

Meeting Minutes



City and County of San Francisco
Daniel Lurie, Mayor

San Francisco Department of Public Health
San Francisco Health Commission
Daniel Tsai, Director of Health

President

Laurie Green, MD

Commissioners

- Edward A. Chow, MD
- Susan Belinda Christian, J.D.
- Suzanne Giraudo, ED.D, Vice President
- Tessie Guillermo
- Judy Guggenhime
- Karim Salgado

DPH Director of Health

Daniel Tsai

Health Commission Secretary

Mark Morewitz, MSW

Minutes for Health Commission Finance and Planning Committee

Date and Time

July 6, 2026 2pm

Meeting Minutes

1. Call to Order

Present: Commissioner Edward Chow, MD, Chair
Vice President Suzanne Giraudo, E.D.
Commissioner Tessie Guillermo, Member

The meeting was called to order at 2:03pm.

2. Approval of the Minutes of the Health Commission Finance and Planning Committee Meeting of June 1, 2026

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no Commissioner comments.

Action Taken: The committee unanimously approved the meeting minutes.

3. July Contracts Report

Philip Mach, Manager of CBO Contracting, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Regarding the Felton Institute Behavioral Health Services contract, Commissioner Guillermo asked why funding for the Full Circle Family Program extended into the next fiscal year despite the program being scheduled to end earlier. She noted mismatches between dates shown in the report and dates stated verbally. She requested clarity to avoid confusion in budget interpretation. Mr. Mach clarified that the Full Circle Family Program ends June 30, 2027, while other programs under the same contract continue through 2028. He acknowledged a typographical error and confirmed corrected documentation would be submitted. Farahnaz K. Farahmand, Director: Children, Youth & Families System of Care, shared additional details regarding rate structures and upcoming re-solicitations for replacement contracts.

Commissioner Chow emphasized the need for clearer annual funding summaries when programs end mid-contract. He noted that unchanged annual totals created misleading impressions that all programs continued unchanged. He requested future reports explicitly note expected reductions. Mr. Mach agreed to revise reporting language to reflect future-year reductions and noted that the Commission will receive a corrected version after the meeting.

Regarding the Felton Institute Transitional Age Youth contract, Commissioner Giraudo requested detailed outcome tracking for program success, stating qualitative descriptions were insufficient for a contract of this scale. She asked where satisfaction data and treatment outcomes were stored and whether they could be shared. She emphasized the Commission's oversight responsibility and need for measurable results. Kali Cheung, Director of Transitional Age Youth System of Care, explained that data was partly stored in a new electronic health record system implemented in FY 24–25, requiring adjusted objectives and some manual tracking. She confirmed outcome data exists and would be provided. She

Meeting Minutes

noted screening and capacity-building metrics already appear in submitted reports and agreed to deliver additional client-level outcome data.

Commissioner Chow described the need for clearer outcome data, including successful completions of treatment and improvements over time. He stated qualitative narratives were insufficient without measurable evaluation. He explained that contract renewals require evidence of effectiveness. Ms. Cheung, committed to producing quantitative results, demonstrating goal achievement and providing examples of outcome measures and corrective actions where programs fall short.

Regarding the Homeless Children's Network Black Birth Health Initiative contract, Commissioner Chow requested explanation for substantially lower-than-expected individual therapy numbers. He asked whether staffing shortages or client preference influenced the discrepancy. He also raised concerns about the pilot year's slow launch and lack of available performance information. Teresa Yu, Behavioral Health Services Act Program Manager, stated the program was in its first full year and experienced therapist turnover, reducing capacity. She noted many clients opted for group services rather than individual therapy. She committed to delivering full annual report data once compiled.

All three committee members raised concerns about approving the contract without sufficient data, especially given the program's pilot status and notable underspending in prior years. They questioned whether delays in startup were operational or structural and requested postponement of approval until clearer information was available. Mr. Mach agreed to delay the item and provide expanded quantitative reporting, historical details, and explanations for carryforward funding. He confirmed service levels would not be disrupted by postponing approval.

Regarding the San Francisco Community Health Center HIV Case Management contract, Commissioner Chow expressed appreciation for detailed outcome reporting and requested clarity on future funding stability given reliance on Ryan White funds. Vice President Giraudo asked whether future services would require new procurement processes. Beth Neary, Assistant Director of HIV Health Services, stated federal Ryan White funding appears stable, with recent state backfill covering a major federal reduction. She confirmed services would continue but future providers would be selected through a new RFP.

Action Taken: The committee voted unanimously to recommend that the full Commission approve the report, with the exception of the Homeless Children's Network contract.

4. Request for approval of a New Professional Services Agreement with HealthRight 360 to perform fiscal intermediary check-writing services for the Dementia Support & Stabilization Pilot. The total proposed agreement amount is \$3,435,456 which includes a 9.6% contingency for the term of July 1, 2026 through June 30, 2028 (2 years).

Todd Barrett, MD, Chief Medical Officer, San Francisco Health Network, presents the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Meeting Minutes

Vice President Giraudo asked about assessment responsibilities and coordination among departments in the new pilot structure. She requested periodic updates due to complexity and the importance of developing dementia-specific placement pathways.

Commissioner Chow asked for clarity on pilot metrics, sustainability goals, and dashboard development. He also asked who would be responsible for conducting the assessments used to determine appropriate placement for patients with dementia under the pilot program. He wanted clarification on whether HealthRight360 would perform any evaluative functions or solely handle fiscal intermediary responsibilities. He also asked how coordination among multiple entities, including DPH, DOS, HSH, primary care, and UCSF staff, would be structured and monitored. Dr. Todd Barrett, San Francisco Health Plan Chief Medical Officer, explained that HealthRight 360 will serve only as fiscal intermediary, while interdisciplinary assessments will be conducted by DPH, DOS, HSH, UCSF clinical staff, and health plan partners. He outlined early milestones and anticipated reporting timelines of approximately 9 months. He confirmed the pilot was approved as a grant through existing city channels.

Action Taken: The committee unanimously recommended that the full Health Commission approve the contract.

5. Request for approval of a new Software and Support Services Agreement with Persimmony International Inc. for case management and time study in support of Maternal Child and Adolescent Health Program. The total proposed contract amount is \$295,079.68 which includes a 12% contingency for the term of July 1, 2026 through June 30, 2028 (2 years).

Dr. Jeanne Lee, Maternal Child Adolescent Health Medical Consultant, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Guillermo asked whether the system would support outcome tracking and integrate with Epic. She sought assurance that treatment-goal data would be reportable and useful for Commission oversight.

Commissioner Chow asked about outcome measures for both child welfare and medical therapy components.

Dr. Jeannie Lee, Maternal, Child, and Adolescent Health, stated Epic could not serve these programs due to confidentiality laws. She confirmed the new system will track goals, case management progress, and treatment outcomes. She committed to reporting meaningful metrics.

Action Taken: The committee unanimously recommended that the full Health Commission approve the contract.

6. Request for approval of an Amendment with Homeless Youth Alliance (HYA) to perform outreach and case management with the Integrated Street Team. The agreement, originally held by the Department of Homelessness and Supportive Housing (HSH), will transition to DPH effective July 1, 2026. The total proposed agreement amount is \$1,785,397 which includes a contingency amount (for FY26-FY27 only) for the term of January 1, 2021 through June 30, 2027 (6 years and 6 months).

Kathleen Johnson-Silk, DPH Director of Street Health, presented the item. She reviewed integration of Urban Alchemy (Heart Program), Heluna Health Outreach, and Homeless Youth Alliance contracts into the new DPH Street Team. They explained staffing transfers, geographic deployment, and collective metrics.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Chow asked for clarification about how the Homeless Youth Alliance fits within the new citywide street-outreach integration. He requested an explanation of how HYA will coordinate with the DPH Street Team despite being a smaller program not embedded in Rapid Response or Shared Priority teams. He also asked whether the transition might disrupt established youth-service relationships critical to successful outreach. In addition, they sought assurance that the program's geographic focus in the Lower Haight would not be altered. Ms. Silk explained that HYA fills a critical gap in an area with limited youth-specific outreach services and will remain an essential partner. She confirmed that HYA's service footprint, operational approach, and staffing structure will remain unchanged under DPH oversight. The integration is intended to strengthen coordination without altering the program's core work.

Action Taken: The committee unanimously recommended that the full Health Commission approve the contract.

7. Request for approval of an Amendment with Urban Alchemy to perform outreach services and care coordination under the Integrated Street Teams. The agreement, originally held by the Department of Emergency Management (DEM), will transition to DPH effective July 1, 2026. The total proposed agreement amount is \$17,712,871 which includes a 12% contingency (for FY26-27 only) for the term of May 1, 2023, through April 30, 2028 (5 years).

Kathleen Johnson-Silk, DPH Director of Street Health, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Vice President Giraudo raised concerns about Urban Alchemy's external controversies and requested assurance that risks would not impact this major city initiative. She emphasized transparency and monitoring as the program expands under DPH. Ms. Silk stated Urban Alchemy's Heart Team has strong operational history within the street-response model. She committed to consulting fiscal oversight staff and incorporating stability reviews into future updates.

Action Taken: The committee unanimously recommended that the full Health Commission approve the contract.

- 8. Request for approval of an Amendment with Public Health Foundation Enterprises Inc. dba Heluna Health to perform outreach and case management services as part of the Integrated Street Teams. The agreement, originally held by the Department of Homelessness and Supportive Housing (HSH) will transition to DPH effective July 1, 2026. The total proposed agreement amount is \$36,758,469 which includes a contingency (for FY26-27 only), for the term of January 1, 2024 through June 30, 2027 (3 years and 6 months).**

Kathleen Johnson-Silk, DPH Director of Street Health, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Vice President Giraudo requested clarification on coordination with HSH, future funding stability, and overall cost implications for DPH. She asked whether grant funding and staffing transfers sufficiently covered operational needs and sought future reporting on integration effectiveness. Ms. Silk explained that grant funds, transferred staff, and shared funding responsibilities were designed to keep programs whole. They acknowledged that ongoing grant efforts will continue and agreed to provide cost breakdowns and integration impact assessments.

Action Taken: The committee unanimously recommended that the full Health Commission approve the contract.

9. Emerging Issues

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no commissioner comments.

10. Public Comment

There was no public comment.

11. Adjournment

The meeting was adjourned at 3:34pm.