

			A: Organizational Background & Cultural Responsiveness			B: Program Design & Implementation	
Organization Name	Service Area	Total Score	Category Score	Optional Rationale		Category Score	
Kultivate Labs	Stabilization of Arts Organizations	97	35			15	
Kultivate Labs	Stabilization of Arts Organizations	91	35			14	
Kultivate Labs	Stabilization of Arts Organizations	90	32			15	

C: Deliverables & Work Plan		D: Detailed Budget		E: Outreach & Community Engagement
Optional Rationale	Category Score	Optional Rationale	Category Score	Optional Rationale
<p>There are some elements in this section that are repeated from the section above.</p> <p>The program design has some generalities that could use more detail in each phase of the program. For example, is Westfield Mall the only location being considered? Are there others? From the perspective of a participant, what is the programmatic cycle? What major benefits come from being part the accelerator?</p> <p>More information is needed here on recruitment, how many artists participate, what will their deliverables be (if any) and what is long-term impact for the community AND individual artists.</p>	15	<p>Some repeating text in this section. Some of the details should have been included (also) in program design. How do the Master Classes and performances fit into the timeline?</p> <p>13 Key deliverables need more anchoring in the timeline.</p>	10	<p>While I believe the budget in JUSTIFIED in terms of logic, I would have loved to see a bit more investment in the Artist regrants to boost the number of Artist who could benefit from 8 to a 7 slightly higher number.</p>
	15		6	<p>Grantee indicated that 80% of their revenue comes from a single public-sector funder, would want a deeper/more in-depth breakdown of how they're diversifying their revenue streams. Is the grantee seeking other institutional funding to help fund this initiative? Are they projecting to maintain receiving 80% of their funding from this single public-sector funder and/or receive other funding 6 to fuel their organization's fiscal health?</p>

F: Evaluation & Reporting		G: Letters of Recommendation	
Optional Rationale	Category Score	Optional Rationale	Category Score
	10		5 Points
A parallel (or embedded) plan to the program timeline would be helpful here. When are these engagement strategies happening? Are they part of every step and phase? This section needs more detail and clarity of the who, how, and when of this work. The narrative describes in general.	More detail on frequency and when these evaluations 8 are being implemented.		5 Points
	8		5 Points