From: commissionstreamlining

Subject: re: Sanitation & Streets Commission

Date: Wednesday, September 17, 2025 9:47:51 AM

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## Dear Members of the Task Force,

Thank you for the important work you are doing. Streamlining and evolving our city's governance structures is essential if we are to make meaningful progress on the challenges facing San Francisco.

My name is Stuart Parmenter. I am the most recent appointee to the Sanitation & Streets Commission and formerly served as CTO of One Medical. I joined the Commission in July because I believe our city deserves cleaner, more sanitary streets—streets where people can raise a family, and where children and adults alike can walk without fear of stepping in human waste or encountering discarded needles—and because I know there is important work still to be done.

Since its creation, the Sanitation & Streets Commission has taken valuable first steps in setting basic cleanliness standards within the public right of way. But I believe we must now take a deeper dive into the data, performance metrics, and systemic challenges that shape outcomes on our streets. In my first months, I have witnessed the heroic daily work of the Department of Public Works (DPW) in the face of daunting obstacles: illegal dumping, unpermitted vending, and the Sisyphean task of steam-cleaning sidewalks after encampments are moved, only to see them return hours later—among many other challenges that stretch their capacity every day.

While DPW's role is critical, simply asking them to "do more" will not resolve these systemic problems. A citywide, systems-level approach is needed. On the ground, there is already important operational coordination among DPW, the Mayor's Office, the Department of Public Health, Homelessness and Supportive Housing, Emergency Management, the Police Department, and the Fire Department. Each of these agencies plays a critical role, but there are no overarching standards or accountability that cut across departments. As a result, each agency is left to focus on its own mission while also trying to respond to these shared problems. Establishing citywide standards and oversight would give San Francisco a better chance at delivering the clean, safe, and welcoming streets our residents deserve.

The responsibility before this Task Force—to recommend whether commissions should be kept, modified, combined, or eliminated—is a serious one. The condition of our streets touch on some of the city's deepest and most visible challenges. For that reason, I hope this work is seen not as an area to scale back, but as an opportunity to strengthen oversight and standards so that we can make real progress together.

I know this is a large task, and achieving true alignment across agencies will not be easy. But I believe it is the level of effort our city deserves, and I want to lean in and be part of solving these problems—not just a voice on the sidelines.

Thank you for your service and for considering this perspective.

Sincerely, Stuart Parmenter