

Meeting Minutes



City and County of San Francisco
Daniel Lurie, Mayor

San Francisco Department of Public Health
San Francisco Health Commission
Daniel Tsai, Director of Health

President

Laurie Green, MD

Commissioners

- Edward A. Chow, MD
- Susan Belinda Christian, J.D.
- Suzanne Giraudo, ED.D, Vice President
- Tessie Guillermo
- Judy Guggenhime
- Karim Salgado

DPH Director of Health

Daniel Tsai

Health Commission Secretary

Mark Morewitz, MSW

Minutes for Health Commission Finance and Planning Committee

Date and Time

August 3, 2026 **3pm**

Agenda items

1. Call to Order

Present: Vice President Suzanne Giraudo, E.D.
Commissioner Tessie Guillermo, Member

Excused: Commissioner Edward Chow, MD, Chair

The meeting was called to order at 3:03pm.

2. Approval of the Minutes of the Health Commission Finance and Planning Committee Meeting of July 6, 2026

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no Commissioner comments.

Action Taken: The committee unanimously approved the meeting minutes.

3. August Contracts Report

Philip Mach, Manager of CBO Contracting, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Giraudo asked whether most transitional youth in the supportive living program were from the foster care system. Kali Cheung, DPH Director of Transitional Age Youth System of Care, responded that many participants had been in foster care but not exclusively, explaining that others were referred through psychiatric hospitalization or shelter systems. Commissioner Giraudo then asked how youth who had not been in foster care were identified, and Ms. Cheung clarified that referrals may come from navigation centers or behavioral health programs. The commissioner further asked about length of stay, and Ms. Cheung noted typical stays average two years depending on individual needs.

Commissioner Giraudo asked about outpatient participants and how long they remain connected. Ms. Cheung responded that durations vary but generally align with the two-year structure of the residential program. Commissioner Giraudo asked whether there has been an increase in youth needing these services; staff member Ms. Cheung stated there has been an increase and described broader system gaps in programs tailored for transitional-age youth (TAY). The commissioner also asked whether youth exiting Juvenile Hall are served, and Ms. Cheung explained that referrals depend on individual needs and coordination between youth and adult systems of care.

Commissioner Guillermo asked about updated metrics referenced in program documentation. Cheung responded that updated clinical metrics were needed due to the department's transition to a new

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electronic health record system and centralized referral process. Commissioner Guillermo then asked for examples, and Cheung explained that standardized tools now measure changes in independent living skills and quality-of-life outcomes, noting that 100% of graduating clients showed improvement in independent living skills. Ms. Cheung added that programs also track navigation success for participants before program admission.

Action Taken: The committee voted unanimously to recommend that the full Commission approve the report.

4. Request for approval of a new Professional Services Agreement with ARUP Laboratories Inc. to perform Reference Laboratory Testing services. The proposed contract has a total not-to-exceed amount of \$7,200,000, including 0% contingency, for a three-year term commencing September 1, 2026, and expiring August 30, 2029.

Sabrina Robinson, ZSFG Chief Operating Officer, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Girardo asked whether ARUP had previously been a DPH/ZSFG contractor. Ms. Robinson clarified that ARUP had been used through a group purchasing organization, but not through a direct DPH contract. Commissioner Girardo asked whether ARUP is local business, and ARUP representative Carrie Leary explained that the laboratory is based in Salt Lake City and specimens are shipped there multiple times daily. Commissioner Girardo asked how long ARUP has been in business, and Ms. Leary stated the organization is 50 years old and a nonprofit subsidiary of the University of Utah.

Action Taken: The committee voted unanimously to recommend that the full Commission approve the contract.

5. Emerging Issues

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no commissioner comments on this item.

6. Public Comment

There was no public comment on this item.

7. Adjournment

The meeting was adjourned at 3:34pm.