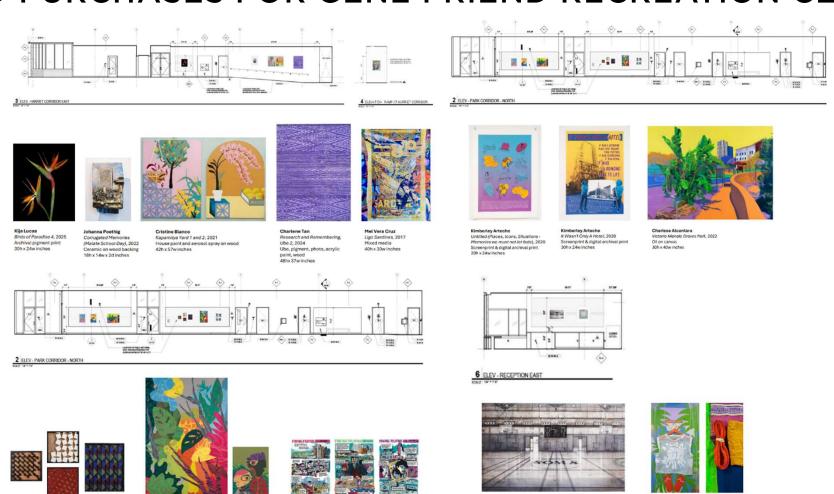
SFO TERMINAL 3 WEST MODERNIZATION, PAE WHITE







2D PURCHASES FOR GENE FRIEND RECREATION CENTER



the horizon toward which we move always recedes before us

(Gene Friend Recreation Center), 2023

Ink, correction fluid, tape, spray paint on vellum 21.5h x 34w inches Bola Ay Buhay / Ball is Life, 2024-2025

Organza, satin, acrylic, and wood 48h x 24w x 2d inches

Rina Ayuyang
Finding Filipino in SOMA, 2023, Print, 23h x 16w inches

Finding Filipino on Mission St., 2023, Print, 23h x 16w inches

Finding Filipino in Yerba Buena, 2023, Print, 23h x 16w inches

Leo Bersamina
Forty-Fives, 2024, Acrylic, wood, glue, 16.5h x 13.5w inches
Woodshop! (Red), 2024, Acrylic, wood, glue, 9 h x 9 w inches
Woodshop! (White), 2024, Acrylic, wood, glue b x 9 w inches
Woodshop!!! (Black), 2024, Acrylic, wood, glue, 9 h x 9 w inches

Favianna Rodriguez The Sacred Garden, 2023 Collage with linoteum block elements on hanji 22.5h x 15w inches

Mountain People, 2023

Collage with Linoleum Block

and Phototransfer Elements 22.5h x 15w inches

DEMOGRAPHICS METHODOLOGY

- Artists complete voluntary demographic survey as part of application package and self-identify gender and race. In accordance with state law, neither race nor gender may be used in consideration for awarding contracts.
- Funding amounts listed are based on artist fees, not total project budget costs to allow for a more equal comparison between projects awarded.
- Projects include new site-specific commissions, purchases approved by resolution in FY 2025.

NEW COMMISSIONS & PURCHASES DEMOGRAPHICS: GENDER

Gender	Commissions (#)	% of Total (#)	Amount (\$)	% of Total (\$)
Female Artists	12	60%	\$286,400.00	45.1%
Male Artists	6	30%	\$320,200.00	50.4%
Non-binary	1	5%	\$1,500.00	0.2%
Prefer not to				
answer	1	5%	\$27,000.00	4.3%
Total	20	100%	\$635,100.00	100%

NEW COMMISSIONS & PURCHASES: RACE AND ETHNICITY

Race and Ethnicity	Commissions (#)	% of Total (#)	Commissions (\$)	% of Total (\$)
American Indian/Alaskan				
Native/Other	2	10%	\$62,000	9.8%
Asian American/Asian	5	25%	\$59,500	9.4%
Asian American/Asian and				
Other	6	30%	\$14,300	2.3%
Latinx	3	15%	\$245,800	38.7%
White/Caucasian	3	15%	\$250,500	39.4%
Black/African American or				
African White/Caucasian	1	5%	\$3,000	0.5%
Total	20	100%	\$635,100.00	100%

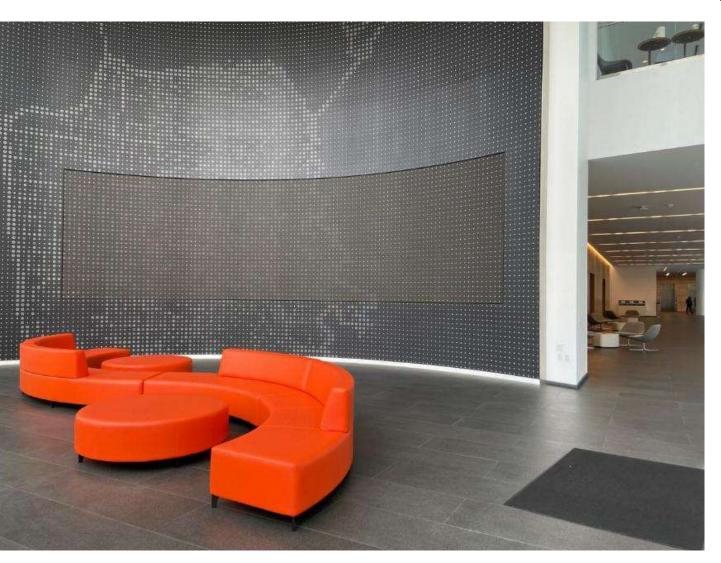
NEW COMMISSIONS & PURCHASES: ARTIST LOCATION

Location	Commissions (#)	% of Total (#)	Commissions (\$)	% of Total (\$)
San Francisco				
Artists	7	35%	\$107,000.00	17%
Bay Area Artists	10	50%	\$111,100.00	17%
California	3	15%	\$417,000.00	66%
Total	20	100%	\$635,100.00	100%

COMPLETED PUBLIC ART PROJECTS

FY 2025

49 SOUTH VAN NESS VIDEO WALL, 11 ARTISTS

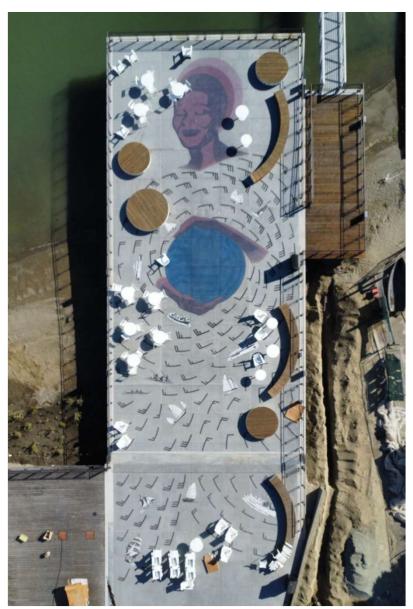


PsyClone Calafia, Zeina Barakeh
Threshold, Lindsay Rothwell
Polis, David Bayus
Nothing is forever in the constant
flux of building and maintaining,
Selina Trepp
Trajectory San Francisco, Miguel
Arzabe
Workers at Night, Susana Barrón
Alcatraz is an Idea, Kota Ezawa and
Julian Brave NoiseCat
Legends of the 7 x 7, Patrick Gibson
Flower Tower, Jeremy Rourke
Reverberations, Aron Kantor

Coherence, Chitra Ganesh

LADY BAYVIEW, RAYLENE GORUM INDIA BASIN





PORTRAIT OF A PHENOMENAL WOMAN, LAVA THOMAS, MAIN LIBRARY





AURUM, HYBYCOZO (SERGE BEAULIEU AND YELENA FILIPCHUK), MINT PLAZA





PACIFIC TRANSIT, JESSE SCHLESINGER, JUDAH AT LOWER GREAT HIGHWAY AND 43RD AVE.

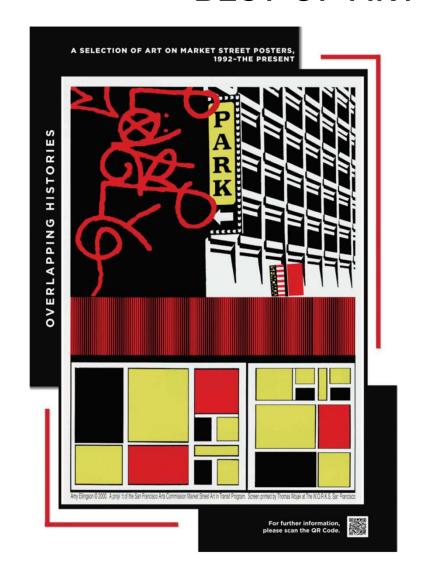


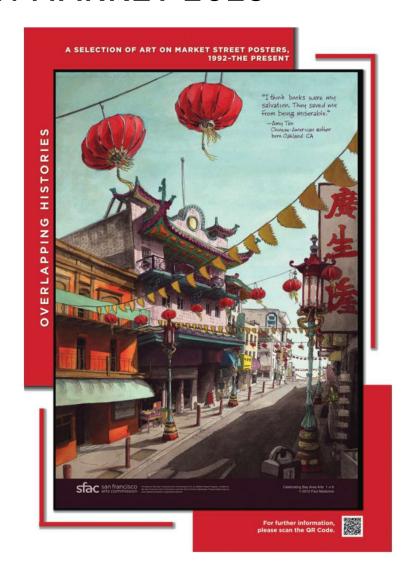




METAMORPHOSIS,
FUTUREFORMS
(NATALY GATTEGNO
AND JASON KELLY
JOHNSON),
POTRERO GATEWAY

BEST OF ART ON MARKET 2025





ARTIST CIRCLE COMMUNITY COLLABORATORS









yétúndé olabaju Mildred Howard Dewey Crumpler

Tricia Rainwater

Skywatchers
Ramekon O'Arwisters
Mattie Loyce
Preehti Ramaprasad

AmbroseTrataris
Lucia Gonzales Ippolito
Morehshin Allahyari
Marcrowaves

Sophia Tupuola
Spencer (SPULU) Pulu
Epi Aumavae
Leora Kava

COMMUNITY ENGAGEMENT & CASE STUDY COLLABORATORS

CALIFORNIA MIGRATION MUSEUM









SAN FRANCISCO MONUMENTS & MEMORIALS

AS SOUNDS TURN TO NOISE, THOMAS J PRICE, EMBARCADERO, JULY 2024 - JAN 2025



STREETSMARTS MURALS



Christopher Burch, 221 Oak Street (left) Nico Berry, 2070 Mission Street (below)



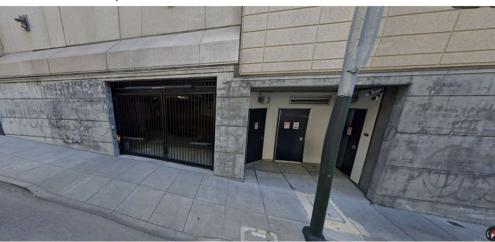




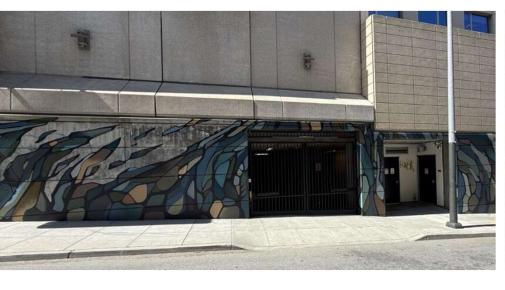
STREETSMARTS MURALS

Nathan Phelps, 1285 Sutter









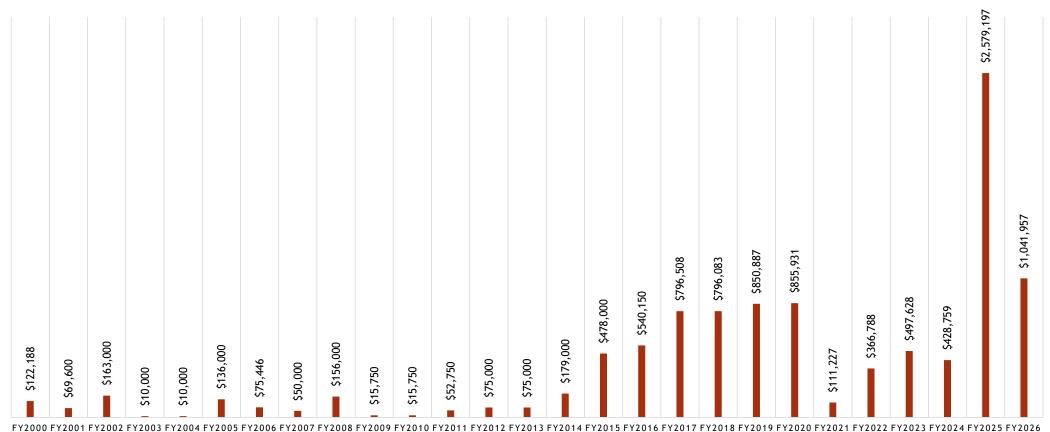


Civic Art Collection



Whales, 1939 by Robert Howard. San Francisco City College Main Campus, Student Success Center.

CAPITAL BUDGET ALLOCATIONS CIVIC ART COLLECTION FY2000-FY20026



Collections Total Need: Approximately \$2.5 Million annually. (Calculated over a 10-year period as reported to the Controller and based on calculations using our Cost Modeling System)

Average CPC Project Funding: Our need historically exceeds our allocation. The total estimated impact to our budget of pandemic related shortfalls is -\$2,340,506 through FY24.

FY25-26 Capital Funding: Staff was successful in securing a right sized allocation for FY25. Funding restored to pre-pandemic levels for FY26. FY27 allocation unknown.

Summary of Civic Art Collection Care Expenditures

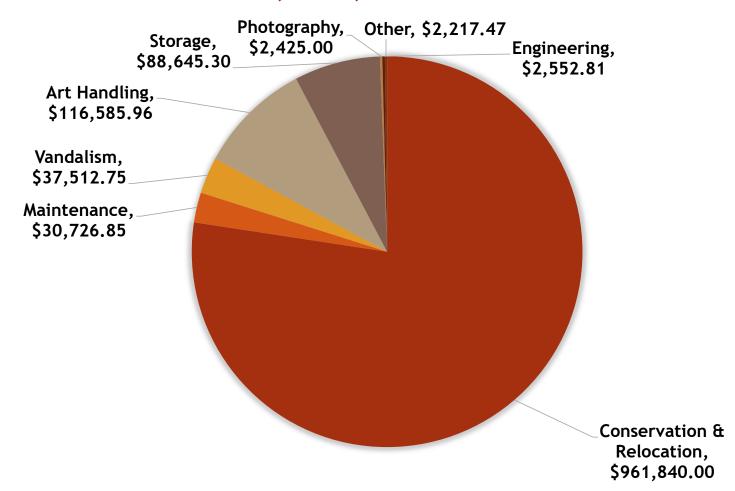
FY25 CAPITAL FUNDS	\$590,207.82
FY25 OTHER FUNDS	\$652,298.32
	\$1,242,506.14

FY24 CAPITAL FUNDS	\$229,181.57
FY24 OTHER FUNDS	\$681,042.07
	\$910,223.64
FY23 CAPITAL FUNDS	\$349,507.17
FY23 OTHER FUNDS	\$169,371.47
	\$518,878.64
FY22 CAPITAL FUNDS	\$220,774.18
FY22 OTHER FUNDS	\$272,112.37
	\$492,886.55
FY21 CAPITAL FUNDS	\$471,894.55
FY21 OTHER FUNDS	\$267,242.84
	\$739,137.39
FY20 CAPITAL FUNDS	\$1,211,203.19
FY20 OTHER FUNDS	\$221,311.85
	\$1,432,515.04

<u>Capital Funds</u> = CAC's annual allocation from Capital Planning. These funds should be spent within the fiscal year they are allocated but can carry over for larger projects.

Other Funds = Various other sources of funding for collections care projects. This can include the up to 10% Art Enrichment set-aside for conservation, project funds to relocate existing works on construction sites, work orders from other departments, add-backs, donations, and grants.

Expense Detail FY25 All Accounts = \$1,242,506.14



FY25 Project Highlights

Conservation Projects

SANTUARIO/SANCTUARY, 2000 by Juana Alicia and Emmanuel Montoya

► Large scale and logistically challenging conservation and restoration project addressing plaster failure at painting joints, significant inpainting of fresco, stabilizing wood sculptural elements, and overall cleaning of artwork.





FY25 Project Highlights

Conservation Projects

Sky, 2014 by Merge Conceptual Design

Significant restoration project to replace and upgrade LED fixtures, migrate and improve electrical/programming systems, and clean sculptural elements.





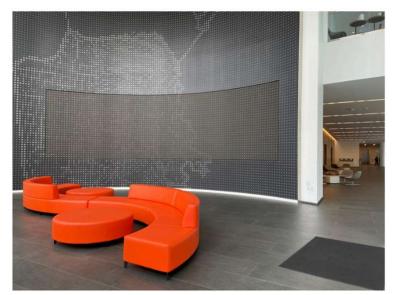
Conservation Projects

Other Notable Projects:

Upgrading display systems and working with artists to complete video works at 49 South Van Ness; Completed Phase 1 of restoration of WTF, by Joseph Kosuth in Civic Center; Completed Phase 1 of restoration and repair of Language of the Birds, by Brian Goggin and Dorka Keehn in North Beach; Conservation treatments to Genesis, by Christine Corday at the Moscone Center; Annual treatments to outdoor sculptures at ZSFGH.



FY25 Project Highlights





Conservation & Relocation Projects

Invocation, 2004 by Pepe Ozan. Palega Recreation Center

Restoration and relocation of sculpture that was almost destroyed in 2023 storms.



Invocation (2004.12) after tree removal



Conservation & Relocation Projects

Whales, 1939 by Robert Howard. San Francisco City College Main Campus, Student Success Center.

Culmination of 20-year effort to relocate the sculpture previously located in Golden Gate Park at the Academy of Sciences. Sculpture re-engineered to stabilize sections, reconstructed and re-finished to original aesthetic.



FY25 Project Highlights

Conservation Assessments

Bayview Hunters Point Shipyard - Multiple Artworks

Assessment undertaken as function of the park property transfer from OCII (former Redevelopment) to the city. Eight artworks commissioned in 2015 will come into the Civic Art Collection in 2026 at completion of transfer. Assessment needed to budget for artworks ongoing care.



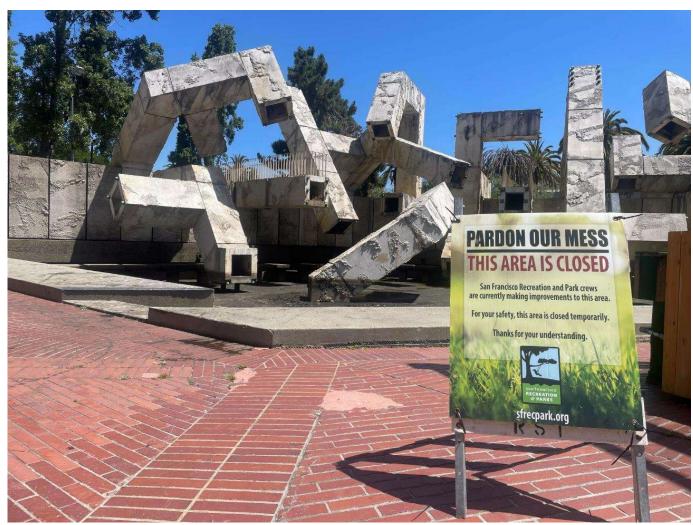
Attachment A: Facilities Maps Public Artwork Map



Assessment & Disposition

Vaillancourt Fountain, 1971 by Armand Vaillancourt - Embarcadero Plaza

Parks Department in the Fall of 2024, staff began research and planning related to the Embarcadero Plaza redesign and the effects on the existing artwork in the plaza. The project moved quickly and created significant unanticipated workload for the program. This work is ongoing and continues into FY26-FY27.



FY25 Emergency Response

Vandalism Abatement

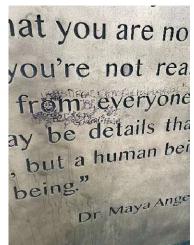
Completed 39 Treatment Projects















- Highlights: Cervantes Monument in Golden Gate Park; Rolling Reflections at 49 South Van Ness; Maya Angelou Monument at SFPL Main Branch (multiple incidents)
- Usual Suspects: McKinley Monument, Domestic Seating, Broadway Benches (Auspicious Clouds), Three Dancing Figures at Moscone Center, Pardo Illuminated Sculptures.

Monuments & Memorials



On the heels of the Monuments & Memorials Advisory Committee Final Report issued in May 2023, SFAC received a \$3 Million grant from the Mellon Foundation for the Shaping Legacy project. Phase 1 of the project, The Shaping Legacy Audit, was completed in May 2025. The Audit compiled, verified, and analyzed information about each of the City's 105 monuments and memorials in a 521-page report and provides recommendations for SFAC's planning for new monuments, engagement around existing monuments, and policies and programs.



Collection Management & Administration FY25

ACCESSIONS

132 whole artworks accessioned into the collection (most from collections backlog).

125 motions for VAC written to accession artwork and 132 accession numbers assigned.

<u>660</u> Archive records created, modified, and managed in EmbARK for Civic Art Collection works, ephemera, and new projects.

MOVEMENT

Staff administered multiple loan and relocation projects, documenting and relocating artworks from both the portable and sited collections.

RESEARCH & REPORTING

Staff responded to <u>85</u> research and photo requests regarding works in the Civic Art Collection.

Looking Forward...

Continue active conservation and maintenance projects, with a specific focus on Vaillancourt and on long term deferred maintenance projects, while anticipating decrease in funding

New commissions and artwork relocations with major redevelopments at SFO and in Chinatown

Installation of 5 temporary projects for Shaping Legacy and continuity of work upon grant completion

Uplift the expertise, impact and legacy of the work of the Arts Commissions through streamlining and merger process