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**Edward A. Chow, M.D.**  
Commissioner

**Susan Belinda Christian, J.D.**  
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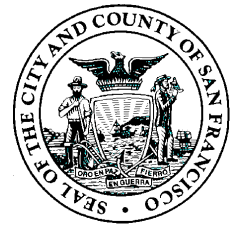
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**HEALTH COMMISSION  
CITY AND COUNTY OF SAN  
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**Department of Public Health**



**Daniel Tsai**  
Director of Health

**Mark Morewitz, M.S.W.**  
Executive Secretary

**TEL (628) 754-6539**

**AGENDA**

**JOINT CONFERENCE COMMITTEE FOR  
ZUCKERBERG SAN FRANCISCO GENERAL  
HOSPITAL AND TRAUMA CENTER  
Monday, September 22, 2025 3:00 p.m.  
101 Grove Street, Room 102  
San Francisco, CA 94102 & via Webex**

Members of the ZSFG JCC will attend this meeting in-person. Members of the public are invited to observe the meeting in-person or remotely online using this link:

<https://sfpublic.webex.com/sfpublic/j.php?MTID=m38d26a02dbdb0a3ccca813a8078b3faf>.

Public comment is allowed in relation to each agenda item, and the Secretary of the Health Commission will indicate when public comment is to occur for each item, as listed on the agenda below and for each item where public comment is not specifically listed. Members of the public attending the meeting in person will have an opportunity to provide public comment on each item. Remote public comment is available only to those requiring accommodation due to a disability and cannot attend in-person. Each member of the public providing public comment, whether attending remotely or in person, may address the Commission for up to three minutes per agenda item. Please see Page 5 of the agenda for instructions on how to access the meeting remotely to observe the meeting and/or to request accommodation for remote public comment. Written comments of any length may be emailed to [healthcommission.dph@sfdph.org](mailto:healthcommission.dph@sfdph.org). Requests to include written public comment, up to a maximum of 150 words, in the meeting minutes can also be sent to [healthcommission.dph@sfdph.org](mailto:healthcommission.dph@sfdph.org)

Committees of the Health Commission consist of three members of the Commission. If a quorum of the Health Commission is present, it constitutes a Special Meeting of the Commission. If additional commissioners attend the meeting of a committee creating a quorum of the full Health Commission, they may participate in the discussion on an item on the agenda but may not vote with the members of the committee. The committee's recommendations shall be reported to the full Health Commission for discussion and possible action. The Health Commission Secretary shall make a note of the presence of the additional commissioners in the minutes, and discussion shall be limited to items noticed on this agenda

Commissioner Edward A. Chow, M.D., Chair

Commissioner Laurie Green, M.D.

Commissioner Susan Belinda Christian, J.D.

1) **CALL TO ORDER**

**RAMAYTUSH OHOLONE LAND ACKNOWLEDGEMENT**

The San Francisco Health Commission acknowledges that we are on the unceded ancestral homeland of the Ramaytush (rah-my-toosh) Ohlone (O-lon-ee) who are the original inhabitants of the San Francisco Peninsula. As the Indigenous stewards of this land, and in accordance with their traditions, the Ramaytush Ohlone have never ceded, lost, nor forgotten their responsibilities as the caretakers of this place, as well as for all peoples who reside in their traditional territory. As guests, we recognize that we benefit from living and working on their traditional homeland. We wish to pay our respects by acknowledging the Ancestors, Elders, and Relatives of the Ramaytush Ohlone community and by affirming their sovereign rights as First Peoples.

2) **FOR DISCUSSION:**                   **APPROVAL OF THE MINUTES OF THE AUGUST 25, 2025 ZUCKERBERG SAN FRANCISCO GENERAL HOSPITAL JOINT CONFERENCE COMMITTEE MEETING**

\*Minutes of the meeting of August 25, 2025

3) **FOR DISCUSSION:**                   **REGULATORY AFFAIRS REPORT**

(Emma Moore, MS, RN Director of Regulatory Affairs)

The committee will review and discuss the Regulatory Affairs Status Reports

4) **FOR DISCUSSION:**                   **ZSFG HIRING AND VACANCY REPORT**

(Erika Thorson, Director of Hiring and Selection)

The Committee will discuss a summary of hiring activities related to ZSFG.

5) **FOR DISCUSSION:**                   **ZSFG CHIEF EXECUTIVE OFFICER'S REPORT, EMERGENCY DEPARTMENT NEWSLETTER AND BERT NEWSLETTER**

(Susan Ehrlich, MD, Chief Executive Officer Officer)

The Committee will hear a summary of activities at ZSFG.

6) **FOR DISCUSSION:**                   **ZSFG REVENUE CYCLE STRATEGIC UPDATE**

(Eric Wu, MPA Chief Financial Officer; Hemal Kanzaria, M.D., MSc, Chief of Performance Excellence)

The Committee will hear updates on ZSFG's revenue cycle strategy.

7) **FOR DISCUSSION:**                   **ZSFG CMS Star Rating**

(Adrian Smith, MSN, Chief Quality Officer)

The Committee will hear updates on changes to ZSFG's Star Rating.

8) **FOR ACTION:**                       **MEDICAL STAFF REPORT**

(Mary Mercer, M.D., Chief of Medical Staff)

The Committee will hear a summary of reports that were presented to the ZSFG Medical Executive Committee. Approval requested for Community Primary Care (CPC) Rules and Regulations, Summary of Changes: Ambulatory Care Standing Order Protocol, SFHN Ambulatory Care Clinics Combined Standing Order Protocols for Health Care Maintenance (SOP), OB/Gyn Standardized Procedure-NP/PA/Certified Nurse Midwife and Management of Benign and Malignant Breast Condition Standardized Procedure.

**9) FOR DISCUSSION:**

**OTHER BUSINESS**

Opportunity for Commissioners, other committee members, and the public to bring up topics for discussion, providing that any action is delayed until proper notice can be granted.

**10) PUBLIC COMMENT:**

At this time, members of the public may address the Committee on items of interest to the public that are within the subject matter jurisdiction of the Commission that are not on this meeting agenda. With respect to agenda items, your opportunity to address the Commission will be afforded when the item is reached in the meeting. Each member of the public may address the Committee for up to three minutes. The Brown Act forbids a committee from taking action or discussing any item not appearing on the posted agenda, including those items raised at public comment. Please see page 5 of this agenda for information regarding instructions for making public comment.

**11) CLOSED SESSION:**

A) Public comments on all matters pertaining to the Closed Session

B) Vote on whether to hold a Closed Session (San Francisco Administrative Code Section 67.11)

Motion that the Joint Conference Committee convene in closed session for the purpose of hearing and deliberating regarding reports of hospital medical audit or quality assurance committees. Health and Safety Code Section 1461, Evidence Code Section 1157, and California Government Code Section 54954.5(h) authorize this closed session. (Action item)

C) Closed Session pursuant to Evidence Code sections 1156, 1156.1, 1157, 1157.5, and 1157.6: Health and Safety Code section 1461; California Government Code Section 54954.5(h); and California Constitution, Article I, Section 1.

**FOR ACTION:**

**CONSIDERATION OF CREDENTIALING MATTERS**

(Mary Mercer, MD, Chief of Medical Staff)

**FOR ACTION:**

**CONSIDERATION OF PERFORMANCE IMPROVEMENT AND PATIENT SAFETY REPORTS AND PEER REVIEWS**

(Adrian Smith, RN, MSN Chief Quality Officer)

**RECONVENE IN OPEN SESSION**

1. Possible report on action taken in closed session (Government Code Section 54957.1(a)2 and San Francisco Administrative Code Section 67.12(b)(2).)
2. Vote to elect whether to disclose any or all discussions held in closed session (San Francisco Administrative Code Section 67.12(a).) (Action item)

**12) ADJOURNMENT**

\*Explanatory documents are available at the Health Commission Office, 1145 Market Street, 11<sup>th</sup> floor; telephone (628) 754-6539. If any materials related to an item on this agenda have been distributed to the Health Commission after distribution of the agenda packet, those materials are available for public inspection

at the Health Commission Office at the address above during normal business hours or can be viewed online at [SF.gov](http://SF.gov).

### **Disability Access**

American Sign Language interpreters and readers are available during the meeting upon request. Minutes of the meeting/event are available in alternative formats also upon request. Please call Interpreter Services at 206-5133 at least 5 business days in advance of need. Late requests will be honored if possible.

A sound enhancement system is also available upon request by calling the Plant Services Department at 206-8550 at least 72 hours prior to the meeting/event. Late requests will be honored if possible. To allow individuals with environmental illness or chemical sensitivity to attend meetings/events, individuals are requested to refrain from wearing perfume or other scented products.

### **Cell Phone and/or Sound Producing Electronic Device Usage at Hearings**

The ringing of and use of cellular phones, pagers and similar sound producing electronic devices are prohibited during public meetings. Please be advised that the Chair/President may order the removal from the meeting room of any person(s) responsible for the ringing or use of a cell phones, pagers, or other similar sound producing electronic devices (Sunshine Ordinance 67A.1).

### **San Francisco Lobbyist Ordinance**

Individuals and entities that influence or attempt to influence local legislative or administrative action may be required by the San Francisco Lobbyist Ordinance (San Francisco Campaign and Governmental Conduct Code 2.100) to register and report lobbying activity.

For more information about the Lobbyist Ordinance, please contact the San Francisco Ethics Commission at: 30 Van Ness Avenue, Suite 3900, San Francisco, CA 94102; telephone (415) 581-2300; fax (415) 581-2317; and web site: [www.sfgov.org/ethics](http://www.sfgov.org/ethics).

### **Know Your Rights Under the Sunshine Ordinance**

The Government's duty is to serve the public, reaching its decisions in full view of the public. Commissions, boards, councils and other agencies of the City and County exist to conduct the people's business. This ordinance assures that deliberations are conducted before the people and that City operations are open to the people's review.

For information on your rights under the Sunshine Ordinance (Chapter 67 of the San Francisco Administrative Code) or to report a violation of the ordinance, contact Frank Darby by mail to Sunshine Ordinance Task Force, 1 Dr. Carlton B. Goodlett Place, Room 244, San Francisco CA 94102, by phone at (415) 554-7724, by fax at (415) 554-7854 or by email at [sotf@sfgov.org](mailto:sotf@sfgov.org). Citizens may obtain a free copy of the Sunshine Ordinance by contacting Mr. Darby or by printing Chapter 67 of the San Francisco Administrative Code on the Internet, at <http://www.sfgov>

### **Remote Meeting Access Information**

View the meeting:

<https://sfpublic.webex.com/sfpublic/j.php?MTID=m38d26a02dbdb0a3cca813a8078b3faf>

**PUBLIC COMMENT CALL-IN: 415-655-0001/ Access Code: 2660 411 6978#**

*(There is no delay when listening to the meeting using this number.)*

### **HOW TO REQUEST ACCOMMODATION FOR A DISABILITY**

Effective January 16, 2024, members of the public attending the meeting may address the Commission through public comments made in-person or in writing. Remote public comment is available only to those requiring accommodation due to a disability who cannot attend in-person. To request accommodation, contact the Commission Secretary by 12 PM (Noon) the day of the Commission Meeting by calling (628) 754-6539 or via email at HealthCommission.DPH@sfdph.org.

### **Information Regarding Providing Public Comment**

- Each individual may comment 1 time per agenda item.
- Each individual may speak for up to 3 minutes; after which time the line is automatically silenced.
- To make public comment on a specific agenda item, dial in using the information above, when the item is called.
- Dial “\*3” to be added to the public comment queue for this item.
- When it is your time to speak, you will hear “Your line has been unmuted.”
- Ensure you are in a quiet location.
- Before you speak, mute the sound of any equipment around you including televisions, radios, and computers. It is especially important that you ***mute your computer*** so there is no echo sound when you speak.
- When the Commission Secretary states, “Next Caller,” you are encouraged to state your name clearly. As soon as you speak, your time allotment will begin.
- After you speak, you will go back to listening mode. You may stay on the line to provide public comment on another item.