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# City and County of San Francisco

## **DRAFT** **2026-2027 Action Plan**

**For Public Review and Comment Between  
March 9, 2026 and April 7, 2026**

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**Office of Economic and Workforce Development**  
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## Welcome to San Francisco's DRAFT 2026-2027 Action Plan.

### NOTES FOR PUBLIC REVIEW and COMMENT:

- 1) This draft document is available for public review and comment between March 9, 2026 and April 7, 2026.
- 2) Members of the public who wish to provide feedback on this draft document, which includes funding recommendations, may do so at the March 17<sup>th</sup> public hearing. For more information on the public hearing, please click [here](#).
- 3) Members of the public may also provide feedback by submitting written comments on this [on-line form](#) or by emailing [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org). In your comment, please be specific about your issue and refer to a specific section of the draft document, if appropriate.
- 4) The close of the public comment period is April 7, 2026 at 5:00 p.m.
- 5) Thank you in advance for your participation in this process.

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# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The Office of Community Planning and Development (CPD) of the U.S. Department of Housing and Urban Development (HUD) requires that jurisdictions consolidate goals for all CPD programs into one strategic plan, called the Consolidated Plan. The four federal grant programs included in this Plan are 1) the Community Development Block Grant (CDBG) program; 2) the Emergency Solutions Grant (ESG) program; 3) the HOME Investment Partnerships program (HOME); and 4) the Housing Opportunities for Persons With AIDS (HOPWA) program. San Francisco's current Consolidated Plan is a five-year strategic plan that covers the time period of July 1, 2025 through June 30, 2030.

This 2026-2027 Action Plan addresses the goals established in the 2025-2029 Consolidated Plan and represents the annual implementation plan for the second year of the 2025-2029 Consolidated Plan. The Action Plan identifies specific programs and projects that have been recommended for funding for the 2026-2027 program year with CDBG, ESG, HOME and HOPWA funds.

The Action Plan is submitted to HUD annually and constitutes an application for funds under the four federal funding sources. Please refer to the 2025-2029 Consolidated Plan for background information, including a demographic profile of San Francisco, an analysis of community development and housing needs, and San Francisco's strategic plan for community development and housing.

### 2. Summarize the objectives and outcomes identified in the Plan

This five-year Consolidated Plan focuses on the following three overarching objectives:

1. Expand affordable housing opportunities
2. Provide services to maintain housing stability and reduce displacement
3. Promote community safety and vitality through improved service coordination and accessibility

### 3. Evaluation of past performance

In general, the community development and affordable housing activities that were implemented during the current Consolidated Plan time period served the identified needs. The five-year performance measures matrix and the one-year annual performance measures matrix in each of the City's Annual Action Plans and Consolidated Annual Performance and Evaluation Reports (CAPER) show how the City performed against the goals that were set in the five-year Consolidated Plan. The comparison of accomplishment data to goals indicates that the Consolidated Plan activities made a positive impact on the identified needs. However, due to the complexity and extent of the needs in the City, the identified needs are still significant.

### 4. Summary of citizen participation process and consultation process

As part of the strategic planning process for the 2025-2029 Consolidated Plan, staff from the Mayor's Office of Housing and Community Development (MOHCD), Office of Economic and Workforce

Development (OEWD), and Department of Homelessness and Supportive Housing (HSH) conducted a thorough needs assessment, collecting data from a variety of city stakeholders. In addition to providing forums, focus groups, and online surveys for residents to comment on housing and community needs for the next five years, MOHCD, OEWD and HSH consulted with public and private agencies.

During the development of the 2026-2027 Action Plan, MOHCD, OEWD and HSH convened two public hearings to review the strategic objectives in the 2025-2029 Consolidated Plan and to receive public input on the strategic objectives and preliminary CDBG, ESG, HOME, and HOPWA funding recommendations. MOHCD, OEWD and HSH continue to meet and consult with City departments and community-based organizations in an effort to better coordinate and deliver services.

## **5. Summary of public comments**

In preparation for the 2026-2027 program year, MOHCD, OEWD and HSH will conduct two public meetings to review the strategic objectives in the 2025-2029 Consolidated Plan and to receive public input on the strategic objectives and preliminary CDBG, ESG, HOME, and HOPWA funding recommendations.

City staff conducted a public hearing on November 6, 2025 to review the strategic objectives that were included in the 2025-2029 Consolidated Plan and to collect input on objectives. A summary of comments received at the November 6, 2025 community meeting can be found in the Citizen Participation Comments Attachment. The public notice announcing the public hearing can also be found in the Citizen Participation Comments Attachment.

The Draft 2026-2027 Action Plan, which includes the preliminary CDBG, ESG, HOME, and HOPWA funding recommendations for 2026-2027, is available to the public for review and comment between March 9, 2026 and April 7, 2026. The City posted a notice on the MOHCD, OEWD and HSH websites informing the public of the availability of the draft document for review and comment. The notice was also emailed to MOHCD's list of interested parties. The draft document is available electronically on the MOHCD, OEWD and HSH websites.

MOHCD, OEWD and HSH are holding the second public hearing on March 17, 2026 to receive comments on the preliminary funding recommendations and Draft Action Plan for program year 2026-2027. Persons who cannot attend the public hearing or who do not want to speak at the public hearing are encouraged to provide written comments to MOHCD. A summary of comments received at the March 17, 2026 public hearing will be included in the Citizen Participation Comments Attachment. The notice announcing the public hearing and the availability of the Draft Action Plan and funding recommendations for public review and comment can also be found in the Citizen Participation Comments Attachment.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

The City accepted and considered all comments received.

## **7. Summary**

As part of the strategic planning process, the needs assessment data was reviewed. Other strategic planning components included leveraging the expertise of City staff and their understanding of City concerns, service delivery, and programmatic operations; and analyzing the other funding available from MOHCD, OEWD, HSH, and other City agencies. This information was synthesized to update the strategic framework for MOHCD and to inform the objectives, priority needs, goals, and activities for the Consolidated Plan.

## PR-05 Lead & Responsible Agencies – 24 CFR 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

**Table 1 – Responsible agencies**

Agency Role	Name	Department/Agency
CDBG Administrator	SAN FRANCISCO	Mayor's Office of Housing and Community Development
HOPWA Administrator	SAN FRANCISCO	Mayor's Office of Housing and Community Development
HOME Administrator	SAN FRANCISCO	Mayor's Office of Housing and Community Development
ESG Administrator	SAN FRANCISCO	Department of Homelessness and Supportive Housing

### Narrative (optional)

In San Francisco, MOHCD is the lead agency responsible for the consolidated planning process and for submitting the Consolidated Plan, annual Action Plans, and CAPERs to HUD. MOHCD administers all HOME and HOPWA activities as well as the CDBG housing, public facility, non-workforce development public service, and organizational planning/capacity building activities. OEWD is responsible for economic development and workforce development activities of the CDBG program. The Department of Homelessness and Supportive Housing (HSH) administers ESG activities and oversees the Homeless Management Information System (HMIS) reporting.

MOHCD serves as the lead agency for the HOPWA program for the San Francisco Eligible Metropolitan Statistical Area (EMSA), which consists of San Francisco and San Mateo Counties.

### Consolidated Plan Public Contact Information

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

As part of the strategic planning process for the 2025-2029 Consolidated Plan, MOHCD, OEWD and HSH conducted a thorough needs assessment, collecting data from a variety of city stakeholders. In addition to providing forums, focus groups, and online surveys for residents to comment on housing and community needs for the next five years, MOHCD, OEWD and HSH consulted with public and private agencies.

During the development of the 2026-2026 Action Plan, MOHCD, OEWD and HSH convened public hearings to receive public input. MOHCD, OEWD and HSH continue to meet and consult with City departments and community-based organizations in an effort to better coordinate and deliver services.

**Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).**

MOHCD, HSH, and OEWD consult and coordinate regularly with each other and with other City departments to leverage funding and to develop programs and services.

MOHCD’s Housing Services program provides a holistic program approach grounded on its effort to prevent eviction and increase housing retention. The Housing Placed-Based grant portfolio within this program area supports a variety of skill building, resident leadership, and services connection resources, which are delivered on-site to residents of affordable housing developments.

MOHCD’s Housing Services team works closely with the Housing Authority, affordable housing providers, affordable housing on site services partners, and community-based organizations to meet the needs of the residents who live in low-income subsidized housing. This includes support to the weekly joint vision on site meetings with property management and services, implementation of quarterly housing retention and services meetings, participation in monthly neighborhood or population-based community meetings as well as problem solving intervention meetings.

MOHCD’s Housing Services team works with the Department of Public Health (DPH) on planning for appropriate services available for residents of permanent supportive housing with behavioral health challenges, in conjunction with HSH. In addition, MOHCD staff works with DPH staff on HIV services coordination, street violence intervention, crisis response services, and healing and wellness centers. Annual programming focuses on housing stability, health and wellness, community safety, economic mobility, and education. There are three levels of participation: resident engagement, community building, and service connection.

HSH and MOHCD work closely together to administer prevention assistance to clients at risk of homelessness. HSH also coordinates with a variety of other city departments to refer clients to shelter and provide support services within shelter, including but not limited to DPH, the Human Services Agency, Department on the Status of Women, Department of Emergency Management, and OEWD.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

HSH serves as the lead agency for San Francisco’s Continuum of Care (CoC). HSH offers homelessness prevention, coordinated entry, outreach, housing problem solving, shelter and crisis interventions, and housing services to people at risk of and experiencing homelessness. HSH also manages the City’s HMIS and submits an annual collaborative application for HUD funding to support the provision of coordinated, compassionate, and high-quality services that strive to make homelessness in San Francisco rare, brief, and one time.

HSH coordinates with agencies across San Francisco to provide services to address the needs of those at risk of and experiencing homelessness. This is the spirit behind San Francisco’s 2023 - 2028 strategic plan, Home by The Bay. Home by the Bay is a collaboration between numerous City and County agencies, including HSH, DPH, MOHCD, HSA, OEWD, and the Office of Financial Empowerment. Together, these agencies have committed to advancing housing justice, enhancing system performance and capacity, strengthening the City’s response to unsheltered homelessness, increasing successful and stable entries into permanent housing, and preventing people from experiencing homelessness. HSH meets with these other departments regularly to coordinate efforts.

Specific examples of coordination to provide services for people at risk of and experiencing homelessness include:

- HSH closely coordinates with MOHCD to implement its targeted homelessness prevention strategy and jointly finance the development, operating subsidies, and support services of new affordable housing projects with units set aside for formerly homeless families and individuals.
- HSH convenes regularly with DPH to plan for and operationalize the integration of physical health and behavioral health services into permanent supportive housing and shelter settings. HSH also works closely with DPH to case conference acute users of multiple systems of care and to provide Coordinated Entry (CE) System administrative case reviews to support the prioritization of individuals experiencing homelessness into housing.
- HSH works with the HSA, other government agencies, and private providers to operate the City’s multidisciplinary team (MDT). The MDT visits interim housing so that guests can access public benefits and be assessed for housing through CE.

In addition to coordinating with other City agencies, HSH also partners with social service providers and people with lived experience of homelessness to coordinate efforts and resources. These partners were key informants to Home by the Bay and continue to inform strategies and priorities to respond to the needs of those experiencing homelessness. This includes the San Francisco Local Homeless Coordinating Board (LHCB), which is the San Francisco CoC’s governing body. The LHCB is a nine-member body appointed by the Board of Supervisors, Mayor, and the Controller and is staffed by HSH. The LHCB has monthly public meetings and subcommittee meetings at which HSH regularly shares program and system performance outcomes, important information for public and stakeholder feedback, and coordinates the alignment of strategies and investments on solutions to homelessness.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate**

**outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

As described in the previous section, HSH staffs the CoC board and works closely with the LHCB and other entities to determine how to allocate funds. Through these collaborative partnerships, HSH and the City stay up-to-date on local needs, goals, and performance measures that then inform current and future funding priorities.

HSH is also in the process of working with other stakeholders to develop a detailed performance measurement plan, which consists of a comprehensive list of measures and performance standards to assess the impact of the City’s homelessness response system and to inform revised strategies and activities. Data for this plan are drawn from San Francisco’s HMIS, which is administered and managed by HSH. Funding, policies, and procedures for the administration of HMIS are also developed by HSH in partnership with the CoC board and other stakeholders.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

**Table 2 - Agencies, groups, organizations who participated**

<b>1</b>	<b>Agency/Group/Organization</b>	<b>American Indian Cultural District</b>
	Agency/Group/Organization Type	Services - Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this organization to better understand needs and to improve service coordination
<b>2</b>	<b>Agency/Group/Organization</b>	<b>Asian Pacific Islander Council</b>
	Agency/Group/Organization Type	Services – Children Services – Elderly persons Services Persons with Disabilities Services- Persons of Domestic Violence Services – Homeless Services – Health Services – Education Services – Employment Services – Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other Non-Housing Community Development

**Table 2 - Agencies, groups, organizations who participated**

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>3</b>	<b>Agency/Group/Organization</b>	<b>Council of Community Housing Organizations</b>
	Agency/Group/Organization Type	Housing Service-Fair Housing Services-Education Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>4</b>	<b>Agency/Group/Organization Type</b>	<b>Domestic Violence Consortium</b>
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence
	What section of the Plan 4 was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>5</b>	<b>Agency/Group/Organization</b>	<b>Eviction prevention and housing stabilization workgroup</b>
	Agency/Group/Organization Type	Service-Fair Housing Services-Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>6</b>	<b>Agency/Group/Organization</b>	<b>Friendship House</b>
	Agency/Group/Organization Type	Services – Health Services - Education

**Table 2 - Agencies, groups, organizations who participated**

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this organization to better understand needs and to improve service coordination
<b>7</b>	<b>Agency/Group/Organization</b>	<b>HIV Housing Providers</b>
	Agency/Group/Organization Type	Housing Services – Housing Services – Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>8</b>	<b>Agency/Group/Organization</b>	<b>HIV Service Providers</b>
	Agency/Group/Organization Type	Services - Health Services – Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>9</b>	<b>Agency/Group/Organization Type</b>	<b>HomeownershipSF</b>
	Agency/Group/Organization Type	Housing Services - Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>10</b>	<b>Agency/Group/Organization</b>	<b>Native American Health Center</b>
	Agency/Group/Organization Type	Services-Health Services-Education

**Table 2 - Agencies, groups, organizations who participated**

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this organization to better understand needs and to improve service coordination
<b>11</b>	<b>Agency/Group/Organization</b>	<b>San Francisco Human Services Network</b>
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Homeless Services-Health Services-Education Services-Employment Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>12</b>	<b>Agency/Group/Organization</b>	<b>San Francisco Immigrant Legal and Education Network</b>
	Agency/Group/Organization Type	Services - Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>13</b>	<b>Agency/Group/Organization</b>	<b>San Francisco Latino Parent and Equity Coalition</b>
	Agency/Group/Organization Type	Housing Services – Broadband Internet Service Providers Services – Children Services – Education Services – Elderly Persons Services – Employment Services – Fair Housing

**Table 2 - Agencies, groups, organizations who participated**

		Services – Health Services – Homeless Services – Housing Services – Narrowing the Digital Divide Services – Persons with Disabilities Services – Persons with HIV/AIDS Services – Victims Services – Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>14</b>	<b>Agency/Group/Organization</b>	<b>Senior and Disability Action</b>
	Agency/Group/Organization Type	Services – Elderly Persons Services – Persons with Disabilities Services – Health Services Education Services – Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ongoing consultation with this group to better understand needs and to improve service coordination
<b>15</b>	<b>Agency/Group/Organization</b>	<b>Supportive Housing Providers Network</b>
	Agency/Group/Organization Type	Housing Services – Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Ad hoc meetings to discuss shared priorities and initiatives
<b>16</b>	<b>Agency/Group/Organization</b>	<b>Visitacion Valley Services Collaborative</b>
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities

**Table 2 - Agencies, groups, organizations who participated**

		Services-Victims of Domestic Violence Services-Homeless Services-Health Services-Education Services-Employment Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Other - Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Monthly meetings with this group to better understand needs and to improve service coordination

**Identify any Agency Types not consulted and provide rationale for not consulting**

MOHCD, OEWD and HSH staff consulted with all agency types that are involved in the housing and community development activities that are included in this Action Plan.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

**Table 3 – Other local / regional / federal planning efforts**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Home By the Bay, 2023-2028	SF Department of Homelessness and Supportive Housing	Decrease homelessness, increase number of people exiting homelessness, supporting people to succeed in housing, preventing homelessness
2022 Update of the Housing Element (an Element of the San Francisco General Plan)	SF Planning Department	Recognize the right to housing, provide sufficient housing for existing residents for a city with different cultures, family structures, and abilities, promote neighborhoods that are well-connected, healthy, and rich with community culture
Final Regional Housing Needs Allocation (RHNA) Plan: San Francisco Bay Area, 2023-2031	Association of Bay Area Governments	The RHNA process identifies the total number of housing units, separated into four affordability levels, that every local government in the Bay Area must plan to accommodate for the period from 2023 to 2031.
2024 San Francisco Housing Inventory	SF Planning Department	Annual survey of housing production trends in San Francisco. The report details changes in the City’s housing stock, including housing construction, demolition, and alterations. This report presents

**Table 3 – Other local / regional / federal planning efforts**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
		housing production activity completed or authorized during the year 2024 (published April 1, 2025.)
2022 Aging and Disability Affordable Housing Needs Assessment Report	SF Department of Disability and Aging Services	An analysis of senior and disability housing needs, City housing programs and services, and recommendations to address unmet needs and support system coordination.
2023 Aging and Disability Affordable Housing Overview Report	SF Department of Disability and Aging Services	This report provides information on current and planned stock of City-funded affordable housing for older adults and adults with disabilities, including location, accessibility, affordability, and housing type.
Area Plan 2024-2028 Report for the California Department of Aging	SF Department of Disability and Aging Services	Maintain a robust network of community-based services for older adults and adults with disabilities, support and develop an engaged professional workforce that is prepared to work with older adults and adults with disabilities
Dignity Fund Services and Allocation Plan, FY 2023-24 to FY 2026-27 Funding Cycle	SF Human Services Agency, Department of Disability and Aging Services	Improve service awareness, navigation, and connection; boost service engagement for adults with disabilities
Strategic Plan Fiscal Years 2022-23 through 2026-27	SF Human Services Agency	Accessibility; strong workforce and collaboration; employment and economic security; health and well-being; and safety and care
Our City, Our Home Oversight Committee Needs Assessment, December 2024	SF Office of the Controller City Performance Unit	Describes the characteristics and needs of people experiencing homelessness in San Francisco, examines the scale of resources available, and identifies root causes and pathways out of homelessness
Safe Housing in San Francisco: A Community Needs Assessment	Prepared by the Safe Housing Alliance for SF Department of Homelessness and Supportive Housing	Summary and analysis of findings of community needs assessment activities and preliminary recommendations for improving access to and safety of homeless and housing services for survivors of domestic violence, sexual assault, and human trafficking
California Jobs First	SF Office of Economic and Workforce	Statewide initiative designed to diversify local economies and grow industries that create high-quality jobs for all Californians, with OEWD

**Table 3 – Other local / regional / federal planning efforts**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
	Development	serving as the City and County of San Francisco’s designated fiscal agent for the entire Bay Area region
Workforce Innovation and Opportunity Act (WIOA) Local Plan	SF Office of Economic and Workforce Development	Strategic Local Plan prepared by The Office of Economic and Workforce Development (OEWD), on behalf of Workforce Investment San Francisco (WISF) for Program Years 2025-2028, as required by the Workforce Innovation and Opportunity Act of 2014
Committee on City Workforce Alignment (CCWA)	SF Office of Economic and Workforce Development	OEWD leads the Committee on City Workforce Alignment (“CCWA”), a 17-member body with representation from a City elected official, City directors from ten departments with the largest workforce investments, four executives from community-based providers, and two labor leaders with deep expertise in apprenticeship programs
Bay Area Good Jobs Partnership for Equity (BAGJPE)	SF Office of Economic and Workforce Development	OEWD is a member of the Bay Area Good Jobs Partnership for Equity (BAGJPE)—an informal association of 10 workforce development boards (WDBs) and regional workforce planning units across the nine-county Bay Area region

**Narrative (optional):**

## AP-12 Participation – 91.105, 91.200(c)

### 1. Summary of citizen participation process/Efforts made to broaden citizen participation

#### Summarize citizen participation process and how it impacted goal-setting

In preparation for the 2026-2027 program year, MOHCD, OEWD and HSH will conduct two public meetings to review the strategic objectives in the 2025-2029 Consolidated Plan and to receive public input on the strategic objectives and preliminary CDBG, ESG, HOME, and HOPWA funding recommendations.

City staff conducted a public hearing on November 6, 2025 to review the strategic objectives that were included in the 2025-2029 Consolidated Plan and to collect input on objectives. A summary of comments received at the November 6, 2025 community meeting can be found in the Citizen Participation Comments Attachment. The public notice announcing the public hearing can also be found in the Citizen Participation Comments Attachment.

The Draft 2026-2027 Action Plan, which includes the preliminary CDBG, ESG, HOME, and HOPWA funding recommendations for 2026-2027, is available to the public for review and comment between March 9, 2026 and April 7, 2026. The City posted a notice on the MOHCD, OEWD and HSH websites informing the public of the availability of the draft document for review and comment. The notice was also emailed to MOHCD’s list of interested parties. The draft document is available electronically on the MOHCD, OEWD and HSH websites.

MOHCD, OEWD and HSH are holding the second public hearing on March 17, 2026 to receive comments on the preliminary funding recommendations and Draft Action Plan for program year 2026-2027. Persons who cannot attend the public hearing or who do not want to speak at the public hearing are encouraged to provide written comments to MOHCD. A summary of comments received at the March 17, 2026 public hearing will be included in the Citizen Participation Comments Attachment. The notice announcing the public hearing and the availability of the Draft Action Plan and funding recommendations for public review and comment can also be found in the Citizen Participation Comments Attachment.

#### Citizen Participation Outreach

**Table 4 – Citizen participation outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Comments not accepted and reasons	URL (if applicable)
1	In-person public hearing, 11/6/2025	Non-targeted broad community outreach	See Citizen Participation Comments Attachment	See Citizen Participation Comments Attachment	n/a	n/a
2	In-person public hearing, 3/17/2026	Non-targeted broad community outreach	See Citizen Participation	See Citizen Participation	n/a	n/a

**Table 4 – Citizen participation outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Comments not accepted and reasons	URL (if applicable)
			Comments Attachment	Comments Attachment		

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

As outlined in the Anticipated Resources table below, the federal and local resources that are expected to be available for affordable housing and community development activities include federal CDBG, ESG, HOME, and HOPWA funds; and local funds from the General Fund, Housing Trust Fund, Low- and Moderate-Income Housing Asset Fund, housing impact fees, general obligation bonds, and OCII.

#### Anticipated Resources

**Table 5 - Expected resources – priority table**

Program	Source of Funds	Uses of Funds	Expected Amount Available in Year 2				Expected Amount Available Reminder of Con Plan	Narrative Description
			2026-2027 Annual Allocation	2026-2027 Program Income	2026-2027 Prior Year Resources	2026-2027 Total		
<b>CDBG</b>	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$18,798,493	\$2,100,000	\$0	\$20,898,493	\$56,395,479	Assumes flat funding and no additional program income in future years.
<b>HOME</b>	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	\$4,226,624.44	\$2,000,000	\$0	\$6,226,624.44	\$12,679,873	Assumes flat funding and no additional program income in future years.
<b>HOPWA</b>	public - federal	Permanent housing in facilities Permanent housing placement STRMU Short term or transitional housing facilities Supportive services TBRA	\$7,083,046	\$50,000	\$152,000	\$7,285,046	\$21,249,138	Assumes flat funding and no additional program income in future years.

<b>ESG</b>	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	\$1,662,613	\$0	\$0	\$1,662,613	\$4,987,839	Assumes flat funding and no additional program income in future years.
<b>General Fund</b>	public - local	Grants to CBOs for services and rental assistance predominantly serving low and moderate income residents.	\$73,210,340	\$0	\$0	\$73,210,340	\$219,631,020	General Fund grants to CBOs, not including project-based rental subsidies. Including Our City, Our Home Fund. Assumes flat funding.
<b>Local Housing Trust Fund</b>	public - local	Affordable housing related services and loans	\$52,190,000	\$0	\$0	\$52,190,000	\$167,240,000	Full HTF allocation, including portion spent on admin. Repayment of FY21-22 advance ends in FY28-29, otherwise assume flat funding.
<b>LMI Housing Asset Fund</b>	public - local	Affordable housing related loans	\$0	\$3,000,000	\$700,000	\$3,700,000	\$9,000,000	Assumes flat revenue rate each year.
<b>Housing Impact Fees</b>	public - local	Affordable housing related loans	\$0	\$0	\$16,050,000	\$16,050,000	\$0	Housing impact fees based on projections tied to actual projects which have been assessed fees.
<b>GO Bond</b>	public - local	Affordable housing related capital expenditures	\$0	\$0	\$179,044,000	\$179,044,000	\$70,400,000	Anticipated encumbrances of 2019 and 2024 Affordable Housing GO Bond
<b>OCII</b>	public - local	Affordable housing related capital expenditures	\$137,800,000	\$0	\$0	\$137,800,000	\$679,986,000	Based on OCII housing pipeline budgeting worksheet

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

As indicated in the table above, federal funds will leverage local funds from the General Fund, Housing Trust Fund, Low- and Moderate-Income Housing Asset Fund, housing impact fees, general obligation bonds, and OCII to support its affordable housing, community development, and economic development activities.

The ESG program requires a match in an amount that equals the amount of ESG funds provided by HUD. Matching contributions may be obtained from any source, including any federal resource other than the ESG program, as well as state, local and private sources. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any ESG sub-recipient. San Francisco will comply with this requirement by using General Fund to support HSH's emergency shelter programs that are supported with ESG funding.

HOME regulations require that participating jurisdictions match federal HOME funds that are used for housing development, rental assistance, or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from local sources including housing impact fees.

**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

San Francisco currently leverages publicly owned land to strategically deliver essential services when possible. For example, a number of social service hubs are operated out of City-owned buildings that are master-leased to community-based organizations. In addition, many youth services are located within elementary, middle, or high schools within the public school system. The City may also utilize city-owned land to build emergency shelter programs or to site permanent supportive housing sites.

Since 2002, San Francisco has had a local ordinance requiring the transfer of underutilized or surplus property to MOHCD for the development of affordable housing. Additionally, working with other agencies not subject to the Surplus Property Ordinance, such as SFUSD, the San Francisco Municipal Transportation Agency, and the Port of San Francisco, has resulted in the development of hundreds of affordable rental units. Further, MOHCD has worked both with the State of California and U.S. Government Accountability Office to facilitate the development of housing on surplus State and Federal-owned property. The State of California significantly updated its Surplus Land Act in 2020, leading to increased opportunities for residential development on parcels in San Francisco formerly used by the Employment and Development Department and Department of Motor Vehicles, for example.

**Discussion**

San Francisco will continue to leverage local, state, federal and private philanthropic dollars to maximize the effectiveness of HUD funds. The City strategically seeks out other governmental funding opportunities such as Choice Neighborhood, Promise Neighborhood, Opportunity Zone, and other sources that support its integrated inter-departmental strategies of community revitalization. The City also utilizes its own property as appropriate to support the needs of the Consolidated Plan. In particular, the City has prioritized all appropriate surplus property to be dedicated first to affordable housing

development, demonstrating the strong commitment the City has towards providing housing for its neediest residents.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Table 6 – Goals summary

<b>Objective 1: EXPAND AFFORDABLE HOUSING OPPORTUNITIES</b>						
<b>Priority Need 1A: Develop and maintain accessible and affordable housing</b>						
<b>Goal 1Ai: Create more affordable housing</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
HOME	\$27,238,226	\$17,227,411	\$10,010,815			
General Fund	\$90,251,889	\$7,630,992	\$82,620,897			
Housing Trust Fund	\$54,498,026	\$20,760,847	\$33,737,179			
Housing Impact Fees	\$51,862,509	\$48,091,096	\$3,771,413			
Low-Mod Income Housing Asset Fund	\$11,962,175	\$11,522,175	\$440,000			
OClI	\$934,440,788	\$116,294,788	\$137,800,000	\$404,486,000	\$194,015,000	\$81,845,000
Other - GO Bonds	\$341,396,759	\$166,952,539	\$174,444,220			
<b>Total</b>	<b>\$1,511,650,372</b>	<b>\$388,479,848</b>	<b>\$442,824,524</b>	<b>\$404,486,000</b>	<b>\$194,015,000</b>	<b>\$81,845,000</b>
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>
# of new HOPE SF units developed	529	441	0	88	0	0
# of HIV+ dedicated housing units developed	28	0	13	10	0	5
# of units for small households developed (studios and 1BRs)	2,854	901	50	529	609	765

**Table 6 – Goals summary**

# of units for large households developed (2BR+)	2,103	654	128	486	458	377
# of dedicated housing units for seniors developed	1,065	97	0	193	214	561
# of mobility/communications/ADA units developed	611	335	46	158	26	46
# of units located in high resource census tracts	1,644	295	0	340	662	347
# of units dedicated to ELI households	651	141	40	200	230	40
# of permanent supportive housing units developed	905	229	42	46	384	204
# of permanent supportive housing units for youth (TAY) developed	57	52	0	0	0	5
# of permanent supportive housing units for veterans developed	20	20	0	0	0	0
<b>Goal 1Aii: Preserve affordable housing</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$52,116,674	\$11,429,576	\$6,398,370	\$11,429,576	\$11,429,576	\$11,429,576
HOME	\$0	\$0	\$0			
General Fund	\$3,958,264	\$3,958,264	\$0			
Housing Trust Fund	\$9,700,000	\$9,000,000	\$700,000			
Housing Impact Fees	\$5,007,681	\$5,007,681	\$0			
Low-Mod Income Housing Asset Fund	\$0	\$0	\$0			
Other: GO Bonds	\$51,260,238	\$51,260,238	\$0			
<b>Total</b>	<b>\$122,042,857</b>	<b>\$80,655,759</b>	<b>\$7,098,370</b>	<b>\$11,429,576</b>	<b>\$11,429,576</b>	<b>\$11,429,576</b>
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>
# of units preserved/made permanently affordable through Small Sites or other acquisition programs	614	46	505	63	0	0
# of units made code compliant (for example, seismic, fire) or received health and safety improvements	0	0	0			

**Table 6 – Goals summary**

Decrease in number of out of compliance (with Planning or MOHCD program requirements) homeowners and property owners	150	30	30	30	30	30
# of HOPE SF public housing units replaced or # of HOPE VI units rehabilitated	298	298	0	0	0	0
# of eligible sponsors who receive portfolio stabilization-related loan modifications	4	0	1	1	1	1
<b>OBJECTIVE 2: PROVIDE SERVICES TO MAINTAIN HOUSING STABILITY AND REDUCE DISPLACEMENT</b>						
<b>Priority Need 2A: Provide eviction prevention and housing stability services</b>						
<b>Goal 2Ai: Increase affordability of rental housing</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
HOPWA	\$15,688,636	\$3,200,000	\$3,122,159	\$3,122,159	\$3,122,159	\$3,122,159
HOPWA Competitive	\$2,442,290	\$488,458	\$488,458	\$488,458	\$488,458	\$488,458
<b>Total</b>	<b>\$18,130,926</b>	<b>\$3,688,458</b>	<b>\$3,610,617</b>	<b>\$3,610,617</b>	<b>\$3,610,617</b>	<b>\$3,610,617</b>
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>
# of housing subsidies and vouchers for HIV+ households	800	160	160	160	160	160
<b>Goal 2Aii: Reduce rate of evictions and displacement</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$1,151,972	\$0	\$287,993	\$287,993	\$287,993	\$287,993
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>
# of households receiving Alternative Dispute Resolution (ADR) services	0	0				

**Table 6 – Goals summary**

<b>Goal 2Aiii: Increase opportunities for sustainable homeownership</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$2,418,060	\$483,612	\$483,612	\$483,612	\$483,612	\$483,612
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>
# of low-income homeowners who have assessments completed and home modifications installed that increase safety, accessibility, and health outcomes	200	40	40	40	40	40
# of senior homeowners receiving home repairs	125	25	25	25	25	25
<b>Goal 2Aiv: Increase access to rental and homeownership housing</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$0	\$0	\$0	\$0	\$0	\$0
<b>Goal 2Av: Increase access to services for residents of publicly subsidized housing and single room occupancy hotels</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$21,481,815	\$2,126,207	\$4,838,902	\$4,838,902	\$4,838,902	\$4,838,902
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>

**Table 6 – Goals summary**

# of HOPE SF, RAD and SRO residents participating in community building activities that increase cohesion and trust, provide leadership opportunities, and lead to healthier outcomes for residents	<b>7,500</b>	1,500	1,500	1,500	1,500	1,500
# of other subsidized affordable housing residents participating in community building activities that increase cohesion and trust, provide leadership opportunities, and lead to healthier outcomes for residents	<b>TBD</b>		TBD	TBD	TBD	TBD
# of resident leaders who successfully support or lead the implementation of programming at their site	<b>100</b>	20	20	20	20	20
# of HOPE SF, RAD and SRO clients receiving information and referral, service connection, and case coordination services	<b>2,500</b>	500	500	500	500	500
# of other subsidized affordable housing clients receiving information and referral, service connection, and case coordination services	<b>TBD</b>		TBD	TBD	TBD	TBD
# of HOPE SF, RAD and SRO clients engaged in case management services	<b>375</b>	75	75	75	75	75
# of other subsidized affordable housing clients engaged in case management services	<b>TBD</b>		TBD	TBD	TBD	TBD
# of clients receiving housing retention services residing in new and existing HOPWA units	<b>1,000</b>	200	200	200	200	200
<b>Goal 2Avi: Increase collaboration between healthcare and housing systems by increasing mobility between levels of care (high to low acuity) in residential settings for HIV+ households</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
HOPWA	<b>\$14,303,972</b>	\$3,402,000	\$2,725,493	\$2,725,493	\$2,725,493	\$2,725,493
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>
# of acuity-based assessments for housing placements	<b>200</b>	40	40	40	40	40
# of Plus Housing applicant placements	<b>200</b>	40	40	40	40	40

**OBJECTIVE 3: PROMOTE COMMUNITY SAFETY AND VITALITY THROUGH IMPROVED SERVICE COORDINATION AND ACCESSIBILITY**

**Table 6 – Goals summary**

<b>Priority Need 3A: Increase opportunities through core skills development and access to community services</b>						
<b>Goal 3Ai: Provide skill development and training resources and increase access to community services</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$2,955,688	\$2,955,688	\$0	\$0	\$0	\$0
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>
# of clients who receive training in life skills, educational skills, financial management skills, ESL, or workplace readiness	520	520	0	0	0	0
# of clients who achieve a high school diploma or GED or enroll in post-secondary education programs	10	10	0	0	0	0
# of clients engaged in case management services	280	280	0	0	0	0
# of clients receiving information and referral, service connection and case coordination services	865	865	0	0	0	0
<b>Priority Need 3B: Enhance community facilities</b>						
<b>Goal 3Bi: Ensure nonprofit service providers have high quality, stable facilities</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$0	\$0	\$0	\$0	\$0	\$0
HOPWA	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Table 6 – Goals summary**

<b>Priority Need 3C: Support capacity needs of community-based organizations and professional partners</b>						
<b>Goal 3Ci: Increase capacity of community-based organizations</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Priority Need 3D: Promote workforce development</b>						
<b>Goal 3Di: Provide access to employment opportunities across multiple sectors for unemployed and underemployed populations</b>						
<b>Funding Source</b>	<b>Expected 5-year \$ Amount</b>	<b>Expected Year 1 (2025-2026) \$ Amount</b>	<b>Expected Year 2 (2026-2027) \$ Amount</b>	<b>Expected Year 3 (2027-2028) \$ Amount</b>	<b>Expected Year 4 (2028-2029) \$ Amount</b>	<b>Expected Year 5 (2029-2030) \$ Amount</b>
CDBG	\$7,325,145	\$1,465,029	\$1,465,029	\$1,465,029	\$1,465,029	\$1,465,029
<b>Indicators of Success</b>	<b>5-year Goal</b>	<b>Year 1 Goal</b>	<b>Year 2 Goal</b>	<b>Year 3 Goal</b>	<b>Year 4 Goal</b>	<b>Year 5 Goal</b>
# of unemployed and underemployed residents that successfully enroll into workforce services in aim of securing employment	3,475	695	695	695	695	695
<b>Priority Need 3E: Strengthen small businesses and commercial corridors</b>						
<b>Goal 3Ei: Provide technical assistance to small businesses</b>						

**Table 6 – Goals summary**

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2025-2026) \$ Amount	Expected Year 2 (2026-2027) \$ Amount	Expected Year 3 (2027-2028) \$ Amount	Expected Year 4 (2028-2029) \$ Amount	Expected Year 5 (2029-2030) \$ Amount
CDBG	\$8,569,345	\$1,713,869	\$1,713,869	\$1,713,869	\$1,713,869	\$1,713,869
Indicators of Success	5-year Goal	Year 1 Goal	Year 2 Goal	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of businesses assisted via one-on-one technical assistance	2,665	665	500	500	500	500
# of hours of one-on-one technical assistance provided	10,660	2,660	2,000	2,000	2,000	2,000
# of businesses engaged in a language other than English	1,075	375	175	175	175	175
# of training workshops offered	635	215	105	105	105	105
# of attendees at workshops offered	7,620	2,580	1,260	1,260	1,260	1,260
<b>Priority Need 3F: Strengthen pathways to housing through shelter</b>						
<b>Goal 3Fi: Expand and strengthen temporary shelter opportunities for people experiencing homelessness and support shelter residents in successful transitions to permanent housing</b>						
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2025-2026) \$ Amount	Expected Year 2 (2026-2027) \$ Amount	Expected Year 3 (2027-2028) \$ Amount	Expected Year 4 (2028-2029) \$ Amount	Expected Year 5 (2029-2030) \$ Amount
ESG	\$7,118,580	\$1,423,716	\$1,423,716	\$1,423,716	\$1,423,716	\$1,423,716
Indicators of Success	5-year Goal	Year 1 Goal	Year 2 Goal	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of clients served in temporary shelter programs	7,500	1,500	1,500	1,500	1,500	1,500
Average monthly occupancy rate in temporary shelter programs	90%	90%	90%	90%	90%	90%
Percentage of clients who exit temporary shelter to permanent housing destinations	20%	20%	20%	20%	20%	20%

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)**

Over the five-year period of this Consolidated Plan, MOHCD and OCII anticipate completing construction of 932 units for extremely low-income households (0-30% AMI), 2,720 units for low-income households (>30-50% AMI), 4,864 units for low to moderate-income households (>50-80% AMI), and 662 units for above moderate-income households (>80% AMI).

# Projects

## AP-35 Projects – 91.220(d)

### Introduction

The proposed projects for program year 2026-2027 are listed by HUD funding source (i.e., CDBG, ESG, HOME, and HOPWA). Please note that at the time that this draft document was issued for public review and comment, the 2026-2027 funding amounts for the four HUD entitlement programs (CDBG, ESG, HOME, and HOPWA) have not yet been issued by HUD. The total amounts included in this document are estimates, and the funding recommendations are based on estimates and are subject to change depending on funding availability.

### Projects

The following is a list of proposed expenditures for the **2026-2027 CDBG program**. The list of recommended projects is organized by five-year objectives, priority needs and goals that are described in the 2025-2029 Consolidated Plan. While a recommended project may meet more than one goal, it is only listed under its primary goal.

#### Objective 1: Expand affordable housing opportunities

- **Priority Need 1A: Develop and maintain accessible and affordable housing**
  - **Goal 1Aii: Preserve affordable housing**

Agency Name	Project Description	CDBG Funding Amount
Mayor's Office of Housing and Community Development (agencies to be determined)	Housing development pool (Multi-Family)	\$7,584,390
Mayor's Office of Housing and Community Development	Housing program delivery pool	\$675,000
<b>Subtotal</b>		<b>\$8,259,390</b>

#### Objective 2: Provide services to maintain housing stability and reduce displacement

- **Priority Need 2A: Provide eviction prevention and housing stability services**
  - **Goal 2Aii: Reduce rate of evictions and displacement**

Agency Name	Project Description	CDBG Funding Amount
Swords to Plowshares: Veterans Rights Organization	Advocacy to assist low-income and homeless veterans obtain, preserve or increase benefits they are eligible for through the Veterans Administration	\$37,993
The Bar Association of San Francisco	Early intervention and neutral mediation, investigation, and technical assistance for tenants and landlords	\$250,000
<b>Subtotal</b>		<b>\$287,993</b>

#### Objective 2: Provide services to maintain housing stability and reduce displacement

- **Priority Need 2A: Provide eviction prevention and housing stability services**
  - **Goal 2Aiii: Increase opportunities for sustainable homeownership**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG Funding Amount</b>
Rebuilding Together San Francisco	Home repairs and modifications for seniors and adults with disabilities citywide	\$483,612
	<b>Subtotal</b>	<b>\$483,612</b>

**Objective 2: Provide services to maintain housing stability and reduce displacement**

- **Priority Need 2A: Provide eviction prevention and housing stability services**
  - **Goal 2Av: Increase access to services for residents of publicly subsidized housing and single room occupancy hotels**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG Funding Amount</b>
Bayview Hunters Point Multipurpose Senior Services, Inc.	Housing stabilization services and short-term case management for Alice Griffith residents	\$323,195
Chinatown Community Development Center, Inc.	Tenant engagement, community building and service connection for 937 Clay & 1005 Powell residents	\$163,491
Chinatown Community Development Center, Inc.	Community engagement and service connection for residents of single room occupancy hotels (SROs)	\$183,569
Chinatown Community Development Center, Inc.	Tenant engagement, community building and service connection for Ping Yuen and Ping Yuen North residents	\$69,149
Gum Moon Residence Hall	Skill-building and service connection for Gum Moon SRO residents	\$108,301
Mayor's Office of Housing and Community Development	Program delivery/database costs for direct services	\$45,000
Mayor's Office of Housing and Community Development (agencies to be determined)	Services at subsidized housing properties to stabilize families in their homes through trauma-informed engagement, cross-sector coordination, and sustained resident participation	\$2,917,695
Mercy Housing California	Collaborative community engagement, housing stabilization, economic resilience and service connection for Sunnydale residents	\$382,988
Young Community Developers	Academic skill building and short-term case management for Alice Griffith youth	\$105,299
Young Men's Christian Association of San Francisco (Bayview Branch)	Community engagement and service connection for Hunters View and Sunnydale residents	\$400,000

Agency Name	Project Description	CDBG Funding Amount
Young Men's Christian Association of San Francisco (Urban Services Branch)	Community engagement and service connection for Potrero Hill and Alice Griffith residents	\$140,215
<b>Subtotal</b>		<b>\$4,838,902</b>

**Objective 3: Promote community safety and vitality through improved service coordination and accessibility**

➤ **Priority Need 3D: Promote workforce development**

- **Goal 3Di: Provide access to employment opportunities across multiple sectors for unemployed and underemployed populations**

Agency Name	Project Description	CDBG Funding Amount
Office of Economic and Workforce Development (agency to be determined)	Centralized job center to provide individualized employment services	\$335,000
Office of Economic and Workforce Development (agency to be determined)	Occupational skills training in health care	\$200,000
Office of Economic and Workforce Development (agency to be determined)	Clinical health care training	\$200,000
Office of Economic and Workforce Development (agency to be determined)	Specialized job center for people with disabilities	\$100,000
Office of Economic and Workforce Development (agency to be determined)	Centralized job center to provide individualized employment services	\$100,000
Office of Economic and Workforce Development (agency to be determined)	Centralized job center to provide individualized employment services	\$430,029
Office of Economic and Workforce Development (agency to be determined)	Young Adult Job Center to provide individualized employment services and career/educational exploration to young adults	\$100,000
Office of Economic and Workforce Development	Workforce development program delivery	\$90,000
<b>Subtotal</b>		<b>\$1,555,029</b>

**Objective 3: Promote community safety and vitality through improved service coordination and accessibility**

➤ **Priority Need 3E: Strengthen small businesses and commercial corridors**

- **Goal 3Ei: Provide technical assistance to small businesses**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG Funding Amount</b>
ASIAN, Inc.	Technical assistance to small businesses in low-moderate income neighborhood - Chinatown	\$100,000
Children's Council of San Francisco	Technical assistance to small businesses in low-moderate income neighborhood - Excelsior	\$100,000
Clecha	Technical assistance to small businesses in low-moderate income neighborhood - Excelsior	\$200,000
En2Action	Technical assistance to small businesses in low-moderate income neighborhood - Bayview	\$100,000
Kultivate Labs	Technical assistance to small businesses in low-moderate income neighborhood - South of Market	\$100,000
Mission Economic Development Agency	Technical assistance to small businesses in low-moderate income neighborhood - Mission	\$200,000
Renaissance Entrepreneurship Center	Technical assistance to small businesses in low-moderate income neighborhood - South of Market	\$200,000
San Francisco Housing Development Corporation	Technical assistance to small businesses in low-moderate income neighborhood - Western Addition	\$100,000
San Francisco Small Business Development Center	Technical assistance to small businesses in low-moderate income neighborhood	\$313,869
Self-Help for the Elderly	Technical assistance to small businesses in low-moderate income neighborhood - Chinatown	\$100,000
The San Francisco Lesbian Gay Bisexual Transgender Community Center	Technical assistance to small businesses in low-moderate income neighborhood - Tenderloin	\$200,000
	<b>Subtotal</b>	<b>\$1,713,869</b>

**Administration Costs**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG Funding Amount</b>
Mayor's Office of Housing and Community Development	General CDBG administration and planning	\$3,430,650
Office of Economic and Workforce Development	General CDBG administration	\$329,048
	<b>Subtotal</b>	<b>\$3,759,698</b>

**TOTAL 2026-2027 CDBG: \$20,898,493**

The following is a list of proposed expenditures for the **2026-2027 ESG program**. The list of recommended projects is organized by five-year objectives, priority needs and goals that are described in the 2025-2029 Consolidated Plan. While a recommended project may meet more than one goal, it is only listed under its primary goal.

**Objective 3: Promote community safety and vitality through improved service coordination and accessibility**

➤ **Priority Need 3F: Strengthen pathways to housing through shelter**

- **Goal 3Fi: Expand and strengthen temporary shelter opportunities for people experiencing homelessness and support shelter residents in successful transitions to permanent housing**

<b>Agency Name</b>	<b>Project Description</b>	<b>ESG Funding Amount</b>
Catholic Charities CYO of the Archdiocese of San Francisco	Homelessness prevention for individuals	\$312,943
Compass Family Services	Emergency shelter services and case management	\$201,000
Compass Family Services	Homelessness prevention and rapid rehousing for families	\$201,830
Episcopal Community Services of San Francisco	Emergency shelter services	\$320,943
Homeless Children's Network	Case management for shelter residents	\$55,000
La Casa de las Madres	Emergency shelter services and case management	\$165,000
Larkin Street Youth Services	Emergency shelter services and case management	\$167,000
	<b>Subtotal</b>	<b>\$1,423,716</b>

**Administration Costs**

<b>Agency Name</b>	<b>Project Description</b>	<b>ESG Funding Amount</b>
Department of Homelessness and Supportive Housing	Homeless Management Information System	\$114,203
Department of Homelessness and Supportive Housing	General ESG administration	\$93,521
Mayor's Office of Housing and Community Development	General ESG administration	\$31,173
	<b>Subtotal</b>	<b>\$238,897</b>

**TOTAL 2026-2027 ESG: \$1,662,613**

The following is a list of proposed expenditures for the **2026-2027 HOME program**. The list of recommended projects is organized by five-year objectives, priority needs and goals that are described in the 2025-2029 Consolidated Plan. While a recommended project may meet more than one goal, it is only listed under its primary goal.

**Objective 1: Expand affordable housing opportunities**

➤ **Priority Need 1A: Develop and maintain accessible and affordable housing**

• **Goal 1Ai. Create more affordable housing**

<b>Agency Name</b>	<b>Project Description</b>	<b>HOME Funding Amount</b>
Mayor's Office of Housing and Community Development (agencies to be determined)	Housing development pool (Multi-Family)	\$5,803,962.44
	<b>Subtotal</b>	<b>\$5,803,962.44</b>

**General Administration**

<b>Agency Name</b>	<b>Project Description</b>	<b>HOME Funding Amount</b>
Mayor's Office of Housing and Community Development	General HOME administration	\$422,662
	<b>Subtotal</b>	<b>\$422,662</b>

**TOTAL 2026-2027 HOME: \$6,226,624.44**

MOHCD serves as the lead agency for the HOPWA program for the San Francisco EMSA, which consists of San Francisco and San Mateo Counties.

**San Francisco HOPWA Projects**

The following is a list of proposed expenditures for the **2026-2027 HOPWA program**. The list of recommended projects is organized by five-year objectives, priority needs and goals that are described in the 2025-2029 Consolidated Plan. While a recommended project may meet more than one goal, it is only listed under its primary goal.

**Objective 2: Provide services to maintain housing stability and reduce displacement**

➤ **Priority Need 2A: Provide eviction prevention and housing stability services**

• **Goal 2Ai: Increase affordability of rental housing**

Agency Name	Project Description	HOPWA Funding Amount
Mayor's Office of Housing and Community Development	Long term rental subsidy and housing advocacy program for persons with HIV/AIDS	\$3,122,159
Mayor's Office of Housing and Community Development	Program delivery for long term rental subsidy and housing advocacy program	\$339,122
	<b>Subtotal</b>	<b>\$3,461,281</b>

**Objective 2: Provide services to maintain housing stability and reduce displacement**

➤ **Priority Need 2A: Provide eviction prevention and housing stability services**

• **Goal 2Avi: Increase collaboration between healthcare and housing systems by increasing mobility between levels of care (high to low acuity) in residential settings for HIV+ households**

Agency Name	Project Description	HOPWA Funding Amount
Catholic Charities CYO of the Archdiocese of San Francisco	Residential Care Facility for Chronically Ill (RCFCI) for persons with HIV/AIDS	\$567,698
Maitri Compassionate Care	Residential Care Facility for Chronically Ill (RCFCI) for persons with HIV/AIDS	\$333,098
Mission Action, Inc.	Transitional Residential Care Facility (TRCF) for persons with HIV/AIDS	\$399,481
PRC	Transitional Residential Care Facility (TRCF) for persons with HIV/AIDS	\$1,123,216
Rafiki Coalition for Health and Wellness	Transitional housing facility for persons with HIV/AIDS	\$100,000
Mayor's Office of Housing and Community Development	Long term rental subsidy, capital or other HOPWA program contingency	\$202,000
	<b>Subtotal</b>	<b>\$2,725,493</b>

**Administration Costs**

Agency Name	Project Description	HOPWA Funding Amount
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Mayor's Office of Housing and Community Development	General HOPWA administration	\$212,491
	<b>Subtotal</b>	<b>\$212,491</b>

**TOTAL 2026-2027 SAN FRANCISCO HOPWA: \$6,399,265**

***San Mateo HOPWA Projects***

<b>Agency Name</b>	<b>Project Description</b>	<b>HOPWA Funding Amount</b>
San Mateo County Health System Department	Comprehensive case management and community-based services for very low-income persons with HIV/AIDS	\$885,781
	<b>Subtotal</b>	<b>\$885,781</b>

**TOTAL 2026-2027 SAN MATEO HOPWA: \$885,781**

**TOTAL 2026-2027 HOPWA: \$7,285,046**

## **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Allocation priorities are driven by the needs as determined by needs assessments, neighborhood forums, focus groups, resident surveys, input from community-based organizations, and analyses of existing investments by the City. MOHCD, OEWD, and HSH consult with each other and with other City departments to coordinate funding and programmatic strategies to ensure maximum leverage.

Obstacles to meeting underserved needs for San Francisco are related to the extent of need in the City and the different needs of the population of the City. Major obstacles are lack of affordable housing, limited funds, language barriers, and gaps in institutional structure.

Due to high housing costs, economic conditions, poverty, and unemployment, a significantly large number of low-income San Franciscans are not economically self-sufficient. The limited resources that are available to support programs and services that help individuals and families to become self-sufficient are inadequate. The situation is made worse by reductions in funding at the federal, state and local government levels at the same time as needs are increasing. To minimize the impact of the City's limited resources, MOHCD, HSH and OEWD have increased our strategic coordination with each other and with other City departments to avoid duplication of services and to maximize the leveraging of federal, state and local dollars.

Housing instability makes it difficult for residents to access services. Without a stable, safe and secure place to live, individuals and families are struggling and may not be able to navigate a complicated social services system in order to identify and obtain help and support that they need. Even when services are identified, individuals with no permanent address or telephone number, no access to digital connection, and limited income will find it difficult to maintain connections with services providers and will be at risk of falling through the safety net that they attempt to build around themselves and their families.

Small businesses are important to the economic growth in the community, so it is very important to have a stable network of support for them. The cost of doing business in San Francisco has increased over the years and small businesses are struggling with generating enough revenue to sustain their operations. With these rising costs and evolving economic landscape, business owners need additional technical assistance to increase foot traffic to their storefronts. Technical assistance has become crucial for survival, but many business owners do not have the time or capacity to look for one-on-one technical assistance as they handle all aspects of their business operations. OEWD's small business programs are designed to address the following issues:

- **Escalating costs:** The costs of doing business in San Francisco, including labor, insurance, rent, and security, are escalating while business owners have an insufficient financial cushion.
- **Reduced foot traffic:** The shift to online shopping, increased telecommuting, and negative perceptions about safety and cleanliness in San Francisco have reduced foot traffic.
- **Safety:** Frequent vandalism and safety concerns further undermine business stability.
- **Regulatory challenges:** Small businesses struggle with understanding zoning and regulations and experience bureaucratic hurdles and City fees, such as those imposed by permit and licensing processes and costs. While the City has drastically reduced zoning, permit and licensing processes and costs over the past 5 years, this remains an ongoing challenge in the view of small businesses.

- **Knowledge gaps:** Small businesses struggle with knowledge of operational expertise, financial literacy, and available City services for small businesses
- **Lack of Trust:** Many small businesses do not trust the resources provided to them.

Another major set of obstacles are language barriers. Language barriers impact legal/documented immigrants' abilities to access necessities such as employment, healthcare, and police protection. Many adult legal/documented immigrants are not necessarily literate in their own native languages, and struggle to master the complexities of English. In particular, sophisticated transactions such as legal issues or governmental forms may be confusing. In response to this obstacle, City departments provide language-appropriate services to linguistically isolated individuals and families, including translation services, vocational ESL instruction, information and referral, and case management. Services are provided through funding to neighborhood-based multi-service community centers.

Provider capacity itself can also be a challenge. Community-based organizations attuned to the unique needs of community members can also struggle to identify and retain the crucial financial and human capital resources necessary to sustain an organization and enable that group to provide ongoing, high-quality services with staff that are able to themselves be economically self-sufficient and stably housed.

## **AP-38 Project Summary**

### **Project Summary Information**

#### **Table 7 – Project summary information**

See the AP-20 Goals Summary section.

## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

HUD funds will be primarily directed in HUD-designated Neighborhood Revitalization Strategy Areas (NRSAs); areas of low- and moderate-income concentration; and, areas of minority concentration as described in the 2025-2029 Consolidated Plan.

### Geographic Distribution

Table 8 - Geographic Distribution

Target Area	Percentage of Funds
Bayview Hunters Point	10
Chinatown	10
Mission	10
South of Market	10
Tenderloin	10
Visitacion Valley	10

### Rationale for the priorities for allocating investments geographically

HUD funds will be primarily directed in HUD-designated Neighborhood Revitalization Strategy Areas (NRSAs); areas of low- and moderate-income concentration; and, areas of minority concentration as described in the 2025-2029 Consolidated Plan.

### Discussion

See discussion above.

# Affordable Housing

## AP-55 Affordable Housing – 91.220(g)

### Introduction

Approximately 8,445 households will receive rental assistance in 2026-2027, of which 2,886 will be funded through the City’s Local Operating Subsidy Program for households exiting homelessness, and 215 will be funded through the City’s Senior Operating Subsidy Program. In addition, MOHCD intends to provide tenant-based rental assistance to approximately 5,177 households through grants provided to community-based organizations offering eviction prevention and housing stabilization services.

MOHCD will produce approximately 178 new units, including for homeless, non-homeless, and special-needs groups. Additionally, MOHCD will rehabilitate 348 existing units in the year, as well as acquire approximately 505 existing housing units for preservation as affordable housing through MOHCD’s Small Sites, Big Sites, and HSH Homekey Programs.

MOHCD expects to support and average of 3,194 homeless households every year, either through ongoing subsidies or newly created subsidized units, and likewise support 478 special needs households and 5,804 non-homeless households through new unit creation or subsidies.

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	3,194
Non-Homeless	5,804
Special-Needs	478
Total	9,476

**Table 10 - One Year Goals for Affordable Housing by Support Type**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	8,445
The Production of New Units	178
Rehab of Existing Units	348
Acquisition of Existing Units	505
Total	9,476

### Discussion

See discussion above.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

MOHCD continues to work closely with the Authority to support the disposition and conversion of all remaining public housing in San Francisco either through rehabilitation or new construction. As of the end of 2025, the Authority converted all but 331 of the 1,911 units of public housing to the Housing Choice Voucher (HCV) program via HUD's disposition programs: the Rental Assistance Demonstration (RAD) program and the Section 18 Disposition program. Given the Authority's financial difficulties, HUD approved the early conversion of these units to HCV in order to stabilize the agency's finances and operations. San Francisco has utilized the RAD program and the Section 18 Disposition program to repair, preserve and reposition these important resources. The City's HOPE SF program rebuilds and revitalizes four large public housing communities.

### **Actions planned during the next year to address the needs to public housing**

The planned actions have been to take steps to convert as many public housing development units as possible through the programs described above.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

Because public housing is being phased out, and public housing staff has either been phased out or transferred to other Authority divisions, there are little to no opportunities for resident placement in management jobs. However, in the new HOPE SF developments, MOHCD and OEWD track the new owners' adherence with workforce requirements including construction placement and other employment opportunities for residents. The Authority continues to administer its homeownership program for HCV households, which allows households to accrue funds toward a downpayment using the HCV subsidy funds.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The Authority will continue to receive its annual budget allocation and no participants or residents will be impacted.

MOHCD continues to fund the revitalization of the HOPE SF communities, including loans for infrastructure improvements and construction/permanent financing for replacement units.

### **Discussion**

See above.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

San Francisco's Home by the Bay strategic plan outlined five goals designed to span 2023-2028:

1. Reduce the number of people who are unsheltered by 50% and reduce the total number of people experiencing homelessness by 15%;
2. Actively support at least 30,000 people to move from homelessness into permanent housing;
3. Ensure that at least 85% of people who exit homelessness do not experience it again; and,
4. Provide prevention services to at least 18,000 people at risk of losing their housing.

To achieve these goals, the City is aiming to expand its homelessness response system and provide prevention services for 4,300 additional households, 1,075 new shelter beds, and 3,250 new units of permanent housing. These inventory expansions will complement the many strategies and activities outlined in Home by the Bay to improve its homelessness response system and the experiences of those who are homeless.

HSH reports on the progress made towards the Home by the Bay goals annually. In Year 1, San Francisco saw a 1% decrease in the number of those experiencing unsheltered homelessness (and a 7% increase in the number of people experiencing homelessness), 5,256 people exiting homelessness, a 83% retention rate within 24 months, and 8,235 people provided with prevention services. In Year 1, San Francisco also saw increases in its inventory, with 498 shelter beds, 282 units of permanent housing, and 600 prevention slots added to its system. Finally, the City established baseline data to understand needs in the system and achieved several accomplishments across the plan's action areas.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Home by the Bay includes many strategies to reach out to those experiencing homelessness, particularly those who are unsheltered, including:

- Clearly articulate a cross-departmental strategy for responding to unsheltered homelessness
- Enhance the effectiveness of the City's street response through improved coordination of street teams and existing efforts, such as Healthy Streets Operation Center, Joint Field Operations, and the Castro collaborative
- Adapt targeted public health solutions and create reliable systems to connect public health solutions, such as street outreach and care teams, to people experiencing unsheltered homelessness with medical and behavioral health care
- Expand Encampment Resolution Teams (ERTs) and implement neighborhood-based ERTs to develop consistent and trusting relationships with people who are unsheltered, enhance the ability of ERTs to connect people to housing resources directly from the streets, and strengthen coordination between ERTs and other teams that can address the health and services needs of unsheltered people
- Align critical resources to successfully implement a shared priority by-name list strategy. This will allow the City to identify, understand, and successfully engage people through clinically

informed, sustained, goal-oriented, and responsive street engagement efforts designed to improve people’s wellbeing through access to housing, health care, and services

- Continue to test and scale a neighborhood-based strategy to coordinate activities addressing unsheltered homelessness and more broadly, the street conditions response, focused on getting to know people in the neighborhood, establishing strategies that are responsive to the neighborhood, supporting alignment with neighborhood goals, and ensuring that City teams are equitably assigned across the City
- Ensure that Community Ambassador programs are deployed in a coordinated and strategic fashion alongside other street response teams, and that all Ambassadors are trained on the City’s overall street conditions response strategy and the roles of outreach and crisis response teams; ensure ambassadors have the information and support needed to effectively refer and connect people experiencing homelessness to Coordinated Entry, shelter, clinical services, and crisis services options that support transitions and exits from unsheltered homelessness
- Enhance and expand efforts to directly place people experiencing unsheltered homelessness into permanent housing without an intermediate stop in transitional housing or shelter, assess effectiveness, and expand upon successful efforts

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

In order to meet the goals laid out in Home by the Bay, San Francisco is working to expand the capacity of the homelessness response system by adding 1,075 new shelter beds in five years. The City is also working on implementing the following strategies:

- Better integrate trauma-informed, responsive service delivery and access to shelter, housing navigation, and clinical services across all street outreach teams
- Implement policy and programmatic changes that reduce barriers to shelter access, including: reinstating of a self-referral process for adult shelters, expanding mobile family Access Point capacity and improving coordination with the Homeless Outreach Team, exploring the addition of family-serving partners beyond the family Access Points who can verify homelessness, and expansion of evening and weekend shelter access
- Determine next steps for improving access to shelter and transitional housing options for survivors and for better addressing survivors’ safety and service needs
- Complete the implementation of the Shelter Access IT project to enhance the IT infrastructure needed to support more effective and streamlined shelter bed management and placement
- Expand and strengthen services available within existing shelter and crisis intervention programs, including enhanced behavioral health care services and housing-focused case management to increase rapid and successful exits from shelter and crisis interventions to a wide range of permanent housing options, thereby increasing flow both out of and into the shelter system
- Add new shelter, transitional housing, and other options for temporary accommodations in a variety of settings and models, with enhanced case management and housing-focused services, for adults, families with children, pregnant people, older adults, and youth
- Support neighborhoods hosting HSH-funded shelter and supportive housing programs, ensuring that communities where such programs are located have the outreach, safety, health, and cleaning services needed to mitigate any impacts of the expansion of services in the community

### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to**

**permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Home by the Bay lays out several strategies to increase successful and stable entries into permanent housing, including:

- Expand the capacity of the homelessness response system by adding 3,250 new permanent housing units, including site-based and scattered-site permanent supportive housing (PSH), rapid re-housing, and shallow subsidies
- Collaboratively foster and bring to fruition an expanded pipeline of permanent supportive housing units, fully addressing the capital, operating, and services funding needed, and including capacity-building and partnership efforts
- Strengthen and scale the availability of scattered-site permanent supportive housing options through landlord lease up bonuses, landlord risk mitigation funds, and other activities and incentives to encourage private market participation
- Provide rapid re-housing and other subsidies, partnered with workforce development services and supports when possible, to address the employment and income goals of households and to increase their ability to remain stable within housing
- Update HSH transfer policies and procedures to ensure that all clients housed across all types of HSH-funded housing settings are able to transfer seamlessly to other settings as household and health-related needs change
- Improve how the CE system identifies and matches resources to meet people's needs, emphasizing clear communication of what resources are available and what people can expect to receive, making referrals aligned with people's needs, promoting client choice, and providing access to housing resources
- Strengthen communications to ensure public understanding regarding both the City's Coordinated Entry system, for accessing housing and services within the homelessness response system, and the City's DAHLIA housing portal, for accessing other affordable housing options, and ensure that homelessness services providers can effectively and appropriately support people to access housing through both systems
- Improve physical conditions in permanent supportive housing sites through strategies that include an annual capital investment fund, accessibility improvements, implementation of elevator modernization funds and implementation of housing quality inspections across the portfolio
- Pilot new training curricula regarding providing reasonable accommodations for people with disabilities in housing, for HSH staff and ultimately for housing providers, and develop expanded expertise within HSH regarding the needs of people with disabilities and reasonable accommodations and modifications
- Determine next steps for improving access to permanent housing options for survivors, potentially including survivor-specific housing, and for better addressing survivors' safety and service needs
- Promote housing retention for formerly homeless older adults and people with disabilities by sustaining and expanding the Collaborative Caregiver Support Team initiative, which makes personal in-home care services available to residents of permanent supportive housing

- Strengthen partnerships with homelessness services providers and other community-based and faith-based organizations to help households experiencing homelessness navigate application, eligibility, and move-in requirements and processes, in order to ensure access and entries into MOHCD-funded affordable housing units
- Continue implementation and assess the impact of pilots connecting currently and formerly homeless individuals to workforce services, in order to test strategies for supporting employment and income growth that can enhance housing stability

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

San Francisco is implementing many strategies to prevent people from becoming homeless, including:

- Expand the capacity of the homelessness response system by expanding prevention services to serve 4,300 additional households over five years
- Evaluate the effectiveness and efficiency of emergency rental assistance activities, including evaluating assessment tools and other strategies being used to target emergency rental assistance resources to households facing the greatest risks and documenting the percentage of people who receive emergency rental assistance who later experience homelessness; use findings to drive future program design and policy decisions
- Expand the range of services and interventions, including: eviction-related legal services and emergency rental assistance; tenant counseling, education, and outreach; housing-related mediation; and other supportive services, to prevent loss of current rental housing
- Implement a comprehensive Housing Stability Framework and work plan for preventing evictions in City-funded affordable and supportive housing programs, including strategies tailored to address the needs of permanent supportive housing tenants, and improve collection and analysis of data to improve housing stability outcomes
- Expand affordable housing options for, and/or increase targeting of existing affordable housing resources to, people at greatest risk of experiencing homelessness, including people who are at transition points within other systems that often result in homelessness, such as youth ages 18 to 24 exiting the foster care system and people returning to community following periods of incarceration
- Prevent homelessness among former foster youth through improved cross-system coordination, identification of an appropriate entity to serve as a Coordinated Entry Access Point specifically for foster youth nearing the age of emancipation who are at risk of homelessness, and by advocating for increased Transitional Housing Program Plus resources at the state level

## Discussion

With its commitment to making homelessness rare, brief, and one-time for San Francisco residents, HSH and its partners are dedicated to continuing to implement the strategies in Home by the Bay and build on its accomplishments to achieve the City's five goals.

## AP-70 HOPWA Goals - 91.220 (I)(3)

Table 11 – HOPWA goals

One-year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility payments	94
Tenant-based rental assistance	170
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	68
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	125
Total	457

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

Developing housing in San Francisco continues to be an expensive endeavor and a complex and lengthy process. Barriers to constructing affordable housing include high land values due to the ability of property owners to command high land sale prices and lack of available land; high construction costs; scarce developable parcels; lengthy entitlement and permitting processes, due in part to environmental review and resident concerns over growth; organized opposition from neighbors; and, lack of public and private funding.

San Francisco officially signed a landmark “Family Zoning Plan” into law in December 2025. This plan was signed to comply with California state law, which required the city to adopt a zoning plan by January 31, 2026 to create capacity for additional housing. The plan addresses decades of limited housing production, particularly in northern and western neighborhoods, which were historically zoned for single-family homes and have seen little growth.

The City's zoning rules limit the variety and types of housing that can be built and historically have prevented the City from building enough new housing to meet people’s needs. Most housing built in San Francisco in recent decades has been concentrated in the eastern neighborhoods, where zoning generally allows for mid-rise and high-rise developments. Meanwhile, the northern and western parts of the city had seen relatively little growth. These areas are primarily zoned for single-family development, which is less likely to be affordable to low- and middle-income residents and is shown to reinforce patterns of economic segregation.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

San Francisco was recognized in October of 2024 as a Prohousing Jurisdiction by the State of California Department of Housing and Community Development (HCD). To earn the Prohousing Designation, cities and counties in California must demonstrate they are promoting climate-smart housing by enacting Prohousing policies, including but not limited to streamlining multifamily housing developments, up-zoning in places near jobs and transit to reduce emissions, and the creation of more affordable homes.

City staff worked closely with HCD to reform City policies and decision-making to achieve the designation. By earning the Prohousing Designation, communities receive access to Prohousing Incentive Program grants and additional points in the scoring of competitive housing, community development, and infrastructure funding programs administered by HCD. As of January 2026, 60 California communities (of more than 1,500) have earned this distinction.

San Francisco officially signed a “Family Zoning Plan” into law in December 2025. This plan was signed to comply with California state law, which required the city to adopt a zoning plan by January 31, 2026 to create capacity for additional housing. The plan addresses decades of limited housing production, particularly in northern and western neighborhoods, which were historically zoned for single-family

homes and have seen little growth. The goal of the re-zoning was to expand housing affordability and availability by allowing for increased density throughout the City, especially along commercial corridors. The rezoning now allows for more housing options in neighborhoods with greater access to economic opportunities and services that can support growth, such as public transit, parks, retail, and community facilities. This is a key implementation of San Francisco's Housing Element, which required a compliant rezoning plan by January 31, 2026. Goals of the rezoning effort included: beginning to reverse housing segregation in compliance with state requirements; strengthening our communities by adding new neighbors and resources; coordinating new development with investments in infrastructure and services; and adding more affordable housing.

**Discussion:**

See above.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

This section highlights the additional steps that the City will take to support this plan and other City-specific plans. Together, these strategies, programs, and policies will help ensure that San Franciscans can afford and be stable in the housing they need, feel safe and secure in their homes, and have access to needed services.

### **Actions planned to address obstacles to meeting underserved needs**

As described in the AP-35 Projects section, obstacles to meeting underserved needs for San Francisco are related to the extent of need in the City and the different needs of the population of the City. Major obstacles are lack of affordable housing, limited funds, language barriers, and gaps in institutional structure.

Actions to address these obstacles include MOHCD, HSH and OEWD increasing our strategic coordination with each other and with other City departments to avoid duplication of services and to maximize the leveraging of federal, state and local dollars. In response to the obstacle of language barriers, City departments provide language-appropriate services to linguistically isolated individuals and families, including translation services, vocational ESL instruction, information and referral, and case management. Services are provided through funding to neighborhood-based multi-service community centers. To address the obstacle of gaps in institutional structure, MOHCD, HSH, and OEWD regularly meet with their partner agencies, community-based organizations, and oversight boards to understand the institutional structure and service delivery gaps that providers and people experiencing homelessness and housing instability are encountering.

These strategies, along with continuous feedback from partners, will be tracked and evaluated so that the City can both understand progress being made in addressing these gaps and pivot to devise new strategies and activities for new gaps that may appear. The examples above highlight the City's commitment to respond to these gaps.

### **Actions planned to foster and maintain affordable housing**

The maintenance and preservation of existing affordable housing is a key housing activity for San Francisco given the age of its affordable housing stock. To this end San Francisco periodically issues Notice of Funding Availability for addressing the most pressing capital needs of existing affordable housing, especially those that impact the health and safety of residents and ultimately the long-term livability of the properties.

### **Actions planned to reduce lead-based paint hazards**

The City's response system is comprised of several City agencies and non-profit partners to address the problem of lead poisoning, prohibited nuisances code enforcement and dilapidated housing. Over the past 25 years, the City has developed a highly collaborative infrastructure of City agencies and nonprofit organizations to address childhood lead poisoning, lead hazards, and other health conditions stemming

from poor quality housing in low-income communities. DPH collaborates with the Family Childcare Association, the Children’s Council, the San Francisco Head Start Program, and other private preschools serving low-income families – to ensure families are educated on lead poisoning prevention and timely lead blood level testing of children under the age of six. As a result, low-income children attending targeted preschools are regularly tested for lead blood content as a commitment to a healthy educational start. Children with a detectable lead blood level are case managed by DPH.

Households interested in receiving technical and financial support to remediate lead-based paint may apply to the Fix Lead SF program through DPH.

### **Actions planned to strengthen small businesses and commercial corridors**

OEWD serves as the City’s central point of contact for small businesses, job seekers, and employers. In part of the 2026-2027 strategic plan, OEWD will fund nonprofit partners to provide technical assistance in low-moderate income neighborhoods. The nonprofit partners will come up with yearly plans on how they will deploy their services, while meeting their yearly goals. Technical assistance will be in the following categories:

- Accounting Counseling
- Business Operations Counseling
- Grant Application Counseling
- Human Resource Counseling
- Legal Services Counseling
- Loan Application Counseling
- Marketing Strategy Counseling
- Real Estate and Lease Assistance Counseling
- Regulatory Compliance and Permitting Counseling
- Specialized Support

Additionally, workshops and cohort trainings will be offered through the technical assistance providers to ensure a diverse set of tools and interventions to assist small businesses.

### **Actions planned to reduce the number of poverty-level families**

HSA serves as the City’s anchor social services provider to improve well-being and economic opportunity for all San Franciscans. In their Strategic Plan for fiscal years 2022-23 through 2026-27, they lay out five goals to reduce inequities of income, health, and wellness. These are:

1. Accessibility - Everyone has access to all of our programs, services, and systems.
2. Strong workforce and collaboration - Our staff and community partners feel supported, heard, valued, and connected to one another and our common mission.
3. Employment and economic security - Everyone has a stable source of income and an opportunity to increase their economic well-being.
4. Health and well-being - Everyone has food, shelter, healthcare, supportive services, and community connection to thrive.
5. Safety and care - Everyone is safe and connected in all stages of life, free from abuse, neglect, and exploitation.

Strategies under these goals include:

- Piloting innovative, community-directed strategies to encourage and assist legal/documented immigrants to participate in all of the benefits they're entitled to receive;
- Creating the nation's first City-funded Disability Cultural Community Center;
- Partnering with local and state agencies to remove poverty out of the definition of child endangerment;
- Launching the DAS Benefits and Resource Hub—our one-stop shop for connection to aging and disability resources—and our network of community-run Aging and Disability Resource Centers located in each supervisorial district to reach the City's older adults and people with disabilities;
- New hiring practices that actively recruit from community;
- Community-directed meal and grocery programs in a variety of cultural cuisines developed in partnership with grassroots organizations;
- The Age- and Disability-Friendly SF Task Force spanning departments, service systems, and sectors to improve our City systems and spaces for older adults and people with disabilities;
- Employment help for San Franciscans looking for work, including the ReServe program tailored for older people and adults with disabilities and our nationally-recognized JobsNOW! program that provides wage subsidies to incentivize employers to hire our clients;
- Our SSI Advocacy team of on-staff clinicians, physicians, and case managers that support people with disabilities every step of the way to get Supplemental Security Income (SSI) benefits;
- Support for youth transitioning out of foster care to build the skills for adulthood through the Independent Living Skills program;
- Helping the State redesign CalWORKs to prioritize a more empowering approach where families set and achieve their own goals, at their own pace, while our social workers offer a variety of intentional supports to help them along the road to economic stability;
- Medi-Cal expansions that improve access to healthcare for San Franciscans and extend enrollment for parents with low income who have recently given birth;
- Connecting children, youth, and families in the child welfare system to the City's Foster Care Mental Health system;
- Housing-related supports to help a variety of populations through programs such as the Housing and Disability Advocacy Program, which links people with disabilities who are experiencing homelessness to supportive housing while helping them apply for disability benefits;
- Family Resource Centers providing parenting resources and help with housing, substance use, and other needs so families can support their children to thrive;
- Our multi-year campaign to increase resource families in San Francisco so that children in foster care remain close to their community; and,
- Initiatives to prevent and address scams and financial exploitation of older adults and adults with disabilities, led by Adult Protective Services in partnership with the local justice system, state agencies, and community-based organizations.

Mayor Daniel Lurie's Heart of the City directive sets a bold vision for San Francisco: a world-class city that works for everyone. This initiative focuses on public safety, supporting local businesses, revitalizing public spaces, and expanding opportunities for residents—creating a more vibrant, inclusive, and resilient city.

Aligned with this vision, OEWD is committed to economic growth by creating sustainable jobs, supporting businesses, and helping residents achieve long-term career success. Central to this mission is

workforce equity—ensuring access to opportunity for the city’s communities that are most in need of workforce development.

The procurement released in February 2026 by the workforce division of OEWD reflects labor market trends and insights from nearly 400 stakeholders in OEWD’s Community Listening Sessions. A clear theme emerged: San Francisco’s talent and creativity must be uplifted through expanded access, modernized training, and stronger employer partnerships. Participants highlighted interest in technology, AI, and climate-related careers, calling for hands-on learning and systems that remove barriers and prepare residents for the future economy

Consistent with the State of California’s policy objectives and the mayor’s priorities, OEWD’s vision for San Francisco’s workforce development system is anchored in fostering demand-driven skills attainment, enabling upward economic mobility, and aligning, coordinating, and integrating programs and services.

In alignment with the Mayor’s vision to strengthen public-private collaboration and OEWD’s commitment to advancing workforce equity, the Workforce Development Division cultivates strategic partnerships that deliver a continuum of services designed to boost economic opportunity for both individuals and businesses. Additionally, Mayor Lurie has made downtown revitalization a top priority in his administration, taking steps to cut red tape and keep San Francisco’s streets safe and clean. To improve safety downtown, he introduced the San Francisco Police Department Hospitality Zone Task Force to keep downtown safe 365 days a year.

To further drive the downtown comeback, Mayor Lurie is helping businesses of all sizes open and grow, while creating the conditions that lead companies to want to be in San Francisco. Since launching in 2023, Vacant to Vibrant, a partnership between the Office of Economic and Workforce Development (OEWD) and nonprofit SF New Deal, has activated more than 20 storefronts, supported more than 30 small businesses, and helped secure more than a dozen permanent leases across downtown San Francisco.

In alignment with the mayor’s priorities, OEWD is diligently working to ensure that every resident has the opportunity to participate in—and benefit from—the city’s economic resurgence.

### **Actions planned to develop institutional structure**

Overall, the City has well-established relationships within each institutional sector. These relationships provide a strong foundation for information and resource sharing, leveraging, collaborative planning and implementation. Our affordable housing development and homeless systems are interwoven, with close communication between departments allowing for strategic decision-making. We continue to explore all opportunities for partnership and collaboration. The City also strives for transparency between government and the community, inviting community stakeholders to participate in working groups, task forces, and citizen advisory committees.

Collaboration across City departments allows San Francisco to address the wide range of needs that residents have including housing, healthcare, employment and community connection needs. Utilizing community-based nonprofits also allows those communities in need to receive services from trusted organizations, which may increase the chances that they engage with services. However, gaps in

capacity among community-based organizations and government agencies may hamper service delivery and make it more difficult to provide high-quality, consistent services.

MOHCD, HSH, and OEWD regularly meet with their partner agencies, community-based organizations, and oversight boards to understand the institutional structure and service delivery gaps that providers and people experiencing homelessness and housing instability are encountering, particularly among groups with priority needs. As an example, as part of the creation of Home by the Bay, HSH undertook an extensive community engagement process, receiving input from over 800 providers and people with lived experience who laid out the struggles that they were facing when interacting with the homelessness response system. This feedback shaped the Home by the Bay plan, which devised strategies and activities to address these specific gaps.

These strategies, along with continuous feedback from partners, will be tracked and evaluated so that the City can both understand progress being made in addressing these gaps and pivot to devise new strategies and activities for new gaps that may appear. The examples above highlight the City's commitment to respond to these gaps.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

MOHCD, HSH, and OEWD consult and coordinate regularly with each other and with other City departments to leverage funding and to develop programs and services.

MOHCD's Housing Services program provides a holistic program approach grounded on its effort to prevent eviction and increase housing retention. The Housing Placed-Based grant portfolio within this program area supports a variety of skill building, resident leadership, and services connection resources, which are delivered on-site to residents of affordable housing developments.

MOHCD's Housing Services team works closely with the Authority, affordable housing providers, affordable housing on site services partners, and community-based organizations to meet the needs of the residents who live in low-income subsidized housing. This includes support to the weekly joint vision on site meetings with property management and services, implementation of quarterly housing retention and services meetings, participation in monthly neighborhood or population-based community meetings as well as problem solving intervention meetings.

MOHCD's Housing Services team works with San Francisco's Department of Public Health (DPH) on planning for appropriate services available for residents of permanent supportive housing with behavioral health challenges, in conjunction with HSH. In addition, MOHCD staff works with DPH staff on HIV services coordination, street violence intervention, crisis response services, and healing and wellness centers. Annual programming focuses on housing stability, health and wellness, community safety, economic mobility, and education. There are three levels of participation: resident engagement, community building, and service connection.

HSH and MOHCD work closely together to administer prevention assistance to clients at risk of homelessness. HSH also coordinates with a variety of other city departments to refer clients to shelter and provide support services within shelter, including but not limited to DPH, HSA, DOSW, Department

of Emergency Management, and OEWD.

**Discussion:**

See above.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

The following information is for meeting program specific requirements for the CDBG, HOME, and ESG programs.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$2,100,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	\$0
3. The amount of surplus funds from urban renewal settlements	\$0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	\$0
5. The amount of income from float-funded activities	\$0
Total Program Income	\$2,100,000

#### Other CDBG Requirements

1. The amount of urgent need activities \$0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income 100

#### HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

HOME funds are only being used for those eligible activities identified in 24 CFR 92.205. In addition to the HOME funds, MOHCD is also using local funds to supplement the HOME funds for HOME-eligible activities, namely funds from San Francisco's Housing Trust Fund, General Obligation Bonds, or from housing or job-linkage fees collected by the City and County of San Francisco.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

An account and a reuse account are established in the City and County of San Francisco's Financial System Project (F\$P) accounting system (also called PeopleSoft). An exclusive account is set-up for the HOME ADDI program which is segregated from other funding sources. The City and County of San Francisco's F\$P/PeopleSoft is used to track and report expenditures and income for each HOME ADDI loan to a program qualified borrower; including information related to the individual borrower detail such as borrower name and address. All HOME ADDI loan repayments including loan principal and share of appreciation is deposited into the reuse account. Funds in the account and reuse account are expended in accordance with the HOME ADDI program guidelines.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

MOHCD does not use HOME funds to acquire property that would be resold, such as single-family homes. MOHCD may use HOME funds to acquire multifamily properties. Any property receiving HOME funds will have a declaration of restrictions recorded against the property, which will specify the affordability requirements of the HOME funds. The declaration of restrictions and its affordability restrictions remain recorded on the property even if the HOME funds are repaid before the end of the declaration of restriction's term. Furthermore, the HOME loan agreement includes the form of MOHCD's annual monitoring report that sub-recipients of HOME funds must submit to MOHCD on an annual basis. This report includes the rent schedule that MOHCD crosschecks against the HOME affordability restrictions.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

If MOHCD loans HOME funds to multifamily projects that require refinancing and rehabilitation, then MOHCD requires the project to meet its underwriting guidelines as well as extend the affordability term for an additional 55 years. Those guidelines include but are not limited to: the requirement that the rehabilitation must be a certain per unit threshold if any existing MOHCD financing is being requested to be refinanced; specify if the HOME funds will be used to maintain the number of existing affordable units or whether the funds will help create new HOME-assisted units; require that the underwriting must be done in conjunction with MOHCD's annual monitoring of the operations of the property to ensure the rehabilitation is not a result of poor ongoing maintenance of the property; demonstrate that the long term needs of the project can be met and including serving the targeted population over an extended affordability; state whether the HOME funds are being used in a NRSA; and explicitly inform the project sponsor that HOME funds cannot be used to refinancing other Federally-funded loans such as CDBG.

5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).

Not applicable. The City does not plan to use HOME funds for TBRA.

6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).

Not applicable. The City does not plan to use HOME funds for TBRA.

7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).

Not applicable. The City does not plan to use HOME funds for TBRA.

### **Emergency Solutions Grant (ESG) Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

The City and County of San Francisco has created a [CoC and ESG Desk Guide](#) that includes the written standards for providing ESG assistance. These standards include habitability standards, updates to the HMIS system, coordination and linkage requirements, and exit requirements.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

San Francisco's Coordinated Entry (CE) System serves as the centralized system to assess people experiencing homelessness. The CE assessment provides a standardized and consistent method for assessing those experiencing homelessness and identifying who will be prioritized to receive an HSH-funded housing resource. It was developed using information from other communities, lessons learned from the San Francisco Continuum of Care Coordinated Entry pilot, and San Francisco community input.

The assessment asks a short set of questions that capture information about a person's housing status, history of homelessness and length of time experiencing homelessness, health conditions, vulnerability, and barriers to housing. Each question in the primary assessment is then scored, and responses are weighted such that higher levels of vulnerability, longer homeless histories, and greater housing barriers receive higher scores. Those who have an assessment score above the threshold score are deemed Housing Referral Status, which makes them likely to receive a referral to HSH-funded housing. The threshold score changes based on the amount of housing inventory available and the target maximum amount of time people will be expected to wait for a housing referral. Those who score below the threshold score will continue to receive housing problem solving services.

HSH is currently in the process of refining its assessment process given feedback from the community and findings from an evaluation of the system. The CoC established a Coordinated Entry Redesign

Implementation Committee that is made up of government staff, community-based providers, and people with lived experience to provide community feedback.

3. Identify the process for making sub-awards and describe how the ESG allocation is made available to private nonprofit organizations (including community and faith-based organizations).

The City and County of San Francisco, as the recipient of funds, consults with the Continuum of Care in determining how to allocate ESG funds each program year; develops the performance standards for, and evaluates the outcomes of, projects and activities assisted by ESG funds; and develops funding, policies, and procedures for the administration and operation of the HMIS.

To determine how sub-awards will be made, the City and County of San Francisco issues solicitations to procure organizations to operate programs that are funded by ESG and other funding sources.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

As noted above, the City and County of San Francisco consults with the Continuum of Care (CoC) and the CoC Board to determine how to allocate ESG funds. San Francisco's CoC Board, the Local Homeless Coordinating Board (LHCB), consists of members who have lived experience of homelessness and/or who represent organizations that serve those experiencing homelessness from whom members can receive input. All LHCB meetings are also open to the public, providing an opportunity for those experiencing homelessness to weigh in on any ESG policies and funding decisions. Organizations that receive ESG funding may also consult clients and people experiencing homelessness to inform their policies and programming.

5. Describe performance standards for evaluating ESG.

HSH evaluates ESG-funded programs through an annual program monitoring site visit as well as periodic review of program data and reports.

If a program fails to demonstrate to HSH's satisfaction that the activities are carried out in compliance with ESG program requirements, HSH may take remedial actions or apply sanctions. Sanctions can include:

- Instructing the recipient to submit and comply with proposals for action to correct, mitigate, and prevent noncompliance with ESG requirements;
- Suspending payments to the extent HSH deems it necessary to preclude the further expenditure of funds for affected activities;
- Denying matching credit for all or part of the cost of the affected activities and requiring the recipient to make further matching contributions to make up for the contribution determined to be ineligible;
- Requiring the subrecipient to reimburse the City in an amount equal to the funds used for

- the affected activities;
- Reducing or terminating the remaining grant of a recipient and reallocating those funds to other subrecipients;
  - Conditioning a future grant; and
  - Taking other remedies that are legally available

**Discussion:**

See above.

## **Appendix A: Citizen Participation Comments Attachment**

## Public Notice for November 6, 2025 Meeting

### Review of Strategic Objectives for San Francisco's HUD-Funded Programs Program Year 2026–2027

**Thursday, November 6, 2025, at 5:00 p.m.**  
**The Koret Auditorium, San Francisco Public Library, Main Branch**  
**100 Larkin Street, San Francisco, CA 94102**

The Mayor's Office of Housing and Community Development (MOHCD), the Office of Economic and Workforce Development (OEWD), and the Department of Homelessness and Supportive Housing (HSH) invite the public to review and provide comments on the Strategic Objectives for Program Year 2026–2027. These objectives apply specifically to programs funded by the U.S. Department of Housing and Urban Development (HUD), including:

- Community Development Block Grant (CDBG)
- Emergency Solutions Grant (ESG)
- HOME Investment Partnerships (HOME)
- Housing Opportunities for Persons with AIDS (HOPWA)

This public meeting is part of the City's annual process to engage the community in accordance with the Citizen Participation Plan for federal funding.

If you have questions or would like to provide written input, please email it by Friday, November 14, 2025, to Gloria Woo at [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org).

The Main Branch of the San Francisco Public Library is wheelchair accessible. Materials in large print will be available at the meeting. Simultaneous interpretation in Cantonese, Filipino and Spanish will be provided. To request an American Sign Language interpreter or other accommodations, please contact [frolayne.carlos-wallace@sfgov.org](mailto:frolayne.carlos-wallace@sfgov.org). Providing at least 72 hours advance notice will help to ensure availability.

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### 三藩市獲HUD資助計畫之策略目標審查 2026–2027計畫年度

**2025年11月6日（星期四）下午5:00**  
**三藩市公共圖書館主館Koret禮堂**  
**100 Larkin Street, San Francisco, CA 94102**

市長住房與社區發展辦公室（MOHCD）、經濟與勞動力發展辦公室（OEWD）及無家可歸與支援住房部（HSH）誠邀公眾審閱2026–2027計畫年度策略目標并提供意見。這些目標專門針對由美國住房與城市發展部（HUD）資助的計畫，包括：

- 社區發展區塊補助（CDBG）
- 緊急解決方案補助（ESG）

- HOME投資夥伴關係計畫 (HOME)
- 愛滋病患者住房機會計畫 (HOPWA)

本次公開會議是市政府依據聯邦資助公民參與計畫每年舉行的社區參與程序之一。

如果您有疑問或希望提供書面意見，請於2025年11月14日（星期五）前寄送電子郵件至 Gloria Woo: [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org)。

三藩市公共圖書館主館設有無障礙設施。會議現場將提供大字版資料。現場提供中文、菲律賓賓語及西班牙語同步口譯服務。如需美國手語 (ASL) 口譯或其他便利服務，請聯絡 [frolayne.carlos-wallace@sfgov.org](mailto:frolayne.carlos-wallace@sfgov.org)。請至少提前72小時提出申請，以確保服務可用。

**Pagrererepaso sa mga Estratehikong Layunin ng mga Programa ng San Francisco na Pinopondohan ng HUD**

Taon ng Programa 2026–2027

**Huwebes, Nobyembre 6, 2025, sa ganap na 5:00 p.m.**

**The Koret Auditorium, San Francisco Public Library, Main Branch 100 Larkin Street, San Francisco, CA 94102**

Iniiimbihan ng Mayor’s Office of Housing and Community Development (MOHCD, Tanggapan ng Mayor para sa Pagpapaunlad ng Pabahay at Komunidad), Office of Economic and Workforce Development (OEWD, Tanggapan para sa Pagpapaunlad ng Ekonomiya at Manggagawa), at Department of Homelessness and Supportive Housing (HSH, Kagawaran para sa Kawalan ng Tirahan at Sumusuportang Pabahay) ang publiko na repasuhin at magbigay ng mga komento tungkol sa Estratehikong Layunin para sa Programa sa Taong 2026–2027. Ang mga layuning ito ay partikular na naaangkop sa mga programang pinopondohan ng U.S. Department of Housing and Urban Development (HUD, Kagawaran para sa Pagpapaunlad ng Pabahay at Kalunsuran), kabilang ang:

- Community Development Block Grant (CDBG, Gawad sa Pagpapaunlad ng Komunidad)
- Emergency Solutions Grant (ESG, Gawad para sa mga Pang-emerhensyang Solusyon)
- HOME Investment Partnerships (HOME, Lumilikha at Pinapanatiling Abot-kaya ang Pabahay para sa Mababa ang Kita)
- Housing Opportunities for Persons with AIDS (HOPWA, Mga Oportunidad sa Pabahay para sa mga Taong may AIDS)

Ang pagpupulong ng publiko na ito ay bahagi ng taunang proseso ng Lungsod na gawing bahagi ang komunidad alinsunod sa Citizen Participation Plan para sa pederal na pagpopondo.

Kung mayroon kang anumang mga katanungan o nagnanais na magbigay ng nakasulat na opinyon, mangyaring ipadala ito sa pamamagitan ng email ito bago lumampas ng Biyernes, Nobyembre 14, 2025, kay Gloria Woo sa [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org).

Ang Main Branch ng the San Francisco Public Library ay maa-access ng wheelchair. Makukuha ang

mga babasahing nasa malaking print sa pagpupulong. Magkakaloob ng sabayang pagsasalin sa mga wikang Tsino, Filipino at Espanyol. Upang humiling ng interpreter para sa American Sign Language o iba pang mga akomodasyon, mangyaring makipag-ugnayan sa [frolayne.carlos-wallace@sfgov.org](mailto:frolayne.carlos-wallace@sfgov.org). Magbigay ng hindi bababa sa 72 oras na maagang pag-abiso upang matiyak ang pagkakaroon nito.

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**Revisión de los Objetivos Estratégicos para los Programas Financiados por HUD en San Francisco**  
Programa de los Años 2026–2027

**Jueves, 6 de noviembre de 2025, a las 5:00 p. m.**  
**The Koret Auditorium, San Francisco Public Library, Main Branch 100 Larkin**  
**Street, San Francisco, CA 94102**

La Oficina de Vivienda y Desarrollo Comunitario de la Alcaldía (MOHCD, siglas en inglés), la Oficina de Desarrollo Económico y Laboral (OEWD, siglas en inglés) y el Departamento de Carencia de Hogar y Vivienda de Apoyo (HSH, siglas en inglés) invitan al público a revisar y a hacer sus comentarios sobre los Objetivos Estratégicos para el Programa de los Años 2026–2027. Estos objetivos se aplican específicamente a los siguientes programas financiados por el Departamento de Vivienda y Desarrollo Urbano de los Estados Unidos (HUD, siglas en inglés):

- Subvenciones Globales para el Desarrollo Comunitario (Community Development Block Grant, CDBG)
- Subvención para Situaciones de Emergencia (Emergency Solutions Grant, ESG)
- Programa de Asociación para la Inversión en Viviendas (HOME Investment Partnerships, HOME)
- Oportunidades de Vivienda para Personas con SIDA (Housing Opportunities for Persons with AIDS, HOPWA)

Esta reunión pública forma parte de las actividades anuales que organiza la Ciudad para incluir a la comunidad, de acuerdo con el Plan de Participación Ciudadana para la financiación federal.

Si tiene preguntas o desea enviar sus comentarios por escrito, envíelos antes del viernes 14 de noviembre de 2025 a Gloria Woo al correo electrónico: [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org).

La sucursal principal de San Francisco Public Library tiene acceso para personas en silla de ruedas. En la reunión habrá materiales de lectura en letra grande. Se ofrecerán servicios de interpretación simultánea en chino, filipino y español. Para solicitar un intérprete de Lengua de Señas Americana u otros servicios de adaptación, comuníquese con [frolayne.carlos-wallace@sfgov.org](mailto:frolayne.carlos-wallace@sfgov.org). Avisar con al menos 72 horas de anticipación ayudará a garantizar la disponibilidad.

## Summary of Comments from November 6, 2025 Meeting

Speaker#1, Winnie Yu

Affiliation: Self Help of the Elderly

Speaker highlighted how San Francisco's growing senior population is outpacing the availability of appropriate housing. The west side of the city has historically lacked new senior housing and has limited East–West transit connections. There remains a critical need for senior housing, multifamily affordable housing, improved transportation, infrastructure investments, and workforce development. Speaker inquired about the City's plan to address the issue.

Speaker #2, Maria Zamudio

Affiliation: Housing Rights of Council San Francisco

Speaker seeking clarification regarding how City departments are coordinating efforts to advance Faircloth to RAD projects, given that approximately 28,000 units in San Francisco fall under this program and could result in several thousand additional units. Additional information sought on how the City plans to navigate the continually shifting federal landscape in a manner that safeguards funding for other essential programs

Speaker #3, Aristos Kemiji

Affiliation: Mission Economic Development Agency

The organization received a HUD grant at the end of 2024 and is sharing recent experiences while offering to be a constructive partner in navigating federal processes. The federal shutdown led to outsourced work and inconsistent communication from HUD, challenges that have been heightened by significant staff turnover in the first half of the year.

The speaker shared an update on progress toward Objective 2 and highlighted positive collaboration with tenant rights groups supporting vacancy filling efforts in the Mission. Given ongoing federal communication challenges, the situation is expected to continue evolving, with further engagement with HUD likely in the first quarter of next year.

## Public Notice for March 17, 2026 Meeting

### Public Hearing and Review of Draft Action Plan for San Francisco's HUD-Funded Programs Program Year 2026–2027

**Tuesday, March 17, 2026 at 5:00 p.m.**  
**The Koret Auditorium, San Francisco Public Library, Main Branch**  
**100 Larkin Street, San Francisco, CA 94102**

The Mayor's Office of Housing and Community Development (MOHCD), Office of Economic and Workforce Development (OEWD), and Department of Homelessness and Supportive Housing (HSH) invite you to join us for a public hearing and to review and provide comments on the Draft 2026-2027 Action Plan, and funding recommendations, for programs funded by the U.S. Department of Housing and Urban Development (HUD), including:

- Community Development Block Grant (CDBG)
- Emergency Solutions Grant (ESG)
- HOME Investment Partnerships (HOME)
- Housing Opportunities for Persons with AIDS (HOPWA)

This public hearing is part of the annual process to receive community input on funding recommendations and in accordance with the City's Citizen Participation Plan for federal funding.

The 2026-2027 Action Plan is the second-year implementation plan under the 2025-2029 Consolidated Plan. It outlines community development and affordable housing strategies and projects that will be supported with CDBG, ESG, HOME, and HOPWA funding sources that are administered by MOHCD, OEWD, and HSH, during the program year that starts on July 1, 2026 and ends on June 30, 2027.

The estimated amounts of funding that the City and County of San Francisco expects to receive from HUD for fiscal year 2026-2027 are as follows: CDBG - \$18,000,000; ESG - \$1,500,000; and HOME - \$4,000,000. The City and County of San Francisco will receive an estimated \$7,000,000 in HOPWA funding for San Francisco and San Mateo Counties. Please note that at the time of this notice, the 2026-2027 funding amounts for the four federal programs have not yet been issued by HUD.

The Draft 2026-2027 Action Plan and funding recommendations for HUD-funded programs for fiscal year 2026-2027 will be available for review and comment for 30 days from **March 9, 2026 through April 7, 2026**. The draft documents will be available electronically on the MOHCD website at [sf.gov/mohcd](https://sf.gov/mohcd), OEWD website at [sf.gov/oewd](https://sf.gov/oewd), and HSH website at [sf.gov/hsh](https://sf.gov/hsh).

Members of the public are invited to provide feedback on the Draft 2026-2027 Action Plan and funding recommendations either by attending the public hearing on March 17th or by submitting written comments through the [online comment form](#). The deadline for submitting written comments is Tuesday, April 7, 2026, at 5:00 p.m.

The Main Branch of the San Francisco Public Library is wheelchair accessible. Materials in large print will be available at the meeting. Simultaneous interpretation in Cantonese, Filipino, and Spanish will be provided. To request an American Sign Language interpreter or other accommodations, please contact [frolayne.carlos-wallace@sfgov.org](mailto:frolayne.carlos-wallace@sfgov.org). Providing at least 72-hours advance notice will help to ensure availability.

If you have any questions, please email [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org).

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### 公開聽證會和行動計畫草案審查

#### 三藩市 HUD 資助計劃

2026-2027 計劃年度

**2026年3月17日星期二下午5:00**

**三藩市公立圖書館總館 Koret 禮堂**

**100 Larkin Street, San Francisco, CA 94102**

市長房屋與社區發展辦公室 (MOHCD)、經濟與勞動力發展部辦公室 (OEWD) 以及無家可歸與支持住房部 (HSH) 邀請您參加公開聽證會，並審查 2026-2027 年行動計劃草案和撥款建議。這些計劃由美國美國住房與城市發展部 (HUD) 提供資助，包括：

- 社區發展專款 (CDBG)
- 緊急解決方案補助金 (ESG)
- HOME 投資合作組織 (HOME)
- 為愛滋病患者提供住房機會 (HOPWA)

本次公開聽證會是年度流程的一部分，旨在收集社區對撥款建議的意見，並符合市政府的聯邦資金市民參與計畫。

2026-2027 年行動計畫是 2025-2029 年綜合計畫下的第二年實施計畫。它概述了社區發展與可負擔房屋戰略和專案，這些戰略和專案將在 2026 年 7 月 1 日至 2027 年 6 月 30 日的計劃年度內得到由 MOHCD, OEWD 和 HSH 管理的 CDBG、ESG、HOME 和 HOPWA 撥款來源的支援。

三藩市市與縣預計在 2026-2027 財政年度從 HUD 獲得的撥款金額如下：CDBG - 18,000,000 美元；ESG - 1,500,000 美元；以及 HOME - 4,000,000 美元。三藩市市與縣將獲得約 700 萬美元的 HOPWA 資金，用於三藩市和聖馬刁縣。請注意，截至本通知發布之時，HUD 尚未公佈 2026-2027 年四個聯邦計劃的撥款金額。

2026-2027 財政年度行動計畫草案及 HUD 資助計劃的撥款建議將於 **2026 年 3 月 9 日至 2026 年 4 月 7 日** 期間公開審查並徵求意見 30 天。草案文件將以電子方式在 MOHCD 網站 ([sf.gov/mohcd](https://sf.gov/mohcd))、OEWD 網站 ([sf.gov/oewd](https://sf.gov/oewd)) 以及 HSH 網站 ([sf.gov/hsh](https://sf.gov/hsh)) 上提供。

歡迎公眾就 2026-2027 年行動計畫草案和撥款建議提出回饋意見。公眾可透過參加 3 月 17 日的公開聽證會，或透過[線上評論表](#)提交書面意見的方式提出回饋意見。提交書面意見的截止日期為 2026 年 4 月 7 日（星期二）下午 5 點。

三藩市公立圖書館總館設有無障礙通道，方便輪椅通行。會議現場將提供大字版資料。我們將提供粵語、菲律賓語和西班牙語的同聲傳譯。如需美國手語翻譯或其他便利措施，請聯絡 [frolayne.carlos-wallace@sfgov.org](mailto:frolayne.carlos-wallace@sfgov.org)。提前至少 72 小時通知有助於確保有空位。

如有任何疑問，請發送電子郵件至 [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org)。

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**Pampublikong Pagdinig at Pagsusuri ng Draft Action Plan  
para sa San Francisco's HUD-Funded Programs  
Program Year 2026–2027**

**Martes, Marso 17, 2026 ng 5:00 p.m.  
The Koret Auditorium, San Francisco Public Library, Main Branch  
100 Larkin Street, San Francisco, CA 94102**

Inaanyayahan kayo ng Mayor's Office of Housing and Community Development (MOHCD), Office of Economic and Workforce Development (OEWD), at Department of Homelessness and Supportive Housing (HSH) na sumama sa amin para sa isang pampublikong pagdinig at upang repasuhin at magbigay ng mga komento sa Draft 2026-2027 Action Plan, at mga rekomendasyon sa pagpopondo, para sa mga programang pinopondohan ng U.S. Department of Housing and Urban Development (HUD), kabilang ang:

- Community Development Block Grant (CDBG)
- Emergency Solutions Grant (ESG)
- HOME Investment Partnerships (HOME)
- Mga Oportunidad sa Pabahay para sa mga Taong may AIDS (HOPWA)

Ang pampublikong pagdinig na ito ay bahagi ng taunang proseso upang makatanggap ng mga input mula sa komunidad sa mga rekomendasyon sa pagpopondo at alinsunod sa Citizen Participation Plan ng Lungsod para sa pederal na pondo.

Ang 2026-2027 Action Plan ay ang ikalawang-taong plano ng pagpapatupad sa ilalim ng 2025-2029 Consolidated Plan. Binabalangkas nito ang mga estratehiya at proyekto para sa pagpapaunlad ng komunidad at abot-kayang pabahay na susuportahan ng mga pinagmumulan ng pondo ng CDBG, ESG, HOME, at HOPWA na pangangasiwaan ng MOHCD, OEWD, at HSH, sa taon ng programa na magsisimula sa Hulyo 1, 2026 at magtatapos sa Hunyo 30, 2027.

Ang tinatayang halaga ng pondo na inaasahang matatanggap ng Lungsod at County ng San Francisco mula sa HUD para sa taong piskal 2026-2027 ay ang mga sumusunod: CDBG - \$18,000,000; ESG - \$1,500,000; at HOME - \$4,000,000. Ang Lungsod at County ng San Francisco ay makakatanggap ng tinatayang \$7,000,000 na pondo ng HOPWA para sa San Francisco at San Mateo Counties. Pakitandaan na sa panahon ng abisong ito, ang mga halaga ng pondo para sa 2026-2027 para sa apat na pederal na

programa ay hindi pa inilalabas ng HUD.

Ang Draft 2026-2027 Action Plan at mga rekomendasyon sa pagpopondo para sa mga programang pinopondohan ng HUD para sa taong piskal 2026-2027 ay magiging available para sa pagsusuri at pagbibigay ng komento sa loob ng 30 araw mula Marso 9, 2026 hanggang Abril 7, 2026. Ang mga draft na dokumento ay makukuha nang elektroniko sa website ng MOHCD sa [sf.gov/mohcd](https://sf.gov/mohcd) , OEWD website sa [sf.gov/owd](https://sf.gov/owd), at HSH website sa [sf.gov/hsh](https://sf.gov/hsh).

Inaanyayahan ang publiko na magbigay ng feedback sa Draft 2026-2027 Action Plan at mga rekomendasyon sa pagpopondo sa pamamagitan ng pagdalo sa pampublikong pagdinig sa Marso 17 o sa pamamagitan ng pagsusumite ng mga nakasulat na komento sa pamamagitan ng [online comment form](#). Ang huling araw ng pagsusumite ng mga nakasulat na komento ay Martes, Abril 7, 2026, ng 5:00 p.m.

Ang Main Branch ng San Francisco Public Library ay maaaring madaanan ng wheelchair. Magkakaroon ng mga materyales na nakasulat nang malaki sa pagpupulong. Magkakaroon ng sabay-sabay na interpretasyon sa Cantonese, Filipino, at Spanish. Para humiling ng tagapagsalin sa American Sign Language o iba pang akomodasyon, mangyaring makipag-ugnayan sa [frolayne.carlos-wallace@sfgov.org](mailto:frolayne.carlos-wallace@sfgov.org). Ang pagbibigay ng kahit 72-oras na paunang abiso ay makakatulong upang matiyak ang availability.

Kung mayroon kayong anumang mga katanungan, mangyaring mag-email sa [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org)

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**Audiencia pública y revisión del borrador del plan de acción  
para los programas de San Francisco financiados por HUD  
Año del programa 2026-2027**

**Martes 17 de marzo de 2026 a las 5:00 p. m.  
Auditorio Koret, Biblioteca Pública de San Francisco, Sucursal Principal  
100 Larkin Street, San Francisco, CA 94102**

La Oficina de Vivienda y Desarrollo Comunitario del Alcalde (MOHCD, siglas en inglés), la Oficina de Desarrollo Económico y Laboral (OEWD, siglas en inglés) y el Departamento de Carencia de Hogar y Vivienda de Apoyo (HSH, siglas en inglés) lo invitan a participar en una audiencia pública para revisar y hacer comentarios sobre el Borrador del Plan de Acción 2026-2027 y las recomendaciones de financiamiento para programas financiados por el Departamento de Vivienda y Desarrollo Urbano de los EE. UU. (HUD, siglas en inglés), que incluye lo siguiente:

- Subvención Global de Desarrollo Comunitario (Community Development Block Grant, CDBG)
- Subvención para Soluciones de Emergencia (Emergency Solutions Grant, ESG)
- Asociaciones de inversión HOME (HOME Investment Partnerships, HOME)
- Oportunidades de Vivienda para Personas con SIDA (Housing Opportunities for Persons with AIDS, HOPWA)

Esta audiencia pública forma parte del proceso anual para conocer la opinión de la comunidad sobre las recomendaciones de financiamiento y se lleva a cabo de acuerdo con el Plan de Participación Ciudadana de la Ciudad para el financiamiento federal.

El Plan de Acción 2026-2027 es el plan de implementación del segundo año del Plan Consolidado 2025-2029 que describe las estrategias y los proyectos de desarrollo comunitario y vivienda asequible que recibirán apoyo de las fuentes de financiamiento CDBG, ESG, HOME y HOPWA administradas por MOHCD, OEWD y HSH, durante el año del programa que comienza el 1 de julio de 2026 y finaliza el 30 de junio de 2027.

Los montos estimados de financiación que la Ciudad y el Condado de San Francisco esperan recibir de HUD para el año fiscal 2026-2027 son los siguientes: CDBG: \$18,000,000; ESG: \$1,500,000 y HOME: \$4,000,000. La Ciudad y el Condado de San Francisco recibirán un monto estimado de \$7,000,000 en fondos HOPWA para los condados de San Francisco y San Mateo. Se debe tener en cuenta que al momento de este aviso, HUD aún no ha emitido los montos de financiamiento 2026-2027 para los cuatro programas federales.

El Borrador del Plan de Acción 2026-2027 y las recomendaciones de financiamiento para los programas financiados por HUD para el año fiscal 2026-2027 estarán disponibles para hacer su revisión y dejar comentarios durante 30 días desde el 9 de marzo de 2026 hasta el 7 de abril de 2026. Los borradores de los documentos podrán consultarse electrónicamente en el sitio web del MOHCD en [sf.gov/mohcd](http://sf.gov/mohcd), el sitio web de OEWD en [sf.gov/owewd](http://sf.gov/owewd) y el sitio web de HSH en [sf.gov/hsh](http://sf.gov/hsh).

Se invita al público a hacer sus comentarios sobre el Borrador del Plan de Acción 2026-2027 y las recomendaciones de financiación, ya sea asistiendo a la audiencia pública el 17 de marzo o enviando comentarios escritos en el formulario de comentarios en línea. La última fecha para enviar comentarios por escrito es el martes 7 de abril de 2026, a las 5:00 p. m.

La sucursal principal de la Biblioteca Pública de San Francisco tiene acceso para sillas de ruedas. Habrá material de lectura en letra grande en la reunión. Se brindará servicio de interpretación simultánea en cantonés, filipino y español. Para solicitar un intérprete del lenguaje de señas americano u otras adaptaciones, comuníquese con [frolayne.carlos-wallace@sfgov.org](mailto:frolayne.carlos-wallace@sfgov.org). Se aconseja avisar con al menos 72 horas de anticipación para garantizar disponibilidad.

Si tiene alguna pregunta, envíe un correo electrónico a [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org).



## **Summary of Comments from March 17, 2026 Public Hearing**

A summary of comments received from the March 17, 2026 public hearing will be included in the final Action Plan that's submitted to HUD.