

DPH Beilenson Hearing – Clinics & Managed Alcohol Program (MAP)

May 18, 2026



San Francisco Department of
Public Health

Hearing Overview



Today's hearing covers the closure of four DPH programs/clinics:

- Managed Alcohol Program (MAP)
- Cole Street & Michael Baxter Larkin Street Youth Clinics
- Southeast Mission Geriatrics (SEMG) Services

An additional hearing for all other proposed elimination or reduction of services included in the SFDPH budget will be held in June during the Board of Supervisor budget hearings.

California Health & Safety Code Section 1442.5

Prior to (1) closing, (2) eliminating or reducing the level of medical services provided by, or (3) the leasing, selling, or transfer of management of, a county facility, the board shall provide public notice, including notice posted at the entrance to all county health care facilities, of public hearings to be held by the board prior to its decision to proceed.

DPH posted notices per the 14-day noticing requirement on May 4, 2026, at DPH facilities.

Consolidating Low Volume Clinic Sites: Overview



- In advance of the consolidation, there will be a required public Beilenson hearing at the Health Commission on May 18, 2026.
- **There are no layoffs.** Over the next four months, DPH will consolidate four sites by assigning specialized clinical staff to other locations.
- **Savings of ~\$2.5 million a year** will be achieved through the operational efficiencies of consolidation and elimination of vacancies.
- Every patient will be offered a seamless transition to another outpatient clinic with **no gap in services.**
- **Ample time** is being provided for patients and staff to transition to a new clinic.

Managed Alcohol Program



The Managed Alcohol Program (MAP) originated during the COVID-19 response, initially as a standalone 20-bed program and currently as a 10-bed program within Medical Respite. Enrollment has decreased due to shifting substance use patterns and the transition to Medical Respite (a congregate and “open” model).

Staffing: 2.5 FTE

Volume

- Estimated number of impacted clients per year: 35-40
- Total patients seen per day: 4 currently enrolled

Location: 1171 Mission Street (location remains open as Medical Respite)

Managed Alcohol Program: Transition Plan



Whole Person Integrated Care (WPIC)/DPH will continue high quality care for individuals with severe alcohol use disorder; however, alcohol will no longer be provided as a service modality.

- The 10 MAP beds will be converted back to Medical Respite beds.
- Transition plans are being created for all MAP participants to ensure continuity of care including referrals to treatment programs, support via Sobering, and case management in the community.

What client data will we track to inform longitudinal impact:

- Shared Priority Street Team metrics

Larkin & Cole Street Youth Clinics: Overview



Cole Street & Michael Baxter Larkin Street Youth Clinics

- Consolidate low-volume clinic sites by assigning clinical staff to other locations.
- This a service realignment.
- **Last day of services:** October 27, 2026
- **Staffing:** 5.8 FTE
- **Volume:**
 - Estimated number impacted unique clients per year: ~250 @ Cole; ~350 @ Larkin
 - Total patients seen per day: ~8 @ Cole; ~9 @ Larkin
- **Location:**
 - Cole Street: 555 Cole Street
 - Larkin: 134 Golden Gate Avenue

Larkin & Cole Clinics: Transition Plan



Examples of where clients can go: Cole and Larkin clients will have multiple transition options. They may access youth services:

- Within a few blocks of the Golden Gate and Cole Street sites
- DPH youth services in other neighborhoods such as the Mission
- Establish primary care at a nearby DPH clinic
- Piloting on-demand DPH telehealth visits at the Cole and Larkin CBO sites

What client data will we track to inform longitudinal impact: Piloting on-demand virtual care model at Cole and Larkin: tracking referral volume, appointment completion, client wait times, reason for visit.

Ramp-down plan: Propose slow ramp-down of staffing over 6-month period (May-October 2026) with close monitoring of data to assess utilization, impact, and scope/quality of services provided. Staffing schedule informed by feedback from discussions with Huckleberry and Larkin CBO staff.

Cole Clinic: Transition Plan

Original Cole Schedule*

	April	May	Jun	July	Aug	Sept/Oct
Cole	2 day/week - NP	1 day/week NP	3 days week/RN	3 days week/RN	3 days week/RN	Closed
	3 days/week RN	3 days/week RN	2 days/week BH	1 day/week BH	1 day/week BH	
	3 days/week BH	3 days/week BH				

*Monthly staffing and end date contingent on outcome of ongoing HR & union conversations

Cole Schedule Revised*

	April	May	Jun	July	Aug	Sept/Oct
Onsite	3 days/week RN	3 days/week RN	3 days/week RN	3 days/week RN	4 half days/week RN	4 half days/week RN
	3 days/week BH	3 days/week BH	3 days/week BH	3 days/week BH	3 days/week BH	
	2 days/week NP	1 day/week NP				
Remote		3 days/week NP when RN is onsite	3 days/week NP when RN is onsite	3 days/week NP when RN is onsite	4 half days/week NP when RN is onsite 4 half days/week BH when RN is onsite	4 half days/week NP when RN is onsite 4 half days/week BH when RN is onsite

Schedule revisions noted in red

Larkin Clinic: Transition Plan

Original Larkin Schedule*

	April	May	Jun	July	Aug	Sept/Oct
Larkin	3 days/week NP 2 days/week RN 5 days/week BH	1 day/week - NP 2 days/week RN 5 days/week BH	1 day/week NP 2 days/week RN 2 days/week BH	½ day/week NP 2 days/week RN 1 day/week BH	½ day/week NP 2 days/week RN 1 day/week BH	½ day/week NP

*Monthly staffing and end date contingent on outcome of ongoing HR & union conversations

Larkin Schedule Revised*

	April	May	Jun	July	Aug	Sept/Oct
Onsite	3 days/week NP 2 days/week RN 5 days/week BH	2 days/week NP 2 days/week RN 5 days/week BHP	2 days/week NP 2 days/week RN 5 days/week BH	1 day/week NP 3 days/week RN 5 days/week BH	4 half days/week RN 5 days/week BH	4 half days/week RN
Remote		2 days/week NP when RN is onsite	3 days/week NP when RN is onsite	3 days/week NP when RN is onsite	4 half days/week NP when RN is onsite	4 half days/week NP when RN is on site

Schedule revisions noted in red

Data Accuracy and Transparency



Cole Street Data

Cole Medical	2019	2025	2026
Avg daily volume*	5.8	2.3	4.0
Percent of service days**	95%	43%	36%

Cole Behavioral	2019	2025	2026
Avg daily volume	2.7	2.6	2.8
Percent of service days	95%	76%	90%

*Avg daily volume=number of patient encounters per day when clinic is open

**Percent of service days=percent of days that clinic is open versus total number of working days

Larkin Street Data

Larkin Medical	2019	2025	2026
Avg daily volume*	2.7	3.5	4.9
Percent of service days**	71%	60%	78%

Larkin Behavioral	2019	2025	2026
Avg daily volume	1.7	2.7	3.2
Percent of service days	55%	67%	72%

*Avg daily volume=number of patient encounters per day when clinic is open

**Percent of service days=percent of days that clinic is open versus total number of working days

Summary of average daily volume and percent of days clinics were open in 2019, 2025, and 2026.

When clinics are more consistently open, average daily volume for medical services is 5-6 per day and 2-3 for behavioral services.

Southeast Mission Geriatrics Clinic: Overview



Southeast Mission Geriatrics (SEMG) Services

Consolidate low-volume clinic sites by assigning specialized clinical staff to alternative locations. This is a resource realignment, not a reduction in services.

- **Last day of services:** August 28, 2026
- **Staffing:** 9.23 FTE
- **Volume:**
 - Estimated number impacted unique clients per year: ~200
 - Estimated patients seen per day: ~14 (includes phone, telehealth, clinic visit and home visits)
 - Unduplicated clients served in May 2026: 139
- **Location:** 3905 Mission Street (cross College Avenue)

SEMG: Transition Plan



DPH will track all client transitions through the following pathways:

1. Whenever possible, follow current provider to reassigned site
2. Transfer to other BHS outpatient mental health clinics, and/or continue receiving telehealth or home visits as the primary mode of service delivery.

Clients will maintain the same level of care and services at new sites with modified service frequency if clinically indicated.

Examples of where clients can go:

- Other BHS outpatient mental health clinics nearby:

Civil Service Clinics	CBO Older Adult Programs
Mission Mental Health	Felton Older Adult Program
OMI Family Center	Curry Senior Center
South of Market Mental Health	
Sunset Mental Health	

Client Data to Evaluate Longitudinal Impact:

- Percentage of clients that transfer to a new provider within BHS system of care, and their new service sites
- Continuity of service: behavioral health services (medication support, therapy and case management)
- Crisis service utilization: crisis visits, and case review when clients experience crisis

Key upcoming milestones and opportunities for advocacy:

- An additional hearing for all other proposed elimination or reduction of services included in the SFDPH budget will be held in June during the Board of Supervisor budget hearings.
- **June 1, 2026:** The Mayor releases the proposed budget, followed by the Board of Supervisors (BOS) review and action.
- **June 2026:** BOS's Budget & Appropriations Committee Hearings. Department hearings begin June 11, a full day of public comment is scheduled for June 24, and the final hearing will be on June 26.



Thank you