



Commission Streamlining Task Force

CITY AND COUNTY OF SAN FRANCISCO

COMMISSION STREAMLINING TASK FORCE FINAL REPORT FIRST DRAFT COVER LETTER

In November 2024, voters approved Proposition E, which created the Commission Streamlining Task Force ("Task Force"). This group is responsible for making recommendations to the Mayor and Board of Supervisors about ways to modify, eliminate, or combine the City's boards and commissions ("public bodies") to make the government run better. The Proposition requires the Task Force to publish a final report by February 1, 2026.

Notes and Key Information

This is the first draft of the final report. Publishing this draft provides Task Force members and the public with an opportunity to provide feedback and input prior to finalization. **Any information in this draft is subject to change.** Because the Task Force is continuing to finalize decisions throughout December and January, this draft does not include all information. A few key notes:

- Data will be finalized as the Task Force finalizes decisions. **Information is current as of December 3, 2025.** Where possible, staff have made edits based on December 12, 2025, decisions. However, some additional information and decisions made after December 3rd will be integrated into later versions of the report.
- **Not all sections and data are drafted.** Where a section, decision, or data point is not yet included, it will be indicated with a yellow highlight and brackets, e.g., [TBD]

Members of the public are welcome to provide feedback on this draft report by emailing commissionstreamlining@sfgov.org or attending the [December 18 meeting](#).

Next Steps

Task Force recommendations on bodies established in the City Charter or approved by voters can only be implemented by putting a Charter amendment on the ballot. The City Attorney is drafting a Charter amendment based on the Task Force's recommendations. The Board of Supervisors then must decide if they want to modify or place the amendment on the ballot. Any changes to bodies in the Charter will only be final if the Board of Supervisors votes to place a measure on the ballot and the voters approve the measure on November 3, 2026.

Task Force recommendations on bodies established in the Municipal Codes can be implemented by ordinance, without going to the ballot. The City Attorney is drafting ordinances based on the Task Force's recommendations. These ordinances will go into effect within 90 days unless rejected by a two-thirds vote of the Board of Supervisors (8 of 11 members).

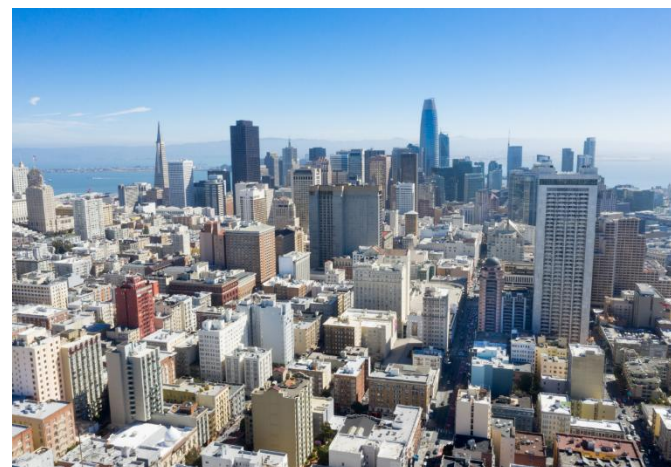
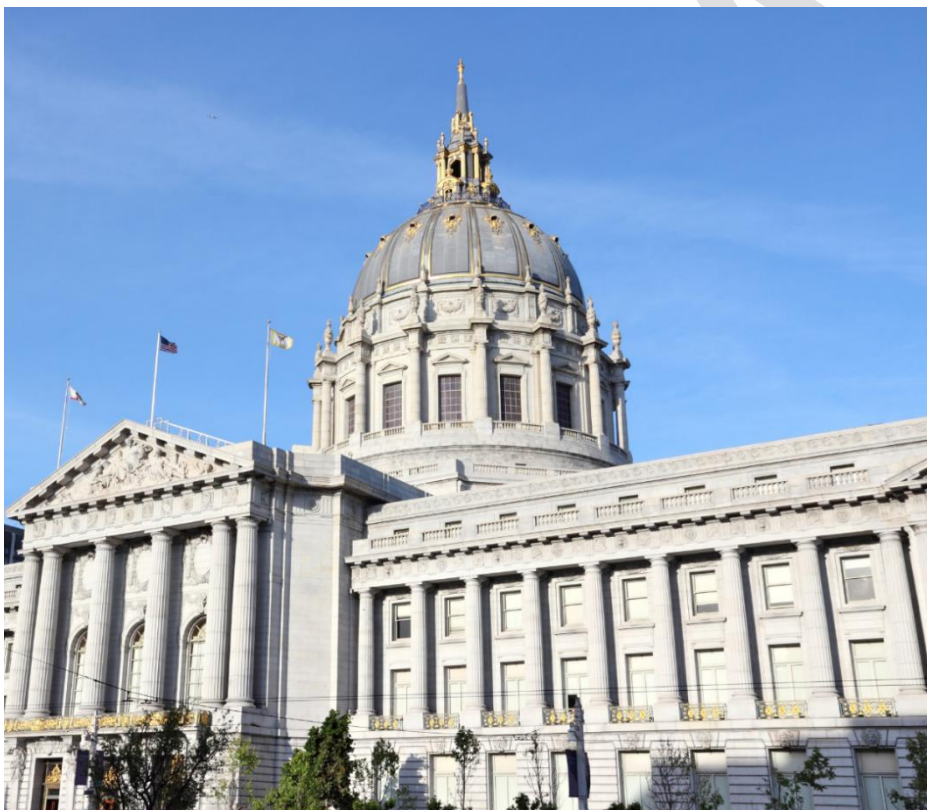
- **December 18, 2025** – presentation of the first draft of the final report at the Task Force meeting
- **January 14 and 28, 2026** – presentation of subsequent drafts of the final report and drafts of legislation at the Task Force meetings
- **February 1, 2026** – final report publication
- **March 1, 2026** – ballot measure legislation deadline



Commission Streamlining Task Force
CITY AND COUNTY OF SAN FRANCISCO

First Draft: Commission Streamlining Task Force Final Report

Recommendations on appointive boards and commissions to improve the efficiency and effectiveness of San Francisco government.



December 15, 2026

About Proposition E

Approved by the voters in the November 2024 election, Proposition E established the Commission Streamlining Task Force to make recommendations to the Mayor and Board of Supervisors about ways to modify, eliminate, or combine the City's appointive boards and commissions for the more effective, efficient, and economical administration of City and County government.

About the Commission Streamlining Task Force

The Commission Streamlining Task Force has five members appointed by five authorities: Seat 1 is for the City Administrator or their designee; Seat 2 is for the Controller or their designee; Seat 3 is for the City Attorney or their designee; Seat 4 is for a public sector labor representative appointed by the Board of Supervisors President; Seat 5 is for an expert in open and accountable government appointed by the Mayor. The Task Force members are:

- ❖ **Sophie Hayward**, Legislative and Public Affairs Director, City Administrator's Office (Seat 1)
- ❖ **Natasha Mihal**, City Performance Director, Controller's Office (Seat 2)
- ❖ **Andrea Bruss**, Director of Government Legal Reform, City Attorney's Office (Seat 3)
- ❖ **Ed Harrington**, public sector labor representative, Board of Supervisors' Seat (Seat 4)
- ❖ **Sophia Kittler**, Budget Director, Mayor's Office (Seat 5, *9/12/25 - present*)
- ❖ **Jean Fraser**, Chief Executive Officer, Presidio Trust (former member, Seat 5, *1/31/25 – 9/10/25*)

Report prepared on behalf of the Commission Streamlining Task Force by:

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Executive Summary

[Forthcoming]

DRAFT

Table of Contents

Executive Summary	3
Table of Contents	4
Summary of Recommended Changes to Each Public Body	5
Background and Introduction	14
Current State of the City’s Commission System	15
Task Force Approach.....	22
Recommended Changes to Public Bodies	28
Strengthen Meaningful Public Engagement by Consolidating Boards and Commissions	28
Increase Flexibility to Adapt to New Challenges by Moving Bodies to the Administrative Code.....	30
Improve Accountability by Updating and Clarifying Commission Responsibilities.....	32
Make Government More Consistent and Understandable by Standardizing Structure and Membership	34
Recommended Changes to Each Public Body.....	37
Recommendations for Managing and Improving Public Bodies	89
Conclusion	90
Planned Appendices	91

Summary of Recommended Changes to Each Public Body

This report includes the Task Force’s recommendations for each in-scope board or commission. This section lists each public body in alphabetical order, with a [link \[to be added\]](#) to the body’s summary in the “Recommended Changes to Each Public Body” section.

Legend:

Each row represents an in-scope public body and includes the proposed outcome, proposed changes to establishing authority, next step required for effectuating that change, and the page number where the description of all recommendations may be found.

Possible proposed outcomes <ul style="list-style-type: none">• Keep<ul style="list-style-type: none">◦ <i>Description of proposed modifications, if any</i>• Combine<ul style="list-style-type: none">◦ <i>Description of proposed combined body</i>• Eliminate<ul style="list-style-type: none">◦ <i>Description of why body should be eliminated</i>	
Establishing Authority and Type	
If no changes are recommended: Current State	If changes recommended: Current State Recommended Change
Next step Ballot Measure: changes must be approved by voters Ordinance: changes may be made via Task Force ordinance	

Summary Table

Name	Recommendation	Establishing Authority	Next Step	Page
Abatement Appeals Board	Keep <ul style="list-style-type: none"> Move to Administrative Code 	Charter, Building Code Administrative Code	Ordinance, ballot measure	42
Access Appeals Commission	Keep <ul style="list-style-type: none"> Becomes a subcommittee of Board of Appeals 	Charter, Building Code Administrative Code	Ordinance, ballot measure	42
Adult Day Health Care Planning Council	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code remove from code	Ordinance	70
Advisory Council on Human Rights	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code remove from code	Ordinance	67
Advisory Council to the Disability and Aging Services Commission	Combine <ul style="list-style-type: none"> Combine with Dignity Fund OAC Modify structure 	Administrative Code	Ordinance	63
African American Arts and Cultural District Community Advisory Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code remove from code	Ordinance	39
Airport Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	54
Arts Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	39
Asian Art Commission	Keep <ul style="list-style-type: none"> Modify structure 	Charter	Ballot measure	40
Assessment Appeals Board	Keep <ul style="list-style-type: none"> No changes 	Administrative Code	None	57
Ballot Simplification Committee	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Elections Code Administrative Code	Ordinance	56
Bayview Hunters Point Citizens Advisory Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with other bodies 	Administrative Code remove from code	Ordinance	76
Behavioral Health Commission	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	53
Bicycle Advisory Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with City staff 	Administrative Code remove from code	Ordinance	86
Board of Appeals	Keep <ul style="list-style-type: none"> Modify structure Absorb functions from other bodies 	Charter	Ballot measure	43
Board of Directors of the San Francisco Downtown Revitalization and Economic Recovery Financing District	Keep <ul style="list-style-type: none"> No changes 	Administrative Code	None	55
Board of Examiners	Eliminate <ul style="list-style-type: none"> Transfer functions to Board of Appeals 	Charter, Building Code remove from code	Ordinance, ballot measure	43
Building Inspection Commission	Keep	Charter Administrative Code	Ballot measure	43

Name	Recommendation	Establishing Authority	Next Step	Page
	<ul style="list-style-type: none"> Modify structure and responsibilities Move to Administrative Code 			
Cannabis Oversight Committee	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	55
Capital Implementation Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Park Code <i>remove from code</i>	Ordinance	48
Capital Planning Committee	Keep <ul style="list-style-type: none"> No changes 	Administrative Code	None	45
Child Care Planning and Advisory Council	Keep <ul style="list-style-type: none"> Minor cleanup 	Administrative Code	Ordinance	48
Children and Families First Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Keep only in Administrative Code 	Administrative Code, Charter	Ordinance, Ballot measure	48
Children, Youth and Their Families Oversight and Advisory Committee	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Keep only in Administrative Code 	Charter , Administrative Code	Ballot measure	49
Citizens Advisory Committee for Street Utility Construction	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>remove from code</i>	Ordinance	47
Citizens Committee on Community Development	Eliminate <ul style="list-style-type: none"> Has fulfilled purpose Transfer functions to City staff 	Administrative Code <i>remove from code</i>	Ordinance	65
Citizens' General Obligation Bond Oversight Committee	Keep <ul style="list-style-type: none"> Modify structure Keep only in Administrative Code 	Administrative Code, Charter	Ordinance, Ballot measure	45
City Agency Task Force (Lead Abatement)	Eliminate <ul style="list-style-type: none"> Inactive 	Health Code <i>remove from code</i>	Ordinance	53
City Hall Preservation Advisory Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with other bodies 	Administrative Code <i>remove from code</i>	Ordinance	58
City-Operated Farmers' Market Advisory Committees	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>remove from code</i>	Ordinance	58
Civil Service Commission	Keep <ul style="list-style-type: none"> Modify structure 	Charter	Ballot measure	51
Close Juvenile Hall Working Group	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>remove from code</i>	Ordinance	73
Code Advisory Committee	Keep <ul style="list-style-type: none"> Move to Administrative Code 	Charter, Building Code <i>Administrative Code</i>	Ordinance, Ballot measure	44
Commission of Animal Control and Welfare	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Move to Administrative Code 	Health Code <i>Administrative Code</i>	Ordinance	58
Commission on the Environment	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Move to Administrative Code 	Charter <i>Administrative Code</i>	Ballot measure	75

Name	Recommendation	Establishing Authority	Next Step	Page
Commission on the Status of Women	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Move to Administrative Code 	Charter Administrative Code	Ballot measure	68
Commission Streamlining Task Force	TBD	TBD	TBD	59
Committee for Planning Utility Construction Program	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code remove from code	Ordinance	47
Committee for Utility Liaison on Construction and Other Projects	Eliminate <ul style="list-style-type: none"> Keep as passive meeting body 	Administrative Code remove from code	Ordinance	47
Committee on City Workforce Alignment	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	87
Committee on Information Technology (COIT)	Keep <ul style="list-style-type: none"> No changes 	Administrative Code	None	59
Community Corrections Partnership	Keep <ul style="list-style-type: none"> Modify structure Codify in Administrative Code 	None Administrative Code	Ordinance	73
Contract Review Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code remove from code	Ordinance	59
Delinquency Prevention Commission	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code remove from code	Ordinance	80
Dignity Fund Oversight and Advisory Committee	Combine <ul style="list-style-type: none"> Combine with DAS Advisory Council Keep only in Administrative Code 	Charter , Administrative Code	Ballot measure	71
Dignity Fund Service Providers Working Group	Eliminate <ul style="list-style-type: none"> Not needed in Code Transfer functions to City staff 	None (remove from code)	Ballot measure	71
Disability and Aging Services Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Move to Administrative Code 	Charter Administrative Code	Ballot measure	71
Disaster Council	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	81
Early Childhood Community Oversight and Advisory Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with other body 	Administrative Code remove from code	Ballot measure	49
Elections Commission	Keep <ul style="list-style-type: none"> Modify structure 	Charter	Ballot measure	57
Elections Task Force	Keep <ul style="list-style-type: none"> No changes 	Charter	None	57
Employee Relations Board	Eliminate <ul style="list-style-type: none"> Inactive 	Charter remove from code	Ballot measure	51
Enhanced Infrastructure Financing District Public Financing Authority No. 1	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	46
Entertainment Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Move to Administrative Code 	Charter Administrative Code	Ballot measure	55
Ethics Commission	TBD	TBD	TBD	80

Name	Recommendation	Establishing Authority	Next Step	Page
Family Violence Council	Keep <ul style="list-style-type: none"> • Modify structure 	Administrative Code	Ordinance	68
Film Commission	Keep <ul style="list-style-type: none"> • Modify structure and responsibilities 	Administrative Code	Ordinance	40
Fine Arts Museums Board of Trustees	Keep <ul style="list-style-type: none"> • Modify structure 	Charter	Ballot measure	41
Fire Commission	Keep <ul style="list-style-type: none"> • Modify structure and responsibilities 	Charter	Ballot measure	81
Food Security Task Force	Eliminate <ul style="list-style-type: none"> • Functions overlap with City staff 	Administrative Code <i>remove from code</i>	Ordinance	53
Free City College Oversight Committee	Keep <ul style="list-style-type: none"> • Modify structure 	Administrative Code	Ordinance	49
Graffiti Advisory Board	Eliminate <ul style="list-style-type: none"> • Inactive 	Administrative Code <i>remove from code</i>	Ordinance	84
Health Commission	Keep <ul style="list-style-type: none"> • Modify structure and responsibilities 	Charter	Ballot measure	53
Health Service Board	Keep <ul style="list-style-type: none"> • Modify structure 	Charter	Ballot measure	51
Historic Preservation Commission	Keep <ul style="list-style-type: none"> • Modify structure and responsibilities 	Charter, Planning Code or <i>Administrative Code</i>	Ballot measure	77
Homelessness Oversight Commission	Keep <ul style="list-style-type: none"> • Combine with LHCB • Modify structure and responsibilities 	Charter <i>Administrative Code</i>	Ballot measure	62
Housing Stability Fund Oversight Board	Eliminate <ul style="list-style-type: none"> • Inactive 	Administrative Code <i>remove from code</i>	Ordinance	55
Human Rights Commission	Keep <ul style="list-style-type: none"> • Modify structure and responsibilities • Move to Administrative Code 	Charter <i>Administrative Code</i>	Ballot measure	68
Human Services Commission	Keep <ul style="list-style-type: none"> • Modify structure and responsibilities • Move to Administrative Code 	Charter <i>Administrative Code</i>	Ballot measure	72
Immigrant Rights Commission	Keep <ul style="list-style-type: none"> • Modify structure 	Administrative Code	Ordinance	69
Inclusionary Housing Technical Advisory Committee	Keep <ul style="list-style-type: none"> • Modify structure 	Administrative Code	Ordinance	65
Industrial Development Authority Board	Eliminate <ul style="list-style-type: none"> • Inactive 	Administrative Code <i>remove from code</i>	Ordinance	88
Industrial Waste Review Board	Eliminate <ul style="list-style-type: none"> • Inactive 	Public Works Code <i>remove from code</i>	Ordinance	85
In-Home Supportive Services Public Authority Governing Body	Keep <ul style="list-style-type: none"> • No changes 	Administrative Code	None	72
Interagency Planning and Implementation Committee	Eliminate <ul style="list-style-type: none"> • Keep as passive meeting body 	Administrative Code <i>remove from code</i>	Ordinance	77

Name	Recommendation	Establishing Authority	Next Step	Page
Interdepartmental Staff Committee on Traffic and Transportation (ISCOTT)	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Transportation Code Administrative Code	Ordinance	86
Joint Zoo Committee	No recommendations	None	None	75
Justice Tracking Information System (JUSTIS) Committee Governance Council	Eliminate <ul style="list-style-type: none"> Functions overlap with City staff 	Administrative Code remove from code	Ordinance	59
Juvenile Justice Coordinating Council	Keep <ul style="list-style-type: none"> Modify structure Codify in Administrative code 	None Administrative Code	Ordinance	73
Juvenile Probation Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	74
Law Library Board of Trustees	Remove from Charter ¹	Charter Remove from code	Ballot measure	60
LGBTQI+ Advisory Committee	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	69
Library Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	41
Local Business Enterprise Preference Program Working Group	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code remove from code	Ordinance	60
Local Homeless Coordinating Board	Combine <ul style="list-style-type: none"> Modify structure Becomes a subcommittee of HOC 	Administrative Code	Ordinance	63
Long Term Care Coordinating Council	Eliminate <ul style="list-style-type: none"> Inactive 	None (referenced in Charter and Administrative Code)	Ordinance, Ballot measure	72
Market and Octavia Community Advisory Committee	No recommendation <ul style="list-style-type: none"> Recent BOS action to sunset 	Administrative Code	None	77
Mission Bay Transportation Improvement Fund Advisory Committee	Eliminate <ul style="list-style-type: none"> Fulfilled purpose 	Administrative Code Remove from code	Ordinance	86
Municipal Green Building Task Force	Eliminate <ul style="list-style-type: none"> Transfer functions to City staff 	Environment Code Remove from code	Ordinance	46
Municipal Transportation Agency Board of Directors	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	87
Municipal Transportation Agency Citizens' Advisory Council	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Charter Administrative Code	Ballot measure	87
Newsrack Advisory Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Public Works Code Remove from code	Ordinance	85
Our Children, Our Families Council	Eliminate <ul style="list-style-type: none"> Inactive 	Charter, Administrative Code	Ballot measure	50

¹ The Law Library Board of Trustees is established in state law and does not need to be established locally in the San Francisco Charter. Removing it will not affect the Law Library Board of Trustees' existence.

Name	Recommendation	Establishing Authority	Next Step	Page
	<ul style="list-style-type: none"> Transfer functions to City staff 	<i>Remove from code</i>		
Our City, Our Home Oversight Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with City staff and other bodies 	Administrative Code <i>Remove from code</i>	Ballot measure	64
Park, Recreation, And Open Space Advisory Committee	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Charter <i>Administrative code</i>	Ballot measure	75
Permit Prioritization Task Force	Eliminate <ul style="list-style-type: none"> Inactive Transfer functions to City staff 	Campaign and Governmental Conduct Code <i>Remove from code</i>	Ordinance to Ethics Commission	44
Planning Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	78
Police Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot Measure	81
Port Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	79
Public Utilities Citizens' Advisory Committee	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Charter <i>Administrative Code</i>	Ballot measure	83
Public Utilities Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	83
Public Utilities Rate Fairness Board	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Charter <i>Administrative Code</i>	Ballot measure	84
Public Works Commission	Eliminate <ul style="list-style-type: none"> Functions overlap with City staff/other bodies 	Charter <i>Remove from code</i>	Ballot measure	85
PUC Small Firm Advisory Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>Remove from code</i>	Ordinance	84
Real Estate Fraud Prosecution Trust Fund Committee	Keep <ul style="list-style-type: none"> Minor cleanup 	Administrative Code	Ordinance	82
Recreation and Park Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Charter	Ballot measure	76
Reentry Council	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	74
Refuse Rate Board	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Health Code <i>Administrative Code</i>	Ballot measure	60
Relocation Appeals Board	Eliminate <ul style="list-style-type: none"> Inactive Transfer functions to Board of Supervisors 	Administrative Code <i>Remove from code</i>	Ordinance	44
Residential Rehabilitation Area Citizen Advisory Committees	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>Remove from code</i>	Ordinance	66
Residential Rehabilitation Area Rent Committees	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>Remove from code</i>	Ordinance	66

Name	Recommendation	Establishing Authority	Next Step	Page
Residential Rent Stabilization and Arbitration Board	Keep <ul style="list-style-type: none"> No changes 	Administrative Code	None	66
Retiree Health Care Trust Fund Board	Keep <ul style="list-style-type: none"> Modify structure 	Charter	Ballot measure	52
Retirement Board	Keep <ul style="list-style-type: none"> Modify structure 	Charter	Ballot measure	52
San Francisco Residential Hotel Operators Advisory Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>Remove from code</i>	Ordinance	66
Sanitation and Streets Commission	Eliminate <ul style="list-style-type: none"> Fulfilled its purpose 	Charter <i>Remove from code</i>	Ordinance	85
Sentencing Commission	No recommendation <ul style="list-style-type: none"> Sunsets in June 2026 	Administrative Code	None	74
Service Provider Working Group	Keep <ul style="list-style-type: none"> Modify structure Keep only in Administrative Code 	Charter , Administrative Code	Ballot measure	50
SFMTA Bond Oversight Committee	Eliminate <ul style="list-style-type: none"> Transfer functions to City staff 	MTAB Resolution	Referral to MTAB	46
Shelter Grievance Advisory Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with City staff and other bodies 	Administrative Code <i>Remove from code</i>	Ordinance	64
Shelter Monitoring Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with City staff 	Administrative Code <i>Remove from code</i>	Ordinance	64
Sheriff's Department Oversight Board	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Move to Administrative Code 	Charter <i>Administrative Code</i>	Ballot measure	82
Small Business Commission	Keep <ul style="list-style-type: none"> Modify structure and responsibilities Move to Administrative Code 	Charter <i>Administrative Code</i>	Ballot measure	56
SOMA Community Stabilization Fund Community Advisory Committee	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	66
South of Market Community Planning Advisory Committee	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	78
Southeast Community Facility Commission	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	67
Special Strike Committee	Eliminate <ul style="list-style-type: none"> Out of compliance with state law 	Charter	Ballot measure	52
State Legislation Committee	Keep <ul style="list-style-type: none"> Minor cleanup 	Administrative Code	Ordinance	60
Street Artists and Craftsmen Examiners Advisory Committee	Eliminate <ul style="list-style-type: none"> Transfer functions to City staff 	Police Code <i>Remove from code</i>	Ballot measure	41
Street Design Review Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>Remove from code</i>	Ordinance	78
Street Utilities Coordinating Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code <i>Remove from code</i>	Ordinance	47

Name	Recommendation	Establishing Authority	Next Step	Page
Structural Advisory Committee	Eliminate <ul style="list-style-type: none"> Keep as passive meeting body 	Charter Remove from code	Ordinance, Ballot measure	45
Subcontracting Goals Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code Remove from code	Ordinance	61
Sugary Drinks Distributor Tax Advisory Committee	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ballot measure	54
Sunshine Ordinance Task Force	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ballot measure	80
Supportive Housing Services Fund Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code Remove from code	Ordinance	67
Sweatfree Procurement Advisory Group	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Labor and Employment Code Administrative Code	Ordinance	61
Treasure Island Development Authority Board of Directors	Keep <ul style="list-style-type: none"> Modify structure and responsibilities 	Administrative Code	Ordinance	78
Treasure Island/Yerba Buena Island Citizens Advisory Board	Eliminate <ul style="list-style-type: none"> Fulfilled its purpose 	Board Resolution	Ordinance	79
Treasury Oversight Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with City staff 	Administrative Code Remove from code	Ordinance	61
Urban Forestry Council	Eliminate <ul style="list-style-type: none"> Functions overlap with City staff Transfer oversight to Commission on Environment 	Environment Code Remove from Code	Ordinance	76
Veterans' Affairs Commission	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	72
War Memorial Board of Trustees	Keep <ul style="list-style-type: none"> Modify structure 	Charter	Ballot measure	41
Waterfront Design Advisory Committee	Eliminate <ul style="list-style-type: none"> Functions overlap with other bodies Keep as a passive meeting body 	Planning Code Remove from code	Ordinance	80
Workers' Compensation Council	Eliminate <ul style="list-style-type: none"> Keep as a passive meeting body 	Administrative Code Remove from code	Ordinance	62
Workforce Development Advisory Committee	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code Remove from code	Ordinance	88
Workforce Investment Board	Keep <ul style="list-style-type: none"> Modify structure 	Administrative Code	Ordinance	88
Working Group on Local Business Enterprise Preference Program for City Leases and Concession Agreements	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code Remove from code	Ordinance	62
Working Group to Investigate Barriers to LBE Participation	Eliminate <ul style="list-style-type: none"> Inactive 	Administrative Code Remove from code	Ordinance	62
Youth Commission	Keep <ul style="list-style-type: none"> Modify structure Move to Administrative Code 	Charter Administrative Code	Ballot measure	50

Background and Introduction

The City and County of San Francisco has long been a place that values public service, creativity, political activism, and civic engagement. These values are deeply embedded in the City's system of participatory government, particularly through its boards and commissions. Over one thousand San Francisco residents volunteer their time to advise elected officials and City staff, shape policy decisions, and provide oversight of core government functions. By leveraging residents' perspectives, lived experiences, and expertise, boards and commissions enable community members to participate directly in decisions that affect their lives.

At its best, the commission system helps ensure that San Francisco's government remains transparent, accountable, and reflective of the diverse communities it serves. However, many of these bodies have existed for decades, without review or evaluation of their efficacy. Some commissions have outlived their useful purpose and others perform work that duplicates the efforts of other volunteer bodies or professional City staff.

In November 2024, San Francisco voters considered two competing ballot measures that would reform the City's commission system. Fifty seven percent of voters rejected Proposition D, a measure to eliminate specific commissions and limit the total number of commissions to 65. Instead, voters adopted Proposition E with 53% support. This measure created a Task Force to recommend ways the City could change, eliminate, or consolidate commissions to improve the administration of City government.

History of San Francisco's Commission System

Appointive boards and commissions first emerged in U.S. cities at the turn of the 20th century, as Progressive Era reformers sought to wrest power from political machines and special interests. By appointing everyday citizens to oversee city departments, reformers hoped that commissions would reduce corruption and ensure that government actions better served the public interest.

San Francisco's commission system dates to the late nineteenth century, with its first boards and commissions helping to oversee core government functions like firefighting, libraries, and police. Since then, the system has grown significantly in number and complexity. Notably, San Francisco has far more boards and commissions than most other cities.

In recent years, the commission system has come under scrutiny, with several reports raising concerns and proposing potential reforms.²

² **San Francisco Civil Grand Jury.** (2024, June 20). *Commission Impossible? Getting the Most from San Francisco's Commissions.* <https://www.sf.gov/sites/default/files/2024-06/Commissions%20Impossible%20Report.pdf>

SPUR. (2024, July 31). *Designed to Serve: Resetting the city's governance structure to better meet the needs of San Franciscans.* https://www.spur.org/sites/default/files/2024-09/SPUR_Designed_to_Serve.pdf

Heidorn, N., Miller, K. P., & Nadon, B. (2023, August 17). *Re-Assessing San Francisco's Government Design.* The Rose Institute of State and Local Government, Claremont McKenna College. Commissioned by TogetherSF. https://roseinstitute.org/wp-content/uploads/2023/08/Together-SF-Report_081723_DIGITAL-1.pdf

Proposition E and the Commission Streamlining Task Force

Voters approved Proposition E in November 2024, launching a year-long process to evaluate the City's commissions and identify which bodies add value to the City, which to consolidate, streamline, or improve, and which are no longer serving the needs of San Franciscans. The Proposition established a Task Force of experts in City management who led this work in full view of the public and heard from hundreds of San Francisco residents ([xx]).³ Staff from the City Administrator's and Controller's Offices provided assistance and analysis to support the Task Force's deliberations and decision-making, and [xx] other City departments provided qualitative and quantitative insights into their departments' meeting bodies. Proposition E charged the Task Force with identifying "ways to eliminate, consolidate, or limit the powers and duties of appointive boards and commissions for the more effective, efficient, and economical administration of City and County government."

Proposition E also granted the Task Force the power to introduce legislation effectuating its recommendations. The City Attorney will work with the Task Force to draft two types of legislation:

- 1. Ballot Measure**

Many of the Task Force's recommendations will require voter approval, including any changes to Charter bodies or voter-approved bodies in the Municipal Codes. The City Attorney's Office will draft a ballot measure to implement these recommendations, which the Task Force will submit to the Board of Supervisors by March 1, 2026. The Board will then decide whether to place the ballot measure, or an amended version of it, on the November 3, 2026 ballot. The measure will only take effect if voters approve it.

- 2. Ordinances**

The City Attorney will also draft one or more ordinances, which the Task Force can submit to the Board of Supervisors at any time. These ordinances can amend any bodies that were not established by the voters. Unless two-thirds of the Board (8 out of 11 members) vote to reject them, the ordinances will automatically take effect within 90 days.

Current State of the City's Commission System

Number of Commissions and Commission Members

San Francisco's commissions go by many names – including boards, councils, committees, task forces, working groups, and more. The Board of Supervisors may establish bodies through legislation, San Franciscans may create them through citizen-led ballot measures, or any City leadership may convene them informally, outside of the legislative process. Proposition E focuses the Commission Streamlining Task Force's work on "legislative bodies" as defined in [California Government Code Section 54952](#). These include bodies that are established in law or at the formal direction of another legislative body, such as a resolution by the Municipal Transportation Agency Board of Directors. The City participates in several legislative bodies that

³ The creation of a Commission Streamlining Task Force was consistent with recommendations from the 2023-2024 Civil Grand Jury Report, "Commission Impossible," as well as the Rose Institute for Local Government's "Re-Assessing San Francisco's Government Design."

span multiple jurisdictions, such as the Metropolitan Transportation Commission (MTC). The Task Force did not evaluate these bodies, since it has no authority to amend them.

Before the Commission Streamlining Task Force began its work, the City lacked a complete or consistent list of public meeting bodies.⁴ In 2023, a Civil Grand Jury reviewed several lists from different City departments and found that none were comprehensive or fully aligned.

In addition to inconsistent lists, basic information about each commission was not tracked in a centralized location. The Clerk of the Board of Supervisors publishes appointment and membership details for bodies under the Board’s authority, to fulfill [Maddy Act](#) requirements, but this excludes bodies without Board appointments. The 311 system maintains a public online database, as required by [Ordinance No. 265-10](#), but relies on voluntary updates from departments and often lacks complete or timely data. The City Attorney’s list, while the most comprehensive prior to the Task Force’s work, includes only the names and code citations of each body, without further details. A 2024 memo by the City Attorney’s Office provided additional details on bodies with mayoral appointments, but not those without mayoral appointments.

Through a comprehensive review, the Task Force identified 150 legislative bodies with approximately 1,300 total members. However, only 115 of these bodies actively meet. The remainder are inactive, and many haven’t met in years.

Establishing Authority

The Municipal Code establishes most bodies, and the Board of Supervisors is responsible for creating nearly all of them. The Task Force may amend these bodies via ordinance. A few bodies in the Municipal Codes are voter-approved, so only voters may amend them.⁶

The Charter establishes most of the remaining bodies, which can only be modified with voter approval. A few bodies are referenced in both the Charter and Code, and a very small number are established by other means, such as an MTA Board Resolution or a Memorandum of Understanding.

Establishing Authority	Number
Charter	42
Municipal Codes	89
Administrative Code	74
Campaign and Governmental Conduct Code	1
Environment Code	2
Health Code	3
Labor and Employment Code	1
Municipal Elections Code	1
Park Code	1
Planning Code	2
Police Code	1
Public Works Code	2
Transportation Code	1
Both Charter and Code	13
Neither Charter nor Code	6
Board Resolution	1
MTAB Resolution	1
State law only	2
Memorandum of Understanding	1
None ⁵	1
Total	150

⁴ Koehn, J. (2023, July 6). *Only 1 person at SF City Hall knows the answer to this simple question*. The San Francisco Standard. <https://sfstandard.com/2023/07/06/only-1-person-at-sf-city-hall-knows-the-answer-to-this-simple-question/>

⁵ The Long Term Care Coordinating Council is not established in law or at the formal direction of a legislative body. However, it has duties assigned in the Charter, which places it in-scope for the Task Force

⁶ [Xx] bodies were established by initiative ordinance, which means they can only be amended by the voters unless the ballot measure expressly allows the Board of Supervisors to amend

Types of Commissions

While the Charter and Municipal Codes don't formally define different "types" of commissions, and many do not fit neatly into a single category, there is general consensus that most bodies fall into one or more of the following categories:⁷

Decision-Making Bodies

- **Governance Bodies** oversee City departments and are typically established in the Charter. Most have existed for decades, with the earliest dating back to the late nineteenth century.⁸ Charter Sec. 4.102 outlines eleven powers and duties for these groups, including hiring and firing department heads, approving budgets, and setting policy. Some also have additional duties outlined in their enabling legislation.
Examples: Police Commission, Airport Commission
- **Appeals Boards** uphold and enforce the law by hearing and deciding challenges to City decisions.
Examples: Board of Appeals, Assessment Appeals Board
- **Regulatory Bodies** enforce laws by issuing rules, making decisions, and approving rates or permits. Many governance bodies have regulatory functions, and vice versa.
Examples: Rent Board, Refuse Rate Board

Non-Decision-Making Bodies

- **Advisory Bodies** provide feedback and recommendations to City departments and elected officials. While they lack decision-making authority, they provide critical input on a range of issues. Most are established in the Municipal Codes, though a few are in the Charter.
Examples: Youth Commission, SFMTA Citizens' Advisory Council
- **Staff Working Groups** coordinate across departments to formulate citywide plans, take positions on legislation, or oversee implementation activities. While City staff coordinate every day, these are legally codified groups that hold public meetings.
Examples: State Legislation Committee, Capital Planning Committee

Powers and Duties

[Charter Section 4.102](#) outlines the basic powers and duties of bodies established in the Charter. In general, these bodies oversee City departments and exercise the following powers:

1. **Policymaking:** Approving goals, objectives, plans, programs, and setting policy for the department
2. **Budget authority:** Approving departmental budgets, rates, and fees
3. **Hiring:** Recommending at least three qualified candidates for department head to the Mayor
4. **Firing:** Removing a department head

⁷ The Civil Grand Jury identified three types of bodies in their 2024 Commission Impossible report – decision-making, quasi-judicial, and advisory. SPUR proposed three types in their 2024 Designed to Serve Report – governance, regulatory, and advisory.

⁸ Only five governance bodies have been established since 2000: the Elections Commission (2001), Small Business Commission (2003), Public Works Commission (2022), Sanitation and Streets Commission (2022), and Homelessness Oversight Commission (2022)

5. **Power of Inquiry:** Holding hearings, taking testimony, and conducting investigations into any aspect of government operations within its jurisdiction

Some Charter bodies specify additional duties in their enabling legislation while others, such as the Youth Commission, do not oversee City departments and therefore lack the powers in Section 4.102.

Bodies established in Municipal Code may have a wide range of responsibilities, which their establishing legislation dictates. Some have specific decision-making authority, such as the Residential Rent and Stabilization Board (“Rent Board”), while others are purely advisory.

Membership and Appointments

There are many different and complex approaches to who is responsible for appointing people to serve in the 1,500+ seats on public bodies. The establishing legislation for each body outlines which entity is responsible for appointing which seats.

Mayoral and Board of Supervisors Appointments

The **Mayor** or the **Board of Supervisors** appoint most members, though there are many different appointment structures. For example, there are three different types of Board appointments:

- The Board President appoints members,
- The full Board of Supervisors appoints members following a recommendation from the Rules Committee
- Individual Board members make appointments.

The Mayor solely appoints members to twenty-six bodies, the Board solely appoints to eight, and twenty three bodies have split appointments between the two. Of the 115 active bodies, the Mayor makes appointments to 78 of them, while the Board appoints to 63.

Other Appointing Authorities

However, there are many other entities who may also make appointments. This may include:

- Self-appointing bodies (e.g., the Fine Arts Museum Board of Trustees)
- Ex officio seats⁹ (e.g., the City Administrator)
- City departments (e.g., Department of Public Health)
- Other governmental entities (e.g., City College)
- Other boards or commissions (e.g., the Building Inspection Commission)
- Community based organizations (e.g., Safe and Sound)
- Political groups (e.g., League of Women Voters)
- Professional societies (e.g., Structural Engineers Association of Northern California)
- Elected members (e.g., Health Service Board)
- Private utility companies (e.g., PG&E)

⁹ A seat that is tied to a particular office or position held e.g., the President of the Board of Supervisors

Appointments to Boards and Commissions by Appointing Authority	
	Number of Bodies
Mayor	78
Sole appointing authority	26
Split appointments	52
Board of Supervisors	63
Sole appointing authority	8
Split appointments	55
Other Appointing Authorities	59
Total for Active Bodies	115

Nominations

Several commissions have an initial nominating step before appointing members, requiring another body to forward names to the appointing authority.

Appointment Confirmations

Some appointments require Board of Supervisors confirmation, however, confirmation processes differ between bodies. Examples include:

- A member is confirmed if the Board fails to act within a specified time
- Appointments take effect within 30 days unless rejected by a two-thirds majority of the Board¹⁰
- Affirmative confirmation required before a member may assume their seat

Among the 115 active bodies, there are approximately 1,500 total seats.¹¹ As of May 2025, when the Task Force surveyed these bodies, approximately nine out of ten seats were filled, for a total of 1,293 members.

Qualifications

General Qualifications

Charter Section 4.101 governs eligibility requirements for appointees to bodies in the Charter or Municipal Code, unless otherwise specified. Appointees should broadly reflect the diversity of the City.

- **Charter-created bodies:** members must be San Francisco residents of legal voting age, unless the Charter explicitly provides an exception (e.g., the Youth Commission).
- **Ordinance-created bodies:** the appointing authority may waive residency or age requirements if no qualified candidates are available. The establishing ordinance may also specify that members need not be City residents or of legal voting age.

¹⁰ Mayoral appointments that are subject to Charter Sec. 3.100 (18)

¹¹ Several bodies have undefined membership, such as the Service Provider Working Group or the Workforce Investment Board.

Body-specific Qualifications

Most bodies establish minimum qualifications for appointees, such as requiring members to represent a specific neighborhood, profession, trade, union, business, or to meet other specialized criteria. These requirements can help ensure that bodies contain the relevant skills, perspectives, and experiences needed to fulfill their missions. However, narrowly defined special qualifications can also make it difficult to fill vacancies.

In some cases, qualifications apply to the body as a whole – for example, the MTA Board of Directors requires at least four of its seven members to be regular Muni riders. More often, qualifications apply to individual seats. It is relatively rare for bodies to have no special qualifications, but this is more common for governance bodies like the Airport Commission or the Planning Commission.

Term Lengths and Term Limits

Term Lengths

Most commissioners serve for a set term length, commonly two years for advisory bodies or four years for governance bodies. Several bodies do not specify term lengths for their members; many of these are staff working groups with ex officio membership.

Holdover Appointments

Most commissioners may continue serving beyond their term if they are not replaced or reappointed. These are called holdover appointments. The Charter typically limits holdover appointments to Charter commissions to 60 days after the term expires. Holdover appointments to non-Charter bodies may serve indefinitely unless the authorizing legislation provides otherwise.

Term Limits

As a general rule, there are no term limits for members of commissions unless otherwise provided in the establishing legislation. Staff identified just 13 bodies where term limits are in place. However, the Board of Supervisors has included term limits for many bodies recently established by ordinance.

Member Removal

There are three general approaches to member removal:

- **At will appointments.** Members of most commissions, especially advisory bodies, serve at the pleasure of their appointing authority, meaning that whoever appointed them may remove them for any reason at any time. 90 out of 115 active bodies allow for at-will removal of their members.
- **For cause removals.** Other members, typically those of Charter bodies, can only be removed for official misconduct. This is a high bar, which requires a formal hearing at the Ethics Commission, and a three-fourths vote by the Board of Supervisors (9 out of 11 members). 25 out of 115 active bodies provide for-cause protections for commissioners. In practice, removal for cause is exceedingly rare.
- **Recall elections.** Members of four bodies – the Airport Commission, Ethics Commission, Port commission, and Public Utilities Commission – may be recalled by the voters.

Sunset Dates

The Board of Supervisors Rules of Order (Rule 2.21) states that whenever the Board creates a new meeting body, the enabling legislation should include “a sunset clause not to exceed three years.” This has become customary for bodies recently established by Board ordinance.

However, this was not always Board practice and does not apply to bodies established by the voters. **Just 21 out of 150 bodies currently have sunset dates.** The Task Force identified 35 inactive bodies, some of which hadn’t met in years. Without a sunset date, these groups remain in law unless affirmatively removed by the Board of Supervisors or the voters.

Cost to Operate Boards and Commissions

Proposition E required the Budget and Legislative Analyst (BLA) to prepare a report with the estimated annual financial cost to the City of operating each appointive board or commission. The BLA analyzed 118 bodies, the total financial cost of which was \$33,894,772 in Fiscal Year 2024, or approximately \$305,000 for each body.

For more information, see the BLA’s September 1 report, “[Analysis of Proposition E Approved by the Voters of San Francisco in November 2024](https://sfbos.org/sites/default/files/BLA.PropE_090125.pdf)”. https://sfbos.org/sites/default/files/BLA.PropE_090125.pdf

Task Force Approach

As described above, the Proposition E legislation created the Commission Streamlining Task Force to conduct a comprehensive review of the City's public bodies and make recommendations to "optimize the number, functions, and structure of City commissions." This section outlines the Task Force's approach to developing recommendations that are thoughtful, consistent, and evidence based.

Key Considerations

The commission system gives residents an opportunity to help shape their government, ensures important decision-making occurs in full view of the public, and elevates diverse voices and opinions. At its best, the system is an important mechanism for transparency, accountability, and equity. However, the current state of San Francisco's commission system is falling short of those goals. Currently, the system includes multiple bodies that weigh in on narrow subsets of a policy area, bodies with overlapping mandates, defunct bodies, and bodies that hold powers that voters expect the Mayor to hold. This dilutes the power of the commission system and makes it harder for voters to know who is responsible for decisions, making government less transparent, equitable, and accountable. By approving Proposition E, voters empowered the Commission Streamlining Task Force to make recommendations to address these challenges. With this in mind, the Task Force grounded its work in four considerations that guided its approach to developing recommendations.

Effectively Elevating and Coordinating Public Input

Commission streamlining should not place government efficiency and impactful public participation at odds. Instead, streamlining should better organize public input and target it more effectively. The initial goal of the commission system was to provide venues for diverse voices that are not always represented in government. However, those voices are currently spread across 150 bodies that may not coordinate but often overlap. For example, five bodies advise the City on homelessness and ten advise on housing and community development. Bodies may make recommendations on narrow topics without factoring in larger contexts around policies, strategy, and funding. This leads to fragmented conversations about policy, budget, and programs that lack a strategic approach to important issues and limit the utility of that input. This dilutes each body's impact, making it harder for public voices to sway policy and decision-making. The Task Force's recommendations promote coordinated and intentionally-structured bodies, which ensure that there are defined and resourced forums for San Franciscans to have real impact on the City's policies.

Creating Clear Lines of Accountability

Streamlining is an opportunity to clarify who is accountable for key City decisions. The commission system intentionally shifts power away from elected officials and places it in the hands of independent citizens. While this structure sought to promote fairness and reduce political influence, it has also led to diffuse accountability, making it difficult to hold the City accountable for decisions and outcomes. The public typically sees the Mayor as responsible for the City's decisions, but in many cases, commissions must approve key actions. Commissioners are not elected and therefore voters cannot directly hold them accountable. This creates a dual chain of command that can complicate leadership, decision-making, and accountability, where voters may only directly influence one side of the chain. This complexity also makes it difficult for residents—especially those not deeply involved in City Hall—to understand how decisions are made or who to hold accountable. As a result, the system is opaque and inaccessible to the people it serves. The Task Force designed recommendations to clarify responsibility, making it easier for San Franciscans to hold their elected officials accountable.

Making Government Easier to Understand

The current commission system can be confusing, with many bodies having different structures, responsibilities, approaches to appointments, and establishing authorities. While one of the purposes of the commission system is to provide for more public engagement in government, the system's complexity actually makes government more opaque to residents who are not already involved in City Hall. The Task Force's recommendations seek to bring consistency into the system, where appropriate, to make San Francisco's government more accessible to the people it serves.

Responsible and Efficient Use of City Resources

San Francisco is facing a budget deficit, forcing the City and elected officials to make tough choices about where to direct resources. Streamlining is an opportunity to ensure the City deploys resources in a targeted and intentional way. San Francisco's 150 boards, commissions, and advisory bodies require significant staff time and resources to administer. In FY24 alone, City staff supported 1,560 public meetings. Departments often present the same information repeatedly across multiple commissions, diverting time from other work. Persistent vacancies are another challenge, with nearly 1,500 seats for appointing authorities to keep filled. Some positions require highly specific qualifications, making it difficult to recruit eligible candidates. This means the City is spending resources administering a system that can be duplicative and lacking investment. The Task Force's recommendations target the City's resources to a fewer number of bodies, ensuring that remaining bodies are robust forums for public input, with greater investment from City staff, elected officials, and San Francisco residents.

The Task Force's goal is to ensure recommendations ultimately benefit San Franciscans. By right sizing the number of bodies and their powers, each commission will have greater input and influence on the direction of the City while enabling voters to better hold policymakers accountable. To that end and in light of these principles, the Task Force developed the approach outlined in this section.

Meeting Schedule and Cadence

The Task Force met twice per month in City Hall, starting January 31, 2025. Meeting topics included informational presentations from outside experts, staff presentations providing updates on work, and in-depth discussions of each public meeting body by policy area. For a detailed list of meeting dates and topics, please see [Appendix xx].

Defining Scope and Gathering Data

When the Task Force started its work there was no definitive list of the appointive boards and commissions in the Charter and Municipal Codes. To begin its analysis, the Task Force first needed to identify which bodies were in scope and understand their key characteristics, such as purpose, number of members, who appoints those members, if the body is in the Charter or Code, and if it meets regularly.

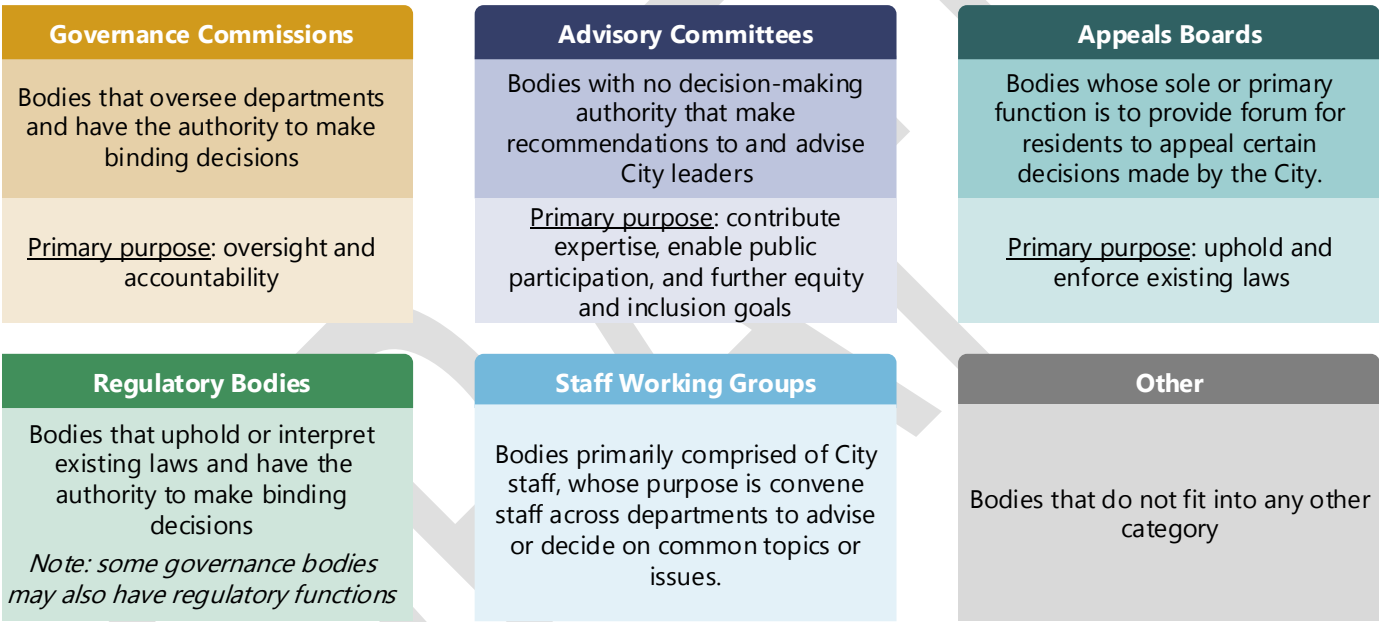
In its first meeting, the Task Force directed staff to create a workbook listing all bodies and those key characteristics. Staff consulted existing lists and, in consultation with the City Attorney's Office, developed a comprehensive list of 189 bodies, 150 of which are in-scope for the Task Force's review. The Task Force prioritized which information was most important to gather first to support its decision-making and staff presented a draft of the workbook with 25 data fields on March 19, 2025. In April and May, staff surveyed 42 City departments to validate information and collect additional data on meetings and membership. Staff

finalized data collection throughout April and May and posted updated versions of the workbook monthly. The latest version of the workbook, published in [December 2025], contains [39] data fields.

Defining Purpose and Developing an Approach

Task Force members brought a range of experience and perspectives to this work. Before they could agree on a decision-making approach, Task Force members first had to align their views on the role of boards and commissions in government and the scope of potential reforms.

The Task Force began by investigating different types of public bodies, their responsibilities, and the different purposes they serve. Outside experts, Task Force members, and staff presented background information, supplemental research, and potential decision-making approaches. Based on this information, the Task Force developed common naming conventions, definitions, and stated purposes for each of the following types of public bodies.



The Task Force also discussed that all public bodies should promote transparency and provide valuable pathways for public participation, while also noting that these bodies are just one of many ways San Francisco departments engage the public.

The Task Force’s final approach included two stages, first defining an ideal state for the commission system, then holistically evaluating each body and recommending whether to keep, modify, combine, or eliminate it.

Creating Decision-Making Tools

The Task Force developed two tools to support decision-making and help define the ideal state: evaluation criteria and templates.

Evaluation Criteria

The evaluation criteria are a set of yes/no questions assessing the value-add of each public body. Answering the questions for each body helped determine if the Task Force should recommend keeping, combining, or

eliminating it. Having a set of clear and objective criteria enabled the Task Force to make an organized assessment of each body and supported fair, equitable, and transparent decision-making.

The Task Force's discussions about the purpose and value of public bodies informed the evaluation criteria, which resulted in 12 questions across four sections:

1. **Legal Requirements:** questions assess if state or federal law require a body or a body's functions.
2. **Activity:** questions determine if a body does not meet or rarely meets, and if so, if there is a clear rationale for retaining the body. Otherwise, the Task Force recommended combining or eliminating it.
3. **Overlap with Other Bodies:** questions assess if there are multiple bodies covering similar topics or policy areas and if there were opportunities to combine or eliminate overlapping bodies.
4. **Breadth of Focus:** questions determine if the body has a narrow focus on one funding source, neighborhood, demographic group, or narrow topic and if so, whether another body or City staff could adequately represent those interests.

The [full evaluation criteria](#) is available online for review.

Standardizing Structures and Responsibilities

The Task Force's second tool, templates, establish standard structures and responsibilities for each type of public body. The Task Force assessed each body against those standards to guide recommendations for modifications to bodies.

The Task Force developed templates for three types of bodies: governance commissions, advisory committees, and appeals boards. As with the evaluation criteria, the goal of the templates is to provide transparent and consistent rationale for the Task Force's decisions. The templates serve two additional key purposes, related to the Task Force's key considerations outlined in the beginning of this section:

- 1) **Making government more understandable.** Proposition E identified a need to assess boards and commissions due to their complexity and inconsistency. Differences in scope, purpose, and structure make it difficult for San Franciscans to understand their government and determine who to hold accountable. Standardizing functions, appointments, membership, and other elements, where possible, helps make government more transparent and understandable for residents.
- 2) **Making government work better.** The Task Force designed the template components to help each body meet a consistent core purpose, ensuring that each public body was helping City government meet the needs of San Franciscans.

The templates include standard structures, such as the number of members, appointing authorities, and whether the body is in Code or the Charter. They also define standard responsibilities, including budget approval and the ability to hire and fire department heads.

While the Task Force aimed to apply consistent standards where appropriate, it also recognized that some bodies required exceptions. This flexibility allowed the Task Force to aim for consistency, while considering the unique purposes or structures of specific bodies. A detailed discussion of the different templates and their components can be found in the "[Recommend Changes to Public Bodies](#)" section below.

Policy Area Discussions

To conduct its holistic evaluation of each body, the Task Force discussed each of the 115 active bodies over five meetings, organized by broad policy area. In these meetings, the Task Force voted on whether to recommend keeping, modifying, combining, or eliminating each body. For some decisions, Task Force members requested staff collect additional information prior to taking a final vote. The Task Force revisited these conversations in November and December 2025.

Staff Memos

Staff drafted informational memos that apply the evaluation criteria and templates to inform public discussion of each body. These memos also included a brief overview for each body. The Task Force used these memos as the starting point for its discussions, considering the memos alongside stakeholder input and additional relevant information to vote on its recommendations. Staff posted these memos online approximately 1.5 weeks prior to each meeting. This provided advocates, departments, and members of the public with sufficient time to understand the potential outcomes for each body and prepare responsive input for the Task Force.

Operational Improvements

Proposition E also emphasized the need to make recommendations to help the commission system function more smoothly. The Task Force discussed recommendations for operational improvements to the City's commission structure to support the health of the commission system moving forward. Examples include building commissioner trainings and maintaining a comprehensive list of active bodies.

Finalizing Recommendations

Prior to finalizing decisions, the Task Force compared decisions across bodies, ensuring it took a consistent approach to recommendations where possible. The Task Force memorialized its final recommendations and a record of its process in this final report.

Stakeholder Input

Department Engagement

Staff sent department staff a questionnaire for each body, to supplement information as necessary. These questionnaires asked for additional details beyond what was available in the workbook, such as how the body's purpose had changed over time and its role in contract approvals. Departments returned 76 total questionnaires and the Task Force used this input to inform its final recommendations. Where applicable, Task Force members and staff met with departments to better understand options for changes and the potential impacts of changes to those bodies.

Public Input and Engagement

Public input was critical to the Task Force's decision-making process. Commissioners, advocates, and the general public provided valuable input via written, in-person, and virtual public comment. Task Force members and support staff also met with dozens of community members outside of official Task Force meetings, as requested. Members of the public submitted **XX written** and more than **XX verbal public comments**.

Written public comments are available online and meeting minutes summarize verbal input. Please see Appendix **XX** for additional information and statistics about public comment.

The Task Force members read and considered all public input. Where possible, staff incorporated public input into the memos and Task Force members used it to inform the final recommendations, several of which were directly influenced by public engagement.

To encourage public participation, the Task Force created [an accessible website](#) that highlighted clear instructions for submitting input. Staff engaged with the Board of Supervisors and relevant departments and asked them to share with their relevant commissions and solicit feedback through mailing lists, newsletters, and social media pages.

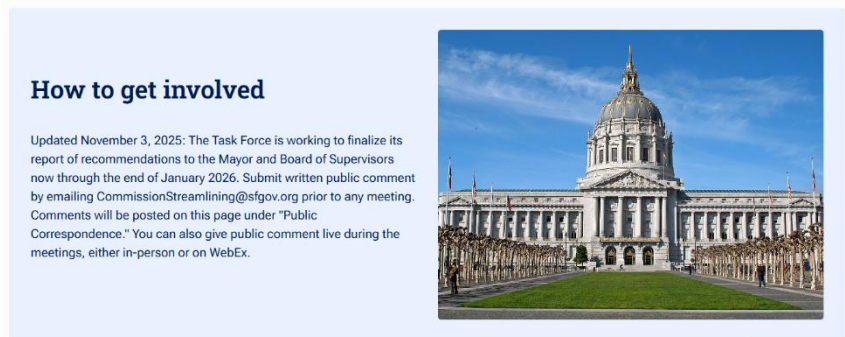
The Task Force is deeply grateful for the public's thoughtful engagement throughout the process.

Commission Secretary Engagement

[Placeholder]

Limitations

The Task Force created a thorough process that resulted in issuing thoughtful, consistent, and evidence-based recommendations within the constraints of the legislated timeline. Proposition E mandated that the Task Force start meeting by February 1, 2025, and submit a report by February 1, 2026, giving the Task Force only one year to comprehensively review 150 public meeting bodies.



Recommended Changes to Public Bodies

This section outlines the Task Force's recommendations in two parts:

- **Global Recommendations:** A high-level overview of the Task Force's recommendations and their total impact on the commission system, including changes to the number of bodies and modifications to the structures and responsibilities of those that remain.
- **Body-Specific Recommendations:** A brief summary of proposed changes for each of the 150 public bodies, outlining adjustments to structure, responsibilities, or membership as applicable.

Strengthen Meaningful Public Engagement by Consolidating Boards and Commissions

The Task Force identified 150 bodies for its analysis. 115 of these actively meet, and the remaining 35 are inactive. After a comprehensive review of each body, the Task Force recommends reducing the number of active meeting bodies from 115 to 83.

Why Streamline Public Meeting Bodies?

Reducing the number of public meeting bodies will strengthen the commission system in several key ways:

1. **Elevate and coordinate public input:** Fragmented and duplicative bodies dilute each other's impact. Instead of spreading voices across 150 bodies that don't always coordinate effectively, the Task Force recommends retaining 83 bodies with well-defined scopes that will act as more robust and influential venues for public participation.
2. **Make government easier to understand:** A sprawling commission system can make government opaque and inaccessible to many, especially those who don't regularly engage with City Hall. Streamlining helps residents more easily identify how to engage with their government.
3. **Use public resources efficiently and responsibly:** Fewer bodies mean less duplication of effort. City staff can focus their time and resources more effectively, reducing the need to present the same information to multiple commissions and minimizing administrative overhead.

Keep 83 Active and Effective Bodies

Through a comprehensive review of each body, the Task Force identified 83 that actively contribute valuable advice, governance, and oversight to improve the administration of City government. These bodies should be retained and, in many cases, should assume the functions of overlapping or related bodies recommended for elimination. Two of these bodies should be kept and restructured as subcommittees of other bodies. In one instance, the Task Force recommends fully consolidating two bodies into a newly formed entity.

- 80 bodies should be kept in their current form
- Two bodies should be kept and restructured as subcommittees of other bodies
- One new body should be created by consolidating two bodies with overlapping responsibilities

Eliminate 35 Inactive Bodies

Of the 61 bodies recommended for elimination, 35 are inactive. Many of the inactive bodies have not met in years but have continued to exist indefinitely without sunset dates. Others have recently concluded the work they set out to do. One was recently found to be out of compliance with state law and cannot legally convene.¹²

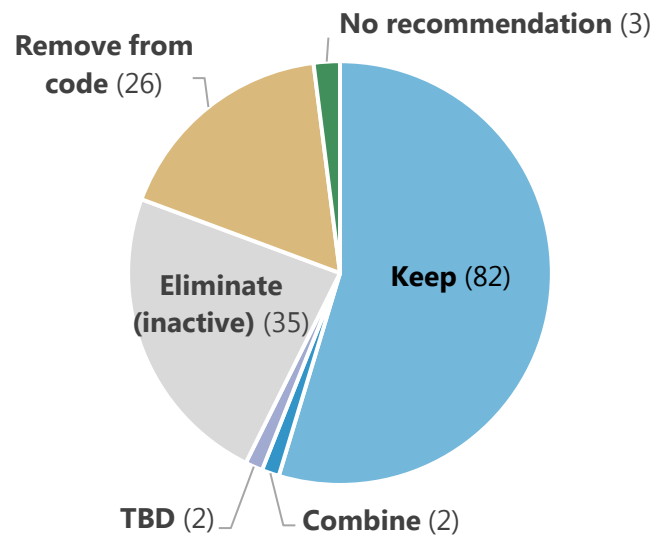
Remove 26 Additional Bodies from Code

The remaining bodies actively meet, but face challenges such as:

- Difficulty meeting and achieving quorum
- Overlapping responsibilities with other bodies or City staff
- Functions that could be fulfilled as passive meeting bodies

Several are internal staff working groups that do not need to be codified or operate as public meeting bodies. In one case, the Task Force recommends removing a body from the Charter because it is established by state law (the Law Library Board of Trustees) and will continue to exist whether or not it's codified locally.

While this report uses the term “eliminate”, it is more accurate to say these bodies should be eliminated from the legal code. Some of these bodies may, and should, continue meeting as passive meeting bodies that are not subject to the full range of public meeting requirements.



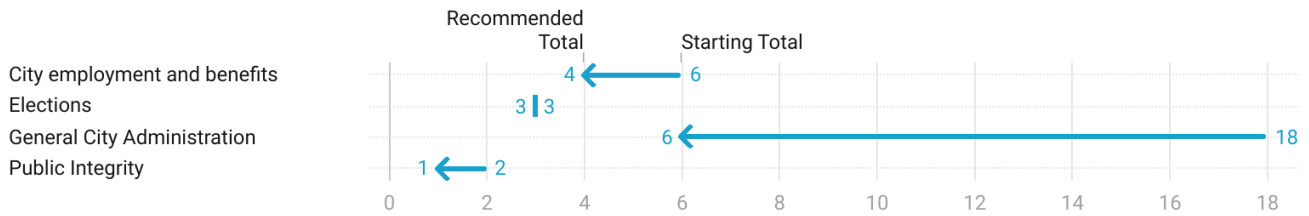
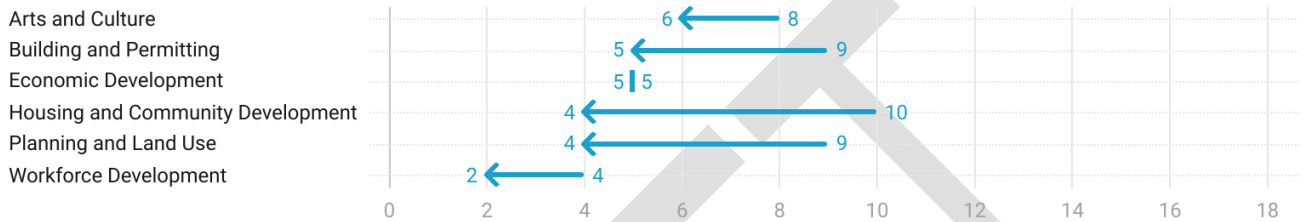
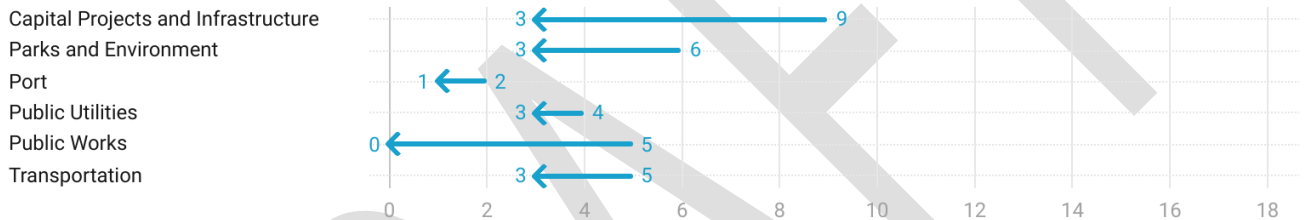
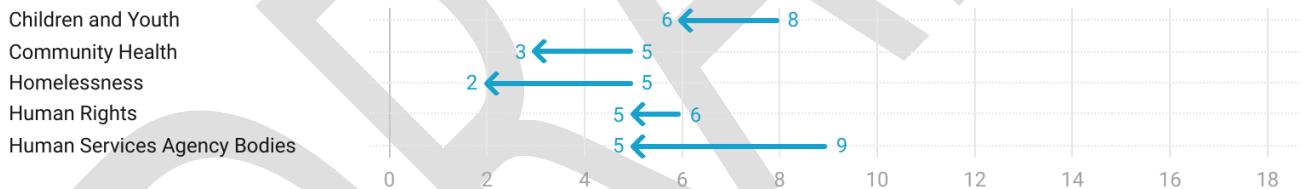
Passive Meeting Body:

A multimember body created in writing or by the initiative of a member of a policy body, the Mayor, or a department head, to advise the official at whose initiative the body was created. Gatherings of passive meeting bodies are not subject to the broad array of open government requirements that apply to policy bodies under the Brown Act and Sunshine Ordinance.

Impact by Policy Area

The Task Force identified overlapping bodies with similar responsibilities and mandates. While some served complementary purposes, others fragmented decision-making and diluted accountability. The final recommendations reduce the number of bodies across nearly all policy areas.

¹² California Public Employment Relations Board [Decision No. 2867-M](#) (July 24, 2023)

General Administration & Finance**Housing and Economic Development****Infrastructure, Climate, & Mobility****Public Health & Wellbeing****Public Safety**

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Increase Flexibility to Adapt to New Challenges by Moving Bodies to the Administrative Code

The Charter serves as the City's constitution, outlining the basic structure and function of government. It can only be amended by a vote of the people. Because Charter amendments require costly political campaigns, many Charter bodies remain outdated as the City changes. For example:

- The Sanitation and Streets Commission oversees a department that no longer exists.
- The Special Strike Committee no longer complies with State law.
- The Employee Relations Board has, to the best of City staff's knowledge, never met.

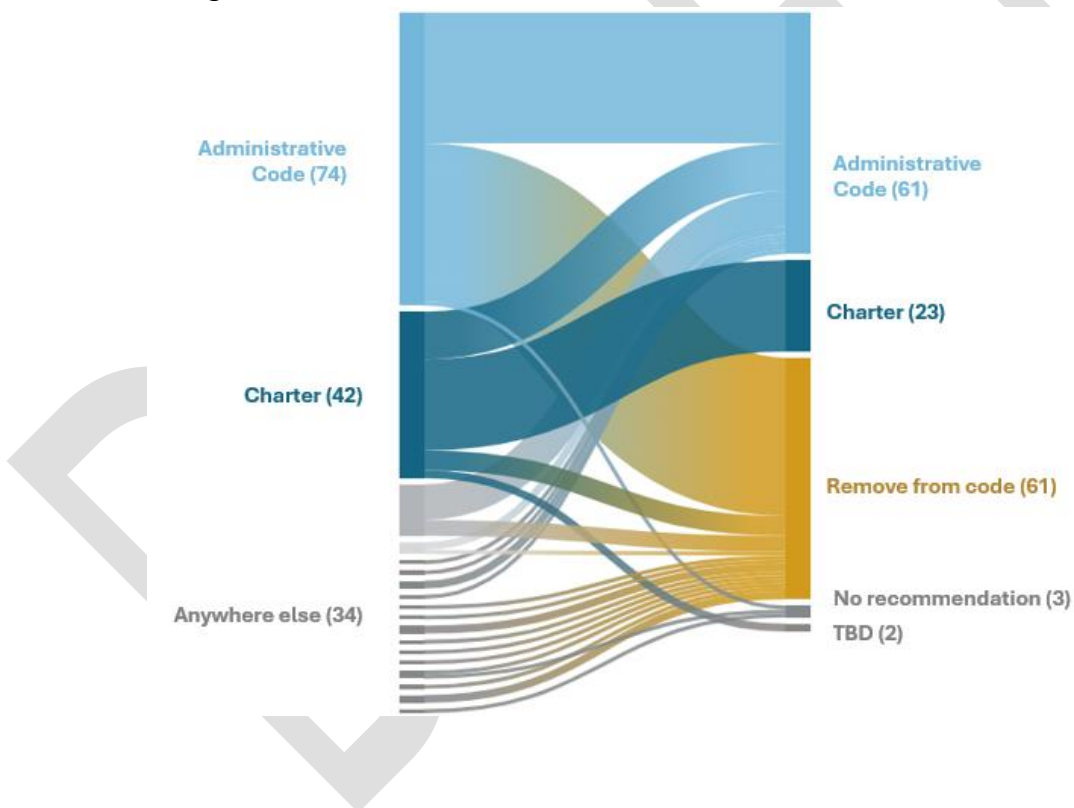
- Youth Commissioners cannot be compensated or reimbursed, which is a barrier to low-income youth participation.

The Municipal Codes, in contrast, provide detailed guidance on government operations and the Board of Supervisors may amend them, subject to Mayoral veto. This allows the City to update them as needs evolve so that they remain relevant and effective. Generally, this flexibility makes government more responsive and effective.

While most of the bodies in the Administrative Code are advisory, many essential decision-making bodies, such as the Assessment Appeals Board, Children and Families First Commission, Film Commission, and Rent Board, exist in the Administrative Code. Each of these has endured for decades and are often cited as models of effectiveness.

The Task Force recommends moving most commissions, including all non-decision-making bodies, to the Administrative Code so the Board of Supervisors can amend them as needs change over time.

Many commissions are currently established in other sections of the Municipal Codes, such as the Building Code, Police Code, or Health Code. These should generally move to **Chapter 5 of the Administrative Code** for centralized tracking.



Improve Accountability by Updating and Clarifying Commission Responsibilities

Why Update and Clarify Responsibilities?

Voters expect to hold elected officials accountable for City performance. However, the Charter currently assigns oversight of certain City departments to appointed boards and commissions, which diffuses accountability and limits the Mayor’s ability to manage executive functions. Because these are un-elected volunteers, this structure makes it harder for the public to understand who is responsible for key decisions and outcomes and to hold them accountable.

The Task Force recommends shifting some responsibility back to the Mayor by allowing them to hire and fire most department heads, while still retaining a critical role for governance bodies in policymaking, oversight, and transparency. This approach strengthens accountability and makes government easier to understand.

Recommended Scope and Responsibilities

The Task Force recommends clearly defining the authority of each body to ensure effective governance.

Governance commissions, appeals boards, and other decision-making bodies should exercise the powers and duties assigned in Charter § 4.102 and any additional responsibilities assigned in their enabling legislation.

Advisory committees play a vital role in shaping citywide policy by contributing subject-matter expertise and fostering cross-departmental collaboration. For decades, bodies like the Immigrant Rights Commission, Child Care Planning and Advisory Council, and Behavioral Health Commission have brought lived experience and critical insights to policy discussions. Because advisory committees vary in scope and function, the Task Force does not recommend standardizing their duties. Instead, enabling legislation should define each committee’s responsibilities to best support its mission.

Type of Body	Responsibilities
Decision-making bodies	<ul style="list-style-type: none">• Oversee and help direct the work of City departments• Formulate departmental goals, objectives, policies, and programs• Approve departmental budgets• Provide input to the Mayor on appointing and removing department heads• May hear and decide appeals of City decisions• Provide a forum for public input and transparency
Advisory committees	<ul style="list-style-type: none">• Advise City departments, elected officials, and/or decision-making bodies• Shape citywide policy by contributing subject-matter expertise and lived experience• May advise departments or elected officials on budget priorities or funding allocations• Provide a forum for public input and transparency

The Charter and Administrative Code do not grant boards and commissions authority to approve professional services contracts. Unless otherwise stated, the Board of Supervisors is the only legislative body with legal authority to approve most City contracts, though it could choose to assign this authority to commissions via ordinance as it has done through Chapter 6 and Chapter 21G of the Administrative Code. In practice, some commissions adopt policies requiring departments to submit

contracts for commission review, but the commission’s approval or rejection of the contracts is not legally binding. The Task Force does not recommend changes to the legal status quo.

2. **Employee discipline**

Commissions should not have a role in employee discipline, unless required by law. Currently, only the Police Commission and Fire Commission are required to have such authority.

Make Government More Consistent and Understandable by Standardizing Structure and Membership

Why Standardize Structure and Membership?

The Task Force created three templates to standardize the structure and membership of governance commissions, advisory committees, and appeals boards.¹³ In general, most bodies should follow these guidelines to address key points of the commission system and make government easier for the public to understand.

The Task Force generally recommends aligning existing bodies with these standards and applying them to any new bodies created in the future. However, recognizing that one size does not fit all, the Task Force also recommends exceptions where appropriate.

Recommended Structures for Different Types of Meeting Bodies

Component	Governance Commissions	Advisory Committees	Appeals Boards
Number of members	5-7	15 maximum	3-7
	When bodies are too large, it becomes difficult to function effectively, maintain quorum, and make timely decisions. While advisory committees often require more members to broaden expertise and public input, governance and appeals bodies should generally not exceed seven members. All bodies should have an odd number of members to avoid tie votes.		
Appointing authority	Mayor (default)	No recommendation	No recommendation
	Most governance commissions oversee executive branch departments, offering deeper oversight than the Mayor’s office can provide alone. The Mayor should generally appoint these commission members. Other bodies insulate decision-making from political influence, particularly around long-term financial planning or topics impacting elected officials. In these cases, split appointments may be appropriate. The Task Force recommends defaulting to Mayoral appointments, with exceptions made as needed. For advisory committees and appeals boards, which serve specific purposes, the appropriate appointing authority will differ depending on need.		
	No confirmations	No confirmations	No confirmations

¹³ While the Task Force discussed regulatory bodies and staff working groups, it determined that regulatory bodies were too variable and often overlapping with governance bodies so there were few common standards to apply solely to regulatory bodies. Instead, the Task Force considered if the governance or appeals templates should be applied. Similarly, the Task Force decided to recommend removing most staff working groups from code and so did not create a template.

Component	Governance Commissions	Advisory Committees	Appeals Boards
Appointment Confirmations	Confirmations are already standardized for Mayoral appointments under Charter § 3.100.18, where they are effective immediately unless rejected by 2/3 of the Board of Supervisors within 30 days. Some bodies have exceptions to this rule. The Task Force wanted to standardize to existing language unless there was a good reason not to.		
Member Removal	At will	At will	[TBD]
	Current processes for removing members for cause make it exceptionally challenging to remove ineffective members, leading to ineffective bodies. The City has not removed a commissioner using the current for-cause process in the past 40 years. The Task Force recommends that most appointments be at-will, unless additional protection is needed to insulate decision-making bodies from political influence.		
Term Lengths and Limits	4-year terms 3 terms maximum	3-year terms Term limits on a case-by-case basis	4-year terms 3 terms maximum
	The Task Force recommends that no commission member serve for more than 12 years. Most terms are currently 4 years, so the Task Force aligned the templates to the most common practice. Advisory committees differ due to the addition of 3-year sunset dates; no terms should extend beyond a body's sunset date.		
Qualifications	Body-level desirable qualifications	Body-level desirable qualifications	Body-level; generally require qualifications
	The Task Force has found many existing qualifications overly restrictive, making it difficult to find qualified candidates and leading to unfilled seats. Where it makes sense, the Task Force recommends making qualifications for governance and advisory bodies desirable and body-level (rather than seat-level). The Mayor is already required to submit information indicating why a candidate is qualified under Charter § 3.100.18; the Task Force recommends standardizing this practice to all appointments.		
Sunset Dates	No sunset date	3 years	No sunset date
	The Charter and Administrative Code include bodies that are defunct, either because they achieved their purpose or the underlying conditions necessitating them are no longer applicable. However, the City cannot remove them because they are in the Charter or voter-approved. Adding a sunset date ensures that advisory bodies continue to serve their purpose and add value to the City, and add a mechanism for removing them once they are no longer necessary. Crucially, the Task Force does not believe all advisory bodies should last only 3 years, rather, that having a sunset date requires the Board of Supervisors to affirmatively renew body and provides regular intervals to assess the need for it.		

Membership

The Task Force recommends modifying, combining, or eliminating certain bodies to reduce the total number of commission seats from approximately 1,500 to 900.

Nearly 20% of all seats belong to a single body – the DCYF Service Provider Working Group (SPWG) – which consists of 295 members and doesn't currently function as a Brown Act-compliant public meeting body.

Excluding SPWG, the Task Force recommends reducing the total number of commission seats from approximately 1,200 to 900.

Current Type of Body	Current Seats	Recommended Seats	Seat Reduction	Percent Change
Governance	254	236	18	-7%
Advisory	545	333	212	-39%
Staff Working Groups	241	169	72	-30%
Other	147	137	10	-7%
Total	1187	875	312	-26%
<i>Service Provider Working Group</i>	<i>295</i>	<i>7</i>	<i>288</i>	<i>-98%</i>
Total (including SPWG)	1482	882	600	-40%

Standardize Naming Conventions

[forthcoming]

Recommended Changes to Each Public Body

This section provides a brief summary of recommendations for each public body, organized by policy area. Because many changes are common across bodies and each body has been discussed in detail in other documents, this section is intended to provide a brief overview of the Task Force's decisions and recommendations and note where recommendations deviate from the template components.

Table of Contents

Policy Area	List of Bodies	Page
Arts and Culture	African American Arts and Cultural District Community Advisory Committee, Arts Commission, Asian Art Commission, Film Commission, Fine Arts Museums Board of Trustees, Library Commission, Street Artists and Craftsmen Examiners Advisory Committee, War Memorial Board of Trustees	XX
Building and Permitting	Abatement Appeals Board, Access Appeals Commission, Board of Appeals, Board of Examiners, Building Inspection Commission, Code Advisory Committee, Permit Prioritization Task Force, Relocation Appeals Board, Structural Advisory Committee	
Capital Projects and Infrastructure	Capital Planning Committee, Citizens Advisory Committee for Street Utility Construction, Citizens' General Obligation Bond Oversight Committee, Committee for Planning Utility Construction Program, Committee for Utility Liaison on Construction and Other Projects, Enhanced Infrastructure Financing District Public Financing Authority No. 1, Municipal Green Building Task Force, SFMTA Bond Oversight Committee, Street Utilities Coordinating Committee	
Children and Youth	Child Care Planning and Advisory Council, Children and Families First Commission, Children, Youth and Their Families Oversight and Advisory Committee, Early Childhood Community Oversight and Advisory Committee, Free City College Oversight Committee, Our Children, Our Families Council, Service Provider Working Group, Youth Commission	
City Employment and Benefits	Civil Service Commission, Employee Relations Board, Health Service Board, Retiree Health Care Trust Fund Board, Retirement Board, Special Strike Committee	
Community Health	Behavioral Health Commission, City Agency Task Force (Lead Abatement), Food Security Task Force, Health Commission, Sugary Drinks Distributor Tax Advisory Committee	
Economic Development	Airport Commission, Board of Directors of the San Francisco Downtown Revitalization and Economic Recovery Financing District, Cannabis Oversight Committee, Entertainment Commission, Small Business Commission	
Elections	Ballot Simplification Committee, Elections Commission, Elections Task Force	
General City Administration	Assessment Appeals Board, City Hall Preservation Advisory Committee, City-Operated Farmers' Market Advisory Committee, Commission of Animal Control and Welfare, Commission Streamlining Task Force, Committee on Information Technology (COIT), Contract Review Committee, Justice Tracking Information System (JUSTIS) Committee Governance Council, Law Library Board of Trustees, Local Business Enterprise Preference Program Working Group, Refuse Rate Board, State Legislation Committee, Subcontracting Goals Committee, Sweatfree Procurement Advisory Group, Treasury Oversight Committee, Workers' Compensation Council, Working Group on Local Business Enterprise Preference Program for City Leases and Concession Agreements, Working Group to Investigate Barriers to LBE Participation	
Homelessness	Homelessness Oversight Commission, Local Homeless Coordinating Board, Our City, Our Home Oversight Committee, Shelter Grievance Advisory Committee, Shelter Monitoring Committee	
Housing and Community Development	Citizens Committee on Community Development, Housing Stability Fund Oversight Board, Inclusionary Housing Technical Advisory Committee, Residential Rehabilitation Area Citizen Advisory Committees, Residential Rehabilitation Area Rent Committees, Residential Rent Stabilization and Arbitration Board, San Francisco Residential Hotel Operators Advisory	

	Committee, SOMA Community Stabilization Fund Community Advisory Committee, Southeast Community Facility Commission, Supportive Housing Services Fund Committee	
Human Rights	Advisory Council on Human Rights, Commission on the Status of Women, Family Violence Council, Human Rights Commission, Immigrant Rights Commission, LGBTQI+ Advisory Committee	
Human Services	Adult Day Health Care Planning Council, Advisory Council to the Disability and Aging Services Commission, Dignity Fund Oversight and Advisory Committee, Dignity Fund Service Providers Working Group, Disability and Aging Services Commission, Human Services Commission, In-Home Supportive Services Public Authority Governing Body, Long Term Care Coordinating Council, Veterans' Affairs Commission	
Justice System	Close Juvenile Hall Working Group, Community Corrections Partnership, Juvenile Justice Coordinating Council, Juvenile Probation Commission, Reentry Council, Sentencing Commission	
Parks and Environment	Capital Implementation Committee; Commission on the Environment; Joint Zoo Committee; Park, Recreation, And Open Space Advisory Committee; Recreation and Park Commission; Urban Forestry Council	
Planning and Land Use	Bayview Hunters Point Citizens Advisory Committee, Historic Preservation Commission, Interagency Planning and Implementation Committee, Market and Octavia Community Advisory Committee, Planning Commission, South of Market Community Planning Advisory Committee, Street Design Review Committee, Treasure Island Development Authority Board of Directors, Treasure Island/Yerba Buena Island Citizens Advisory Board	
Port	Port Commission, Waterfront Design Advisory Committee	
Public Integrity	Ethics Commission, Sunshine Ordinance Task Force	
Public Protection	Delinquency Prevention Commission, Disaster Council, Fire Commission, Police Commission, Real Estate Fraud Prosecution Trust Fund Committee, Sheriff's Department Oversight Board	
Public Utilities	Public Utilities Citizens' Advisory Committee, Public Utilities Commission, Public Utilities Rate Fairness Board, PUC Small Firm Advisory Committee	
Public Works	Graffiti Advisory Board, Industrial Waste Review Board, Newsrack Advisory Committee, Public Works Commission, Sanitation and Streets Commission	
Transportation	Bicycle Advisory Committee, Interdepartmental Staff Committee on Traffic and Transportation (ISCOTT), Mission Bay Transportation Improvement Fund Advisory Committee, Municipal Transportation Agency Board of Directors, Municipal Transportation Agency Citizens' Advisory Council	
Workforce Development	Committee on City Workforce Alignment, Industrial Development Authority Board, Workforce Development Advisory Committee, Workforce Investment Board	

Legend

Proposed changes:

If no changes are recommended:

Current State

If changes recommended:

~~Current State~~

Recommended Change

Arts and Culture

The Task Force discussed and recommended changes to arts and culture bodies at its July 16, October 1, and December 3, 2025, meetings ("Inactive Bodies," "Housing and Economic Development", "Deferred Decisions."). For more information, please refer to the [July 16, October 1](#), and December 3 meeting minutes, and accompanying materials (Housing and Economic Development [memo](#) and [presentation](#), Inactive Bodies [memo](#) and [presentation](#)).

African American Arts and Cultural District Community Advisory Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. Although the Board of Supervisors formally established this Advisory Committee in 2020 and publicly noticed vacancies in early 2021, there have been no nominations, appointments, or convenings to date. As a result, the body has remained inactive since its inception.

Next step: ordinance

Arts Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	15	MYR	4 years	[TBD]	At will	None
Changes to Responsibilities:							
Consultative role in design of public buildings							
Advisory and consultative role in arts expenditures.							

The Arts Commission oversees a City agency, also called the Arts Commission, and has an expansive scope that includes oversight and administration of arts-related policies and funds for art. The Arts Commission has an important role in preserving San Francisco's role as a leader in promoting and supporting creative arts. In the Fiscal Year 2025-2026 budget cycle, the Mayor combined the Arts Commission, the Film Commission (a division in the Office of Economic and Workforce Development), and Grants for the Arts (a division in the City Administrator's Office) into one Arts Agency. The Task Force recommends retaining the Arts Commission in the Charter along with its mission and general role and moving the majority of its functions into the Administrative Code to allow for future flexibility, given upcoming changes and uncertainty about arts administration Citywide. It also recommends language changes to amend the Arts Commission's role from oversight to advisory in some current functions.

Next step: ballot measure

Asian Art Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	27	MYR	3 years	None	For cause At will	None
Changes to Responsibilities:							
None, retain authority to hire/fire the Asian Art Museum Director, retain current practice where the Commission nominates new members for the Mayor to appoint.							

The Task Force discussed the Asian Art Commission, Fine Arts Museums Board of Trustees, and War Memorial Board of Trustees together since these three bodies oversee "charitable trust departments" and are legally required. The Task Force recommends deviating from the templates in several instances due to the unique fiduciary responsibilities of the bodies and unique structure of the departments, where each is an art-related body overseeing City-owned property that an external entity manages. In addition to the components highlighted in the table above, this includes allowing the Commission to set its own term limits in its bylaws, although the Task Force recommends a maximum of 12 years (four terms).

Next step: ballot measure

Film Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance <i>Advisory</i>	Administrative Code	11	MYR	4 years	None	At will	None
Changes to Responsibilities:							
Consultative role in hiring and firing executive director							

The Task Force recommends keeping the Film Commission and converting it to an advisory committee. The Film Commission oversees FilmSF, a division currently within the Office of Economic and Workforce Development (OEWD), that the Mayor's budget proposed combining with the Arts Commission to create a larger arts agency. However, the exact details and timeline of that change are still to be decided. The Task Force Members noted the Film Commission's value in bringing film business to San Francisco, which helps drive economic activity. This role is advisory in nature and the Commission already aligns to many advisory committee template components. The Task Force recommends three exceptions to the template: it should not have a sunset date, it should not have term limits, and it should retain its name as the "Film Commission" since the name is an important part of the body's brand.

Next step: ordinance

Fine Arts Museums Board of Trustees – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	Up to 62 <i>Up to 20</i>	FAM Board of Trustees <i>MYR</i>	3 years	None	For cause <i>At will</i>	None
Changes to Responsibilities:							
Nominating authority for new members instead of appointing authority; retain power to hire and fire executive director.							

The Task Force discussed the Asian Art Commission, Fine Arts Museums (FAM) Board of Trustees, and War Memorial Board of Trustees together since these three bodies oversee "charitable trust departments" and are legally required. The Task Force recommends deviating from the templates in several instances due to the unique fiduciary responsibilities of the bodies and unique structure of the departments, where each is an art-related body overseeing City-owned property that an external entity manages. This includes retaining the power to hire and fire the executive director and allowing the Board of Trustees to set its own term limits in its bylaws, although the Task Force recommends a maximum of 12 years (four terms).

The Task Force also recommends aligning quorum rules to standard practices, per Charter § 4.104b, which defines quorum as "the presence of a majority of the members."

Next step: ballot measure

Library Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
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Governance	Charter	7	MYR	4 years	None 3 terms	At will	None
Changes to Responsibilities:							
Consultative role in hiring and firing executive director							

The Library Commission oversees the Library Department and provides space for public engagement around library services. The Task Force recommends keeping the Library Commission as a governance commission and making changes to term limits consistent with the governance commission template.

Next step: ballot measure

Street Artists and Craftsmen Examiners Advisory Committee: Eliminate, transfer functions to City staff

The Task Force recommends eliminating Street Artists and Craftsmen Examiners Advisory Committee. This body meets quarterly and its primary function is reviewing and approving Art Vendor licenses. Recent changes in State and local law have rendered this license obsolete and the Arts Commission and City Attorney are working to update this license program and bring it into compliance with State law. As part of these changes, City staff could take over license review and approval and address applications on a rolling basis, allowing for more efficient license processing for applicants. Task Force members requested that the Arts Commission department continue engaging with artists as part of the licensing process, despite eliminating the Committee, and build that engagement into future program updates.

Next step: ballot measure

War Memorial Board of Trustees: Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	11	MYR	3 years	None	For cause At will	None
Changes to Responsibilities:							
Consultative role in hiring and firing executive director							

The Task Force discussed the Asian Art Commission, Fine Arts Museums (FAM) Board of Trustees, and War Memorial Board of Trustees together since these three bodies oversee “charitable trust departments” and are legally required. The Task Force recommends deviating from the templates in several instances due to the unique fiduciary responsibilities of the bodies and unique structure of the departments, where each is an art-related body overseeing City-owned property that an external entity manages. This includes allowing the Board of Trustees to set its own term limits in its bylaws, although the Task Force recommends a maximum of 12 years (four terms). Unlike the Asian Art Commission and Fine Arts Museums (FAM) Board of Trustees, the Task Force recommends removing department head hiring and firing authority.

Next step: ballot measure

Building and Permitting

The Task Force discussed and recommended changes to building and permitting bodies at its July 16 and October 1, 2025, meetings (“Inactive Bodies,” “Housing and Economic Development”). For more information,

please refer to the [July 16](#) and [October 1](#) meeting minutes, and accompanying materials (Housing and Economic Development [memo](#) and [presentation](#), Inactive Bodies [memo](#) and [presentation](#).)¹⁴

Abatement Appeals Board (AAB) – Keep, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Appeals	Charter, Building Code Administrative Code	7	Building Inspection Commission	2 years	None	For cause	None

The Task Force recommended keeping the Department of Building Inspection (DBI)'s Abatement Appeals Board (AAB), which hears and decides appeals by property owners who are contesting orders from the City to fix building code violations.

Next step: Ordinance and ballot measure

Access Appeals Commission (AAC) – Keep as a Subcommittee of the Board of Appeals, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Appeals	Charter, Building Code Administrative Code	5	Building Inspection Commission	4 years	None	At will	None

The Task Force considered eliminating the Access Appeals Commission (AAC), which conducts hearings on DBI's interpretations of disability access regulations and enforcement, but determined this body should be kept and re-structured as a subcommittee of the BOA. The AAC met five times and heard just two appeals in the last twenty-one months. Given this limited activity, the AAC's existence as a stand-alone body may not be necessary. However, the AAC fulfills a required role under state law, and its membership requirements are specialized and defined by the state. The Task Force recommends establishing a standing Access Appeals subcommittee under the BOA, comprised of separate individuals who meet the state's membership requirements and convene only as needed to hear accessibility appeals.

Next step: ballot measure

Board of Appeals (BOA) – Keep, modify structure and absorb functions from other bodies

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Appeals	Charter	5	MYR, BOS President	4 years	None 3 terms	For cause	None

The Task Force recommends keeping the Board of Appeals and expanding its duties to hear all appeals previously heard by the Access Appeals Commission (AAC) and Board of Examiners (BOE) as discussed

¹⁴ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

elsewhere in this section. The department expressed a capacity and willingness to hear these additional appeals.

Next step: ballot measure

Board of Examiners (BOE) – Eliminate, transfer functions to Board of Appeals

The Task Force recommends eliminating the BOE, which hears appeals by property owners of construction safety or building code enforcement actions by DBI, and assigning its duties to the BOA. In practice, the BOE has little activity; it did not meet at all during FY 2024. Combining the BOE with the BOA would simplify the City’s appeals system, reduce administrative overhead, and provide a single forum for resolving construction and building code matters. The BOA already manages a wide range of appeals and could incorporate these additional responsibilities.

The BOE also determines whether new construction methods or materials comply with safety standards. However, given that the BOE rarely meets and that DBI exists to ensure buildings are safe and compliant with building codes, a stand-alone body may not be necessary.

Next step: ballot measure

Building Inspection Commission (BIC) – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter Administrative Code	7	MYR, BOS President	2 years 4 years	None 3 terms	For cause At will	None
Changes to Responsibilities:							
Consultative role in hiring and firing executive director							

The Task Force recommended keeping the Building Inspection Commission (BIC), which oversees DBI, but moving it from Charter to code. Both BIC and DBI have undergone numerous changes over time and may change further as the City undertakes [permitting reform](#). Moving the body to code allows the Board of Supervisors to make future changes via the regular legislative process.

Next step: ballot measure

Code Advisory Committee (CAC) – Keep, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Charter, Building Code Administrative Code	17	BIC	3 years	None 4 terms	At will	None

The Task Force recommended keeping the Code Advisory Committee, which advises the BIC on changes to building codes, but removing references in the Charter and moving its establishing authority from the Building Code to the Administrative Code.

Next step: ballot measure

Permit Prioritization Task Force – Eliminate (inactive), transfer functions to City staff

The Task Force unanimously voted to eliminate the Permit Prioritization Task Force in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. It was established in 2023 with the goal of recommending permit prioritization guidelines for several City departments by June 30, 2024. The Task Force achieved this goal, and its work has since been operationalized by City staff. This body is no longer meeting.

The Permit Prioritization Task Force can only be removed from the Campaign & Governmental Conduct Code by a specific process involving supermajorities of the Ethics Commission (4/5 approval) and Board of Supervisors (8/11 approval). We recommend forwarding this recommendation to the Ethics Commission for consideration and action.

Next step: ordinance to Ethics Commission¹⁵

Relocation Appeals Board – Eliminate (inactive), transfer functions to Board of Supervisors

The Task Force unanimously voted to eliminate the Relocation Appeals Board in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Relocation Appeals Board was previously required by California Health & Safety Code 33417.5 for cities and counties which had a Redevelopment Agency in order to hear complaints by individuals forced to relocate their homes or businesses.

San Francisco no longer has a Redevelopment Agency, as all such agencies were dissolved by the State. The successor Office of Community Investment and Infrastructure does not plan to conduct any relocations. As a general practice, the City does not force the relocation of homes or businesses. The Relocation Appeals Board has not had members appointed for at least the last 10 years, and no actions have been taken.

However, state law still requires an appeals process if there is a forced relocation of a home or business by any City agency. The Task Force recommends transferring this duty to the Board of Supervisors.

Next step: ordinance

Structural Advisory Committee (SAC) – Eliminate, may continue as passive meeting body

The Task Force voted to eliminate the Structural Advisory Committee, which is convened periodically to provide independent expert review on building permit applications that involve special design features or procedures. This type of peer review is likely to be faster and more effective without an official policy body subject to Brown Act requirements.

Next step: ballot measure

Capital Projects and Infrastructure

The Task Force discussed and recommended changes to Capital Projects and Infrastructure bodies at its July 16 and September 17, 2025, meetings (“Inactive Bodies,” “Infrastructure, Climate, and Mobility,” “General Administration and Finance”). For more information on each body and a summary of the Task Force’s

¹⁵ Requires supermajority approval by the Ethics Commission (4/5 votes) and Board of Supervisors (8/11 votes)

discussion, please refer to the [July 16th](#) and [September 17th](#) meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility [memo](#), and [presentation](#) and Inactive Bodies [memo](#), and [presentation](#), General Administration and Finance [memo](#) and [presentation](#)).¹⁶

Capital Planning Committee (CPC) – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff working group	Administrative Code	11	Ex officio membership ¹⁷	None	None	N/A	None

The Task Force recommends keeping the Capital Planning Committee (CPC), which plans, prioritizes, and coordinates the City's capital investments. While a combination with the Citizens' General Obligation Bond Oversight Committee (CBOBOC) did not make sense, the Task Force identified a disconnect between the City's capital planning and oversight activities. Future efforts should aim to better align CPC's forward-looking, strategic planning with CBOBOC's retrospective oversight role.

Next step: none

Citizens' General Obligation Bond Oversight Committee – Keep, modify structure, keep only in Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code, Charter	9	MYR, BOS, CON, CGJ	2 years 3 years	2 consecutive terms 4 terms	At will	None

The Task Force recommends keeping the Citizens' General Obligation Bond Oversight Committee (CBOBOC), which provides public oversight and transparency into San Francisco's General Obligation (GO) bond expenditures. While a combination with the Capital Planning Committee (CPC) did not make sense, the Task Force identified a disconnect between the City's capital planning and oversight activities. Future efforts should aim to better align CPC's forward-looking, strategic planning with CBOBOC's retrospective oversight role.

Next step: ballot measure and ordinance¹⁸

Enhanced Infrastructure Financing District Public Financing Authority No. 1 – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
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¹⁶ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

¹⁷ Committee members are the City Administrator, President of the Board of Supervisors, Mayor's Finance Director, Controller, and department heads or their designees from City Planning, Public Works, Airport, Municipal Transportation Agency, Public Utilities Commission, Recreation and Parks, and Port.

¹⁸ No changes to CBOBOC's Charter authority

Other	Administrative Code	5	BOS	4 years	None 3 terms	At will	Upon dissolution of EIFD ¹⁹
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The Task Force recommends keeping the Enhanced Infrastructure Financing District (EIFD) Public Financing Authority No. 1, which serves as the state-mandated governing body for the City's EIFDs.

Next step: none

SFMTA Bond Oversight Committee (SFMTA BOC) – Eliminate, transfer functions to City staff

The Task Force recommends eliminating the SFMTA Bond Oversight Committee (SFMTA BOC), which monitors spending of revenue bond proceeds for transportation projects. While oversight and transparency are valuable for all public spending, revenue bonds differ from general obligation bonds in key ways: they are not always subject to voter approval and are repaid through user-generated revenue (e.g., transit fares, parking fees) rather than citywide taxes. This makes the need for a citizen oversight body less clear.

No other City entities that issue revenue bonds, including the Board of Supervisors, Port, Airport, and Public Utilities Commission, have similar citizen oversight committees. SFMTA staff already report on revenue bond expenditures and should continue to do so, regardless of whether SFMTA BOC is eliminated.

Because SFMTA BOC was established by an MTA Board of Directors (MTAB) resolution, only MTAB can eliminate it. The Task Force cannot enact this recommendation via its ordinance or ballot measure.

Next step: none²⁰

Municipal Green Building Task Force (MGBTF) – Eliminate, transfer functions to City staff

The Task Force recommends eliminating the Municipal Green Building Task Force (MGBTF), which shares green building best practices among City departments and reviews waiver requests related to Environmental Code requirements for municipal construction projects. The Task Force believes these functions can and should be handled by staff, without the need for a formal public meeting body. The Task Force also recommends that other staff working groups like the MGBTF generally do not need to be codified as public meeting bodies.

Next step: ordinance

Committee for Utility Liaison on Construction and Other Projects (CULCOP) – Eliminate, keep as passive meeting body

The Task Force recommends eliminating the Committee for Utility Liaison on Construction and Other Projects (CULCOP), which coordinates street excavation, utility work, paving and other construction projects in the public right of way, with the understanding that its functions can and should be carried out by staff without

¹⁹ Unless the Board of Supervisors extends the Public Financing Authority, it can only sunset when the EIFDs are no longer collecting property tax revenues or when there are no outstanding bonds or other debt, whichever date is later (Administrative Code § 5.48-8).

²⁰ This body was established by an MTA Board of Directors Resolution, so the Task Force cannot eliminate it by ordinance or ballot measure.

the need for a formal public meeting body. CULCOP is a staff working group that is not currently operating as a public meeting body, despite being codified in the Administrative Code.

Next step: ordinance

Citizens Advisory Committee for Street Utility Construction – Eliminate (inactive)

The Task Force recommends eliminating the Citizens Advisory Committee for Street Utility Construction, which has not been active for years. Section 5.60-5.66 of the Administrative Code establishes four bodies to coordinate construction work in the public right-of-way. However, only one body – CULCOP – actively meets to serve this purpose. The other three bodies, including the Citizens Advisory Committee for Street Utility Construction, appear to have outlived their useful purpose and can safely be eliminated.

Next step: ordinance

Committee for Planning Utility Construction Program – Eliminate (inactive)

The Task Force recommends eliminating the Committee for Planning Utility Construction Program, which has not been active for years. Section 5.60-5.66 of the Administrative Code establishes four bodies to coordinate construction work in the public right-of-way. However, only one body – CULCOP – actively meets to serve this purpose. The other three bodies, including the Committee for Planning Utility Construction Program, appear to have outlived their useful purpose and can safely be eliminated.

Next step: ordinance

Street Utilities Coordinating Committee – Eliminate (inactive)

The Task Force recommends eliminating the Street Utilities Coordinating Committee, which has not been active for years. Section 5.60-5.66 of the Administrative Code establishes four bodies to coordinate construction work in the public right-of-way. However, only one body – CULCOP – actively meets to serve this purpose. The other three bodies, including the Street Utilities Coordinating Committee, appear to have outlived their useful purpose and can safely be eliminated.

Next step: ordinance

Capital Implementation Committee – Eliminate (inactive)

The Task Force recommends eliminating the Capital Implementation Committee, which was created to support coordination between the Recreation and Parks Department and Department of Public Works following the passage of the 2000 Neighborhood Parks Bond. However, bond funds were fully expended by 2020, and this body likely stopped meeting long before then. This inactive body has outlived its useful purpose and can safely be eliminated.

Next step: ordinance

Children and Youth

The Task Force discussed and recommended changes to Children and Youth services bodies at its October 15 meeting (“Public Health and Wellbeing”). For more information, please refer to the [meeting minutes](#) and accompanying materials ([memo](#) and [presentation](#)).

Child Care Planning and Advisory Council (CPAC) – Keep, minor cleanup

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	25	BOS, Board of Education	3 years	2 consecutive terms	At will	None

The Task Force recommends keeping the Child Care Planning and Advisory Council (CPAC), which fulfils a State legal requirement as San Francisco's local childcare and development planning council. CPAC advises on childcare for children up to age twelve, covering both early care and education (ECE) and out-of-school time (OST) programs for school-aged children. The Task Force does not recommend any changes to the body, but directed the City Attorney to update outdated references to DCYF, which no longer provides administrative support, and replace them with DEC.

Next step: ordinance

Children and Families First Commission (First 5) – Keep, modify structure and responsibilities, keep only in Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Administrative Code, Charter	9	BOS, Mayor, DPH, HSA, DCYF	4 years	None 3 terms	At will	None

Changes to responsibilities:

Budget approval authority only over Proposition 10 sales tax fund.
No role in selecting department head

The Task Force recommends keeping the Children and Families First Commission (First 5), which is legally required to oversee certain early care and education funding from the state. First 5 also performs expanded duties beyond state requirements, advising on the Department of Early Childhood's (DEC) entire budget, approving the department's strategic plan, and recommending candidates for department head to the Mayor.

The Task Force had a lengthy discussion about whether First 5 is the right body to oversee DEC, since its membership, which is mandated by state law, includes a member of the Board of Supervisors and staff from other City departments. This setup is unusual for overseeing an executive branch department. Ultimately, the Task Force concluded that while imperfect, First 5 provides sufficient oversight and should keep most of its current responsibilities. However, they recommend removing its role in selecting the department head, as that may not be appropriate given its composition.

Children, Youth, and Their Families Oversight and Advisory Committee (OAC) – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter , Administrative Code	11	MYR, BOS	2 years	2 consecutive terms	At will	None

Changes to responsibilities:

Consultative role in hiring and firing department head

The Task Force recommends keeping the Children, Youth, and Their Families Oversight and Advisory Committee (OAC), which oversees the Department of Children, Youth, and Their Families (DCYF). Despite being larger than most governance bodies, the Task Force recommends retaining the body's current membership. It also recommends retaining current term lengths and limits, which differ from other governance bodies.

Next step: ballot measure

Early Childhood Community Oversight and Advisory Committee (EC COAC) – Eliminate, functions overlap with other body

The Task Force recommends eliminating the Early Childhood Community Oversight and Advisory Committee (EC COAC), due to its significant overlap with the Children and Families First Commission (First 5). Both bodies meet jointly four times per year and have nearly identical responsibilities under the Administrative Code. Together, they develop policy recommendations for the Department of Early Childhood (DEC), advise on funding guidelines, review the department's annual report and strategic plan, hold budget hearings, and recommend candidates for department head to the Mayor. The two also share similar membership requirements, with family support providers and child care coordinating groups represented on each. However, First 5 is a decision-making body while EC COAC is purely advisory. Given this overlap, the Task Force recommends retaining only First 5 as the sole body providing oversight and advice to DEC.

Next step: ballot measure

Free City College Oversight Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	15	MYR, BOS, CCSF ²¹ , SFUSD, CON, DCYF	None 3 years	None 4 terms	At will	06/30/29

The Task Force recommends keeping the Free City College Oversight Committee, which oversees the implementation of the Free City College program. This body is scheduled to sunset in 2029, when the current funding agreement for the program expires.

Next step: ordinance

Service Provider Working Group (SPWG) – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Charter Administrative Code	295 7	DCYF OAC	None 3 years	None 4 terms	At will	None 3 years

The Task Force recommends keeping the Service Provider Working Group (SPWG), which advises the Children, Youth, and Their Families Oversight and Advisory Committee (OAC) on funding priorities, policy development, and other concerns related to the Children and Youth Fund. Currently, SPWG consists of 295

²¹ Three seats appointed by the City College Board of Trustees and one seat each from the City College Associated Students, CCSF Academic Senate, and the labor union representing the largest number of classified City College employees

members and does not function as a Brown-Act compliant public meeting body. Task Force staff met with SPWG leadership to develop a proposal to bring the body into compliance by shrinking its membership to seven.

Next step: ballot measure

Youth Commission – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Charter Administrative Code	17	MYR (6), BOS (11)	1 year	None 3 terms	At will	None

The Task Force recommends keeping the Youth Commission, which advises the Board of Supervisors and Mayor on policies and laws related to young people, but moving it from the Charter to Administrative Code to be consistent with other advisory committees. The Task Force also recommends establishing term limits, emphasizing the importance of creating opportunities for more youth to participate. In other areas, the Task Force deviated from the Advisory Committee template – allowing for a larger membership, and shorter one-year terms, consistent with current Youth Commission practice. The Task Force also recommended removing the Charter prohibition on stipends for youth commissioners, which is a barrier to participation for low-income youth.

Next step: ballot measure

Our Children, Our Families Council (OCOF) – Eliminate (inactive)

The Task Force recommends eliminating the Our Children, Our Families Council (OCOF), which hasn’t met since 2019 or 2020. The forty-member body was created in 2014 to align City, school district, and community efforts to improve outcomes for children, youth, and families. However, its large membership proved ineffective and the group stopped meeting at the onset of the pandemic. A November 2024 ballot measure (Prop J) established an OCOF Initiative, consisting of City staff, who could carry out the OCOF Council’s Charter mandated duties: developing a San Francisco Children and Families Plan, an outcomes framework, and facilitating coordination between City departments, SFUSD, and community groups.

Next step: ballot measure

City Employment and Benefits

The Task Force discussed and recommended changes to City employment and benefits bodies at its July 16 and November 5 meetings (“Inactive Bodies,” and “General Administration and Finance”). For more information, please refer to the [July 16th](#) and [November 5th](#) meeting minutes and accompanying materials (General Administration and Finance [memo](#) and [presentation](#); Inactive Bodies [memo](#), and [presentation](#)).

Civil Service Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Regulatory	Charter	5	MYR	6 years	None 2 terms	For cause	None

Changes to responsibilities:

Consultative role in hiring and firing Director of Human Resources
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The Task Force recommends keeping the Civil Service Commission, which ensures a fair, credible, and robust merit system of employment for City employees.

Next step: ballot measure

Employee Relations Board – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Employee Relations Board in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body has never been active.

Next step: ballot measure

Health Service Board – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Charter	7	MYR, BOS President, CON, elected ²²	5 years 4 years	None 3 terms	At will	None

The Task Force recommends keeping the Health Service Board, which contracts for and administers health plans for Health Service System members and their dependents. Currently, the Controller's Office appointee must be confirmed by the Board itself; the Task Force recommends removing this requirement to align the Controller's appointment with the Mayor and Board of Supervisors President's appointments.

Next step: ballot measure

Retiree Health Care Trust Fund Board – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Charter	5	CON, TTX, SFERS, elected ²³	5 years 4 years	None 3 terms	At will	None

The Task Force recommends keeping the Retiree Health Care Trust Fund Board, which oversees the City's contribution to the health care premiums of its retirees and their survivors. While the Task Force considered consolidating the RHCTFB with the Retirement Board given their similar roles managing trust fund investments, it ultimately chose to keep them separate, absent a recommendation to combine them from San Francisco Employees' Retirement System (SFERS) staff. However, the Task Force recommends moving the RHCTFB to the Administrative Code to allow for greater flexibility in the future.

Next step: ballot measure

Retirement Board – Keep, modify structure

²² Three members are elected by Health Service System members, from among their membership

²³ Two members are elected by Health Service System members, from among their membership

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Charter	7	MYR (3), BOS President (1), elected (3) ²⁴	5 years 4 years	None 3 terms	At will	None

The Task Force recommends keeping the Retirement Board, which oversees administration, pension fund investment, member benefits, and actuarial funding of the city employees' retirement plan. While the Task Force explored a potential consolidation with the Retiree Health Care Trust Fund Board, it opted against the change in the absence of a SFERS staff recommendation to combine the two bodies. Both trust funds are legally required to have oversight boards.

Next step: ballot measure

Special Strike Committee – Eliminate, out of compliance with state law

The Task Force recommends eliminating the Special Strike Committee, which violates state law. In 2023, the California Public Employment Relations Board (PERB) ruled that San Francisco's strike prohibitions in Charter Section A8.346 violated state labor law, rendering the Special Strike Committee and other provisions of that Charter section unenforceable. In addition to eliminating the body, the Task Force would a broader Charter amendment to repeal Section A8.346 in its entirety and authorize the City Attorney to remove any future Charter provisions deemed unlawful without requiring voter approval.

Next step: ballot measure

Community Health

The Task Force discussed and recommended changes to community health bodies at its July 16 and October 15, 2025, meetings ("Inactive Bodies" and "Public Health and Wellbeing"). For more information, please refer to the [July 16](#) and [October 15](#) meeting minutes and accompanying materials (Public Health and Wellbeing [memo](#) and [presentation](#); Inactive Bodies [memo](#), and [presentation](#)).²⁵

Behavioral Health Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	12	BOS	3 years	2 terms	For cause At will	None

State law requires the Behavioral Health Commission to exist and mandates specific structures and duties, such as supporting the selection process for the Director of Behavioral Health Services. As a result, the Task Force recommends keeping the body and partially aligning it to the advisory committee template.

Next step: ordinance

City Agency Task Force (Lead Abatement) – Eliminate (inactive)

²⁴ Three members are elected by Retirement System members, from among their membership

²⁵ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

The Task Force unanimously voted to eliminate the City Agency Task Force (Lead Abatement) in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body's purpose was to exchange information regarding lead education and abatement and to coordinate lead abatement activities across multiple City departments. Based on available information, it appears that this body has not met since 1999 yet lead abatement and education efforts have continued citywide.

Next step: ordinance

Food Security Task Force – Eliminate (functions overlap with City staff)

The Task Force recommends eliminating the Food Security Task Force (FSTF), but ensuring the Human Services Commission provides regular opportunities for discussion on Citywide food security. When the body launched in 2005, there were no City teams dedicated to food security. In 2020, San Francisco's Human Services Agency (HSA) created a Citywide Food Access Team, as part of the City's COVID response. This unit now has staff dedicated to food security, contracts with CBOs to deliver food access programs, and is a forum for Citywide coordination. The fact that the City has now integrated food access programming into its regular activities suggests that the Food Security Task Force has outlived its useful purpose. Having the Human Services Commission provide space for discussion on food security ensures that there will also still be a public forum for public input into food security programming and coordination. Furthermore, the FSTF has an impending sunset date on July 1, 2026, around when the Task Force's ordinance would take effect.

Next step: ordinance

Health Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	7	MYR	4 years	None 3 terms	For cause At will	None

Changes to responsibilities:

Consultative role in hiring and firing department head

The Health Commission fulfills legally required functions and oversees the Department of Public Health. Legally, another body could assume its duties, however, in practice no other body has the required expertise and/or capacity. The Task Force recommends keeping the Commission and making modifications based on the governance commission template.

Next step: ballot measure

Sugary Drinks Distributor Tax Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	16	BOS (8), DPH (3), SFUSD Board of Education (2), DCYF, OEWD, RPD.	2 years 3 years	None 4 terms	At will	12/31/2028 Sunset when tax sunsets

The Task Force recommends keeping the Sugary Drinks Distributor Tax Advisory Committee (SDDTAC), partially aligning it to the advisory committee template, and clarifying some language in the code. The Task Force discussed the broader potential implications of eliminating the body, noting that the soda industry has

fought against this and similar taxes State-wide and some members voiced concern that eliminating the body could compromise the tax itself. The Task Force also noted that the soda tax differs from other funds with dedicated advisory bodies that the Task Force recommended eliminating, because the soda tax revenues go into the general fund rather than being retained as a separate, restricted fund for specific purposes. This means that the Advisory Committee is a valuable forum for public input into the programs and uses the tax funds, providing additional rationale for retaining the body.

Next step: ballot measure

Economic Development

The Task Force discussed and recommended changes to economic development bodies at its October 1, 2025, meeting ("Housing and Economic Development"). For more information on each body and a summary of the Task Force's discussion, please refer to the [meeting minutes](#) and accompanying materials (Housing and Economic Development [memo](#) and [presentation](#)).²⁶

Airport Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	5	MYR	4 years	None 3 terms	For cause, recall election At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head							

The Task Force recommends keeping the Airport Commission and making minor changes to align to the governance commission template. This includes removing the mechanism where recall elections may remove commissioners. Because this body oversees the Airport department, manages the Airport's assets, and has the power to issue revenue bonds, it should remain in the Charter.

Next step: ballot measure

Board of Directors of the San Francisco Downtown Revitalization and Economic Recovery Financing District – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Administrative Code	5	President of BOS (3), BOS (2)	4 years	None	At will	None

The Board of Directors of the San Francisco Downtown Revitalization and Economic Recovery Financing District is newly formed in 2025 and had not yet met when the Task Force discussed it. Because it is newly formed and is legally required for the downtown financing district, the Task Force recommends keeping it and making no changes.

Next step: none

²⁶ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

Cannabis Oversight Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	16 15	BOS (9), DPH, POL, DBI, CPC, ENT, FIR, SFUSD	2 years	None	At will	1/1/27

The Task Force praised the Cannabis Oversight Committee as a successful example of a time-limited advisory body and recommends keeping the body through its sunset date but reducing the number of members to 15 by removing SFUSD's non-voting seat.

Next step: ordinance

Entertainment Commission – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Regulatory	Charter Administrative Code	7	MYR (4), BOS (3)	4 years	None 3 terms	For cause At will	None

Changes to responsibilities

Consultative role in hiring and firing department head

The Entertainment Commission plays a unique economic development role in San Francisco to encourage a rich, compliant, and vibrant entertainment scene. Its responsibilities go beyond those of a more typical governance commission, including permitting and hearing appeals of the Director's decisions. The Task Force discussed the value of the Entertainment Commission, particularly in supporting San Francisco's pandemic recovery. The Task Force recommends keeping the Commission as a governance commission and moving it to the Administrative Code in order to allow for future flexibility. Recommended modifications follow the governance commission template and include removing qualifications requirements. The Task Force recommends deviating from the template by retaining split appointments.

Next step: ballot measure

Small Business Commission – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance Advisory	Charter Administrative Code	7	MYR (4), BOS (3)	4 years	None 3 terms	For cause At will	None 3 years

Changes to responsibilities

Remove authority to hire and fire department head; remove Legacy Business application review

The Small Business Commission oversees the Office of Small Business (OSB), which is a small division under the Office of Economic and Workforce Development (OEWD). The Task Force discussed that because the Commission already operates primarily in an advisory capacity, it would be more appropriate to align it to the advisory committee template and move it to the Administrative Code. The Task Force also recommends

removing the Commission's role in approving the Legacy Business Program applications, which could be department staff's responsibility.

Next step: ballot measure

Elections

The Task Force discussed and recommended changes to elections bodies at its November 5 meeting ("General Administration and Finance"). For more information, please refer to the [meeting minutes](#) and accompanying materials ([memo](#) and [presentation](#)).

Ballot Simplification Committee – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Elections Code Administrative Code	5	MYR (2), BOS (3) (2), SFUSD (1)	2 years	None	At will	None

The Task Force recommends keeping the Ballot Simplification Committee, which plays a unique and important role in ensuring San Francisco's ballots are clear and easily understandable for the general public. Members expressed support and appreciation for the Ballot Simplification Committee, noting its success and the value it adds to San Francisco's elections. Recommended modifications include amending the current appointment process, which currently names specific entities to nominate appointees. Instead, appointing authorities should consult with organizations focused on journalism and voter protection to identify candidates. Instead of having one seat where the Board appoints the member based on a nomination from SFUSD Superintendent, the Task Force recommends having the Superintendent appoint their nominee directly. The Task Force also recommended amending qualifications for that member, making it desirable to have professional experience in reading education, to make it easier to identify qualified appointees.

Next step: ordinance

Elections Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	7	7 appointing authorities	5 years	2 terms	For cause At will	None

The Elections Commission oversees the Elections Department and helps support the effective operation of San Francisco government, upholding public trust in San Francisco's free and fair elections. The Task Force recommends keeping the Commission and keeping it in the Charter, given its importance to San Francisco's democracy. While recommended modifications generally align with the governance commission template, the Task Force recommends retaining split appointments with multiple appointing authorities and the Commission's hiring and firing authority over the Elections Director. These exceptions help maintain the body and Department's political independence.

Next step: ballot measure

Elections Task Force – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Charter	9	MYR (3), BOS (3), Elections Commission (3)	Duration of the Task Force	None	At will	None

The Elections (Redistricting) Task Force convenes every ten years, as needed, to redraw supervisorial district lines. This is a critical function that supports San Francisco’s democracy. However, after a challenging process in 2022, many have recommended changes to this body. While modifications are warranted, the Commission Streamlining Task Force does not have the necessary time for the public engagement required to determine the best changes to this body. Because the next redistricting process will not occur until after the 2030 census, there is more time to determine what the future iteration of this body should look like. The Task Force recommends that the City undertake a comprehensive reform process that includes assessing membership, appointments, and qualifications.

Next step: none

General City Administration

The Task Force discussed and recommended changes to public integrity bodies at its July 16 and November 5 meetings (“Inactive Bodies,” and “General Administration and Finance”). For more information, please refer to the July 16th [meeting minutes](#), November 5th [meeting minutes](#) and accompanying materials (General Administration [memo](#) and [presentation](#); [Inactive Bodies memo](#) and [presentation](#)).

Assessment Appeals Board – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Appeals	Administrative Code	24 ²⁷	BOS	3 years	None	For cause	None

The Task Force recommends keeping the Assessment Appeals Board, which hears and adjudicates taxpayers’ appeals of the Assessor’s Office property assessments, with no changes to the body’s structure or functions. The AAB fulfills a state legal obligation as San Francisco’s local board of equalization. Appeals have surged in recent years due to real estate market volatility and declining commercial property values following the COVID-19 pandemic. State law requires appeals to be resolved within two years; missing this deadline automatically grants the taxpayer’s proposed valuation, potentially reducing the City’s property tax base. Since property taxes fund roughly one-third of the General Fund, the AAB’s timely work is critical to the City’s fiscal stability.

Next step: none

City Hall Preservation Advisory Committee – Eliminate, functions overlap with other bodies

²⁷ Three boards, each with five regular members and three alternates

The Task Force recommends eliminating the City Hall Preservation Advisory Committee, which advises City officials on the maintenance and preservation of City Hall. Established following the 1989 Loma Prieta earthquake, the committee was created to ensure that City Hall’s historic and architectural significance was preserved as the building was renovated. More than three decades later, the committee has largely outlived its useful purpose. It now has minimal activity, limited public engagement, and overlapping responsibilities with other bodies, such as the Planning Commission, Historic Preservation Commission, and Arts Commission. As a designated San Francisco and National Historic Landmark, any proposed changes to City Hall must already undergo review and approval by the Historic Preservation Commission through a process governed by Article 10 of the Planning Code. Eliminating the committee will streamline City operations without compromising preservation standards or public accountability.

Next step: ordinance

City-Operated Farmers’ Market Advisory Committees – Eliminate (inactive)

The Task Force unanimously voted to eliminate the City-Operated Farmers’ Market Advisory Committees in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body was established to advise on the Alemany Farmers Market operations but has not met since 2022.

Next step: ordinance

Commission on Animal Control and Welfare – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Health Code Administrative Code	7 voting 4 non-voting	BOS (7); ACC, DPH, SFPD, RPD ²⁸	2 years	None 6 terms	At will	None 3 years
Changes to responsibilities							
Change reporting requirement from quarterly to annual							

The Task Force recommends keeping the Commission on Animal Control and Welfare, which advises the City on animal control and welfare-related issues. Established in 1971, prior to the creation of the Department of Animal Care and Control, it operates independently of any City department and serves as the only dedicated public forum for animal welfare concerns. The commission received strong public support, with nearly 200 written comments urging its continuation. The Task Force recommends eliminating the commission’s quarterly reporting requirement, which is inconsistent with other bodies. It also recommends eliminating the requirement that one member be a veterinarian, which has proven difficult to find, and instead make this a desirable qualification.

Next step: ordinance

Commission Streamlining Task Force – [TBD]

²⁸ Voting members are appointed by the Board of Supervisors. Non-voting representatives from the Department of Animal Care and Control (ACC), Department of Public Health (DPH), Police Department (SFPD), and Recreation and Park Department (RPD)

Committee on Information Technology (COIT) – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff working group	Administrative Code	18	MYR, BOS, CAO, COB, CON, HRC, CIO, CISO	2 years	None	At will	None

The Task Force recommends keeping the Committee on Information Technology (COIT), which is a staff working group that coordinates the City’s information and communication technology plans, policies, budgets, and projects of citywide significance.

Next step: ordinance

Contract Review Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Contract Review Committee in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies.

Next step: ordinance

Justice Tracking Information System (JUSTIS) Committee Governance Council – Eliminate, functions overlap with City staff

The Task Force recommends eliminating the Justice Tracking Information System (JUSTIS) Committee Governance Council, which coordinates information technology systems across participating criminal justice agencies in San Francisco. Technology has evolved in the twenty-five years since this body was created, with the ongoing management of integrated justice-related technology infrastructure now addressed within the Department of Technology (DT’s) operational structure. The Council meets infrequently—just once in 2024—and much of its work relies on ongoing coordination among departmental IT staff outside of the Council.

Next step: ordinance

Law Library Board of Trustees – Remove from Charter

The Task Force recommends removing the Law Library Board of Trustees from the Charter, since it is a creature of state law and does not need to be established locally. Removing it would not affect the Law Library’s existence but may clarify that the Board of Trustees is a state-governed entity rather than a City commission.

Next step: ballot measure

Local Business Enterprise Preference Program Working Group – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Local Business Enterprise Preference Program Working Group in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies.

Next step: ordinance

Refuse Rate Board: Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Regulatory	Health Code Administrative Code	3	MYR, ADM, PUC	None 4 years	None 3 terms	At will	None

The Task Force recommends keeping the Refuse Rate Board, which determines how much San Francisco residents and businesses pay for their trash and recycling services. Established by voters in 2022 (Prop F) in response to corruption charges against then Public Works Director Mohammed Nuru, the Refuse Rate Board holds public hearings to review and adopt refuse rates for trash collection. The body serves one clearly defined function yet is broadly impactful for the City; solid waste removal is a critical government service that impacts anyone who lives or works in San Francisco. Furthermore, the City's refuse collector, Recology, functions as a monopoly in the City, which means that without a robust rate-setting process, it could overcharge San Franciscans with little City recourse. The Refuse Rate Board's work over the past three years has highlighted the body's value. The most recent rate-setting process resulted in over \$70 million in savings to ratepayers as compared to Recology's proposal and in 2024 its rate monitoring process helped uncover a \$24 million overcharge that Recology refunded to ratepayers, according to estimates from the Refuse Rates Administrator.

Next step: ballot measure

State Legislation Committee: Keep, minor cleanup

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	7	BOS (2), MYR, ASR, CAT, CON, TTX	None	None	At will	None

The Task Force recommends keeping the State Legislation Committee, which is a staff working group that takes positions on proposed state laws on behalf of the City and County of San Francisco. By bringing together staff from several elected and appointed offices, the State Legislation Committee ensures the City takes informed, unified, and strategic positions on state bills. Departments present proposed state legislation for review, share their subject matter expertise, and answer questions before the Committee votes on whether to recommend that the City support, oppose, or monitor a bill.

Since this section of Administrative Code has not been amended since 1939, the City Attorney's Office proposes some minor clean-up and modernization of language.

Next step: ordinance

Subcontracting Goals Committee: Eliminate (inactive)

The Task Force unanimously voted to eliminate the Subcontracting Goals Committee in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies.

Next step: ordinance

Sweatfree Procurement Advisory Group: Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Labor and Employment Code Administrative Code	11	BOS (5), MYR (5), CON	None 3 years	None 4 terms	At will	None 3 years

The Task Force recommends keeping the Sweatfree Procurement Advisory Group (SPAG), which advises the City on enforcement of its sweatfree procurement laws. Although the Task Force questioned whether SPAG has outlived its usefulness, members narrowly supported keeping it, deferring to a recent Board of Supervisors decision not to eliminate the body. In light of that decision, the Task Force urges the Mayor and Board to fill the group's many vacancies to help it meet quorum. Since SPAG's establishment two decades ago, City staff have developed substantial expertise in sweatfree procurement, and if SPAG were eliminated in the future, it would not materially affect the City's sweatfree procurement efforts.

Next step: ordinance

Treasury Oversight Committee: Eliminate, transfer functions to City staff

The Task Force recommends eliminating the Treasury Oversight Committee, which advises the Treasurer on the investment of public funds held in the City and County Treasury. While oversight of public funds remains important, the committee meets infrequently, draws little public participation, and has limited impact. Its meetings are based on monthly investment reports produced by the Office of the Treasurer and Tax Collector, which will continue to be published regardless of the committee's existence.

Next step: ordinance

Workers' Compensation Council: Eliminate, may continue as passive meeting body

The Workers' Compensation Council is a staff working group that advises on matters pertaining to workers' compensation and safety regarding City employees. The Department of Human Resources can handle this work internally, collaborating with other departments as needed. A codified public body is no longer necessary for this work to be performed.

Next step: ordinance

Working Group on Local Business Enterprise Preference Program for City Leases and Concession Agreements: Eliminate (inactive)

The Task Force unanimously voted to eliminate the Working Group on Local Business Enterprise Preference Program for City Leases and Concession Agreements in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies.

Next step: ordinance

Working Group to Investigate Barriers to LBE Participation – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Working Group to Investigate Barriers to LBE Participation in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies.

Next step: ordinance

Homelessness

The Task Force discussed and recommended changes to homelessness bodies at its October 15 and December 3, 2025, meetings (“Public Health and Wellbeing” and “Deferred Decisions.”). For more information, please refer to the [October 15th](#) and December 3rd meeting minutes and accompanying materials (Public Health and Wellbeing [memo](#) and [presentation](#), Deferred Decisions [presentation](#)).²⁹

Homelessness Oversight Commission – Keep, combine with LHCB, modify structures and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance Advisory	Charter Administrative Code	7	MYR (4) BOS (3)	4 years	None 3 terms	At will	None
Changes to responsibilities							
Remove department head hiring and firing authority; remove budget and contract approval authority							

The Task Force recommends keeping the Homelessness Oversight Commission (HOC) by combining it with the Local Homeless Coordinating Board (LHCB), converting the new combined body to an advisory committee, and revising structures and responsibilities so that it can subsume some responsibilities and functions of other homelessness-related bodies. The new LHCB would then act as a subcommittee, as described in more detail in the next section.

The goal of this new proposed structure is to more effectively elevate and coordinate public input into the City’s homelessness response. Having a singular dedicated advisory body ensures that recommendations and input from both members and the public are made within the larger context of the numerous programs and funding streams that support the City’s coordinated homelessness response. For example, staff will continue to present on the Our City, Our Home needs assessment and annual report, but the body’s input and recommendations will take into consideration all of HSH’s budget, not just the 30% from that funding stream. Having a dedicated forum will also help elevate and coordinate public input, strengthening the impact of public input on the City’s work around homelessness.

Recommended changes to the body include amending responsibilities to align to the advisory committee template, renaming it as the “Homelessness Advisory Board,” and editing the qualifications to the following:

- Two “people who have personally experienced homelessness” (Mayor and BOS each appoint one).
- Five “people who represent relevant organizations or projects serving one or more homeless subpopulations in San Francisco.” Desirable to have at least one member who represents each primary component of the homelessness response system, such as temporary shelter, housing, and prevention.

²⁹ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

While the legislation should include broader language, the Task Force recommends that the appointing authorities work with HSH and current members to identify a process for consolidating bodies that leverages the experiences and expertise members have built serving on all homelessness bodies.

Next step: ballot measure

Local Homeless Coordinating Board – Keep as subcommittee of HOC, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	11 Up to 13	Homelessness Oversight Commission	4 years 1 year	None 12 terms	At will	None

The Local Homeless Coordinating Board (LHCB) advises HSH around participation in the Continuum of Care (CoC) program, which is the program the Federal Department of Housing and Urban Development (HUD) runs to fund community responses to homelessness. LHCB fulfills the HUD requirement that each CoC has a governance board and there are three primary considerations in making changes to this body in a way that better meets the federal requirements:

- 1) HUD requires that the CoC governance board be representative of the services and projects that the CoC provides and funding is dependent on the board's composition meeting that requirement. However, uncertainty and changes at the federal level have led to uncertainty about what composition best meets those goals. So, the CoC board must have nimble structures to meet changing requirements.
- 2) CoC members should have some role in determining who sits on the CoC board.
- 3) The CoC board should be able to make decisions on behalf of the CoC.

However, because CoC funding comprises approximately 10% of HSH's budget, it is more efficient for decisions and advice around HUD-funded activities to be made in the context of HSH's full portfolio of funding streams and programs.

As a result, the Task Force recommends combining HOC and LHCB such that there is one body advising on all homelessness work and a CoC subcommittee that is more flexible to meet federal requirements. In this structure, LHCB becomes the CoC Subcommittee and there are proposed structural changes to help best fulfill the federal requirements. These include one year terms, flexible membership numbers, and having the CoC members nominate members for the subcommittee. The Task Force recommends that qualifications also support meeting the federal requirements, with having two "Homelessness Advisory Body" members sit on the subcommittee as co-chairs while the CoC members nominate up to 11 additional members that fulfill the requirements as outlined in the funding applications, which may change year over year. HSH should work with existing members of current homelessness bodies and recipients of CoC funding to implement this new membership model and structure.

Next step: ordinance

Our City, Our Home Oversight Committee – Eliminate, transfer functions to City staff/other body

The Our City, Our Home Oversight Committee (OCOH) provides recommendations on the uses of the Our City, Our Home fund to the Board of Supervisors and the Mayor. The Task Force recommends eliminating OCOH so that public members may make budget recommendations more efficiently, in the context of HSH's full portfolio of funding streams and programs. The Task Force noted that the uses and allocations of the fund are legally restricted and that there will be continued oversight of the fund through HSH's mandated annual reporting on the fund and regular triennial assessments. The City can ensure continued public oversight by having staff provide updates on fund expenditures, the annual report, and the needs assessments to the consolidated homelessness advisory committee and Health Commission.

Next step: ballot measure

Shelter Grievance Advisory Committee – Eliminate, transfer functions to City staff/other body

The Task Force recommends eliminating the Shelter Grievance Advisory Committee. This Committee predates the existence of the Department of Homelessness and Supportive Housing (HSH) and provides input on the Shelter Grievance Policy, which the City has since codified in the Administrative Code. HSH administers the policy, which includes providing clients who wish to appeal denials of service with HSH-funded client advocates. An independent volunteer arbitrator hears these appeals. The many oversight structures now cemented in place suggest that this Advisory Committee may have outlived its useful purpose. Currently, the body reviews quarterly reports on denial-of-service and arbitration data; HSH staff should continue regularly reporting on that data to the consolidated homelessness advisory committee.

Next step: ordinance

Shelter Monitoring Committee – Eliminate, functions overlap with City staff

The Task Force recommends eliminating the Shelter Monitoring Committee. This Committee predates the existence of Department of Homelessness and Supportive Housing (HSH) and was instrumental in pushing the City to provide appropriate standards of care and oversight of City-funded shelters. However, the Committee may have outlived its useful purpose. Standards of Care are codified and HSH conducts ongoing oversight of shelters through standard contract monitoring practices, including regular site visits. To continue enabling public oversight of the shelter system, HSH staff should continue regularly reporting on shelter conditions to the consolidated homelessness advisory committee and the advisory committee may choose to establish a shelter-focused subcommittee.

Next step: ordinance

Housing and Community Development

The Task Force discussed and recommended changes to Housing and Community Development bodies at its July 16 and October 1, 2025, meetings ("Inactive Bodies," "Housing and Economic Development"). For more information, please refer to the [July 16](#) and [October 1](#) meeting minutes, and accompanying materials (Housing and Economic Development [memo](#) and [presentation](#), Inactive Bodies [memo](#) and [presentation](#)).³⁰

Citizens Committee on Community Development – Eliminate, transfer functions to City staff

³⁰ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

The Task Force recommends eliminating the Citizens Committee on Community Development (CCCD), which has historically fulfilled the City's citizen participation requirement for certain federal entitlement grants administered by the U.S. Department of Housing and Urban Development (HUD).³¹ However, HUD does not specifically require an advisory committee and the Mayor's Office of Housing and Community Development (MOHCD) could implement a more effective and engaging public process to meet these requirements.

The Task Force supports eliminating CCCD with the understanding that MOHCD will continue to meet public engagement requirements through an alternative process.

Next step: ordinance

Housing Stability Fund Oversight Board – Eliminate (inactive)

The Task Force recommends eliminating the Housing Stability Fund Oversight Board, which advises the Mayor's Office of Housing & Community Development (MOHCD) on the use of the Housing Stability Fund. Except for a one-time supplemental appropriation to the Housing Stability Fund in March 2021, there have been no appropriations to the Fund, and the HSFOB has ceased meeting.

Next step: ordinance

Inclusionary Housing Technical Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	8	MYR (4), BOS (4)	None One report cycle ³²	None	At will	None

The Task Force recommends keeping the Inclusionary Housing Technical Advisory Committee (IHTAC), which helps the City analyze whether its affordable housing requirements are financially feasible, with only minor changes to clarify term lengths and meeting cadence.³³

Next step: ordinance

Residential Rehabilitation Area Citizen Advisory Committees – Eliminate (inactive)

The Task Force recommends eliminating the Residential Rehabilitation Area Citizen Advisory Committees, which relate to a former redevelopment era loan program. The State of California has since dissolved all redevelopment agencies and, to the best of the Planning Department's knowledge, the state or federal funding associated with this loan program has likely long since evaporated. It is unknown when this body last met.

Next step: ordinance

³¹ These include the Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Housing Opportunities for Persons with AIDS (HOPWA), and Emergency Solutions Grant (ESG).

³² Clarify that terms expire upon the issuance of the IHTAC's final report.

³³ Eliminate the Administrative Code requirement that IHTAC meet quarterly, given that the Economic Feasibility Analysis only occurs once every three years.

Residential Rehabilitation Area Rent Committees – Eliminate (inactive)

The Task Force recommends eliminating the Residential Rehabilitation Area Rent Committees for the same reasons as the Residential Rehabilitation Area Citizen Advisory Committees.

Next step: ordinance

Residential Rent Stabilization and Arbitration Board (Rent Board) – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Regulatory	Administrative Code	5	MYR	4 years	None	At will	None

The Task Force recommends keeping the Residential Rent Stabilization and Arbitration Board (Rent Board) with no changes, citing its effectiveness, balance, and overwhelming public support. The Rent Board implements and administers the City's residential rent control ordinance, protecting tenants from excessive rent increases and unjust evictions while assuring landlords fair and adequate rents. They also hear and decide appeals of decisions issued by the Rent Board's Administrative Law Judges.

Next step: none

San Francisco Residential Hotel Operators Advisory Committee – Eliminate (inactive)

The Task Force recommends eliminating the San Francisco Residential Hotel Operators Advisory Committee, which has not been active for years.

Next step: ordinance

SOMA Community Stabilization Fund Community Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	7	BOS	4 years	2 consecutive terms	At will	2035 3 years

The Task Force recommends keeping the SOMA Community Stabilization Fund Community Advisory Committee, which advises the Mayor's Office of Housing & Community Development (MOHCD) on the use of the SOMA Community Stabilization Fund.

Next step: ordinance

Southeast Community Facility Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	7	MYR	4 years 3 years	None 4 terms	At will	None

The Task Force recommends keeping the Southeast Community Facility Commission, which oversees programming and operations for the Southeast Community Facility, which was constructed by the City to

mitigate the Southeast Treatment Plant expansion projects’ adverse environmental and social impacts to the Bayview–Hunters Point community in the 1970s and 1980s.

Next step: ordinance

Supportive Housing Services Fund Committee – Eliminate (inactive)

The Task Force recommends eliminating the Supportive Housing Services Fund Committee, which was created to coordinate and review funding applications, make funding recommendations to the Mayor, and monitor implementation of proposals. However, dollars were never appropriated to the Supportive Housing Services Fund and the Supportive Housing Services Fund Committee was never formed. Staff recommend eliminating this body since it oversees a fund which does not and has never had any dollars money appropriated to it.

Next step: ordinance

Human Rights

The Task Force discussed and recommended changes to human rights bodies at its July 16 and October 15, 2025, meetings (“Inactive Bodies” and “Public Health and Wellbeing”). For more information, please refer to the [July 16](#) and [October 15](#) meeting minutes and accompanying materials (Public Health and Wellbeing [memo](#) and [presentation](#); Inactive Bodies [memo](#), and [presentation](#)).³⁴

Advisory Council on Human Rights – Eliminate, inactive

The Task Force unanimously voted to eliminate this body in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. Based on available information, the Advisory Council on Human Rights has not met in over 15 years, and staff at the Human Rights Commission do not have information on why it was discontinued.

Next step: ordinance

Commission on the Status of Women – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance Advisory	Charter Administrative Code	7 11	MYR	4 years	None 3 terms	For cause At will	None
Changes to responsibilities							
Remove department head hiring and firing authority; remove budget and contract approval authority							

The Task Force recommends keeping the Commission on the Status of Women (COSW) but converting it to an advisory committee and moving it from the Charter to the Administrative Code. The Mayor included a proposal in the 2025-2026 budget cycle to consolidate the Department on the Status of Women under the Human Rights Commission in an agency model. This change needs to go to the voters, but these proposed

³⁴ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

changes illustrate that the Commission should be in the Administrative Code to allow for future changes. That way, the Commission will be able to better adapt as department functions and structure change based on new needs. The Commission on the Status of Women has done important work for the City and as an advisory body, it can continue to be a space for meaningful public input on issues impacting women. The Task Force also recommends deviating from the template by not imposing a sunset date.

Next step: ballot measure

Family Violence Council – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	28 15	28 15 appointing authorities	None 3 years for public members	None 4 terms for public members	At will	5/1/2027

The Family Violence Council (FVC) is a hybrid staff working group/advisory committee that consists of 25 City employees and 3 members of the public that act as tri-chairs for the body. Despite typically recommending that Staff Working Groups be removed from code/charter, the Mayor's Office for Victim's Rights (MOVR) values the current tri-chair structure and so the Task Force recommends keeping this body but modifying it to align with the advisory template around number of members and term lengths and limits for the public members. Staff worked with MOVR to identify which seats to recommend removing.

Next step: ordinance

Human Rights Commission – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance Advisory	Charter Administrative Code	11	Mayor	4 years 3 years	None 4 terms	At will	None
Changes to responsibilities							
Remove department head hiring and firing authority; remove budget and contract approval authority							

The Task Force recommends keeping the Human Rights Commission and converting it to an advisory committee. This includes moving the Commission from the Charter to the Administrative Code. The Mayor included a proposal in the 2025-2026 budget cycle to consolidate the Department on the Status of Women under the Human Rights Commission in an agency model. This change needs to go to the voters, but these proposed changes illustrate that the Commission should be in the Administrative Code to allow for future changes. That way, the Commission will be able to better adapt as department functions and structure change based on new needs. The Task Force discussed that its recommendations are intended to speak to the body's larger role in advising on human rights citywide, and that the body adds more value in advising the City rather than focusing on oversight of a relatively small department. Given the ongoing importance of human rights, the Task Force recommends deviating from the template and not imposing a sunset date.

Next step: ballot measure

Immigrant Rights Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	15	Mayor (4) BOS (11)	2 years 3 years	None 4 terms	At will	None

The Task Force recommends keeping the Immigrant Rights Commission, which guides the Mayor and Board of Supervisors on issues and policies affecting immigrants in San Francisco. It recommends making minor changes to term lengths and limits, per the advisory committee template.

Next step: ordinance

LGBTQI+ Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	25 15	Human Rights Commission	None 3 years	None 4 terms	At will	None

The Task Force recommends keeping the LGBTQI+ Commission, which plays an important advisory role to the Human Rights Commission, focusing on discrimination and issues affecting the LGBTQI+ community. Recommended changes include reducing the number of members to 15 and adding term lengths and limits. While the Task Force believes it is important to keep this Commission, it meets infrequently and has unclear requirements around membership and appointments. By reducing membership, the Committee may be able to meet quorum more easily and meet more frequently.

Next step: ordinance

Human Services Bodies

The Task Force discussed and recommended changes to human services bodies at its July 16 and October 15, 2025, meetings (“Inactive Bodies” and “Public Health and Wellbeing”). For more information, please refer to the [July 16](#) and [October 15](#) meeting minutes and accompanying materials (Public Health and Wellbeing [memo](#) and [presentation](#); Inactive Bodies [memo](#), and [presentation](#)).³⁵

Adult Day Health Care Planning Council – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Task Force recommends eliminating the Adult Day Health Care Planning Council. This body was established to oversee Adult Day Health Care, a program that the State replaced in 2012. As a result, the Council oversees a defunct program and has not met in over a decade.

Next step: ordinance

Advisory Council to the Department of Disability and Aging Services – Combine with DF-OAC, modify structure

³⁵ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	22	BOS (11), DASC (11) (7), MYR (3)	2 years 4 years	None 3 terms	At will	None

The Department of Disability and Aging Services (DAS) acts as San Francisco's Area Agency on Aging (AAA) under the federal Older Americans Act and the Older Californians Act. Both laws require each AAA to have an Advisory Council. The Dignity Fund Oversight and Advisory Committee (DF-OAC) is the other primary advisory body for DAS and provides recommendations and input to the department regarding the Dignity Fund, a baseline guaranteeing funding for disability and aging services. The Task Force recommends combining the two bodies into a single advisory body. This merger will help streamline input into the City's strategy for serving older adults and adults with disabilities and support a unified department strategy across funding sources. Having one body that makes recommendations regarding the department's activities with the full context of the department's strategy, programs, and funding sources will lead to more coordinate, valuable, and impactful public input. The Task Force generally recommends renaming the Advisory Council to the "Disability and Aging Services Advisory and Oversight Council" and largely aligning to the advisory committee template. Template exceptions include not adding a sunset date because it is legally required and retaining 22 members to allow one member per supervisorial district and based on the input from advocates on the value of having 22 members. Additionally, the Task Force recommends amending qualifications to more explicitly require participation of people with disabilities, to meet the spirit and intent of the Dignity Fund, and to require the appointing authorities to identify appointees through consultation with organizations representing the disability community, older adults, and service providers.

DAS should coordinate with advocates and the current members of the DF-OAC and the Advisory Council to determine the best approach to implementation, including assessing which members to retain in which seats and establishing the process for identifying appointees.

Next step: ordinance

Dignity Fund Oversight and Advisory Committee – Combine with the Advisory Council, modify structure

The Dignity Fund Oversight and Advisory Committee (DF-OAC) helps administer the Dignity Fund, a voter-approved revenue stream that funds specific services for older adults and adults with disabilities that passed in 2016. While community involvement is an important part of the Dignity Fund legislation, there are some overlapping requirements with the Advisory Council to the Department of Disability and Aging Services (Advisory Council) such as providing input into a community needs assessment and strategic planning. Combining these bodies will help streamline input into the City's strategy for serving older adults and adults with disabilities and support a unified department strategy across funding sources. The detailed description of the proposed structure for the combined body is in the prior section on the Advisory Council to the Department of Disability and Aging Services.

Next step: ballot measure

Dignity Fund Service Providers Working Group – Eliminate (not needed in code), transfer functions to City staff

The Dignity Fund Service Providers Working Group (DF-SPWG) is the second body that Dignity Fund legislation created and is intended to get input and advice from service providers. The Dignity Fund is a voter-approved revenue stream that funds specific services for older adults and adults with disabilities that passed in 2016. The DF-SPWG operates much differently than other public meeting bodies and is out of compliance with the Brown Act, the California law governing how public bodies operate. Two external advocacy groups jointly host and facilitate meetings, there is no standard member appointment structure, and meetings are open to any service providers who may attend and participate. Creating strong and dedicated pathways for service provider input is valuable to DAS and to the Task Force, however, a public meeting body is likely not the best venue for gathering that input. For that reason, the Task Force recommends eliminating the DF-SPWG and ensuring that DAS continues to gather input from service providers as part of regular operations by adding language requiring that regular engagement to the Administrative Code. DAS should work with service providers to determine the best approach to continue meaningful engagement.

Next step: ballot measure

Disability and Aging Services Commission (DASC) – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter Administrative Code	7	MYR	4 years	None 3 terms	For cause At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head							

The Disability and Aging Services Commission (DASC) serves as the governing body of the Department of Disability and Aging Services (DAS) and fulfills the legal requirement under the Older Californians Act for each Area Agency on Aging (AAA) to have a governance board. For that reason, the Task Force recommends keeping DASC, aligning it to the governance commission template, and moving it to the Administrative Code from the Charter to provide flexibility in the body's structure and responsibilities moving forward. Additionally, the Task Force recommends some minor language clean-up to clarify which responsibilities fall under the Commission versus the Department.

Next step: ballot measure

Human Services Commission – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter Administrative Code	5	MYR	4 years	None 3 terms	For cause At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head							

The Task Force recommends keeping the Human Services Commission and aligning it to the governance commission template. It also recommends moving it to the Administrative Code from the Charter to provide flexibility in the body's structure and responsibilities moving forward.

Next step: ballot measure

In-Home Supportive Services Public Authority Governing Body – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Administrative Code	13	BOS	3 years	3 terms	At will	None

The In-Home Supportive Services (IHSS) Public Authority's Governing Board is the oversight body for San Francisco's IHSS Public Authority; it is a quasi-governance body and is legally required. Due to its unique nature, the Task Force does not recommend any modifications to the body.

Next step: none

Long Term Care Coordinating Council – Eliminate (inactive)

The Long Term Care Coordinating Council (LTCC) voted to disband in March 2024 due to the overlap with other policy bodies and difficulty meeting quorum. However, it was unable to fully sunset due to specific duties that the Charter and Administrative Code require it to perform. The Task Force recommends eliminating the body and removing or replacing the references to it.

Next step: ballot measure

Veterans' Affairs Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	13	BOS (9), MYR (4)	4 years 3 years	None 4 terms	At will	None 3 years

The Task Force recommends keeping the Veterans' Affairs Commission and aligning it to the advisory committee template, which includes making minor changes to the required qualifications and removing the reporting requirements. This also includes adding a sunset date, so that there is a regular interval for evaluating the body's utility.

Next step: ordinance

Justice System

The Task Force discussed and recommended changes to justice system bodies at its July 16 and September 3, 2025, meeting ("Inactive Bodies," "Public Safety"). For more information on each body and a summary of the Task Force's discussion, please refer to the [July 16th](#) and [September 3rd](#) meeting minutes and accompanying materials (Public Safety [memo](#) and [presentation](#); Inactive Bodies [memo](#), and [presentation](#).)³⁶

Close Juvenile Hall Working Group – Eliminate (inactive)

³⁶ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

The Task Force unanimously voted to eliminate this body in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. On June 18, 2019, the San Francisco Board of Supervisors passed legislation to close Juvenile Hall by December 31, 2021. The Close Juvenile Hall Working Group met between 2019 and 2021 to develop a closure plan and issued a final report in 2021. It has since ceased meeting.

Next step: ordinance

Community Corrections Partnership – Keep, modify structure, add to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	None Administrative Code	14	APD, BOS	None 4 years for public members	None 3 terms for public members	At will	None

Community Corrections Partnership (CCP) is a State-mandated hybrid staff working group comprised of both City staff and members of the public. The Task Force recommends partially aligning CCP to the advisory committee template, primarily adjusting membership terms for public members. The State requires it to exist as long as the County receives state CCP incentive funds, therefore the Task Force recommends adding it to the Administrative Code and not including a sunset date.

Next step: ordinance

Juvenile Justice Coordinating Council – Keep, modify structure, add to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	None Administrative Code	20	JPD Chief Probation Officer	None 4 years	None 3 terms	At will	None

The Juvenile Justice Coordinating Council (JJCC) is a hybrid staff working group comprised of both City staff and members of the public. It is legally required to exist as long as the County receives state funds from the Juvenile Crime Enforcement and Accountability Challenge Grant. The Task Force recommends adding it to the Administrative Code and making modifications based on the advisory committee template, primarily reducing the total number of members and adding term lengths and limits for public members.

Next step: ordinance

Juvenile Probation Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	7	MYR	4 years	None 3 terms	For cause At will	None

The Task Force recommends keeping the Juvenile Probation Commission and aligning it to the governance commission template. The Commission oversees the Juvenile Probation Department and plays an important role in youth justice system reform as a bridge between community stakeholders and the City.

Next step: ballot measure

Reentry Council – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	24	MYR and 14 other authorities	2 years	None 6 terms	At will	June 2, 2029

The Reentry Council is a hybrid staff working group and advisory body, comprised primarily of heads of justice-system related departments and seven public members who have been formerly incarcerated. This group provides a venue for valuable collaboration and brings in expertise from those with lived experience with the justice system.

Next step: ordinance

Sentencing Commission – No recommendation, sunsets in June 2026

The Sentencing Commission is a hybrid staff working group and advisory body, comprised primarily of heads of justice-system related departments and four public members. The Task Force is issuing no recommendation, due to the fact that the body is due to sunset on June 30, 2026, around when the Task Force's ordinance would take effect. Similarly to the Reentry Council, it could continue to meet as a passive meeting body to continue coordination after it sunsets.

Next step: none

Parks and Environment

The Task Force discussed and recommended changes to parks and environment bodies at its July 16 and September 17, 2025, meetings ("Inactive Bodies," "Infrastructure, Climate, and Mobility"). For more information, please refer to the [July 16th](#) and [September 17th](#) meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility [memo](#), and [presentation](#) and Inactive Bodies [memo](#), and [presentation](#)).³⁷

Commission on the Environment – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance Advisory	Charter Administrative Code	7	MYR	4 years 3 years	None 4 terms	At will	None 3 years
Changes to responsibilities							
Remove department head hiring and firing authority; remove budget and contract approval authority							

The Task Force recommends keeping the Commission on the Environment, moving it to the Administrative Code, and modifying its structure and responsibilities to align it to the advisory committee template. The Commission on the Environment currently oversees the Department of the Environment and provides

³⁷ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

Citywide policy recommendations that support the City's sustainability efforts. The Task Force discussed that this role of making recommendations is best suited to an advisory committee structure and that modifying the Commission to primarily focus on Citywide environmental policy and recommendations may help strengthen its role. As part of this expanded advisory role and as a result of the recommendation to eliminate the Urban Forestry Council, the Task Force recommends moving oversight of the urban forest to the Commission on the Environment. This would include hearing reports on policy and activities related to the urban canopy, so that there continues to be a forum for public input and information sharing on street trees.

Next step: ballot measure

Joint Zoo Committee – No recommendation

The Joint Zoo committee is in scope because the Recreation and Park Commission established it, however it is not in code and a management agreement between the City and the Zoological Society determines its structure. Due to ongoing negotiations between the City and Zoological Society and the unique nature of this body, the Task Force voted to make no recommendations.

Next step: none

Park, Recreation, And Open Space Advisory Committee – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Charter Administrative Code	13	BOS (11), MYR (1), BOS President (1)	2 years 3 years	None 4 terms	At will	None 3-years

The Task Force recommends keeping the Park, Recreation, and Open Space Advisory Committee (PROSAC), moving it to the Administrative Code, and aligning it to the advisory committee template. The Task Force discussed that PROSAC's functions may be duplicative with the Recreation and Park Commission, but that PROSAC provides an additional forum to hear from residents in an organized fashion. The Task Force recommendation allows for future flexibility and an opportunity to reevaluate the ongoing utility of the body upon the sunset date.

Next step: ballot measure

Recreation and Park Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	7	MYR	4 years	None 3 terms	For cause At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head							

The Recreation and Park Commission oversees the Recreation and Park Department, a large department that oversees the City's expansive parks system and touches the lives of many San Franciscans. The Task Force recommends keeping the Commission and aligning it to the governance commission template.

Next step: ballot measure

Urban Forestry Council – Eliminate, functions overlap with City staff

The Urban Forestry Council is an example of an advisory body that has fulfilled its original mandate. The City adopted and is implementing an Urban Forest Plan and voters passed a 2016 proposition creating StreetTreeSF, an ongoing program that maintains all street trees. As a result, oversight and care for the urban canopy is now integrated into everyday City operations. The Task Force recommends eliminating the Urban Forestry Council in recognition that its work has been successful. The Commission on the Environment may hear reports on policy and activities related to the urban canopy, so that there continues to be a forum for public input and information sharing on street trees.

Next step: ordinance

Planning and Land Use

The Task Force discussed and recommended changes to Planning and Land Use bodies at its July 16, September 17, and October 1 meetings (“Inactive Bodies”, “Infrastructure, Climate, and Mobility”, and “Housing and Economic Development”). For more information on each body and a summary of the Task Force’s discussion, please refer to the [July 16th](#), [September 17th](#) and [October 1st](#) meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility [memo](#) and [presentation](#); Housing and Economic Development [memo](#) and [presentation](#); and Inactive Bodies [memo](#), and [presentation](#)).³⁸

Bayview Hunters Point Citizens Advisory Committee – Eliminate, functions overlap with other body

The Task Force recommends eliminating the Bayview Hunters Point Citizens Advisory Committee (Bayview CAC), which was established in 2013 to provide community input on planning and land use in the Bayview Hunters Point Redevelopment Project Area following the dissolution of the Redevelopment Agency. Over a decade later, the City’s land use processes have evolved, and the Bayview CAC’s role now overlaps with other bodies, including the OCII Hunters Point CAC, SFPUC CAC, Planning Commission, and Historic Preservation Commission. In recent years, the Bayview CAC has struggled with effectiveness, often failing to reach quorum due to inconsistent membership and ongoing vacancies.

Next step: ordinance

Historic Preservation Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Regulatory	Charter, Planning Code or Administrative Code ³⁹	7	MYR	4 years	None 3 terms	For cause At will	None
Changes to responsibilities							
Remove role in Legacy Business application review and requirement to approve a Preservation Element of the General Plan							

The Task Force recommends keeping the Historic Preservation Commission (HPC), which advises the City on historic preservation matters and approves certain permits to alter historically or culturally significant buildings. In addition, the Task Force recommends moving most of HPC’s technical duties from the Charter to

³⁸ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

³⁹ Keep in Charter, but move most detailed responsibilities to either the Planning Code or Administrative Code

the Planning Code and removing rigid seat qualifications that make it difficult to recruit candidates. In lieu of specific professional experience or certifications for each seat, the Task Force suggests codifying desirable qualifications for all members of the body. The Task Force recommends eliminating the requirement for HPC to approve a Preservation Element of the General Plan. This element has never been produced, isn't required by the state, and is duplicative with preservation planning elsewhere in the General Plan and department policies. Finally, the Task Force recommends removing HPC's role in the legacy business application review process, consistent with the HPC's own suggestions in its written comment letter.

Next step: ballot measure

Interagency Planning and Implementation Committee – Eliminate, keep as passive meeting body

The Task Force recommends eliminating the Interagency Planning and Implementation Committee (IPIC), which is responsible for overseeing the implementation of eleven Area Plans where growth from new housing and jobs is planned. In practice, IPIC functions as a staff working group and has not operated as a public meeting body. It should be deleted from the Administrative Code so that staff may continue to collaborate without being subject to Brown Act requirements.

Next step: ordinance

Market and Octavia Community Advisory Committee – No recommendation

The Task Force does not issue a recommendation for the Market and Octavia Community Advisory Committee, choosing instead to defer to a [September 30, 2025](#) Board of Supervisors vote to sunset the body within six months.

Next step: none

Planning Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	7	MYR, BOS	4 years	None 3 terms	For cause At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head							

The Task Force recommends keeping the Planning Commission, which oversees the Planning Department and has authority over most land use decisions regulated by the Planning Code. However, the Task Force deviated from general Governance Commission practice by maintaining split appointments between the Mayor and Board of Supervisors.

Next step: ballot measure

South of Market Community Planning Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	11	MYR (4), BOS (7)	3 years	None 4 terms	At will	2035 3 years

The Task Force recommends keeping the South of Market Community Planning Advisory Committee (SoMa CPAC), which was established in 2019 as part of the City’s broader implementation of the Central SoMa, Western SoMa, and East SoMa Area Plans. It was created to give residents, workers, and community stakeholders a direct role in advising City officials on how growth in these plan areas should be managed.

Next step: ordinance

Street Design Review Committee – Eliminate (inactive)

The Task Force recommends eliminating the Street Design Review Committee, which was created to advise the Mayor on proposed improvements in the public right of way. The committee has been inactive for years and may never have convened. Its intended role is now fulfilled by a passive meeting body known as the Street Design Advisory Team (SDAT). While the original committee was to be composed of high-ranking City officials, SDAT consists of less senior staff and is facilitated by the Planning Department.

Next step: ordinance

Treasure Island Development Authority Board of Directors – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Administrative Code	7	MYR	4 years	None	At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head							

The Task Force recommends keeping the Treasure Island Development Authority Board of Directors (TIDA BOD), which governs the Treasure Island Development Authority (TIDA). TIDA is a City agency and nonprofit corporation that oversees long-range planning and development of Treasure Island and Yerba Buena Island. TIDA BOD is legally required to exist as long as TIDA is incorporated as a nonprofit organization.

Next step: ordinance

Treasure Island/Yerba Buena Island Citizens Advisory Board – Eliminate, Fulfilled purpose

The Task Force recommends eliminating the Treasure Island/Yerba Buena Island Citizens Advisory Board (CAB), which was established in the late 1990s to advise the Treasure Island Development Authority (TIDA) on a draft base reuse plan. Since the adoption of the plan in 2011, the CAB’s relevance has declined, and engagement with the TIDA Board of Directors has diminished. While the CAB has become a forum for residents to raise quality-of-life concerns, this role does not align with TIDA’s core mission of long-term development. As the Island transitions into a more established residential community with a future master HOA, this is an appropriate time to sunset the CAB. A dedicated residents’ organization would be better positioned to engage with City departments—such as SFPD and MTA—on neighborhood issues, allowing TIDA to refocus on its primary mandate.

Next step: Ordinance

Port

The Task Force discussed and recommended changes to Port bodies at its August 20 and September 17, 2025, meetings (“Borderline Inactive Bodies,” “Infrastructure, Climate, and Mobility”). For more information on each body and a summary of the Task Force’s discussion, please refer to the [August 20th](#) and [September 17th](#) meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility [memo](#), and [presentation](#) and Borderline Inactive Bodies [memo](#) and [presentation](#)).⁴⁰

Port Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	5	MYR	4 years	None 3 terms	For cause, recall election At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head							

The Task Force recommends keeping the Port Commission, which is a governance body responsible for the seven and one-half miles of waterfront adjacent to the San Francisco Bay, which the Port develops, markets, leases, administers, manages, and maintains. The Port Commission is legally required to exist under Section 12 of the Burton Act and its functions cannot be transferred to another body.

Next step: ballot measure

Waterfront Design Advisory Committee – Eliminate (functions overlap with other bodies), may continue as passive meeting body

The Task Force recommends eliminating the Waterfront Design Advisory Committee (WDAC), which currently advises the Port Commission and Planning Commission on the design of waterfront development projects. This advisory function could be more appropriately fulfilled by a passive meeting body. The WDAC meets infrequently,⁴¹ does not issue permits, and provides only non-binding design recommendations. Should the Port Commission or Planning Commission require design input on waterfront projects, they could convene a passive advisory group as needed.

Next step: ordinance

Public Integrity

The Task Force discussed and recommended changes to public integrity bodies at its November 5 meeting (“General Administration and Finance”). For more information, please refer to the [meeting minutes](#) and accompanying materials ([memo](#) and [presentation](#)).

Ethics Commission – [TBD]

[Recommendations in development]

⁴⁰ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

⁴¹ 1 meeting in 2024

Next step: TBD

Sunshine Ordinance Task Force – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Regulatory	Administrative Code	11 voting 2 non-voting	BOS	2 years	None 6 terms	At will	None

The Task Force recommends keeping the Sunshine Ordinance Task Force, which hears violations of public records and open meeting laws.

Next step: ballot measure

Public Protection

The Task Force discussed and recommended changes to public protection bodies at its July 16, September 3, and September 17 2025, meetings (“Inactive Bodies,” “Public Safety”). For more information, please refer to the [July 16th](#), [September 3rd](#), and [September 17th](#) meeting minutes and accompanying materials (Public Safety [memo](#) and [presentation](#); Inactive Bodies [memo](#), and [presentation](#).)⁴²

Delinquency Prevention Commission – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. Based on available information, it seems that this body has not met in at least 15 years and its purpose overlaps significantly with several active bodies focused on juvenile justice and delinquency. Therefore, the Task Force recommends eliminating it.

Next step: ordinance

Disaster Council – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	13	MYR, BOS President	None	None	At will	None

The Disaster Council is a unique body; it is hybrid staff working group that the Mayor chairs and primarily Board of Supervisors and key department heads sit on the Council. The Task Force recommends keeping the Disaster Council and making minor modifications to update qualifications. While the Task Force typically recommends eliminating staff working groups from code, the director of the Department of Emergency Management sees value in retaining the body in code and is in the process of updating details of the body. The Task Force supports these updates.

Next step: ordinance

Fire Commission – Keep, modify structure and responsibilities

⁴² All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	5	MYR	4 years	None 3 terms	At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head; changes to role in employee discipline							

Fire Commissions are standard oversight bodies in cities across the country; San Francisco's Fire Commission is an important mechanism of oversight and accountability. The Task Force recommends keeping the Fire Commission in the Charter and aligning it to the governance template, including replacing the Commission's ability to nominate candidates for Fire Chief with consultative responsibilities in hiring and firing. The Task Force also recommends changing the employee discipline process to create citywide consistency. In the current process, the Fire Commission renders disciplinary decisions for anything longer than ten days, which is inconsistent with other commissions' employee discipline powers and is not required by state law. The Task Force recommends placing authority for employee discipline with the Fire Chief and having the Commission serve as an appellate body that hears appeals to the Fire Chief's decisions, which aligns with the State's appeals requirement.

Next step: ballot measure

Police Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	7	MYR (4), BOS (3)	4 years	None 3 terms	BOS Approval At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head; changes to role in employee discipline							

The Task Force recommends keeping the Police Commission in the Charter, given its critical role in oversight of law enforcement. Recommended modifications align the Police Commission to the governance template, with some exceptions. This includes no changes to split appointments, retaining four Mayoral seats and three Board of Supervisors seats, to help insulate the Commission from political pressures because neutrality is deeply important for this body. As a result, the Task Force also recommends removing the Board of Supervisors' ability to veto Mayoral appointments, due to the split appointment structure. Similarly, member removal is currently at will for BOS appointees, while Mayoral appointees require BOS consent to remove; the Task Force recommends having all appointees serve at will.

Finally, as with the Fire Commission, the Task Force recommends changing the employee discipline process to create citywide consistency. In the current process, the Police Commission renders disciplinary decisions for anything longer than ten days, which is inconsistent with other commissions' employee discipline powers and is not required by state law. The Task Force recommends placing authority for employee discipline with the Police Chief and having the Commission serve as an appellate body that hears appeals to the Police Chief's decisions, which aligns with the State's appeals requirement.

Next step: ballot measure

Real Estate Fraud Prosecution Trust Fund Committee – Keep, minor cleanup

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	3	DAT, CAT, ADM	None	None	None	None

The Task Force recommends keeping the Real Estate Fraud Prosecution Trust Fund Committee. This body is legally required, comprised of the District Attorney, the City Attorney, and the City Administrator, and its sole function is to award funds to deter real estate fraud, per the California Government Code. Because the body has established the allocation of the fund, it does not need to meet unless the District Attorney calls a meeting to revisit the allocation percentages. The Task Force, per conversations with the City Attorney's Office, recommends adding language to the Administrative Code clarifying that this is the only trigger for meeting.

Next step: ordinance

Sheriff's Department Oversight Board – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Charter Administrative Code	7	MYR (3) (4), BOS (4) (3)	4 years	3 terms	For cause At will	None

Changes to responsibilities

Remove subpoena power, budget and contract approval.

The Task Force recommends keeping the Sheriff's Department Oversight Board (SDOB) and moving it to the Administrative Code. Voters approved SDOB and the department it oversees, the Sheriff's Department Office of Inspector General (SDOIG), in response to deeply upsetting incidents of Sheriff's Department misconduct. While oversight of law enforcement agencies is critical, this body has complex considerations. Both SDOB and SDOIG have struggled with operational challenges in the five years since approval and the Department of Police Accountability (DPA) has taken responsibility for the majority investigations into Sheriff's misconduct. Furthermore, California law prohibits oversight bodies for county Sheriff agencies, so the powers of SDOB will always be inherently limited. Despite these challenges, oversight of law enforcement is an important function and SDOB has deeply passionate supporters and advocates who highlight the need for public oversight into Sheriff's Department staff conduct.

Ultimately, the Task Force recommends making modifications to SDOB so that it can grow to better serve as a mechanism for oversight, public input, and transparency. Under the Task Force's recommendations, SDOB will provide public transparency and oversight over the SDOIG, including the authority to hire and fire the Inspector General. The Inspector General has the authority to conduct investigations and issue subpoenas. The Task Force's goal is that these recommended changes balance the operational/legal challenges with appropriate oversight and will allow SDOB to continue to grow and evolve. The addition of a three-year sunset date means that when the body comes up for renewal, there will be another opportunity to assess how this body may best serve San Franciscans.

Next step: ballot measure

Public Utilities

The Task Force discussed and recommended changes to public utilities bodies at its July 16 and September 17, 2025, meetings (“Inactive Bodies,” “Infrastructure, Climate, and Mobility”). For more information on each body and a summary of the Task Force’s discussion, please refer to the [July 16th](#) and [September 17th](#) meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility [memo](#), and [presentation](#) and Inactive Bodies [memo](#), and [presentation](#)).⁴³

Public Utilities Citizens’ Advisory Committee – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Charter Administrative Code	17 15	MYR, BOS	4 years 3 years	2 terms	At will	None 3 years

The Task Force recommends keeping the Public Utilities Citizen’s Advisory Committee, moving it to the Administrative Code, and aligning it to the advisory committee template.

Next step: ballot measure

Public Utilities Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	5	MYR	4 years	None 3 terms	For cause At will	None

Changes to responsibilities

Consultative role in hiring and firing department head

The Public Utilities Commission (public body) is an important oversight body that oversees the Public Utilities Commission (the department), which is an enterprise department of the same name that administers San Francisco’s water, energy supplies, and utilities. The Task Force recommends keeping the Public Utilities Commission, retaining it in the Charter, and aligning it to the governance template.

Next step: ballot measure

Public Utilities Rate Fairness Board – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Charter Administrative Code	7	ADM, CON, MYR, BOS	None 3 years	None 4 terms	At will	None

The Rate Fairness Board helps the Public Utilities Commission maintain transparency and accountability in setting utility rates. The Task Force recommends keeping the body, moving it to the Administrative Code, and making modifications to align the body with the advisory committee template. The Task Force recommends not including a sunset date given the ongoing need for transparency in rate setting.

⁴³ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

Next step: ballot measure

PUC Small Firm Advisory Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The committee stopped meeting during the COVID-19 shutdown and never resumed activities. The Public Utilities Commission has continued the work with staff and contractors and so the Task Force recommend eliminating the Committee.

Next step: ordinance

Public Works

The Task Force discussed and recommended changes to Public Works bodies at its July 16 and September 17, 2025, meetings ("Inactive Bodies," "Infrastructure, Climate, and Mobility"). For more information on each body and a summary of the Task Force's discussion, please refer to the [July 16th](#) and [September 17th](#) meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility [memo](#), and [presentation](#) and Inactive Bodies [memo](#) and [presentation](#)).⁴⁴

Graffiti Advisory Board – Eliminate (inactive)

The Task Force recommends eliminating the Graffiti Advisory Board, which was established to advise the Board of Supervisors and the Mayor on graffiti prevention and abatement, but has not met in several years.

Next step: ordinance

Industrial Waste Review Board – Eliminate (inactive)

The Task Force recommends eliminating the Industrial Waste Review Board, which was established to hear appeals of wastewater discharge permits, but has not previously been utilized.

Next step: ordinance

Newsrack Advisory Committee – Eliminate (inactive)

The Task Force recommends eliminating the Newsrack Advisory Committee, which was established to advise the Department of Public Works (DPW) on its pedmount news rack program. However, this body is inactive and DPW's contract for pedmount news racks expired in November 2024.

Next step: ordinance

Public Works Commission – Eliminate, functions overlap with City staff/other bodies

The Task Force recommends eliminating the Public Works Commission (PWC), which was created by Proposition B (2020) to oversee the Department of Public Works after the planned spin-off of its Operations Division into the Department of Sanitation and Streets. Proposition B (2022) reversed that plan, combining all Public Works contract and budget approvals under the Public Works Commission. Since then, public

⁴⁴ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

engagement has significantly declined. The Commission received 107 and 54 public comments in its first two years, respectively, but only a handful in the most recent year. Notably, even after the Commission President [recommended](#) the body's elimination, no members of the public attended the following week's meeting.

The PWC's role overlaps with other City commissions overseeing departments that rely on DPW's services. These commissions typically approve capital projects – including their scope, budget, design, and other factors – while PWC approves the contracts to deliver them. The PWC was formed in response to a corruption scandal in the department which included poor contracting practices. Without the PWC, millions of dollars of construction contracts annually would be approved by the DPW Director, with no public visibility. However, commissioners lack insight into whether winning bidders engaged in misconduct, and the long-standing protest process already provides losing bidders with a formal process to challenge procurement decisions. Furthermore, citywide contracting procedures were strengthened in response to the same scandal, reducing the need for a separate oversight body.

Next step: ballot measure

Sanitation and Streets Commission – Eliminate, has fulfilled purpose

The Task Force recommends eliminating the Sanitation and Streets Commission, which was established by Proposition B (2020) to oversee the newly created Department of Sanitation and Streets. Two years later, Proposition B (2022) reversed that plan, merging the new department back into the Department of Public Works while retaining the commission. As a result, the commission now oversees only a division within Public Works, rather than an independent department. This structure is inconsistent with standard practice, where governance commissions typically oversee entire departments. Additionally, the commission lost its budget and contract approval authority in 2022, leaving only general oversight duties and the responsibility to set cleanliness standards. Public participation is very low, with typically just one public commenter per meeting.

Next step: ballot measure

Transportation

The Task Force discussed and recommended changes to transportation bodies at its September 17 meeting ("Infrastructure, Climate, and Mobility"). For more information, please refer to the [meeting minutes](#) and accompanying materials ([memo](#) and [presentation](#)).

Bicycle Advisory Committee – Eliminate, functions overlap with City staff

The Task Force recommends eliminating the Bicycle Advisory Committee (BAC), which was created in 1990 to advise the City on bicycle safety and accessibility. At that time, the Municipal Transportation Agency (MTA) did not exist, and bicycle planning was limited. Today, the MTA has a dedicated Sustainable Streets Division with full-time bike planners and engineers who regularly engage the public on bicycle-related projects.

For example, the 2025 San Francisco Biking and Rolling Plan was developed through extensive outreach, including over 250 events, 10 open houses, and 1,000+ survey responses. The BAC was one of more than 80 groups consulted. In contrast, BAC meetings typically draw two or fewer public commenters. While the BAC provides a venue for input, it duplicates functions already embedded in MTA's planning and engagement processes.

Next step: ordinance

Interdepartmental Staff Committee on Traffic and Transportation (ISCOTT) – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff working group	Transportation Code Administrative Code	7	MYR, CPC, DPW, POL, FIR, and Entertainment Commission	None	None	At will	None

The Task Force recommends keeping the Interdepartmental Staff Committee on Traffic and Transportation (ISCOTT), which reviews temporary street closure permits for special events like neighborhood block parties or street fairs. This body is quite active, approving over 450 permits in the last year.

Next step: ordinance

Mission Bay Transportation Improvement Fund Advisory Committee – Eliminate, fulfilled purpose

The Task Force recommends eliminating the Mission Bay Transportation Improvement Fund Advisory Committee (MBTIFAC), which advises the City on the allocation of funds to support transportation services and infrastructure improvements related to events at the Chase Center. While the committee played a key role in early planning and coordination around traffic mitigation, transit investments, and infrastructure improvements linked to the arena's opening, the Mission Bay Transportation Improvement Fund was zeroed out in the FY2025-26 & FY2026-27 budgets. With allocations expended, there is little remaining for the committee to advise on.

Next step: ordinance

Municipal Transportation Agency Board of Directors – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Governance	Charter	7	MYR	4 years	3 terms	For cause At will	None
Changes to responsibilities							
Consultative role in hiring and firing department head							

The Task Force recommends keeping the Municipal Transportation Agency Board of Directors (MTAB), which oversees the San Francisco Municipal Transportation Agency (SFMTA).

Next step: ballot measure

Municipal Transportation Agency Citizens' Advisory Committee – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Charter Administrative Code	15	MYR (4), BOS (11)	4 years 3 years	None 3 terms	At will	None 3 years

The Task Force recommends keeping the Municipal Transportation Agency Citizens' Advisory Committee, which provides advice and recommendations to the San Francisco Municipal Transportation Agency (SFMTA).

Next step: ballot measure

Workforce Development

The Task Force discussed and recommended changes to workforce development at its July 16 and October 1, 2025, meetings ("Inactive Bodies," "Housing and Economic Development"). For more information, please refer to the [July 16](#) and [October 1](#) meeting minutes, and accompanying materials (Housing and Economic Development [memo](#) and [presentation](#), Inactive Bodies [memo](#) and [presentation](#).)⁴⁵

Committee on City Workforce Alignment – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	17	MYR (3), BOS (3), other departments (11)	3 years	None 4 terms	At will	None 2030

The Committee on City Workforce Alignment is a hybrid staff working group and advisory committee that supports cross departmental coordination on workforce development. Due to the addition of public members, the Task Force recommends keeping this body and partially aligning it to the advisory body template. Exceptions include keeping 17 members and adding a 2030 sunset date to align with the conclusion of the Office of Economic and Workforce Development's five-year plan.

Next step: ordinance

Industrial Development Authority Board – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body is defunct and the Task Force recommends removing it from code.

Next step: ordinance

Workforce Development Advisory Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16th meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Committee has not been active in many years and the Workforce Investment Board now does any functions this body previously performed. The City Attorney's Office has already introduced an [ordinance](#) which, if passed, would eliminate this body.

Next step: ordinance

Workforce Investment Board – Keep, modify structure

⁴⁵ All materials can be found at <https://www.sf.gov/commission-streamlining-task-force>

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	28	MYR	2 years	None 6 terms	Member vote At will	None

The Workforce Investment Board (WISF) is federally required so that the City can receive federal funding. The Task Force recommends keeping WISF and partially aligning it to the advisory committee template. The Task Force recommends exceptions to the cap on the number of members, due to the unique composition of the group (two Supervisors sit on WISF), and to the sunset date, because it is legally required.

Next step: ordinance

Recommendations for Managing and Improving Public Bodies

[Forthcoming]

DRAFT

Conclusion

[Forthcoming]

DRAFT

Planned Appendices

[Appendices text forthcoming]

1. Full text of Proposition E
2. Evaluation Criteria and Templates
3. Meeting Schedule and Topics
4. Record of Task Force Member Votes