



ZUCKERBERG
SAN FRANCISCO GENERAL
Hospital and Trauma Center

Patient Safety Strategy Update

Joint Conference Committee of the
San Francisco Health Commission
Monday, July 27, 2026

Adrian Smith; Mary Mercer; Dana Freiser



San Francisco Department
of Public Health

Objectives



Define Patient Safety



Review Current Key Performance Indicators



Provide an update on our True North Vision and Strategic Planning for Patient Safety Initiatives

What Is Patient Safety?

"The freedom from accidental or preventable injuries produced by medical care." **Source: IOM & AHRQ**

"A discipline in the health care sector that applies safety science methods toward the goal of achieving a trustworthy system of health care delivery."
Source: IOM & AHRQ

Current literature suggests that adverse events occur in nearly one in four inpatient admissions and approximately one fourth of the events were preventable (NEJM, 2023).

Overview

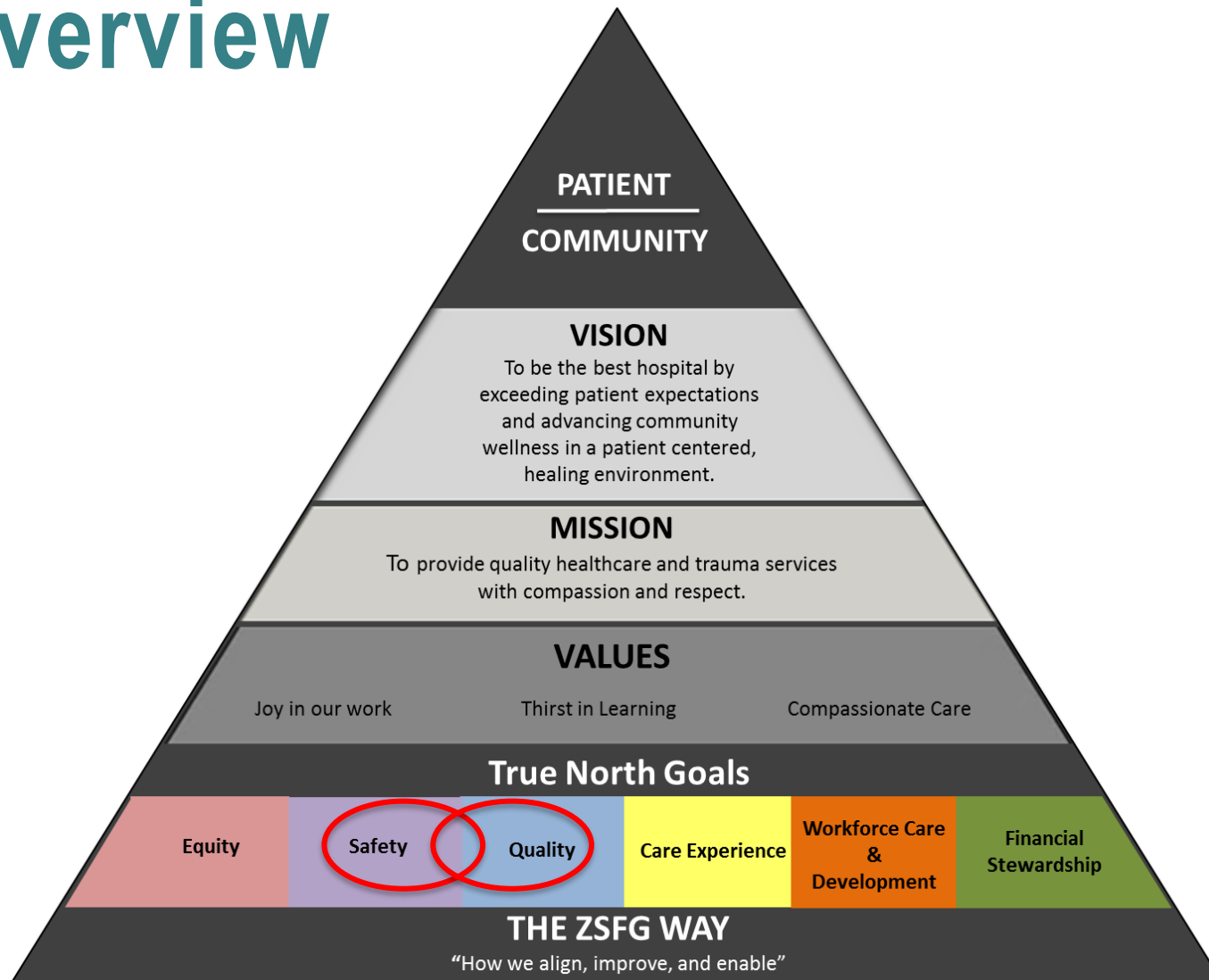


Image: ZSFG True North

The Team(s)



SEPSIS (SEP-1)

Off Target



ZUCKERBERG
SAN FRANCISCO GENERAL
Hospital and Trauma Center

Sepsis Bundle Compliance



Target 59%
Baseline 38.2%



SEP-1*

(Sample Compliance Rate)

Last 12 Months

32.9%

Apr 2026

33.3%

Monthly Sepsis Bundle Compliance (SEP-1) ?

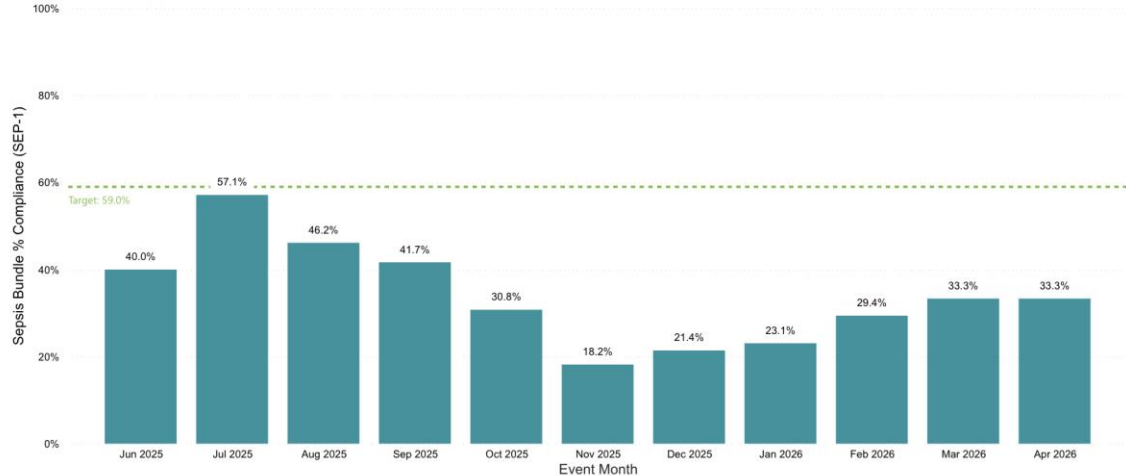
*Based on Random Sampling

Start of Month

Last 14 Months

5/10/2025 - 7/9/2026

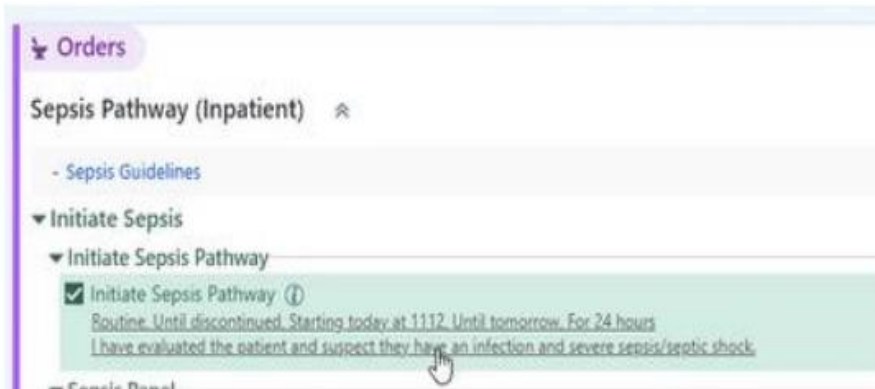
Month to Date Compliance %



Go live of Sepsis Pathway – 4/15/26
Only one case following go-live was included in sample



Highlights from Sepsis Pathway Go Live: 4/15/2026



	Pod B&C	Pod B,C,CareSTART,Triage&Waiting	Pod C	Pod A&C	My + Needs attending	Peds	Pod A/B & Resus	Areas	Finish Up Fast	Sepsis	EVI	Spec	Care		
	Bed	Patient	Age/Gen	A	TT	Complaint	Pt/ Att	RES/N	Studer	RN	Stick T	Sepsis	EVI	Spec	Care
BED3	ZzTRNED, Lisa-EMER	3 w / F	2	06:49	Fever, Shortnes...	— — — — —	D..	—	—	—	—	—	1	—	—
BED3	Achilles, Lisa-EMER	3 w / F	2	06:49	Fever, Shortnes...	— — — — —	D..	—	—	—	—	—	1	—	—
BED3	Aegea, Lisa-EMER	3 w / F	2	06:49	Fever, Shortnes...	— — — — —	D..	—	—	—	—	—	1	—	—
BED3	Aeneas, Lisa-EMER	3 w / F	2	06:49	Fever, Shortnes...	— — — — —	D..	—	—	—	—	—	1	—	—
BED3	Ajax, Lisa-EMER	3 w / F	2	06:49	Fever, Shortnes...	— — — — —	D..	—	—	—	—	—	1	—	—
BED3	Castor, Lisa-EMER	3 w / F	2	06:49	Fever, Shortnes...	— — — — —	D..	—	—	—	—	—	1	—	—
BED3	Celaeno, Lisa-EMER	3 w / F	2	06:49	Fever, Shortnes...	— — — — —	D..	—	—	—	—	—	1	—	—

9

SEPSIS (SEP-1)

Highlights from *Sepsis Pathway Since Go Live*



01

**ORDERSET USED >350
TIMES (97% ED)**

02

**~ 80% OF ICD-10 CODED
CASES USED THE
PATHWAY!**

03

**ABTRACTOR TOOL
AND PREDICTIVE
MODEL BEING STUDIED**

SEPSIS (SEP-1)



MOUD

Off Target

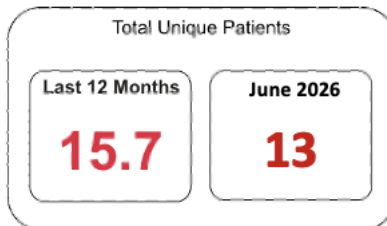
Leading Causes of Death for SF Residents*

CHA 2019 (2015-2017)	CHA 2024 (2019-2021)
1 Ischemic Heart Disease	1 Ischemic Heart Disease
2 Cerebrovascular Disease	2 Drug Use Disorders
3 Alzheimer's Disease	3 Cerebrovascular Disease
4 Other Heart Diseases	4 Other Heart Diseases
5 Lung/Trachea/Bronchial Cancer	5 Hypertensive Disease
6 Hypertensive Disease	6 Alzheimer's Disease
7 Chronic Obstructive Pulmonary Disorder	7 Neuro-degenerative diseases (non-Alzheimer's)
8 Drug Use Disorders	8 Lung/Trachea/Bronchial Cancer
9 Neuro-degenerative diseases (non-Alzheimer's)	9 Chronic Obstructive Pulmonary Disorder
10 Diabetes Mellitus	10 Diabetes Mellitus

* Based on average number of deaths.
Data source: California Department of Public Health (CDPH), Vital Records Business Intelligence System (VRBIS), Death Statistical Master File, 2015-2021.

Unique Patient Discharged with Buprenorphine →

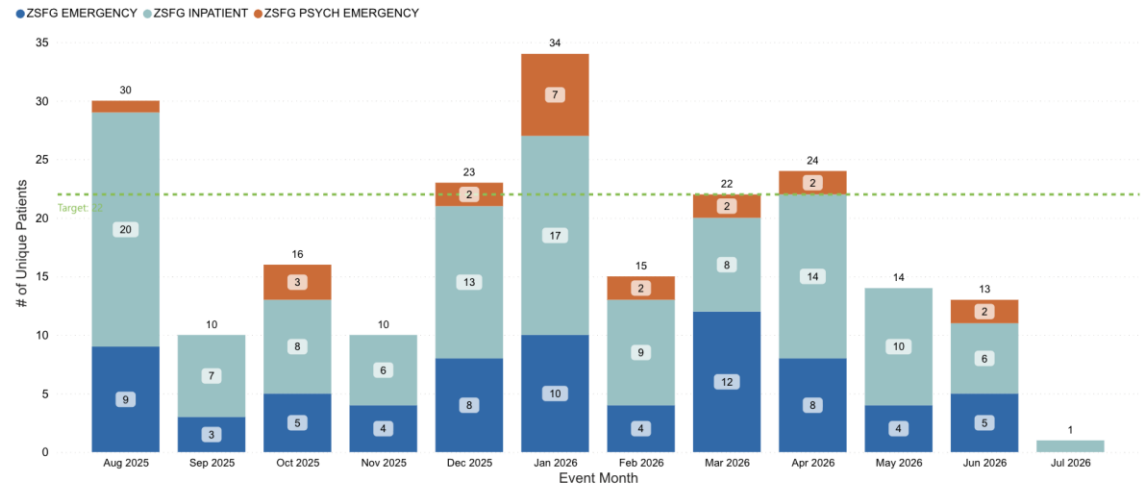
Target 22
Baseline 18.50



Monthly Unique Patients Discharged with Buprenorphine (IP, ED, PES) ?

*Medications for Opioid Use Disorder (MOUD)

Hospital Area: All | RN Station: All | Hospital Service: All | Start of Month: Last 12 Months | 7/9/2025 - 7/8/2026



MOUD

Highlights from ZSFG Campus Team: ACT, ED, PES, BRIDGE

01

**ED ADMINISTERED
26 LAIs CY2026 TO
DATE VS. 12 IN
CY2025**

02

**OVER 80% OF PES
PATIENTS ARE
SCREENED FOR
OPIOID USE**

03

**ED SUN CONSULTS
JUMPED FROM 28
(DEC'25) to 81
(APR'26)**

04

**MOUD SMARTSET
FOR ED AND PES TO
BE LAUNCHED 2026!**

05

**9 new ACT nurse
liaisons trained from
M/S, ED, PES**

MOUD

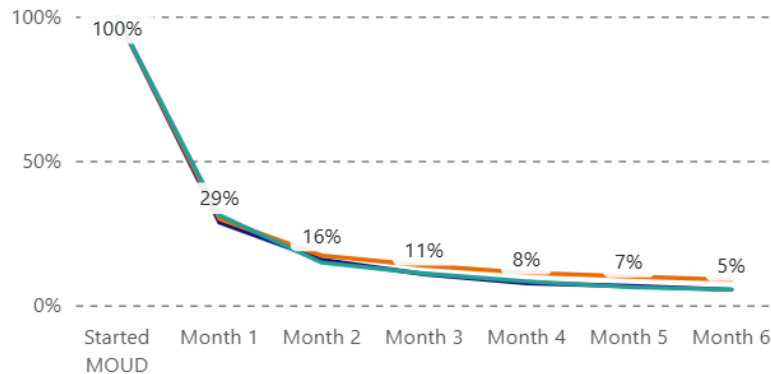
Additional Highlights from ZSFG Campus Team: ACT, ED, PES, BRIDGE

ZSFG CAMPUS MOUD DASHBOARD IN PROGRESS TO ALIGN WITH "Breaking the Cycle" Dashboards

New client engagement over time by year (ZSFG Inpatient)

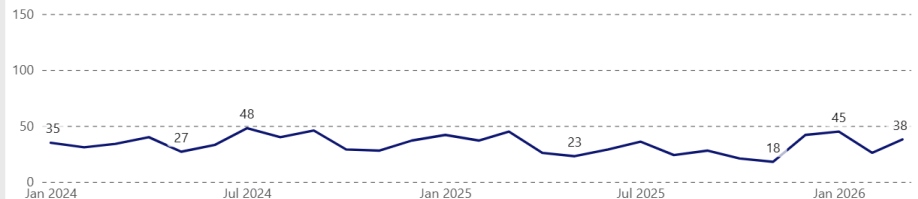
*Note: 2025 includes new clients starting through September

— 2023 — 2024 — 2025 (through September)

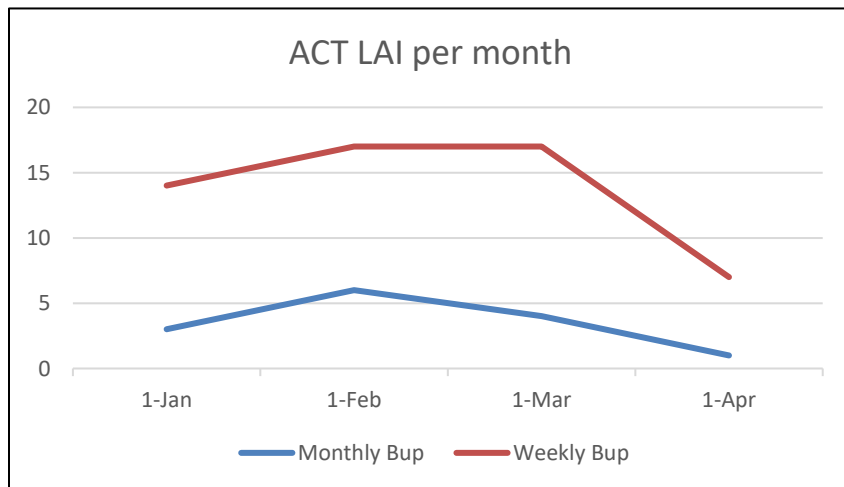
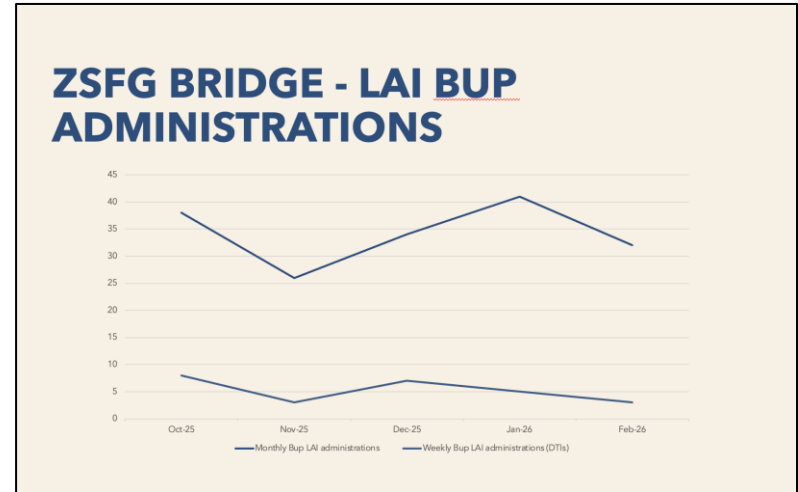
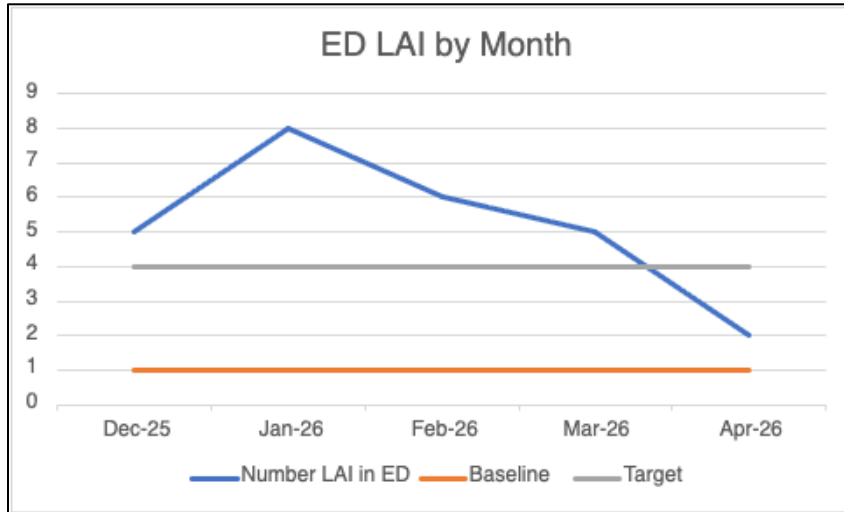


New clients with first order from ZSFG Emergency

Note: departments only shown if they average 1 or more MOUD initiations per month



MOUD – Long-Acting Injectables (LAI)



- 80% of ED LAI have followed up in Bridge Clinic to date!
- All Bridge OUD patients are screened for LAI eligibility
- Treatment modality chosen based on shared decision-making and patient preferences
- Patients are often transitioned off of LAI after a period of time

PIPS Alignment with True North

New KPI

% departments reporting to PIPS with 1 or more drivers aligned with ZSFG Strategic KPI or CMS STAR RATING Metric

% depts reporting to PIPS with strategically aligned drivers



Target ≥50%

DEPTS WITH STRATEGICALLY ALIGNED DRIVERS

CY 2025

38%

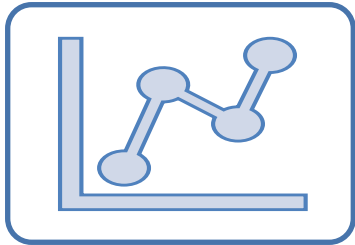
YTD 2026
(Jan-Apr)

44%

PIPS Alignment with True North (cont.)

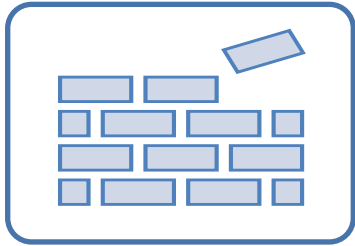
- **Working data definition**
 - **Denominator:** The total number of unique PIPS-reporting entities (departments, committees, subcommittees) that have a scorecard with driver metrics in their PIPS report.
 - **Numerator:** Number of departments that have 1 or more active driver metrics (watch metrics are excluded) on their PIPS scorecard that either are or directly drive the current year's hospital True North Strategic KPIs or CMS Star Rating measures.
- **Implementation plan**
 - Finalize data definition and begin tracking on Project Phoenix by 8/1/26
 - Leverage pre-PIPS coaching sessions to find opportunities to improve alignment
 - New monthly strategy update at PIPS to share information

Transforming Patient Safety Data Into Actionable Insights



Improved visibility of patient safety performance through interactive dashboards with unit level drill down

- Ex. Falls and Infection Control Metrics



Strengthened alignment / comparability of metrics through DPH-wide OUD definitions



Demonstrated feasibility of enhanced patient event analytics through PowerBI visualization of SAFE data

Next Steps for Hoshin (Strategic Planning)

- Environmental Scan
 - World Café Exercise Review In Progress
- Frontline Feedback & Self Assessment
 - AHRQ Culture of Safety Survey
 - IHI National Patient Safety Action Plan
 - Lean Daily Management System (team huddles)
- CMS Star, TQIP, and other High-impact reported metrics



Thank you!

- Questions?