

Laurie Green, M.D.
President

Tessie M. Guillermo
Vice President

Edward A. Chow, M.D.
Commissioner

Susan Belinda Christian, J.D.
Commissioner

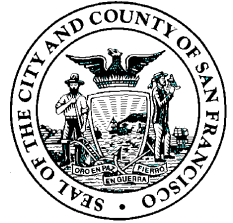
Suzanne Giraudo ED.D
Commissioner

Judy Guggenhime
Commissioner

Karim Salgado
Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

Daniel Lurie Mayor
Department of Public Health



Daniel Tsai
Director of Health

Mark Morewitz, M.S.W.
Executive Secretary

TEL (628) 754-6539

MINUTES

HEALTH COMMISSION MEETING

Monday June 16, 2025 4:00 p.m.

**1 Dr. Carlton B. Goodlett Place, City Hall, Room 408
San Francisco, CA 94102 & via Webex**

1) CALL TO ORDER

Present: President Laurie Green, MD, President
Vice President Tessie Guillermo
Commissioner Edward A. Chow M.D
Commissioner Suzanne Giraudo, Ph.D
Commissioner Judy Guggenhime
Commissioner Karim Salgado

Excused: Commissioner Susan Belinda Christian, J.D.

The meeting was called to order at 4:03pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF JUNE 2, 2025.

There was no public comment on this item.

Commissioner Comments:

There were no Commissioner comments on this item.

Action Taken: The Health Commission unanimously approved the amended minutes.

3) GENERAL PUBLIC COMMENT

Antoinette Conde stated that her brother has been a resident of the Behavioral Health Center (BHC) for 5 years. He feels safe there and appreciates the staff. She is concerned that moving him will cause confusion and worry.

Elizabeth Travelslight, field rep for SEIU 1021, stated that she is in support of RFCE and ARF facility residents who do not want to move from the BHC. Beds are nothing without adequate staffing.

Sharifa Rahman has worked at the ARF for 20 years and have seen that that it is not just a place to live but also a therapeutic environment.

Sarah Clark, nurse at the BHC, urged more creative budget solutions than moving BHC residents.

Marchus Haisserman, BHC resident, asked that his home not be taken away. He needs some place to live.

Jennifer Esteen stated that the ARF is a very special place, a place of last resort with culturally component enhanced care. By closing beds at RCCE and ARF, we lose a high functioning facility.

Darren Page has worked at the BHC worked for over 28 years and feels it should be used as a model because it provides enhanced care. Moving the BHC residents will disrupt lives and break up community and friendships.

Connie Truong, BHC Health worker for 25 years, said it was a sad day when residents were told about impending closure. Many residents are concerned where they are going to live.

Debbie Gish, sister of a BHC resident, stated that her sister has mental health issues and before living at the BHC had many crises. She is now stable. Staffing is key because the BHC staff know how to deescalate situations.

Vivek Anand, psychologist and partner of BHC staff member said don't break something that is not broken.

Chris Ward Kline urged that the Commission listen to the public comment made at this meeting.

Benson Nadell, San Francisco Long Term Care Ombudsman, stated that he is concerned that other facilities may not be staff adequately or include staff with the relevant professional and therapeutic skills necessary to meet the needs of the BHC population.

Patrick Monette-Shaw made comments and submitted the following written summary:

I disagree with today's speakers opposing changes at the Behavioral Health Center. They all forget the same thing: Voters initially approved a \$40 million bond measure to build the MHRF for mental health patients who needed locked sub-acute care units. The MHRF should never, ever have been converted to an "Adult Rehab Facility" in 2015–2017 politically by Mayor Breed, creating the "Hummingbird Place" to house the homeless. This Health Commission made a mistake adopting the "Blue Ribbon Committee's" recommendation to turn the MHRF into an ARF, renaming it a Behavioral Health Center and changing the MHRF's initial intended use. I congratulate Mayor Lurie and Director Tsai, for returning the MHRF to its original patient population, with locked sub-acute care beds. Current residents of the BHC displaced previous patients in the locked MHRF. SEIU should support returning this facility to having locked sub-acute beds that had been stolen from them!

4) DIRECTOR'S REPORT

Daniel Tsai, DPH Director of Health, presented the item, including an update on the DPH budget process. He noted that no layoffs are expected, and 200 vacant positions will be eliminated. He added that there will be a reduction in community-based organization contracts. He noted that the DPH will be meeting with the stakeholder community to get input on these reductions.

2025 COMMUNITY PRIMARY CARE EXCELLENCE AWARDS

At this year's Annual Medical Staff Meeting, held at ZSFG's Pride Hall on June 4, three outstanding DPH clinicians were honored for their exceptional contributions to primary care.

- Andria Saldaña, Family Nurse Practitioner at Potrero Hill Health Center (PHHC), was honored for her excellent team leadership, as well as her contributions to the Contingency Management pilot program at PHHC, overhauling the CPC Standardized Procedures for Advanced Practice Clinicians, and being an instrumental voice in the development of the first ever Nurse Practitioner privileges in the SF Health Network (SFHN).
- Dr. Hong Vuong, Clinical Pharmacist at Southeast Family Health Center was recognized for her exceptional clinical skills, upbeat attitude, commitment to equity, and her significant contributions to systems level patient care over the last decade, including starting the ZSFG Pain Clinic and contributing to the creation of a pharmacy residency program.
- Dr. Tanya Majumder was acknowledged for her contributions to Whole Person Integrated Care's work in the areas of Street Medicine Palliative Care, Transitional Primary Care, as lead provider for the Sobering Center and Managed Alcohol Program, and her service as Acting Medical Director for Street Medicine, Shelter Health, and the Maria X Martinez Health Resource Center.

Additional honorees included:

- UCSF at ZSFG Interprofessional Collaboration Award: Age Friendly Emergency Department and Bridge Clinic
- UCSF at ZSFG Exceptional Advanced Practice Provider Award: Amanda Ling, NP, MS, RN and Alan Wands, PA-C
- UCSF at ZSFG Exceptional Physician Award: Jonathan Davis, MD
- 2025 Rapaport Award for a Physician Lifetime Contribution: Brian Bast, MD, DMD, Chair of Oral and Maxillofacial Surgery at UCSF, Chief of OMFS at ZSFG

DIRECTOR TSAI VISITS TOM WADDELL URBAN HEALTH CLINIC

In May, DPH Director Dan Tsai toured Tom Waddell Urban Health Clinic (TWUHC) to connect with patients and our hard-working medical team. Dan was welcomed by TWUHC Medical Director Royce Lin and accompanied by SFHN's Chief Administrative Officer of Ambulatory Care Amal Lail, Primary Care Director Blake Gregory, and Director of Equity and Care Experience Tiffany Kenison. During the visit Dan met several frontline staff, including an on-site health worker, behavioral health clinician and psychiatry specialists, who deliver comprehensive and compassionate care for more than 13,000 patient visits annually.

Located in the heart of the Tenderloin, TWUHC serves individuals who often face severe mental illness, substance use disorders, and housing instability. Dan witnessed firsthand how the clinic's dedicated team provides holistic, culturally responsive services, ensuring patients get the care they need no matter their circumstances.

ZSFG INITIATES NEW INTAKE PROCESS FOR PES PATIENTS VIA AMBULANCE

On June 10, 2025, Psychiatric Emergency Services (PES) at ZSFG began maintaining separate tracking on Reddinet so that patients being transported via ambulance to ZSFG for emergency psychiatric care are now accompanied by paramedics to Psychiatric Emergency Services in Building 5 after a brief security screening in the Emergency Department (ED). Ambulances are communicating directly with PES staff via radio to determine current capacity.

During COVID, patients experiencing a behavioral health crisis went through the ED for medical screening before being transferred to PES. While this was necessary at the time, it created barriers to individuals accessing the specialized services at PES when the ED is at capacity and on diversion. As the only psychiatric

emergency room in San Francisco, this new intake process allows patients to be transported to PES and continue to receive the quality specialized care at ZSFG when the ED is on diversion.

DPH RECOGNIZED AT SFPD'S ANNUAL CRISIS INTERVENTION TEAM AWARDS

On May 28 the San Francisco Police Department held the Annual Crisis Intervention Team (CIT) Awards Ceremony to honor officers, first responders, and public servants who exemplify best practices and outstanding use of CIT principles and methodologies for de-escalation and life preservation. DPH was honored to have staff recognized in this ceremony:

- In Ingleside, Dr. Shivika Dharamrup was an important part of a team that showed empathy and patience in while working with a resident living in hazardous conditions, while preserving her life and dignity.
- In the Richmond, Dr. Ricardo Carrillo and clinician Brian Fields were a part of the team who responded to a woman who had caused fear in the community, bringing compassion and collaboration to the intervention.

POP-UP COMMUNITY HEALTH FAIR IN THE WESTERN ADDITION

Over Memorial Day Weekend staff and volunteers from across SFHN and community programs participated in bringing our health services to the Western Addition at a pop-up Community Health Fair at the Fillmore and Turk Mini Park. Community members were able to get health screenings, CPR training, watch "Stop the Bleed" demonstrations, as well as gain stroke awareness, learn about overdose prevention, and get access to nutrition resources, and vocational guidance.

We were joined by our partners at UCSF, Department of Emergency Management, the Wraparound Project, Max 415, and Project Open Hand in sharing critical health information and increasing awareness and engagement with our services.

Thanks to the organizers of this wonderful event and to all of the people who came out to lend a hand to help empower health, opportunity and connection.

ANNUAL CARNAVAL

The DPH Raza and Indigenous Affinity Group successfully coordinated over 30 DPH staff volunteers in support of the annual Carnival celebration on Saturday, May 24 in the Mission District. This is the third consecutive year that DPH staff have come out to support this event with representatives from every DPH Division. At Carnival, volunteer DPH staff serve as welcomers, which gives us the opportunity to meet and engage with the community. Carnival celebrates the Latino culture and brings people from all walks of life together to enjoy music and dance, culminating in the Carnival Grand Parade. This year's SF Carnival theme was AfroMundo: African Diaspora in the Americas. AfroMundo stands as a powerful testament to the resilience, joy, strength, and enduring spirit of the African diaspora, a people who have profoundly shaped the cultural fabric of the Americas.

ZSFG HONORS STAFF AT SECOND ANNUAL EQUITY AWARDS

ZSFG leaders joined the Equity Council at an event emceed by Co-Equity Council Lead and COO Sabrina Robinson, to recognize staff who have made extraordinary contributions to advancing equity, inclusion, and belonging both in patient care and in support of one another. Congratulations to this year's honorees:

- Building a Culture of Inclusion and Belonging: Food and Nutrition Services Team
- Eliminating Health Disparities: Dr. Taylor Clark, Associate Medical Director for Quality, Children's Health Center
- Ensuring Workforce Equity: Elaine Martin, RN, Charge Nurse, Radiology
- Career Achievement: Tanvi Bhakta, Clinical Director, Medical-Surgical Nursing and 4A Skilled Nursing Facility

Thank you to the team at ZSFG whose work is not only a powerful reminder of what's possible when we commit to equity at every level of care and leadership, but also helps improve our ability to meet our public health mission to serve all San Franciscans.

NEW FRAMEWORK FOR ASSESSING TRAUMATIC BRAIN INJURIES COULD TRANSFORM CONCUSSION CARE

As the only Level 1 Trauma Center serving San Francisco and northern San Mateo counties, ZSFG is the hub of emergency care, disaster response, and recovery for our region, but Trauma care doesn't stop at the emergency room doors.

Dr. Geoff Manley, chief of neurosurgery at ZSFG and a professor of neurosurgery at UCSF has been leading work with an international team on a proposal published in *Lancet Neurology* which develops a more precise framework for assessing traumatic brain injuries. Although ZSFG already follows advanced protocols in providing care for these types of injuries, sharing this framework provides the benefits and treatments to other trauma centers, especially those located in rural areas, to have better tools and a more precise assessment for the patients they serve. The new framework will soon be phased in at trauma centers across the country on a volunteer basis. The story was recently covered by CBS, SF Chronicle, and the New York Times and available to view via the ZSFG website at or zsfgcare.org.

AMENDMENT TO CALIFORNIA RETAIL FOOD CODE AND THE LOCAL PERMIT PROCESS

California Senate Bill 972 (SB 972) amended the California Retail Food Code on January 1, 2023 by establishing a new Chapter in the California Retail Food Code (CRFC) titled "Compact Mobile Food Operations." A CMFO is defined as a mobile food facility that operates from an individual or from a pushcart, stand, pedal-driven cart, wagon, showcase, rack, or other nonmotorized conveyance. The bill standardized the way food vending carts are regulated across the State. Mayor Lurie has prioritized creating a legal pathway for street vending in San Francisco and DPH Environmental Health Branch (EHB) has developed a draft process for permitting CMFOs that is designed to have fewer barriers as well as among the lowest permitting fees in the State. EHB recently presented the draft process to the Mayor's CMFO Working Group and when the time comes, will take a proactive approach that ensures that those who want to operate legally are educated on the permitting process.

COVID-19 UPDATE

As of 6/11:

- San Francisco's 7-day rolling average of COVID test positivity is 2.6%.
- Thirty-one percent of SF residents are fully up to date on their COVID vaccinations and have received the updated vaccine.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Chow asked if the community-based organizations have been notified of possible reductions. Director Tsai stated that organizations for which cuts have already been determined have been notified.

Vice President Guillermo acknowledged the innovative work by staff who developed the budget. She asked for more information on the street vendor permitting process that will be updated. Mr. Morewitz stated that Environmental Health Services, which manages the permitting processes, will be presenting to the Community

and Public Health Committee later this year. Commissioner Salgado stated that before she recently opened a bar, Environmental Health Services set up a consulting appointment to give her input on issues they would likely check as part of the final permitting visit. She found this process very helpful. Commissioner Giraudo noted that during last year's Environmental Health Update, she suggested that the DPH require food trucks and cart vendors to have permits visible to make it easier for consumers to know if the vendor is permitted.

Commissioner Guggenheim stated that if we work to do the budget the right way, we will get through it.

5) DPH 3rd QUARTER FINANCIAL REPORT

Drew Murrell, DPH Chief Financial Officer, presented the item.

Public Comment:

Patrick Monette-Shaw made comments and submitted the following written summary:

Some debates about Laguna Honda Hospital may be subjective, dealing with gray areas. The discussion about LHH's massive patient revenue shortage during the current Fiscal Year of 2024–2025 isn't one of them. It isn't a gray area, or subjective. And isn't debatable. LHH obtained Medi-Cal recertification when CDPH approved LHH's Medi-Cal recertification application on 8/16/2023, 16 months before the start FY 2024–2025. It regained Medicare certification a week before the start of this fiscal year. Today's "Third Quarter Financial Report" shows LHH has a \$48.2 million SHORTAGE of budgeted patient revenue, mostly from Medi-Cal revenue shortfalls, due entirely to LHH's inadequate patient census. LHH's Medi-Cal beds have essentially sat empty this year. LHH had 258 empty beds as of 6/9/2025, still not earning Medi-Cal patient revenues, even though we're nearing the end of the fourth quarter of this fiscal year. Forgone revenue opportunities isn't a subjective, gray area.

Commissioner Comments:

President Green thanked Mr. Murrell for making the complex topic easy to understand.

6) OFFICE OF HEALTH EQUITY (OHE) UPDATE

Naveena Bobba, MD, Deputy Director of Health and Acting OHE Director, and Jenny Chacon, OHE Deputy Director, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

President Green acknowledged the remarkable progress made even with the Director position in flux.

Commissioner Giraudo asked how follow-up is done with the key findings from slide 12. Ms. Chacon stated that the population noted on the slide is very small. The DPH will utilize relevant information from the Voice Pilot to help inform community based organizations working with these small populations.

Vice President Guillermo complimented Dr. Bobba and Ms. Chacon on the robust approach this work, especially without a permanent director in place. She is happy to see that the Community Health Assessment (CHA) has been able to include smaller populations that do not always get necessary attention.

Commissioner Chow noted that he is curious why ZSFG is classifying itself as being in the early stages of health equity work because he has observed their impactful work in this area for decades. Dr. Bobba stated that there is a new Health Equity Officer at ZSFG helping to reassess the hospital's health equity work, and the group is humble as they continue address health disparities.

Commissioner Salgado noted that within Latinx groups there are many subcommunities. She asked how people are classified by the DPH. Ms. Chacon stated that the San Francisco Voices pilot focused on a lot of indigenous communities which have little available data on their issues. The Office of Health Equity staff designed a questionnaire to dig deeper to better understand where people are from, the culture they best identify, and their language preferences.

Commissioner Christian asked about whether the DPH has any formal connection to the Othering and Belonging Institute. Dr. Bobba stated that she referenced the work of the Othering and Belonging Institute in the presentation but that there is not a formal relationship between the DPH and the Institute. She noted that the DPH participates in the Bay Area Regional Health Equities Initiative (BARHEI), which also discusses Targeted Universalism, a concept of the Other and Belonging Institute.

President Green asked if the DPH provides any support for lost grants or funding due to changes in state and federal funding priorities. Dr. Bobba stated that the DPH continues to monitor funding changes and look at how to meet the community needs as funding and policy priorities quickly shift.

7) MEDI-CAL – FUTURE DIRECTION AND DPH OPPORTUNITIES

Dan Tsai, DPH Director of Health, and Tangerine Brigham, San Francisco Health Network Chief Operating Officer, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Christian thanked Ms. Brigham for making such a opaque topic clear.

Vice President Guillermo noted that the proposed Medicaid cuts would likely impact community based primary care organizations and asked how the DPH is addressing the situation. Ms. Brigham stated that the DPH will continue to work closely with the San Francisco Clinic Consortium to grow and strengthen this partnership.

Commissioner Chow stated that is nice to have Ms. Brigham back at the DPH and looks forward to future updates as Congress finishes the voting process on the bill containing Medicaid cuts.

8) JOINT CONFERENCE COMMITTEE AND OTHER COMMITTEE REPORTS

Tessie Guillermo, LHH JCC Chair, stated that at the June 9th Laguna Honda Hospital JCC meeting, the committee reviewed standard reports including the Executive Team report, Human Resources, and Regulatory Affairs reports.

During the Executive Team report, the committee learned that the hospital hosted a day of wellness for the staff. Three goats were added to the therapeutic farm. The Health Commission members continue to track the admissions process and data closely. The admission numbers had an increase a few months ago due to the admission of some of the former residents of St. Anne's Nursing Home when it announced. Laguna Honda admitted 39 people in May, 41 in April, and 46 people in March. There is no information on the waiver request sent to CMS in an effort to regain use of the 120 beds. The Commissioners encouraged Laguna Honda to continue its outreach to the community and industry to increase referrals.

The Committee also discussed an update on the Senior Housing Project being planned for the Laguna Honda campus. The committee members learned that the plan for the shape and size of the building has changed due to a small decrease in the planned number of units due to state funding limitations. Drafts of the new proposed building model will be brought to the July Laguna Honda JCC meeting. Funding for Phase 1 of the

project is planned to derive from the low-income tax credit, which does not seem to be in current jeopardy. The committee members recommended that the full Health Commission approve all Laguna Honda policies listed on the Consent Calendar.

Public Comment:

Patrick Monette-Shaw made comments and submitted the following written summary:

My overhead graphic displays a single rectilinear Mercy Housing senior housing building, replacing the round building, Commission Secretary Morewitz was shown during the MOHCD-Mercy-LHH bi-weekly meeting the morning of the LHH-JCC's 6/9/2025 meeting, replacing the two buildings planned for Phases I and II. My graphic incorporates Mercy's 5/19/2025 schematic, indicating 34 units will potentially be eliminated, reduced to 110. Commissioner Guillermo FALSELY asserted it's a small decrease, not significantly changing planned units. Cutting 34 units to 104 is a SIGNIFICANT 24.3% project scope reduction! Mercy's drawing shows potentially eight stories. Is this Commission aware Mercy plans an eight-story building, rather than six stories? Won't that worsen overpowering the front entrance to LHH's Pavilion building? Why didn't Mercy present an exterior rendering in its skimpy update during last week's LHH-JCC meeting? Why wasn't this 5/19/2025 drawing presented on 6/9/2025? No survey of LHH employees' needs for childcare facilities has been conducted.

9) FINANCE AND PLANNING COMMITTEE UPDATE

Commissioner Edward Chow, Member, stated that the committee reviewed and recommend that the full Health Commission approve all contracts listed on the Consent Calendar. He noted that the committee members are very appreciative of the new contract presentation templates and the introductory memo that Jenny Louie, DPH COO, is now writing to summary relevant fiscal and program monitoring information.

10) CONSENT CALENDAR

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no Commissioner comments on this item.

Action Taken: The Health Commission unanimously approved the items below:

1. **June 2025 Monthly Contracts Report**
2. **Request for approval of a New Contract for SFDPH Jail Health Services to perform Felony Incompetent to Stand Trial Mental Health Diversion programming on behalf of the California Department of State Hospitals. The total proposed contract amount is \$15,060,000 for the term of July 1, 2025 through June 30, 2030 (5 years).**
3. **Request for approval of a new Agreement with Westside Community Mental Health Center for Westside Clubhouse. The total proposed agreement amount is \$593,040 which includes a 12% contingency for the term of 3/15/2025 through 6/30/2026.**
4. **LHH Policies and Procedures:**

<u>Item</u>	<u>Scope</u>	<u>Policy No.</u>	<u>Policy Title</u>
1	Facility-wide	50-08	Laguna Honda Resident Notification of Excess Personal Assets
2	Facility-wide	60-09	Availability of Hospital Representatives for Employees Dealing with Regulatory Agencies
3	Facility-wide	60-10	Environment of Care Program
4	Facility-wide	60-12	Review of Sentinel Events (Applicable to Acute Care Units Only)
5	Facility-wide	76-02	Smoke and Tobacco Free Environment

Health Commission

June 16, 2025

Page 8

6	Facility-wide	90-08	Campus Use For Non-Laguna Honda Groups
7	FNS	1.62	Storeroom Temperature Log
8	FNS	1.65	Industrial Accident Reports
9	FNS	1.8	Testing of correct Titration for Sanitizer
10	NSPP	C 9.0	Transcription and Processing of Orders
11	NSPP	D3 1.0	Oral Hygiene
12	NSPP	D3 2.0	Removal of Facial Hair
13	NSPP	D5 1.0	Foot Care
14`	NSPP	D5 4.0	Arm Sling
15	NSPP	D5 5.0	Application and Management of Braces
16	NSPP	D6 1.1	Battery Operated Lift Transfer
17	NSPP	D6 4.0	Positioning and Alignment
18	NSPP	D6 5.0	Ambulation
19	NSPP	G 4.0	Measuring the Resident's Height
20	NSPP	J 1.1	Obtaining, Handling and Storage of Medications and Treatments
21	NSPP	K 4.0	Application of Heat and Cold Therapy
22	NSPP	D6 2.0	Transfer Techniques
23	NSPP	G 4.0	Measuring the Resident's Height Appendix 1

11) **OTHER BUSINESS**

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no Commissioner comments on this item.

12) **ADJOURNMENT**

The meeting was adjourned at 6:35pm.