

Meeting Minutes



City and County of San Francisco
Daniel Lurie, Mayor

San Francisco Department of Public Health
San Francisco Health Commission
Daniel Tsai, Director of Health

President

Laurie Green, MD

Commissioners

- Tessie Guillermo, Vice President
- Edward A. Chow, MD
- Susan Belinda Christian, J.D.
- Suzanne Giraudo, ED.D
- Judy Guggenhime
- Karim Salgado

DPH Director of Health

Daniel Tsai

Health Commission Secretary

Mark Morewitz, MSW

Minutes for Joint Conference Committee for Zuckerberg San Francisco General Hospital and Trauma Center

Date and Time

September 28, 2026 3pm

**Meeting Location: 101 Grove Street, Room 300, San Francisco, CA
94102 & Via Webex**

Agenda items

1. Call to Order

Present: Commissioner Edward A. Chow, M.D., Chair
Commissioner Laurie Green, M.D.

Excused: Commissioner Susan Belinda Christian, J.D.

Staff: Susan Ehrlich MD, Gabriel Ortiz MD, Gillian Otway, Alexander Shoemaker,
Mary Mercer MD, Hemal Kanzaria MD, Angelica Journagin, Sabrina Robinson, Emma,
Perez, Emma Uwodukunda

The meeting was called to order at 3:08pm.

2. Approval of the Minutes of the ZSFG JCC Meeting of August 24, 2026.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no Commissioner comments on this item.

Action Taken: The ZSFG JCC unanimously voted to approve the August 24, 2026, minutes.

3. Regulatory Affairs Report

Alexander Shoemaker, ZSFG Regulatory Affairs, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

President Green stated that she appreciates that the date has been added to any deficiencies; this helps the commissioner track this information. She looks forward to hearing more about any plans of correction for the few deficiencies received in recent surveys.

4. ZSFG Hiring and Vacancy Report

Emma Perez, Principal Human Resources Analyst, presented the item.

Public Comment:

Jessica Pessecow requested prioritization of hiring dentists to ensure oral surgeries could take place for SFHN patients in a timely manner.

Commissioner Comments:

President Green noted that it is helpful to understand the timeline of when a position was approved and where the position is intended to be housed within the ZSFG/DPH organization. Ms. Perez stated that the team will continue to refine the report to meet the Commissioners' requests. She noted that currently the report does indicate the area within ZSFG that a position will work.

President Green asked if there is any general estimation of the timing regarding when requisitions are approved and someone is hired in the position. Ms. Perez stated that the goal is to fill a position that has been approved within 4 weeks. She noted that some positions take longer due to need for specialized skills etc.

Commissioner Chow asked if positions noted as approved are included in the current DPH budget. Ms. Perez confirmed that the approved positions are for the current DPH budget.

5. ZSFG Chief Executive Officer's Report and BERT Newsletter

Susan Ehrlich, MD, Chief Executive Officer, presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Chow asked how many bed days are projected under the current budget for Med/Surg observation. Dr. Ehrlich stated 180 beds are budgeted for Med/Surg under the current budget.

6. Imaging- The Backbone of Health Equity

Sabrina Robinson, MBA, Chief Operating Office presented the item.

Public Comment:

There was no public comment on this item.

Commissioner Comments:

Commissioner Chow thanked Ms. Robinson for the comprehensive report.

7. Medical Staff Report

Mary Mercer, MD, Chief of Medical Staff, presented the item.

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Public Comment:

There was no public comment on this item.

Commissioner Comments:

President Green noted that some patients of pediatric clinics continue past age 18 and asked how ZSFG handles “Aging out” of a pediatric clinic. Dr. Mercer noted that generally ZSFG pediatric clinics treat patients until age 18. There are teen and adolescent clinics that treat patients until age 21.

President Green noted concern for the use of off the shelf lab tracking systems and asked for follow-up from Dr. Mercer on this issue.

Commissioner Chow asked is qualitative and/or quantitative data available to show performance of NP/PA versus MD/DO in performing procedures. Dr. Mercer stated that this data is not available. She will take this question back to the team. She noted that it may be difficult to gather this data for every procedure. Dr. Mercer stated that it may take several months to get back on this request.

Action Taken: The ZSFG JCC unanimously recommended that the full Health Commission approve the Laboratory Medicine rules and regulations, and Pediatrics standardized procedures & credentialing criteria.

8. Other Business

Public Comment:

There was no public comment on this item.

Commissioner Comments:

There were no commissioner comments on this item.

9. Public Comment

There was no general public comment.

10. Closed Session:

- A) Public comments on all matters pertaining to the Closed Session
There was no public comment on this item.

- B) Vote on whether to hold a Closed Session

Action Taken: The Committee voted unanimously to go into closed session.

- C) Closed Session pursuant to Evidence Code sections 1156, 1156.1, 1157, 1157.5, and 1157.6; Health and Safety Code section 1461; California Government Code Section 54954.5(h); and California Constitution, Article I, Section 1.

CONSIDERATION OF CREDENTIALING MATTERS

**CONSIDERATION OF PERFORMANCE IMPROVEMENT AND PATIENT SAFETY REPORTS AND
PEER REVIEWS**

RECONVENE IN OPEN SESSION

1. Possible report on action taken in closed session (Government Code Section 54957.1(a)2 and San Francisco Administrative Code Section 67.12(b)(2).)
2. Vote to elect whether to disclose any or all discussions held in closed session (San Francisco Administrative Code Section 67.12(a).)

Action Taken: The Committee approved the Credentials Report and PIPS Minutes Report in closed session and voted not to disclose discussions held in closed session.

11. Adjournment

The meeting was adjourned at 5:17pm.