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Vice President

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Commissioner

Susan Belinda Christian, J.D.
Commissioner

Suzanne Giraud ED.D
Commissioner

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Commissioner

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Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

Daniel Lurie Mayor
Department of Public Health



Daniel Tsai
Director of Health

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**MINUTES
JOINT CONFERENCE COMMITTEE MEETING FOR
LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER
April 13, 2026, 4:00 p.m.
1 Dr. Carlton B. Goodlett Place, City Hall, Room 408
San Francisco, CA 94102 & via Webex**

1. CALL TO ORDER

Present: Vice President Tessie Guillermo, Chair
Commissioner Edward A. Chow, M.D.,
Member Commissioner Suzanne Giraud, ED.D

Excused: President Laurie Green, M.D., Member

Staff: Daniel Tsai, Roland Pickens, Jennifer Carton-Wade, Lily Conover, Nawzaneen Zahir,
Naveena Bobba MD, Albert Lam, MD, Todd Barrett, MD, Dzovag Minassian, MD,
Helen Chen, MD, Tangerine Brigham, Maria Antoc, Graham Dobson, Liz Winograd, Jennifer Amica
Cohn, MD

The meeting was called to order at 4:03pm.

2. APPROVAL OF MINUTES FOR MEETING OF MARCH 9, 2026

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no Commissioner comments on this item.

Action Taken: The LHH JCC unanimously approved the March 9, 2026 meeting minutes.

3. GENERAL PUBLIC COMMENT:

There was no general public comment.

4. EXECUTIVE TEAM REPORT

Diltar Sidhu, Chief Executive officer and Nursing Home Administrator, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Chow asked about ongoing outbreak protocols and the hospital's surveillance and infection-prevention processes. Mr. Sidhu responded that Laguna Honda had not recorded a positive influenza case since January and described coordination with DPH colleagues on containment measures.

Commissioner Guillermo asked about census growth and bed utilization, particularly in the dementia care unit. Mr. Sidhu explained that census increases had slowed due to limited bed availability and gender-specific bed configurations, and that strategies were being evaluated to relocate isolation beds to optimize capacity.

5. PHYSICAL MEDICINE AND REHABILITATION

Dzovag Minassian, MD, Chief of Medical Staff, LHH, presented the item. Dr. Jennifer Amica Cohn, MD, Chief of Rehabilitation Services, responded to questions.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Chow asked how many acute rehabilitation beds were available and currently in use. Dr. Minassian reported that five beds were licensed but typically only one to two were filled due to referral and capacity constraints.

Commissioner Chow asked about the status of system-wide efforts to expand acute rehabilitation referrals. Director Tsai noted that Tangerine Brigham is leading a DPH workgroup and is scheduled to present an update to the Commission later this summer.

Commissioner Chow asked about staffing shortages within the psychiatry team. Dr. Jennifer Amica Cohn, MD, Chief of Rehabilitation, shared that two psychiatrist vacancies remain and that recruitment is ongoing.

Commissioners Chow and Guillermo expressed support for exploring expanded rehabilitation programming for seniors and day-treatment options and requested follow-up presentations.

Vice President Guillermo thanked Dr. Minassian for the presentation.

6. SENIOR AFFORDABLE HOUSING AT LAGUNA HONDA

HOSPITAL CAMPUS: MEMORANDUM OF UNDERSTANDING BETWEEN THE CITY AND COUNTY OF SAN FRANCISCO, ACTING BY AND THROUGH THE DEPARTMENT OF PUBLIC HEALTH (DPH) OVERSEEING LAGUNA HONDA HOSPITAL, THE MAYOR'S OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT (MOHCD), AND MERCY HOUSING CALIFORNIA

Anne Romero, Senior Project Manager, MOHCD, Mark Primeau, DPH Capital Projects, and Sharon Christen, Senior Project Manager, Real Estate Development, Mercy Housing California presented the item.

Public Comment:

Patrick Monette-Shaw provided comment and submitted the following written summary:

The Health Commission has failed to adequately consider the acute shortage of ADHC services, and has disproportionately considered ONLY readily available data concerning childcare facility shortages, without

considering data on ADHC shortages. Without sufficient ADHC services available, many seniors are forced into higher-cost, more restrictive settings, such as nursing homes, sooner than necessary. The Health Commission has a responsibility to obtain a ADHC facility shortages report from SFDPH's Office of Policy and Planning, before entering into an MOU for childcare facilities in the LHH senior housing project. Today's presentation by Mercy Housing notes the shuttle bus transport analysis of LHH patients and LHH senior housing residents still hasn't been conducted, to consider transportation impacts after the influx of 450-plus additional SFDPH staff move into remodeled wings of LHH later this year. Without a transportation analysis having been conducted yet regarding transportation, the Health Commission should NOT enter into an MOU.

Commissioner Comments:

Commissioner Chow asked for clarification regarding the sequencing of multiple MOUs for the project and whether the Commission would see additional agreements during construction and post-construction. Ms. Romano explained that the MOU before the Committee was a pre-development MOU and that additional MOUs would follow after parcel subdivision and later phases of the project.

Commissioner Chow asked that staff make clear distinctions between the various future MOUs when the item moves to the full Commission. Mr. Primeau agreed and noted that the parcel subdivision map would not be finalized until spring 2027, creating a natural timeline for sequencing additional agreements.

Vice President Guillermo asked about childcare planning, staffing, and the incorporation of intergenerational programming. Graham Dobson from the Department of Early Childhood responded that applicant interviews were underway and that Commissioner Giraudo's feedback had prompted more detailed questions on intergenerational design, eligibility, and continuity of care. Commissioner Giraudo added that she was satisfied with the progress and remained available to assist in the next phase.

Vice President Guillermo asked that the Commission receive updates on transportation planning given the upcoming relocation of DPH staff to the M&O Building. Staff, including Diltar Sidhu, agreed to return in approximately six months with a status update.

Action taken: The LHH JCC unanimously voted to recommend that the full Health Commission approve the MOU.

7. HIRING AND VACANCY REPORT

Emma Perez, DPH Human Resources, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Vice President Guillermo asked why there were no hires in March. Ms. Perez explained that due to accelerated hiring earlier in the year and budget constraints, leadership temporarily moderated hiring to ensure alignment with fiscal projections.

Commissioner Chow asked about separations attributed to "not reporting for work." Mr. Sidhu explained that a roster cleanup revealed individuals who never reported after orientation; they have now been formally separated to free positions for hiring.

Commissioners also requested updates on the upcoming HR webpage redesign intended to streamline employee access to resources. Ms. Perez committed to returning 3–4 months after launch with evaluation data.

8. REGULATORY AFFAIRS REPORT

Nawzaneen Zahir, Chief Quality Officer, LHH, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Chow asked about the backlog of state investigations for Facility Reported Incidents (FRIs). Ms. Zahir explained that CDPH delays are occurring statewide and that internal audits and mock surveys continue to address potential quality issues despite the backlog.

9. LAGUNA HONDA HOSPITAL POLICIES

Nawzaneen Zahir, Chief Quality Officer, LHH, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no commissioner comments on this item.

Action taken: The LHH JCC unanimously voted to recommend that the full Health Commission approve the following items:

April 2026

<u>Item</u>	<u>Scope</u>	<u>Policy No.</u>	<u>Policy Title</u>
1	Facility-wide	27-10	Transfer Techniques
2	Facility-wide	29-06	Caring for the Deceased, Use of Morgue, and Provision of Death Certificates
3	Facility-wide	50-11	Procurement Card
4	Admissions & Eligibility	02-06	Patients from Other Hospitals for Re-Admission to LHH
5	Admissions & Eligibility	02-12	Authorization Process for Out of County Referrals
6	Admissions & Eligibility	03-03	Registration for Patients Referred LHH Post Discharge, Infection Control and Other Clinic Registrations referred from SFGH and DPH Clinics
7	Admissions & Eligibility	03-04	Payer Requirements on Outpatient Registrations
8	Admissions & Eligibility	04-05	Procedure for Financial Counselor to Track New Admissions with Temporary Conservatorship through Public Guardian
9	Admissions & Eligibility	04-13	Procedure for Communication between the Eligibility Departments and Business Office
10	Admissions & Eligibility	04-15	Authorized Contact Field in Invision Computer System
11	Admissions & Eligibility	04-18	Invision Race and Multi Race Fields
12	Admissions & Eligibility	05-09	Laguna Honda Medi-Cal Managed Care Disenrollments
13	Admissions &	09-01	Medical Transportation Policy & Procedures

14	Eligibility Admissions & Eligibility	09-02	Transportation Phone Numbers
15	Admissions & Eligibility	09-03	Transportation Prescription
16	Admissions & Eligibility	09-04	Request for Ambulance Transport
17	Admissions & Eligibility	09-05	Physician's Certification Statement
18	Respiratory Services	A.3	Compressed Gas Cylinder Safety
19	Respiratory Services	A.6	Oxygen Administration: Nasal Cannula
20	Respiratory Services	A.7	Oxygen Administration: Simple-Oxygen Mask
21	Respiratory Services	A.8	Oxygen Administration: Non-Re-breather Mask
22	Respiratory Services	A.9	Oxygen Administration: Venturi-Mask
23	Respiratory Services	A.11	Hand Held Nebulizer
24	Respiratory Services	A.12	Continuous Aerosol Therapy
25	Respiratory Services	A.13	Incentive Spirometer
26	Respiratory Services	A.15	Pulse Oximetry
27	Respiratory Services	A.16	Arterial Blood Gas Collection
28	Respiratory Services	A1	Mission Statement
29	Respiratory Services	A5	Procedure for Aerostar Booth

10. CLOSED SESSION

- A) Public comments on all matters pertaining to the Closed Session. (San Francisco Administrative Code Section 67.15).

There was no public comment on this item.

- B) Vote on whether to hold a Closed Session. (Action Item)

Action Taken: The Committee voted unanimously to go into closed session.

- C) Closed Session Pursuant to Evidence Code Sections 1156, 1156.1, 1157, 1157.5, 1157.6, and 1157.7; Health and Safety Code Section 1461; San Francisco Administrative Code Sections 67.5, 67.8, 67.8-1, and 67.10; and California Constitution, Article I, Section 1.

Hearing

Subject Matter: Testimony Concerning Report of Quality Assurance

Committee: Laguna Honda Organizational Assessment and Survey Readiness

CONSIDERATION OF MEDICAL QUALITY IMPROVEMENT

**CONSIDERATION OF MEDICAL STAFF
CREDENTIALING MATTERS**

**CONSIDERATION OF PERFORMANCE IMPROVEMENT AND
PATIENT SAFETY REPORTS AND PEER REVIEWS**

RECONVENE IN OPEN SESSION

1. Discussion and Vote to elect whether to disclose any portion of the closed session discussion that is not confidential under Federal or State law, The Charter, or Non- Waivable Privilege (San Francisco Administrative Code Section 67.12(a).) (Action item)
2. Possible report on action taken in closed session (Government Code Sections 54957.1(a) and 54957.7(b) and San Francisco Administrative Code Section 67.12(b).

11. POSSIBLE DISCLOSURE OF CLOSED SESSION INFORMATION

Action Taken: The Committee approved the LHH Credentials Report and PIPS Minutes Report in closed session and voted to not disclose discussions held in closed session.

12. ADJOURNMENT

The meeting was adjourned at 5:43pm.